CITY OF HARLINGEN
ANNUAL BUDGET
2010 - 2011

CITY OF
HARLINGEN
TEXAS

CITY OF HARLINGEN
ANNUAL BUDGET
FISCAL YEAR

October 1, 2010
Through
September 30, 2011

As adopted by the City Commission
On September 15, 2010

Mayor and City Commission

Chris Boswell	Mayor
Gustavo C. Ruiz	Commissioner
Robert A. Leftwich	Commissioner
Kori Marra	Commissioner
Jerry Prepejchal	Commissioner
Joey Treviño	Commissioner

Carlos R. Yerena, City Manager
Roel Gutierrez, Finance Director
A. Betty Cavazos, Budget Officer

MAYOR AND CITY COMMISSIONERS

Chris Boswell
Mayor

Gustavo Ruiz
City Commissioner
District 1

Robert A. Leftwich
City Commissioner
District 2

Kori Marra
City Commissioner
District 3

Jerry Prepejchal
City Commissioner
District 4

Joey Treviño
City Commissioner
District 5

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Harlingen

Texas

For the Fiscal Year Beginning

October 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Harlingen, Texas for its annual budget for the fiscal year beginning October 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF HARLINGEN
ANNUAL BUDGET
2010-2011

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INTRODUCTION

CITY OF
HARLINGEN
TEXAS

July 20, 2010

Honorable Mayor and City Commission:

This year Harlingen saw several milestones achieved, Harlingen turned 100 years in April and the event was celebrated through several venues around our community. We also announced the relocation of the downtown switchyard, a project that city leaders had been working on for a number of years. The Pendleton Park and HEB Tennis Center projects were completed and are providing a first class facility not just to the tennis community, but to the entire citizens of Harlingen.

The Dixieland Road expansion is underway; Centennial Park was completed in time for Steam Engine 848's visit to Harlingen for the Centennial Celebration. The Pro Shop at Tony Butler Golf Course was completely renovated out of golf course reserve funds in time for the City's Centennial Golf Tournament. We also completed the new Fire Station No. 4 on Glasscock and purchased two 750 gallon fire pumper trucks capable of pumping 2,000 gallons per minute. We also completed Veteran's Drive and the Tennessee Extension for the Veterans Ambulatory Surgical Center set to start treating patients in January, 2011. Tamm Lane has been paved from Business 83 north to the expressway frontage. Dilworth road has also been paved from Business 83 to Garrett Road. The Library Parking lot and Tony Butler Parking lots have been overlaid. The new traffic signal light at Palm Boulevard and Business 83 has been completed including the installation of 13 new traffic controllers.

Staff has been extremely busy this year with capital projects throughout the City. This upcoming budget year will present its own challenges. The overall budget is as follows:

When initially developed, the budget had a ($4,044,913) budget deficit. Before it was given to the Mayor and Commission for the budget workshops, the budget deficit had been reduced to ($3,744,913) due to the inclusion of $300,000 of salary savings incorporated into the budget.

Total Revenues for all funds are $62,976.172 with expenditures for all funds at $65,122,443 leaving a deficit of ($2,146,271) for the year. However, General Fund Revenues are $34,138,773 with expenditures at $37,883,686 leaving a budget deficit of ($3,744,913). This is a major concern. Some of the reasons for the deficit are outlined below:

- This fiscal year, sales tax revenue decreased by $1,413,532 and we have budgeted for an 8% decrease in sales tax revenue for the remainder of this fiscal year. For this upcoming budget we accounted for a $1,000,000 decrease in sales tax revenue from this year's adjusted budget.

- Increases to Police Salaries are $579,015; this includes benefits but does not include increases in health insurance and workers compensation.

- Increases to Fire Salaries are $556,510; this also includes benefits but does not include increases to health insurance and workers compensation.

- Health insurance increased by 9%, the amount budgeted in your budget books represents a 9.75% increase or $164,423. This number will be adjusted down during the budget process.

- Workers compensation increased by $106,508

- This fiscal year we budgeted for $573,575 in salary savings and $100,000 in Police overtime savings. We are not going to reach these goals and have budgeted $300,000 for salary savings in the upcoming budget.

- This fiscal year we budgeted for a $935,500 from Fund Balance for Capital Projects and identified the transfer as revenue. For this upcoming fiscal year, due to the projected budget deficit, we have not budgeted for capital projects funded out of the General Fund's – Fund Balance.

These are the significant factors that created the budget deficit of ($3,744.913) for the General Fund. In order to **eliminate** the deficit, the administrative staff came up with following measures:

- For this year alone, suspend any street improvements from the Street Improvement Fund which will reduce expenditures by $1,200,000 and transfer $1,302,870 funds to revenue.

- For this year alone, suspend transfers from the various departments to the Motor Vehicle Replacement Fund, this will generate $1,647,368 in reduced expenditures.

- Transfer $500,000 from the International Bridge Reserve Fund to the General Fund.

- Transfer $185,025 from the Petition Paving Reserve Fund to the General Fund.

- Reduce the Public Works Street Materials account by $90,000 and the Street Cut Repairs account by $20,000 and provide the revenue to fund these expenditures from the Petition Paving Fund Balance.

- Transfer $104,415 from the Petition Paving Account to pay for the 2011 debt payment for the newly issued Certificates of Obligation.

By making these adjustments to the General Fund, International Bridge Reserve Fund, and Petition Paving Reserve Fund, we have effectively **eliminated** the entire budget deficit! However, these adjustments are only possible for one year. If next year's fiscal year is followed by another dismal year, we will no longer have the capacity to make these sweeping adjustments and will be forced to look at possible layoffs or furloughs which will impact services provided. One positive note is that these changes have been made to balance the budget without taking any revenues from the Fund Balance.

Although we are recommending these measures for this year alone, if we are unable to achieve positive growth in our sales tax and ad valorem tax revenues, we will be unable to re-establish the Vehicle Replacement Fund for the departments.

This is a lean budget with few capital projects identified. Our primary focus was to eliminate the $3.7 million budget deficit. If the Sales Tax Revenues rebound, we will be in a better position to reinstate the budget cuts that are being recommended.

Should you have any questions regarding this matter, please contact me.

Sincerely,

Carlos Yerena

Carlos Yerena
City Manager

STRATEGIC PLAN

CITY OF
HARLINGEN
TEXAS

CITY OF HARLINGEN
HARLINGEN 100 PLAN

The Harlingen 100 Plan was adopted by the City Commission on November 19, 2007 by Resolution 07R-64. Since its inception, City staff has continually worked on the Task Force's objectives utilizing various City funds and resources.

The Strategic Plan that follows is intended to serve as a call to action to improve and enhance the Quality of Life and Economic Vitality of the City of Harlingen. Harlingen 100 is the culmination of hundreds of man-hours of planning by various committees, three community wide public forums, and the combined work of more than 200 individuals.

Harlingen 100 builds on previous strategic plans such as the 2006 Harlingen First! Blueprint for Economic Vitality and the 2003 Tourism Plan. This Plan has in many instances identified specific projects to be addressed as a strategy to achieve an overall objective. In other instances, broader and more tentative objectives have been identified requiring more planning and development as a strategy. But common to all of the objectives and strategies is the commitment to action and results.

Many objectives will require funding before they can be fulfilled. This Plan does not bind any particular agency or department to fund any particular project. Harlingen 100 does, however, commit those who support it to try to identify funding sources where needed and to convince those sources to commit funding at an appropriate time subject to budgetary constraints.

This is a Plan that must be both specific, yet flexible. Those committed to it must have both a sense of urgency and of patience. Together, the community can achieve most if not all of these objectives if we remain committed and focused, flexible and patient.

This Plan proposes specific objectives to be achieved. To that end, the Plan will be reviewed quarterly to determine what has been accomplished and what has not been. The community will be asked to hear a report on progress annually and will have an opportunity to propose new objectives or modify previous ones. This will be a living plan that will not gather dust on a shelf.

Harlingen 100:
Executive Summary of Major Objectives

1. Tourism:

Harlingen Should Showcase its Attractions to Business, Education and Leisure Travelers and Keep Them Here Longer.

- Secure Certified Retirement Community Status;
- Develop an effective "Brand" for Harlingen;
- Target the following markets: retirement, birders, sports groups, medical, government travelers and develop a strategy to communicate;
- Develop and implement a Hospitality Training Program;
- Develop a visitor's package and system of distribution showing all there is to see and do;
- Develop a Viral Marketing System - - encouraging word of mouth referrals;
- Build a model to track return on investment of Tourism Initiatives;
- Create strategic partnerships with individuals, groups, and attractions in neighboring communities to aggressively pursue regional tourism marketing opportunities;
- Develop and create a new City Website and marketing materials coordinated with CVB, HACC, HHCC based on new branding;
- Design way finding sign plan (with specific locations, design template, text, and installation plan) to direct visitors to main Harlingen tourist attractions; and
- Attract an upscale hotel with meeting facilities.

2. Healthcare:

Harlingen Can Position Itself as the State of the Art Healthcare Hub of Region.

- Form a permanent "Healthcare Strategic Economic Development Group";

- Develop and maintain a database on health care and demographics within the Harlingen area.

- Develop a Strategic Plan for future growth and expansion of the RAHC in conjunction with the University of Texas at San Antonio Health Science Center;

- Establish a Pilot Program for clinical training of Registered Nurses;

- Facilitate the expansion of Su Clinica Familiar facilities and services in Harlingen;

- Create a local foundation for RAHC scholarships and faculty endowments;

- Work for the creation of the Rio Grande Valley Health Policy Institute at the RAHC;

- Improve public transportation to support healthcare needs of Valley residents; and

- Support the full implementation of VA's Plan to create a 152,000 square foot VA Super Outpatient Clinic.

3. **Image:**

Harlingen will be the Cleanest, Greenest and Most Beautiful City in the Valley. Harlingen will Clean Up; Green-Up and Step-Up.

- Strengthen Harlingen Proud and Code Enforcement Divisions through additional manpower;

- Harlingen Proud will establish and maintain a coordination/communication sub-committee of at least 12 Volunteer City Sector Representatives.

- Actively enforce current Sign Ordinance and International Property Code to eliminate blight;

- Perform regular geographically based Code Enforcement sweeps and clean-ups;

- Build Gateway Entrances to the City using signage and landscaping at Primera, Ed Carey and "F" Street entrances;

- Transform Loop 499 median into an attractive boulevard including landscaping and lighting;

- Landscape and beautify all canal protrusions on main thoroughfares;
- Synergize, Communicate and Collaborate the reporting of graffiti, dumping and vandalism via Citizen Hotline and Blog, recruitment of FORCE and Neighborhood Watch Groups; City employee empowerment and priority;
- Budget for and create new landscape projects;
- Plant new trees annually;
- Restore and improve existing median landscape projects;
- Educate the public on horticulture and landscaping, clean-up and green-up initiatives;
- Strengthen and develop tree ordinances;
- Obtain "Tree City USA" designation;
- Build a world-class Botanical Garden; and
- Create and fill the position of Urban Forester/Horticulturalist.

4. **Recreation:**

Harlingen will provide first class recreational facilities for its youth and will attract regional, state and national tournaments in baseball, softball and soccer.

- Purchase and install the following Park Amenities: 200 picnic tables, 100 benches, 25 bicycle racks, 25 water fountains, 1,000 feet of sidewalk, 3,000 feet of fencing (PONY fields at Victor Park, softball fields at Arroyo Park), 250 additional parking spaces (Arroyo Park, Wilson Complex);
- Light the fields at the Wilson Youth Sports Complex, Arroyo Park, Victor Park and Pendleton Park;
- Build amphitheatre with bathrooms at McKelvey Park;
- Develop Children's Activity Center/Museum;
- Financially support Community Wide events, such as RioFest, activities at the Museum, Jalapeno 100, Blues on the Hill, Jackson Street Jubilee;
- Develop Veterans' Memorial;

- Develop a Trail Master Plan and partner with the Irrigation District to utilize Canal open spaces for trails;

- Develop Birding Center;

- Explore private ventures, (i.e. short-term: putt-putt golf courses, batting cages; medium-term: water park, band pavilion, soccer complex-phase II);

- Upgrade and replace worn equipment in Parks;

- Improve existing landscaping and entryways at Victor, Wilson, Pendleton and Dixieland Parks;

- Partner for the construction of an Ice House near a city park; and

- Upgrade and replace deteriorated Christmas decorations.

5. **Business Recruitment and Retention:**

Harlingen will be known for Innovative and Aggressive Economic Development.

- Assign duties of Harlingen Business Ombudsman to a City staff member to act as facilitator and advocate for business;

- Conduct annual Customer Service Training for all City Departments dealing with economic development;

- Coordinate with Harlingen Manufacturers Association to implement a Harlingen Business Retention Strategy;

- Host Regional Economic Development Summit with South Padre Island, Brownsville, Los Fresnos, San Benito, La Feria, Harlingen and Mercedes and invite collaboration on ED Projects;

- Develop economic development strategy for Lucio Blanco;

- Propose extending Rio Coast Plan to include Harlingen;

- Pursue and expand Advanced Manufacturing opportunities including Automotive Parts and Components; Automotive Assembly and Aerospace manufacturing;

- Identify Target Industry Clusters;

- Support major retail development through infrastructure and sales tax abatements where appropriate, with emphasis on mall revitalization;

- Support VIA's Strategic Plan of increased and expanded service, improved customer service, terminal and runway improvement, air cargo retention and expansion, and expansion of the Fixed Base Operations;

- Research and make recommendations on implementation of ordinances on: Homestead Preservation District and Reinvestment Zones, Homestead Land Trust, NAFTA Impact Zone and Municipal Development Corp.; and

- Consider implementation of strategic Tax Free Days to attract shoppers.

6. **Education:**

Harlingen will be the Catalyst for Improved and Enhanced Education at all Levels.

- Create an Education Task Force Committee;

- Develop long-range plan for a four year college or strategic partnership;

- Develop a formal policy of support for TSTC;

- Create a center for additional continuing education opportunities;

- Promote Harlingen and the region for its capable workforce; and

- Support workforce-training programs and coordinate with Cameron Works to identify vocational training needs.

7. **Revitalization:**

Harlingen will Focus on its Downtown as a Key to Development of Place. Harlingen will Eliminate Blight and Upgrade the appearance of the Central Business District.

- Relocate the switchyards and create green space in their place;

- Employ architect and fund improvements for Downtown Streetscape;

- Develop business plan and create a Discovery Center including a possible improvement and expansion of the Harlingen Community Center with a

goal of connecting the assets of Downtown with the Lake and Library District;

- Create a Downtown Visitor Center with restrooms to orient visitors and serve as anchor for Tours and Attractions;
- Create and fund a Catalytic Development Corporation to encourage relocation in, and in proximity to, downtown;
- Identify and eliminate by priority blighted properties measured by number of properties eliminated per year;
- Enhance Downtown security through personnel or technology or both;
- Create a Public Art Program and fund start-up;
- Redevelop Heritage Manor;
- Encourage development of sidewalk cafes, unique galleries, design services and spas;
- Complete development of Centennial Park;
- Redevelop the Grande Theatre;
- Create an Artists Alley;
- Create a new image for La Placita;
- Promote housing in downtown;
- Employ urban designer to create pedestrian scale development plan for area immediately north of Downtown District;
- Create/install new street signs to replace deteriorated signs in the Downtown District;
- Develop plan for outsourcing landscape design and maintenance in the Downtown District;
- Remove the old parking meter poles along Harrison, Commerce, Jackson, Van Buren, Monroe, and other nearby streets; and
- Upgrade and improve the appearance of public parking lots in and near the downtown.

Plan Tracking and Achievement Strategy

- City Commission, EDC, CIB and Chambers of Commerce will be invited to pass resolutions in support of the Plan;

- A Task Force for each focus area will be appointed including identified leaders, action teams and support groups;

- Task Forces for each of the areas of emphasis shall be organized as follows:

Image Task Force:
Leader(s): Appointed by the Mayor and approved by the Commission
Action Team Members to be recruited by the leaders
Staff: Harlingen Proud Executive Director and Public Works Director
Support Groups: Harlingen Proud and other volunteers

Revitalization Task Force:
Leader: Appointed by the Mayor and approved by the Commission
Action Team Members to be recruited by the leaders
Staff: Downtown Director
Support Groups: Downtown Board

Recreation Task Force:
Leader: Appointed by the Mayor and approved by the Commission
Action Team Members to be recruited by the leaders
Staff: Parks Director
Support Group: Parks Advisory Board

Tourism Task Force:
Leader:
Action Team Members: Newly formed Tourism and CVB Advisory Board
Staff: CVB Director

Healthcare ED Task Force:
Leader: Chairman and at-large members of the Healthcare ED Group appointed by the Mayor and approved by the Commission
Action Team Members: Members of the newly formed Healthcare Group
Staff: ED Director

Education Task Force:
Leader: Appointed by the Mayor and approved by the Commission
Action Team Members: Representatives from TSTC, RAHC, HCISD, Harlingen Foundation for Education and 3 additional volunteers outside of the education professional community appointed by the leader
Staff: Assistant City Manager

Business Recruitment & Retention Task Force:
Leader: EDC Chairman
Action Team Members: to recruited by the leader and comprised of one additional EDC member, HACC, HHCC, City Commissioner appointed by the Mayor and three additional volunteers
Staff: ED Director

Action teams must be comprised of at least 25% of individuals not already serving on a related Board; and

- Annual Reports shall be delivered between June 15 and July 1st of each year regarding progress at a Community Forum with the public and leadership of the community invited. New objectives will be entertained and added in anticipation of changing conditions in the future.

- Each objective will be assigned to one of seven task forces with a specific person responsible for the task along with support groups;

The Harlingen 100 Implementation Team comprised of the Mayor, Mayor Pro-Tem, City Manager, Assistant City Manager, EDC Chairman, CIB Chairman and representatives of the Seven Task Forces shall meet quarterly to review progress and to report that progress to the Harlingen City Commission.

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STATISTICAL

CITY OF
HARLINGEN
TEXAS

FINANCIAL MANAGEMENT
INVESTMENT POLICIES
BUDGETARY POLICIES

Financial Management and Budgetary Policies are adopted for the purpose of providing sound principles in planning for the City's current and future needs. Adherence to these principles gives the assurance of long-term stability and a strong financial position.

INVESTMENT POLICIES

The investment policy states that operating funds and commingled pools shall not have a maturity date exceeding one year from the date of purchase. Securities purchased for the purpose of making debt service payments shall not have a stated final maturity date, which exceeds the debt service payment date. Securities for special projects or special fund portfolios should not have a stated final maturity date that exceeds the estimated project completion date. The City's investment policy limits authorized investments to certain Texas government investment pools, certain government money market mutual funds, and repurchase agreements. The policy requires all investments to be investment grade or higher. It is the City's policy for deposits plus accrued interest to be 102% secured by collateral valued at fair value, less the amount of the Federal Deposit Insurance Corporation insurance. Firemen's Relief and Retirement Fund has a separate investment policy.

GENERAL BUDGETARY POLICIES

Budget Preparation

The City's Budget will be prepared in accordance with State Law, City Charter, and standards established by the Governmental Accounting Standards Board and the Government Finance Officers Association. The budget will be comprehensive in nature and will address all the funds of the City. Ordinances approved by the City Council are required to increase or decrease appropriations in any fund. Although adopted by fund, budgets are prepared by line item and budget adjustments within a fund between line items are approved by the City Manager.

Government Finance Officers Association (GFOA) Distinguished Budget Program

The City will submit its Official Budget each year to GFOA with an application for the Distinguished Budget Program.

Balanced Budget

It is required each year that the budget for each fund be a balanced budget. A balanced budget is defined as one in which the total resources available, including prior year ending resources plus projected revenues, will be equal to or greater than the projected expenditures.

Public Hearings, Accessibility of Budget to Public

The City's policy is to have at least one public hearing on the Proposed Budget at a duly advertised public meeting. The public meeting will be advertised at least ten days before the budget is finally adopted. Copies of the Proposed Budget will be available for public inspection at any time after it has been submitted to the City Commission.

Cost Accounting

It is the policy of the City to allocate cost to the department levels to the extent it is practical.

Bonds Ratings

The City's General Obligation Revenue Bonds are rated "AAA" by Fitch and "AAA" by Standards and Poor.

Administrative Overhead Fee to Proprietary Funds

It is the City's policy for each of the Proprietary Funds to pay to the General Fund an amount set by the Budget. This payment is for general administrative overhead, including management, accounting, legal and human resources services. From an accounting perspective, the fee has been characterized as an operating transfer.

Budgeted Revenues Projections

Revenues will be estimated on a reasonably attainable basis, with an emphasis on conservatism. This is accomplished by projecting revenues on historical trends, factoring in economic conditions and other factors (such as rate changes) that may affect the revenues. Revenues are monitored on a continual basis during the fiscal year.

Budgetary Information

All funds except Water, Wastewater, and Valley International Airport Funds use the flow of current resources measurement focus and the modified accrual basis for budgeting. The Water, Wastewater, and Valley International Airport Funds are budgeted using the flow of economic resources measurement focus and the full accrual basis for budgeting. All governmental and fiduciary funds use the same basis for accounting and budgeting. Of the proprietary funds only Water, Wastewater, and the Valley International Airport Funds use the same basis for accounting and budgeting.

Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Under the full accrual basis of accounting, the revenues are recognized when they are earned, and the expenses are recognized when they are incurred. The City considers property taxes as available if they are collected within 60 days after year end. Expenditures are generally recorded when a liability is incurred, consistent with accrual accounting. However, debt service expenditures, as well as those related to compensated absences and claims and judgments are recognized only when payment is made.

BUDGETARY INTEGRATION

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds except for the Community Development Block Grant (CDBG) Fund and the Capital Projects Funds, which adopt project-length budgets. Formal budgetary integration is employed as a management control device during the year for the General, Debt Service, Community Development Block Grant, Tennis Court, Hotel/Motel Occupancy Tax, Metropolitan Planning Organization (MPO), Catastrophic Emergency Relief, Harlingen Downtown, Special Investigations, and Free Trade Bridge, Community Oriented Policing Services/Universal Hiring Program (COPS/UHP), Infrastructure, Street Improvement, as well as for all enterprise and internal service funds. Budgetary data for Capital Project Funds are budgeted over the life of the respective project and not on an annual basis. Budgets for Community Development Block Grant Funds are adopted on a program (entitlement) basis rather than an annual basis. Unexpended appropriations do not lapse at the end of the fiscal year for these funds.

The budget of any public sector organization is one of the base lines for measuring the performance of the entity's fiscal efficiency and the results of prudent management. These measures are realized when revenues and expenditures do not reflect variances that are beyond a reasonable level of error.

To assist in a successful attainment of this objective the concept of Budgetary Integration when implemented gives management timely access and reporting capabilities to monitor revenues and expenditures and maintain variances within reasonable limits.

Uncommitted balances of appropriations should be given particular attention because these amounts are legal authority to spend or commit a government's resources.

Unrealized revenues should be monitored to determine if reductions should be made to expenditures to keep in line with actual revenues.

Accounting systems are currently designed to automatically provide real time data and timely reporting which target the balances of appropriations and unrealized revenues.

As a result directors are able to make line item adjustments by Journal Entry or Budget Adjustments to compensate for excess expenditures.

An integrated budget tracks encumbrances to keep track of commitments such as open purchase orders and incomplete contracts. Actual expenditures and encumbrances can then be compared with appropriated balances to determine the remaining expendable available funds. Expenditures may not legally exceed budgeted appropriations at the fund level.

There are accounting procedures to reappropriate previous years' encumbrances as part of the following year's budget.

Fund balance is used to describe the net assets of governmental funds calculated on a government's budgetary basis. Net assets are the difference between assets and liabilities. The distinction must be made that unreserved fund balances are not available for new expenditures.

DESCRIPTION OF THE BUDGET PROCESS

The City's fiscal year has been established as the period beginning October 1 and ending September 30 of the subsequent year. With the exception of the General Obligation Bond Projects Funds and the Community Development Block Grant Fund, unused appropriations lapse at the end of the year.

The Budget process is more than the preparation of a legal document that appropriates funds for a series of line items. Budgeting is a broadly defined process that has political, managerial, planning, communication, and financial dimensions.
The budget process consists of activities that encompass the development, implementation, and evaluation of a plan for the provision of services and capital assets. Several essential features characterize this process:

- Incorporates a long-term perspective,
- Establishes linkages to broad organizational goals,
- Focuses budget decisions on results and outcomes,
- Involves and promotes effective communication, and
- Provides incentives to government, management, and employees.

The City of Harlingen does not have a formal budget department. The responsibility for the budget process has been given to the Finance Department. The budget process begins in May of each year. The Directors of the departments/funds prepare and present to the City Manager proposed goals and objectives. The Directors then present their proposed budgets during budget meetings with the City Manager. After numerous budget workshops with the City Commission and Department Directors, the City Manager presents his proposed budget at a final workshop. Based upon deliberations of the final workshop, the City staff prepares appropriation ordinances/resolutions, as applicable, for the City Commission to consider and approve at public hearings. The Commission votes on the budget at specially scheduled meetings.

After the proposed budget is adopted by the Commission in September, copies are available for public inspection in the City Finance Department.

BUDGETARY POLICY AND PROCEDURES

Approach

The revenues side of the budget is developed with an underlying conservative approach. While it is the intent of those involved in its formulation to be realistic, the probability of attainment is tantamount to assuring that the financial resources are available to meet the expenditures that are budgeted and to build the fund balances, which will assure the strong and stable financial condition of the City.

Interactivity

As indicated in the organizational chart presented in the introduction section, the Citizens of Harlingen are the "Stockholders". They own the City. The "Board of Directors"- the Mayor and the City Commission, represents the Citizens. They have the responsibility for guiding and directing the activities and operations of the City. The City Manager and Department heads are the appointed "Officers". "Advisory Board Members" consist of many volunteers that participate in a very active manner. In some Cities, this description is part of the documentation file and ends there. In Harlingen it is the reality that can be witnessed every day in the operations of the City.

The Mayor and Commissioners maintain an "open door" policy for the Citizens. This avenue of access is often used both informally and formally. Citizens often call upon the elected officials, both by phone and in person and make known their views of the needs of the City. Each Commission meeting has an agenda item styled "Citizen Communication". There are many opportunities for the Citizens of Harlingen to make their concerns known to those elected to serve them.

The City Manager also has an "open door" policy for the Citizens. He also has extensive input on the needs of the City from the departments through daily contact and in regularly scheduled staff meetings.

Department heads are in constant contact with the staff, who are on the "front line", and are made aware of the City's needs from a "grassroots" perspective. These views are communicated to the City Manager and the Department Heads on a daily basis and to the Mayor and City Commission in workshops.

The budget policy process in the City of Harlingen is not exclusively scheduled to a particular part of the year. It is on going and very interactive throughout the entire year. Perhaps the development of budgetary policy can best be described as a balance of the interaction between "from the bottom up" and "from the top down" policies.

The formal part of the budget process is presented on the following pages captioned **"General Budget Requirements".**

CITY OF HARLINGEN
GENERAL BUDGET REQUIREMENTS

May 05, Wed	Submit budget work papers to departments.
May 05, Wed	Departments begin preparation of Budget Worksheets based on Goals and Objectives.
May 18, Tues	Due date for Department Directors to deliver Goals and Objectives to the Finance Department.
May 20, Thurs	Due date for Department Directors to complete budget data entry.
Jun 07, Mon	Finance Department delivers draft budget to the City Manager.
Jun 08, Tues	City Manager/Finance Department review Revenue Projections.
Jun 9, 10, & 11 W,Th, F	City Manager/Department Director budget hearings (see Budget Hearings Calendar).
Jun 21, Mon	Due Date for Department Directors to deliver reworked budgets, if applicable.
Jun 28, Mon	City Manager finalizes budget decisions for proposal to City Commission.
July 02, Fri	City Manager prepares and sends Budget Message to Mayor and City Commission.
July 05, Mon	City Hall Closed.
Jul 8, 9, Th, F	Mayor & City Commission Budget Workshops.
Jul 20, Tues	Mayor & City Commission Budget Workshops.
July 28, Wed	Certified Appraisal Roll Due.
Jul 30, Fri	Calculation of effective and rollback tax rates.
Aug 4, Wed	Notice of Public Hearing on Annual Budget to be published in newspaper (at least 10 days before hearing)
Aug 4, Wed	Publication of Effective Tax Rate, Rollback Tax Rate, and Notice of Hearing Rate (at least 7 days before meeting).
Aug 11, Wed	Meeting of governing body to discuss tax rate (special meeting).
Aug 18, Wed	Public Hearing on annual budget (regular meeting).

Aug 20,	Fri	Notice of Vote on Tax Rate published in newspaper (at least 7 days before meeting).
Sep 1,	Wed	First Reading of Budget Appropriation Ordinance. First vote on Tax Rate and first reading of tax ordinance. City Commission to consider approval of budget resolutions on: Waterworks/Airport/Harlingen Downtown/Development Corporation.
Sep 15,	Wed	Second reading of Budget Appropriation Ordinance Second reading of Tax Rate Ordinance.
October 1,	Fri	New Fiscal Year begins.

1. As indicated above, beginning in May budget forms and worksheets are distributed to departments and are due by May 20. In June, meetings are held with each department to review budget requests. In July City Manager submits a proposed budget at which time numerous meetings are held with the City Commission and staff.
The Waterworks and Airport managers along with their staff draft a separate budget. The Utility Trustees and Airport Board adopt each budget, which is then submitted and presented to the City Commission for final approval.

2. A public hearing is held in August by the City Commission to obtain citizen's comments.

3. Prior to October 1, the City's Waterworks and Airport budgets are legally enacted by formal approval of the City Commission.

4. Starting in FY 1987 – 1988, budgets were formulated and adopted for all funds.

5. During the fiscal year, the City Commission may transfer a Department or Agency to another at any time by passing an ordinance. In addition the City Commission may amend any budget of a fund, department, or agency through the same procedure stated above. The City Manager may transfer appropriation balances from one expenditure account to another within a single office, department, or agency of the City without Council approval. Expenditures may not exceed object class appropriations as established by policy of the City Commission.

Property Tax

1. The City shall have the power and is hereby authorized annually to levy and collect taxes, not exceeding two dollars and fifty cents ($2.50) on each one hundred dollars ($100.00) of assessed valuation of all real and personal property within the City limits, not exempt from taxation by Constitution and Laws of the State, for any purpose not consistent with the Constitution of the State of Texas.

CITY OF HARLINGEN
ACCOUNTING MEASUREMENT
ACCOUNTING SYSTEM
AND
BUDGETARY CONTROL

The City's accounting for Governmental Fund Types (General Fund, Special Revenue Funds, Debt Service Fund, Capital Project Funds, Special Assessment Funds, and Expendable Trust Funds) follows the modified accrual basis of accounting. Under this method, revenues are recognized when incurred, except for principal and interest on long-term debt.

Proprietary Funds (Enterprise Funds and the Internal Service Fund) and Pension Trust Funds follow the full accrual basis of accounting. Under this method, revenues are recognized at the time they are earned and expensed when they are incurred.

Transfers are recognized in the accounting period in which the interfund receivable and payable arises.

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition, and (2) the reliability of financial records for preparing financial statements and maintaining accountability of assets. The concept of reasonable assurance recognizes that (1) the cost of controls should not exceed the benefits likely to be derived, and (2) the evaluation of cost and benefits requires estimates and judgments by management.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and private purpose funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All internal control evaluations occur within the above framework. The auditors believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions. Key controls are evaluated continually.

Budgetary control is maintained through a monthly line item review by disseminating monthly financial reports to all departments. Monthly reports are prepared for each department reflecting current and accumulated expenditures as well as the percent of budget expenditures compared to percent of current year.

CITY OF HARLINGEN

ANALYSIS OF PROPERTY TAX REVENUE

PROPOSED FISCAL YEAR 2010-2011

	ACTUAL FY 07-08	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Appraised Valuations	$2,743,722,415	2,774,558,586	2,890,029,208	2,897,908,616
Less Exemptions	286,954,621	207,711,381	214,752,669	226,921,191
Total Taxable Value	$2,456,767,794	$2,566,847,205	$2,675,276,539	$2,670,987,425
Tax Levy	$14,494,930	$15,144,399	$15,752,751	$15,727,495
Estimated Collection	95.25%	94.78%	94.50%	96.50%
Estimated Tax Collection	$13,806,819	$14,353,887	$14,886,349	$15,177,033
Estimated Delinquent Tax	$461,437	$528,550	$539,000	$595,000

CURRENT TAX LEVY DISTRIBUTED BY FUNDS

General Fund	$9,042,267	$9,368,941	$9,747,988	$9,913,952
Street Improvement	1,154,295	1,207,962	1,264,068	1,288,751
Debt Service	3,610,257	3,776,984	3,874,293	3,974,329
Total	$13,806,819	$14,353,887	$14,886,349	$15,177,033

TAX RATE DISTRIBUTION IN CENTS

General Fund	0.385917	0.387800	0.385580	0.384634
Street Improvement Fund	0.050000	0.050000	0.050000	0.050000
Debt Service Fund	0.154083	0.152200	0.153247	0.154193
TOTAL	0.590000	0.590000	0.588827	0.588827

CITY OF HARLINGEN

PROPERTY TAX LEVIES AND COLLECTION
LAST TEN FISCAL YEARS

FISCAL YEAR	TOTAL TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTIONS	DELINQUENT TAX COLLECTIONS	TOTAL TAX COLLECTIONS	TOTAL COLLECTIONS AS PERCENT OF CURRENT LEVY	OUTSTANDING DELINQUENT TAXES
2002	8,797,821	8,489,898	96.50%	196,972	8,686,870	98.74%	1,252,035
2003	10,121,210	9,605,086	94.90%	308,332	9,913,418	97.95%	1,487,096
2004	11,061,452	10,516,822	95.08%	290,830	10,807,652	97.71%	1,679,247
2005	11,997,416	11,318,149	94.34%	422,615	11,740,764	97.86%	1,878,256
2006	12,547,864	12,015,509	95.76%	500,342	12,515,851	99.74%	1,889,180
2007	13,738,026	13,099,364	95.35%	512,764	13,612,128	99.08%	2,001,428
2008	14,494,930	13,806,819	95.25%	461,437	14,268,256	98.44%	1,881,023
2009	15,144,399	14,353,887	94.78%	528,550	14,882,437	98.27%	2,072,306
2010	15,752,751	14,886,349	94.50%	539,000	15,425,349	97.92%	2,144,837
*2011	15,727,495	15,177,033	96.50%	595,000	15,772,033	100.28%	2,144,840

*** ESTIMATED FOR TAX YEAR 2011**

PROPERTY TAX LEVY AND COLLECTIONS

TEN YEAR COMPARISON

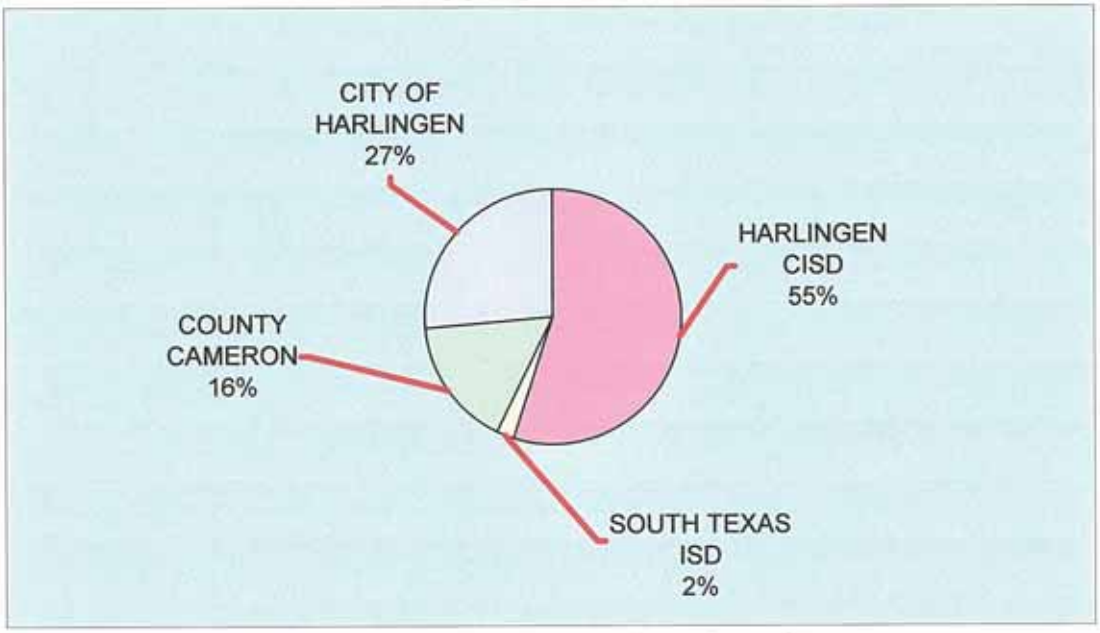
CITY OF HARLINGEN
PROPERTY TAX RATES
ALL OVERLAPPING GOVERNMENTS

(PER $100 OF ASSESSED VALUE)
LAST TEN FISCAL YEARS

FISCAL YEAR	GENERAL FUND	DEBT SERVICE FUND	TOTAL	HARLINGEN INDEPENDENT SCHOOL DISTRICT	CAMERON COUNTY	SOUTH TEXAS INDEPENDENT SCHOOL DISTRICT	TOTAL
2002	0.376541	0.164616	0.541157	1.545000	0.340536	0.039200	2.465893
2003	0.406765	0.173179	0.579944	1.545000	0.340536	0.039200	2.504680
2004	0.418831	0.161113	0.579944	1.545000	0.358191	0.039200	2.522335
2005	0.418831	0.171728	0.590559	1.550000	0.358190	0.039200	2.537949
2006	0.417934	0.172625	0.590559	1.424000	0.358191	0.039200	2.411950
2007	0.430154	0.159846	0.590000	1.424000	0.358191	0.039200	2.411391
2008	0.435625	0.154375	0.590000	1.125000	0.343191	0.049200	2.107391
2009	0.437800	0.1522	0.590000	1.125000	0.353191	0.049200	2.117391
2010	0.435580	0.153247	0.588827	1.125000	0.363191	0.049200	2.126218
2011	0.434634	0.154193	0.588827	1.219000	0.364291	0.049200	2.221318

Tax rate limit City: $2.50
Tax due date: January 31
Discount allowed: None
Penalty and Interest: Begins at 7% in February (delinquency date) and continues to 18% in July after which a 1% p interest is assessed until taxes are paid.

All Overlapping Governments



Percentage of total tax rate by taxing units

CITY OF HARLINGEN

PRINCIPAL TAXPAYERS

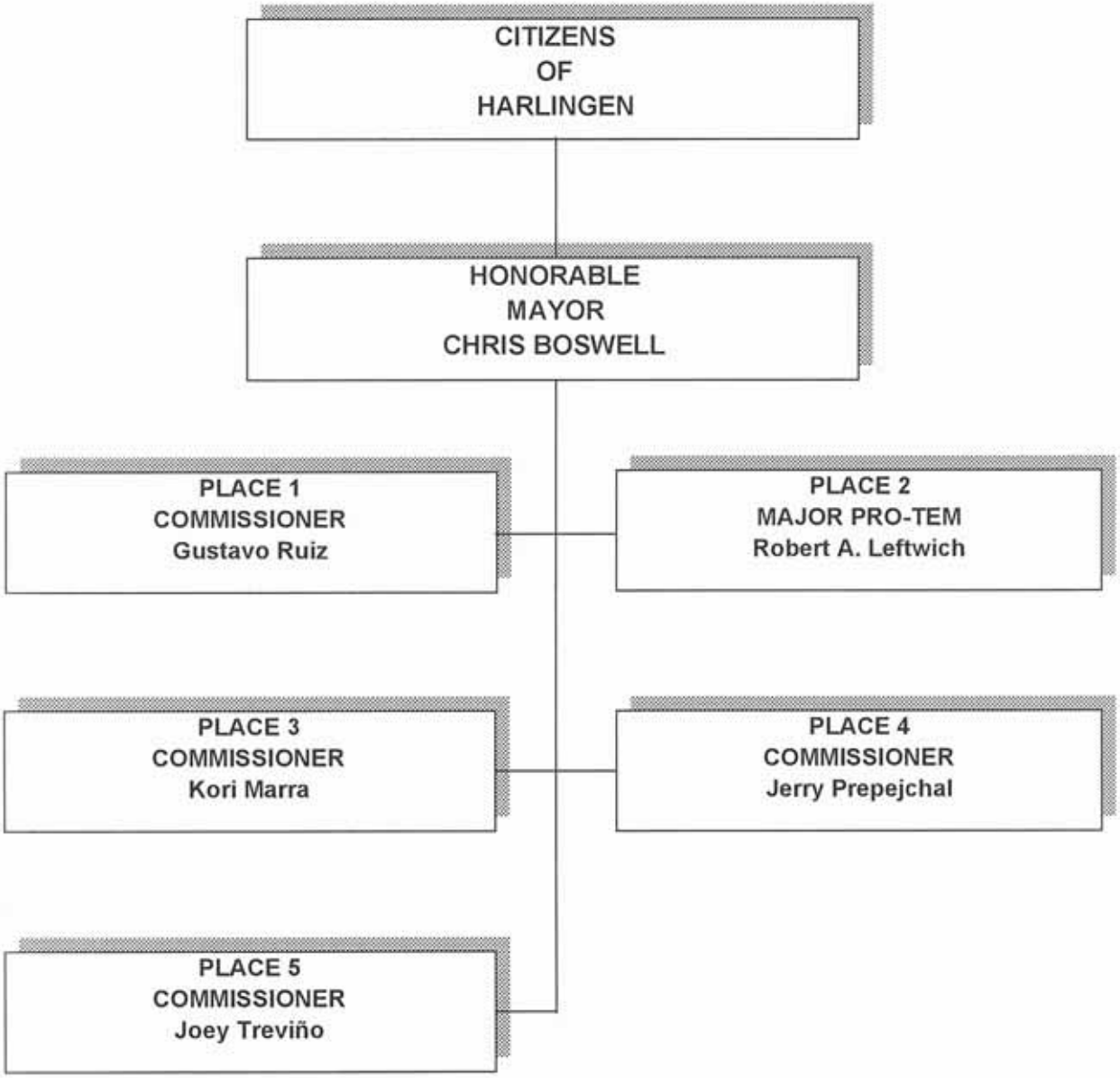
2009 ASSESSED VALUATION

TAXPAYER	TYPE OF BUSINESS	2009 TAXABLE ASSESSED VALUATION	PERCENTAGE OF TOTAL TAXABLE ASESSED VALUATION
HARLINGEN MEDICAL CTR REALTY LLC	MEDICAL REAL ESTATE DEVELOPERS	$25,227,692	0.95%
UNITED LAUNCH ALLIANCE LLC	AVIATION AEROSPACE	21,234,433	0.80%
AEP TEXAS CENTRAL COMPANY	ELECTRICITY SUPPLIERS	21,032,950	0.79%
MALL AT VALLE VISTA LLC	SHOPPING CENTER OPERATIONS	20,843,119	0.78%
SOUTHWESTERN BELL TELEPHONE	TELEPHONE SERVICE	17,701,020	0.66%
VALLEY BAPTIST MEDICAL DEV. CORP.	MEDICAL SERVICES	17,285,692	0.65%
VALLEY BAPTIST REALTY CORP	HOLDING COMPANY	16,197,024	0.61%
HARLINGEN VENTURE NO TWO LP	SHOPPING CENTER OPERATIONS	13,153,041	0.49%
HARLINGEN SC PARTNERS LTD	SHOPPING CENTER OPERATIONS	12,419,287	0.47%
HARLINGEN MEDICAL CENTER, LTD.	MEDICAL SERVICES	12,062,348	0.45%
		$177,156,606	**6.65%**

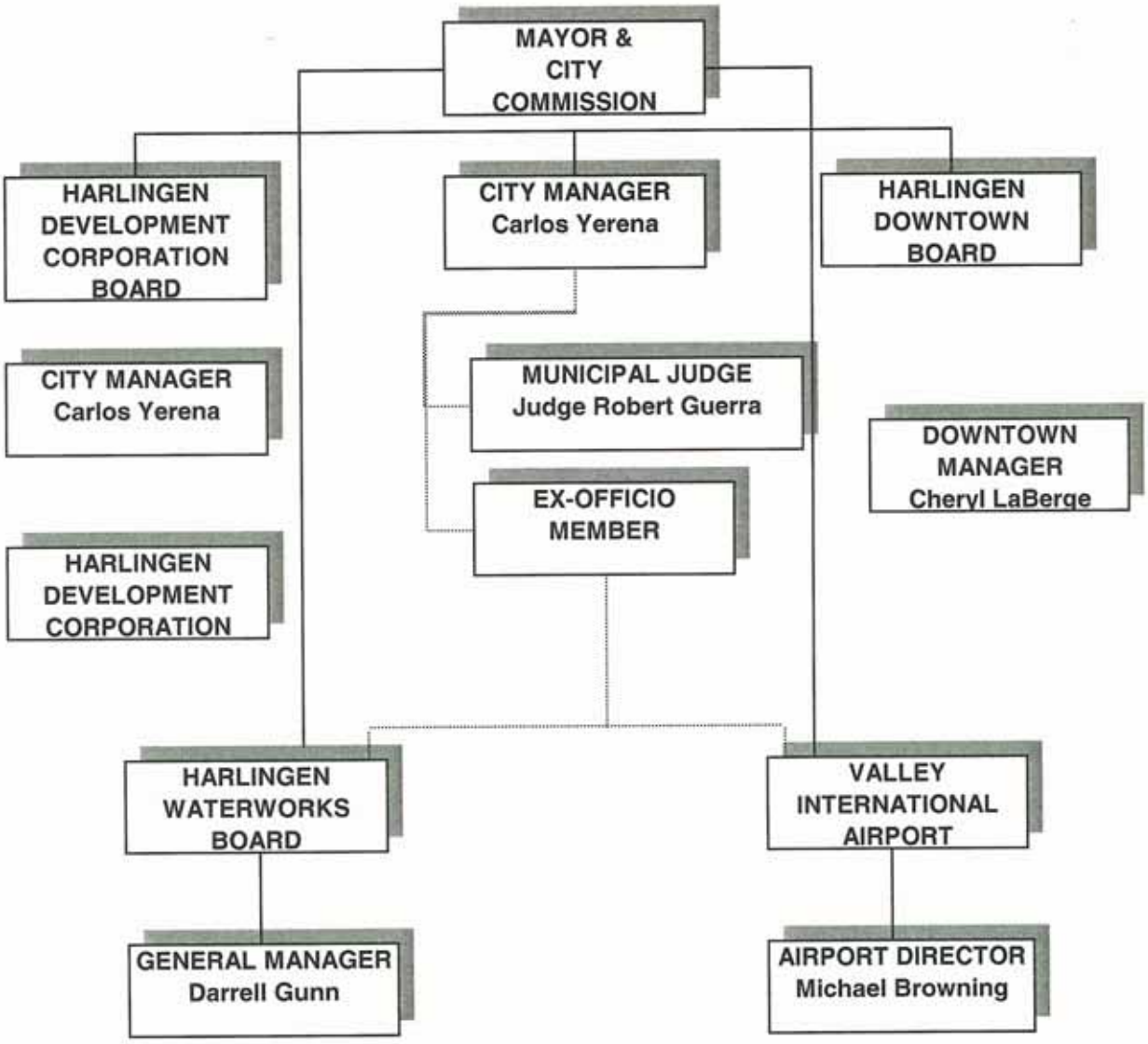
SOURCE: CAMERON APPRAISAL DISTRICT

CITY OFFICIALS

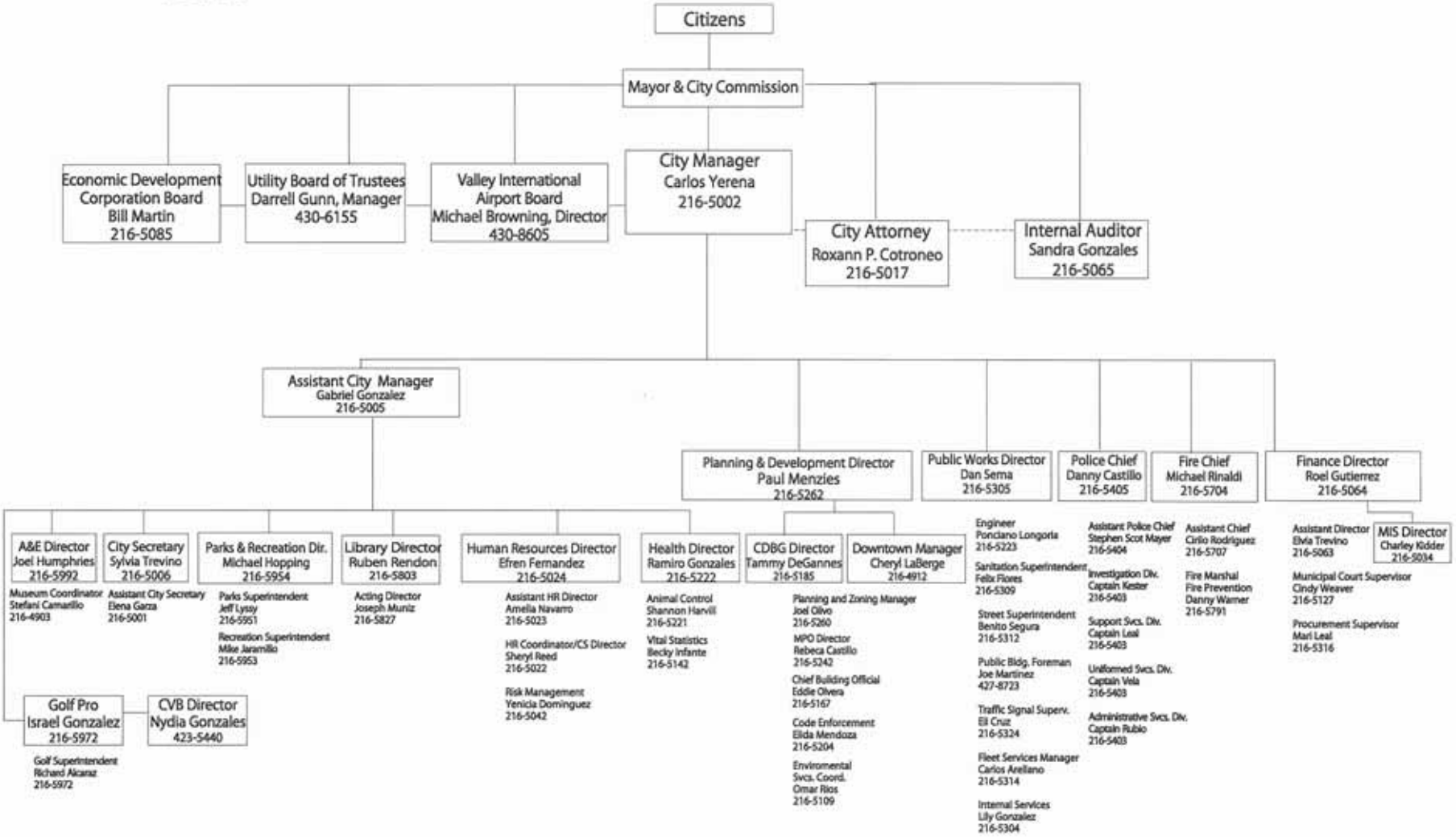
Mayor and Commissioners



CITY MANAGER & COMMISSION APPOINTEES ORGANIZATION



CITY OF HARLINGEN
ORGANIZATIONAL CHART



CITY OF HARLINGEN

FUND STRUCTURE OVERVIEW

The Major Fund Descriptions are as follows:

General Fund is the primary operating fund. It accounts for all of the financial resources of the general government, except those required to be accounted for in another fund.

The Harlingen Waterworks System accounts for the operation of the Waterworks and Wastewater System.

Major funds represent the significant activities and basically include any fund whose revenues or expenditures, excluding other financing sources and uses, constitutes more than 10% of the revenues or expenditures of the appropriated budget. The breakdown of the City's fund structure is as follows:

Major Governmental Funds
Governmental funds are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of capital assets (capital project funds), and the servicing of long-term debt (debt service funds). The main operating fund for the City of Harlingen, the General Fund is a major fund of the City and is used to account for resources devoted to funding services traditionally associated with local government.

Major Special Revenue Fund
The only Special Revenue Fund reported as a major fund is the Community Development Fund (CDBG). It is used to account for the annual Entitlement grant from the U.S. Department of Housing and Urban Development.

Non-Major Special Revenue Funds
These funds are used to account for the proceeds of specific revenues sources, other than for major capital projects that are legally restricted to expenditure for specified purposes. The twelve different funds or grants that comprise the non-major Special Revenue Funds are as follows:

1) **Metropolitan Planning Organization (MPO) Fund** is a fund provided to account for grant monies received from Federal-Aid Highway Act Grant. The grant is used to make studies and plans to guide the unified, far-reaching development of the Harlingen-San Benito traffic area.
2) **Special Investigations Fund** is used to account for monies received by the Harlingen Police Department. These funds are used to finance police investigations, equipment and for rewards in the "Crime stoppers Program".
3) **Tennis Court Fund** is to account for monies received from the Tennis Pro on a percentage of total municipal tennis court fees. The fund will account for expenditures for the maintenance of the tennis court as needed.
4) **Hotel/Motel Occupancy Tax Fund** is to account for monies received from the hotels and motels on 7 % occupancy tax. The fund distributes an amount determined by the City Commission to the Chamber of Commerce for tourist promotion. The remainder of the funds will be used for other promotional expenses.
5) **Catastrophic Emergency Relief Fund** is used to account for funds transferred from other funds and monies received from grants. The fund will account for

expenditures specifically authorized by ordinances, authorizing capital improvements and catastrophic emergency type expenditures.

6) **Harlingen Downtown Fund** is used to account for funds received from downtown merchants and property owners to improve the quality of the downtown area and attract and promote new and existing business to the downtown area. The Harlingen Downtown District and La Placita District were combined into one geographic area in April 2005.

7) **Free Trade Bridge Fund** is used to account for the City's participation in the operation of the International Bridge at Los Indios. This project is a joint venture of several governmental entities.

8) **Communication Center Fund** accounts for the expenditures of maintaining the Communication Center, which falls under the direction and guidance of both the Fire Suppression and Police Departments.

9) **Community Oriented Policing Services/Universal Hiring Program (COPS / UHP GRANT)** is a three-year descending grant. The purpose of this grant is to hire ten Police Officer Recruits. The salary and benefits of these new officers are funded by this grant. These officers were hired to bring the Harlingen Police Department in line with the required complement of officers.

10) **Red Light Safety Photo Enforcement Program** is aimed at reducing accident-related injuries, specifically at intersections that reflect a high number of traffic accidents.

11) **Convention and Visitor's Bureau Fund** is used to account for expenditures related to solicit conventions, meetings, and other related group businesses; to carry out visitor promotions generating overnight stays in Harlingen there by contributing to the economic fabric and quality of life in the community.

12) **The Tax Increment Financing Funds** are used to account for revenues that provide development incentive and funding for infrastructure improvements lacking in the selected areas.

13) **Development Corporation of Harlingen, Inc. Fund** is used to account for the ½ cent sales tax with expenditures to promote economic and industrial activity within the City of Harlingen. The collection of ½ cent sales tax for economic and industrial purposes commenced during the fiscal year beginning October 1,1990. In May 2007 the citizens of Harlingen approved the establishment of a 4B sales tax corporation to fund numerous community projects.

14) **Infrastructure Fund** is intended to maintain many of the City's existing infrastructures. The fund is financed with a special assessment on the Sanitation bill as a separate monthly line item.

Major Debt Service Fund

This fund is provided to account for the accumulation of resources for the payment of general long-term debt and interest for the City of Harlingen.

Major Capital Projects Funds

The Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of capital assets. The G.O. Bond Series 2002 Fund, G.O. Bond Series 2004, and G.O. Bond Series 2005 are reported as major funds as they are used to account for the proceeds of their respective bond issuances, which are to be used for the construction of major capital assets.

Non-Major Capital Projects Funds

The three other non-major Capital Funds are as follows:

1) **Capital Improvement Fund** is provided to account for receipts and expenditures

of monies received for the construction of major capital improvements by the City of Harlingen.

2) **Petition Paving Fund** is used to account for the construction and financing of certain public improvements, which are to be paid wholly or in part by special assessments levied against benefited property.

3) **Street Improvement Fund** is provided for the purpose of street improvements for the City.

Major Proprietary Funds

Proprietary Funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Goods or services from such activities can be provided either to outside parties (enterprise funds) or to other departments or agencies primarily within the government (internal service funds). The Municipal Auditorium Fund, the Sanitation Fund, and the Waste and Wastewater System Fund are reported as major enterprise funds.

1) **Municipal Auditorium Fund** has been established to account for the activities of the Municipal Auditorium.

2) **Sanitation Fund** is provided to account for the resources from the collection of garbage within the City limits and the operation of the public landfill owned by the City of Harlingen.

3) **Water and Wastewater System Fund** is a component unit, which accounts for the operation of the Waterworks and Wastewater system. A board separate from the City Commission controls this component unit

Non-Major Enterprise Funds

1) **Municipal Golf Course Fund** is provided to account for user fees received from the Municipal Golf Course and account for expenditures of maintenance and operations.

2) **Harlingen Arts and Heritage Museum Fund** is used to account for the activities of the City Museum.

3) **Valley International Airport Fund** is a component unit, which accounts for the operations of the Valley International Airport. A board separate from the City Commission controls this component unit.

Major Internal Services Fund

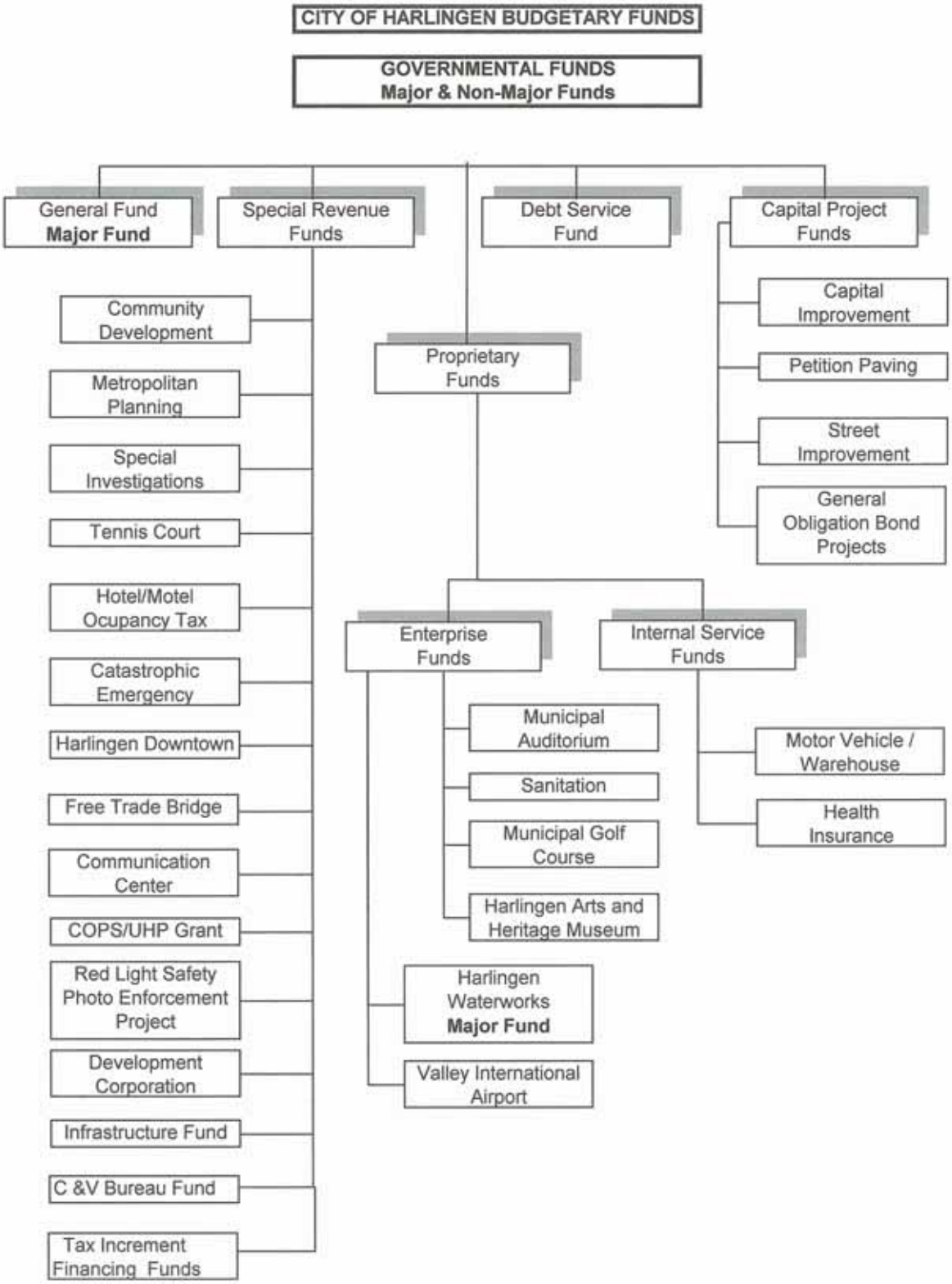
The major Internal Services Fund is the Motor Vehicle/Warehouse Fund, which provides supplies and services for the maintenance of all City-owned vehicles and equipment and future replacements. This fund is funded primarily through charges to other departments of the City, which utilize this service.

Non-Major Internal Services Fund

The Health Insurance Fund is used to accumulate all payment from the various departments for medical/health insurance premiums for payment to the insurance company and plan administrator.

Fiduciary Fund

The City is the trustee, or fiduciary, of the Firemen's Relief and Retirement Fund, which is not a budgeted fund. It has been established to account for the Firemen's relief and retirement monies. The City is responsible for ensuring that these funds are used for their intended purpose and the City cannot use these funds to finance its programs or operations.


CITY OF HARLINGEN BUDGETARY FUNDS
GOVERNMENTAL FUNDS
Major & Non-Major Funds
General Fund
Major Fund
Special Revenue Funds
Debt Service Fund
Capital Project Funds
Community Development
Metropolitan Planning
Special Investigations
Tennis Court
Hotel/Motel Ocupancy Tax
Catastrophic Emergency
Harlingen Downtown
Free Trade Bridge
Communication Center
COPS/UHP Grant
Red Light Safety Photo Enforcement Project
Development Corporation
Infrastructure Fund
C &V Bureau Fund
Tax Increment Financing Funds
Proprietary Funds
Capital Improvement
Petition Paving
Street Improvement
General Obligation Bond Projects
Enterprise Funds
Internal Service Funds
Municipal Auditorium
Sanitation
Municipal Golf Course
Harlingen Arts and Heritage Museum
Harlingen Waterworks
Major Fund
Valley International Airport
Motor Vehicle / Warehouse
Health Insurance

CITY OF HARLINGEN
MAJOR REVENUE SOURCES
FOR 2010-2011

There are five major revenue sources for the City of Harlingen that comprise 82.219% of the total revenues for all funds:

1) **Charges for Services (29.61%)** This revenue source represents the largest type of revenues for all funds. Of the Proprietary (Enterprise) Funds the Water and Wastewater Funds comprise the majority of the revenues. Revenue from water sales is influenced by rate increases, weather conditions, and population growth. Other Proprietary Funds receiving the majority of the charges for services are Sanitation, Motor Vehicle/Internal Services and Municipal Golf Course. Sanitation Fund's major revenue is providing garbage collections to local residents. Motor Vehicle Fund is funded primarily through charges for services to other departments of the City. The Golf Course has not had a rate increase since October 2000 due to an increase in usage every year.

Of the Governmental Fund Types the General Fund represents the majority of the charges for services for this fund type. Most of the revenue is derived from reimbursements to the various City departments for services provided. Some examples are providing Police services for various activities and functions, Fire Suppression services at Valley International Airport, and Pendleton Pool operations for Harlingen Consolidated Independent School District. These services are evaluated each year and adjusted according to personnel and related benefit cost increases. Other charges for services include birth and death certificates, rentals of various City buildings and pavilions, library services, cleanup mowing, and various City pool activities to name a few.

2) **Sales Tax (18.37%)** Sales tax revenues are the second largest source of revenue and are very important to the City.

3) **Property Taxes (15.69%)** The third largest revenue source is property taxes, which are deposited into the General Fund, Debt Service Fund, and Street Improvement Fund. This represents a 0.27% increase in valuation from the previous year largely due to new improvements and construction. This year again the property tax rate remained the same.

4) **Other (12.35%)** This category is comprised of several revenue sources. They are Franchise Fees, such as Time Warner, American Electric Power, and Texas Gas Service; Other Taxes and Fees such as Hotel/Motel Occupancy Taxes; Fines and Forfeitures, such as Municipal Court Fines and Library Fines; Licenses and Permits, such as various building permits issued by the City for building construction purposes; and Other Financing Sources, such as transfers in to various funds.

5) **Airport Revenue (6.18%)** This last major revenue source is comprised of Terminal Building, Airfield and Industrial Park rental and Terminal Support at Valley International Airport.

CITY OF HARLINGEN

REVENUE SUMMARY BY FUND TYPE FOR ACTUAL, BUDGETED AND APPROVED FISCAL YEARS

	Actual 2008-2009				Budgeted 2009-2010				Approved 2010-2011			
	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types
Property Taxes	$15,812,094	$0	$0	**$15,812,094**	$15,817,096	$0	$0	**$15,817,096**	$16,362,033	$0	$0	**$16,362,033**
Sales Tax	19,561,668	0	0	**19,561,668**	19,059,033	0	0	**19,059,033**	19,151,376	0	0	**19,151,376**
Franchise Fees	3,403,584	0	0	**3,403,584**	3,408,187	0	0	**3,408,187**	3,439,500	0	0	**3,439,500**
Other Taxes & Fees	1,343,411	1,302,601	0	**2,646,012**	1,365,750	1,462,937	0	**2,828,687**	1,271,200	1,450,000	0	**2,721,200**
Fines & Forfeitures	1,419,706	0	0	**1,419,706**	1,563,727	0	0	**1,563,727**	1,588,198	0	0	**1,588,198**
Licenses & Permits	584,810	0	0	**584,810**	500,300	0	0	**500,300**	464,000	0	0	**464,000**
Charges for Services	2,276,729	32,499,501	0	**34,776,230**	2,765,732	30,195,714	0	**32,961,446**	1,824,813	29,042,798	0	**30,867,611**
Intergovernmental	5,078,177	5,112,950	0	**10,191,127**	4,045,099	5,175,082	0	**9,220,181**	3,835,022	5,750,000	0	**9,585,022**
Interest Investments	481,723	274,282	1,250,230	**2,006,235**	179,590	163,064	1,062,500	**1,405,154**	132,200	121,900	2,002,000	**2,256,100**
Miscellaneous	704,238	4,739,827	0	**5,444,065**	793,621	4,537,122	0	**5,330,743**	485,121	4,830,128	0	**5,315,249**
Terminal Building	0	3,532,837	0	**3,532,837**	0	3,471,160	0	**3,471,160**	0	3,435,000	0	**3,435,000**
Airfield	0	712,885	0	**712,885**	0	725,931	0	**725,931**	0	704,000	0	**704,000**
Industrial Park	0	1,028,971	0	**1,028,971**	0	1,160,743	0	**1,160,743**	0	1,121,400	0	**1,121,400**
Terminal Support	0	1,081,400	0	**1,081,400**	0	1,190,465	0	**1,190,465**	0	1,191,500	0	**1,191,500**
Property Assessments	53,035	0	0	**53,035**	75,000	0	0	**75,000**	59,000	0	0	**59,000**
Pension Contributions	0	0	360,663	**360,663**	0	0	1,270,000	**1,270,000**	0	0	1,320,000	**1,320,000**
Other Financing Sources	3,719,510	708,100	0	**4,427,610**	3,660,496	330,000	0	**3,990,496**	4,333,040	330,000	0	**4,663,040**
TOTALS	$54,438,685	$50,993,354	$1,610,893	**$107,042,932**	$53,233,631	$48,412,218	$2,332,500	**$103,978,349**	$52,945,503	$47,976,726	$3,322,000	**$104,244,229**

These charts represent the **Revenue Summary by Fund** Type and **Expenditure Summary by Object** for Actual, Budgeted and Fiscal Years.
The following pages depict various charts representing **Revenues and Expenditures** in summary and detail for Actual, Budgeted and Approved Fiscal Years.

CITY OF HARLINGEN

EXPENDITURE SUMMARY BY OBJECT FOR ACTUAL, BUDGETED AND APPROVED FISCAL YEARS

	Actual 2008-2009				Budgeted 2009-2010				Approved 2010-2011			
	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types
Personnel Services	$24,882,752	$12,271,849	$0	**$37,154,601**	$26,346,357	$12,087,711	$0	**$38,434,068**	$27,983,820	$12,458,608	$0	**$40,442,428**
Contracted Services	744,289	4,890,787	119,466	**5,754,542**	1,431,176	4,940,328	180,000	**6,551,504**	492,500	5,157,100	180,000	**5,829,600**
Materials & Supplies	1,871,834	5,932,852	0	**7,804,686**	1,789,941	5,353,318	0	**7,143,259**	1,404,800	5,547,817	0	**6,952,617**
Other Charges	10,937,751	9,654,386	14,261	**20,606,398**	11,538,647	11,060,781	16,125	**22,615,553**	10,582,994	10,782,189	20,625	**21,385,808**
Street Improvements	2,051,087	0	0	**2,051,087**	1,220,000	0	0	**1,220,000**	308,210	0	0	**308,210**
Capital Outlay	3,627,571	441,330	0	**4,068,901**	2,128,007	3,334,852	0	**5,462,859**	597,925	658,251	0	**1,256,176**
Other Financing Uses	5,140,133	1,726,156	0	**6,866,289**	4,746,803	1,264,947	0	**6,011,750**	7,219,843	1,800,187	0	**9,020,030**
Drainage	128,551	0	0	**128,551**	3,197	0	0	**3,197**	241,728	0	0	**241,728**
Depreciation	0	11,035,361	0	**11,035,361**	0	9,187,196	0	**9,187,196**	0	9,250,300	0	**9,250,300**
Housing Programs	318,649	0	0	**318,649**	377,334	0	0	**377,334**	406,692	0	0	**406,692**
Housing Rehabilitation	225,007	0	0	**225,007**	365,486	0	0	**365,486**	252,871	0	0	**252,871**
Demolition	19,344	0	0	**19,344**	5,119	0	0	**5,119**	0	0	0	**0**
Public Services & Economic Dev	55,454	0	0	**55,454**	143,500	0	0	**143,500**	137,600	0	0	**137,600**
Pensions & Withdrawals	0	0	1,037,059	**1,037,059**	0	0	1,400,000	**1,400,000**	0	0	1,400,000	**1,400,000**
Economic Development	3,359,032	0	0	**3,359,032**	5,778,959	0	0	**5,778,959**	4,831,861	0	0	**4,831,861**
TOTALS	$53,361,454	$45,952,721	$1,170,786	**$100,484,961**	$55,874,526	$47,229,133	$1,596,125	**$104,699,784**	$54,460,844	$45,654,452	$1,600,625	**$101,715,921**

CITY OF HARLINGEN

REVENUE SUMMARY BY FUND TYPE FOR ACTUAL, BUDGETED AND APPROVED FISCAL YEARS

	Actual 2008-2009				Budgeted 2009-2010				Approved 2010-2011			
	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types
Property Taxes	$15,812,094	$0	$0	**$15,812,094**	$15,817,096	$0	$0	**$15,817,096**	$16,362,033	$0	$0	**$16,362,033**
Sales Tax	19,561,668	0	0	**19,561,668**	19,059,033	0	0	**19,059,033**	19,151,376	0	0	**19,151,376**
Franchise Fees	3,403,584	0	0	**3,403,584**	3,408,187	0	0	**3,408,187**	3,439,500	0	0	**3,439,500**
Other Taxes & Fees	1,343,411	1,302,601	0	**2,646,012**	1,365,750	1,462,937	0	**2,828,687**	1,271,200	1,450,000	0	**2,721,200**
Fines & Forfeitures	1,419,706	0	0	**1,419,706**	1,563,727	0	0	**1,563,727**	1,588,198	0	0	**1,588,198**
Licenses & Permits	584,810	0	0	**584,810**	500,300	0	0	**500,300**	464,000	0	0	**464,000**
Charges for Services	2,276,729	32,499,501	0	**34,776,230**	2,765,732	30,195,714	0	**32,961,446**	1,824,813	29,042,798	0	**30,867,611**
Intergovernmental	5,078,177	5,112,950	0	**10,191,127**	4,045,099	5,175,082	0	**9,220,181**	3,835,022	5,750,000	0	**9,585,022**
Interest Investments	481,723	274,282	1,250,230	**2,006,235**	179,590	163,064	1,062,500	**1,405,154**	132,200	121,900	2,002,000	**2,256,100**
Miscellaneous	704,238	4,739,827	0	**5,444,065**	793,621	4,537,122	0	**5,330,743**	485,121	4,830,128	0	**5,315,249**
Terminal Building	0	3,532,837	0	**3,532,837**	0	3,471,160	0	**3,471,160**	0	3,435,000	0	**3,435,000**
Airfield	0	712,885	0	**712,885**	0	725,931	0	**725,931**	0	704,000	0	**704,000**
Industrial Park	0	1,028,971	0	**1,028,971**	0	1,160,743	0	**1,160,743**	0	1,121,400	0	**1,121,400**
Terminal Support	0	1,081,400	0	**1,081,400**	0	1,190,465	0	**1,190,465**	0	1,191,500	0	**1,191,500**
Property Assessments	53,035	0	0	**53,035**	75,000	0	0	**75,000**	59,000	0	0	**59,000**
Pension Contributions	0	0	360,663	**360,663**	0	0	1,270,000	**1,270,000**	0	0	1,320,000	**1,320,000**
Other Financing Sources	3,719,510	708,100	0	**4,427,610**	3,660,496	330,000	0	**3,990,496**	4,333,040	330,000	0	**4,663,040**
TOTALS	$54,438,685	$50,993,354	$1,610,893	**$107,042,932**	$53,233,631	$48,412,218	$2,332,500	**$103,978,349**	$52,945,503	$47,976,726	$3,322,000	**$104,244,229**

This chart shows the **Revenue Summary** by Fund Type for Actual, Budgeted and Approved Fiscal Years.
The following three pages of charts show the **Detailed Revenue** by Fund Type for the Actual, Budgeted and Approved Fiscal Years.

CITY OF HARLINGEN

Actual Revenues 2008-2009

Governmental Fund Types

	General	CDBG	M.P.O.	Special Investi-gations	Tennis Court	Hotel/Motel Occupancy Tax	Catastrophic Emergency	Harlingen Downtown	Free Trade Bridge	Commu-nication Center	Red Light Safety Enforcemt	TIF 1	TIF 2	TIF 3	Economic Dev. Corporation	Comm. Improvement Board	Debt Service	Petition Paving	Capital Improve-ment	Street Improve-ment	Infra-structure Fund	Total Govern-mental
Property Taxes	$10,618,089	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$3,921,427	$0	$0	$1,272,578	$0	**$15,812,094**
Sales Tax	14,671,251	0	0	0	0	0	0	0	0	0	0	0	0	0	3,667,813	1,222,604	0	0	0	0	0	**19,561,668**
Franchise Fees	3,403,584	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**3,403,584**
Other Taxes & Fees	173,282	0	0	0	0	898,129	0	0	0	0	0	0	0	0	0	0	0	0	0	0	272,000	**1,343,411**
Fines & Forfeitures	1,419,706	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**1,419,706**
Licenses & Permits	584,810	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**584,810**
Charges for Services	2,029,698	0	0	0	16,624	0	0	200	171,647	58,560	0	0	0	0	0	0	0	0	0	0	0	**2,276,729**
Intergovernmental	1,035,222	1,625,018	155,121	1,852,348	0	0	0	29,506	0	0	275,456	0	0	0	0	0	0	0	105,506	0	0	**5,078,177**
Interest Investments	218,109	0	0	19,529	35	3,485	15,608	1,979	15,879	720	5,552	0	0	0	142,266	11,639	10,822	27,265	66	8,087	682	**481,723**
Miscellaneous	187,903	0	0	0	0	0	0	421	0	0	0	0	0	0	465,431	0	0	50,483		0	0	**704,238**
Terminal Building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Airfield	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Industrial Park	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Terminal Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Property Assessments	0	0	0	0	0	0	0	84,702	0	0	0	0	0	0	0	0	0	-31,667	0	0	0	**53,035**
Pension Contributions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Other Financing Sources	526,619	0	0	0	26,000	0	955,985	185,000	0	0	0	79,472	167,725	23,697	0	0	41,954	0	1,713,058	0	0	**3,719,510**
TOTALS	$34,868,273	$1,625,018	$155,121	$1,871,877	$42,659	$901,614	$971,593	$301,808	$187,526	$59,280	$281,008	$79,472	$167,725	$23,697	$4,275,510	$1,234,243	$3,974,203	$46,081	$1,818,630	$1,280,665	$272,682	**$54,438,685**

CITY OF HARLINGEN

Actual Revenues 2008-2009

Proprietary Fund Types / Fiduciary Fund Types

	Municipal Auditorium	Sanitation	Harlingen Arts & Heritage Museum	Municipal Golf Course	Water and Wastewater	Valley International Airport	Internal Service/ Motor Vehicle	Health Insurance	Total Proprietary	Firemen's Relief & Retirement	Total Fiduciary
Property Taxes	$0	$0	$0	$0	$0	$0	$0	$0	**$0**	$0	**$0**
Sales Tax	0	0	0	0	0	0	0	0	**0**	0	**0**
Franchise Fees	0	0	0	0	0	0	0	0	**0**	0	**0**
Other Taxes & Fees	0	0	0	0	0	1,302,601	0	0	**1,302,601**	0	**0**
Fines & Forfeitures	0	0	0	0	0	0	0	0	**0**	0	**0**
Licenses & Permits	0	0	0	0	0	0	0	0	**0**	0	**0**
Charges for Services	66,724	8,402,005	6,362	1,248,559	18,191,241	0	4,584,610	0	**32,499,501**	0	**0**
Intergovernmental	0	0	0	0	0	5,112,950	0	0	**5,112,950**	0	**0**
Interest Investments	18	10,618	1,460	11,563	124,319	61,975	62,102	2,227	**274,282**	1,250,230	**1,250,230**
Miscellaneous	135,153	56,165	4,419	5,478	1,398,861	0	84,459	3,055,292	**4,739,827**	0	**0**
Terminal Building	0	0	0	0	0	3,532,837	0	0	**3,532,837**	0	**0**
Airfield	0	0	0	0	0	712,885	0	0	**712,885**	0	**0**
Industrial Park	0	0	0	0	0	1,028,971	0	0	**1,028,971**	0	**0**
Terminal Support	0	0	0	0	0	1,081,400	0	0	**1,081,400**	0	**0**
Property Assessments	0	0	0	0	0	0	0	0	**0**	0	**0**
Pension Contributions	0	0	0	0	0	0	0	0	**0**	360,663	**360,663**
Other Financing Sources	258,000	303,600	100,000	0	0	0	0	46,500	**708,100**	0	**0**
TOTALS	$459,895	$8,772,388	$112,241	$1,265,600	$19,714,421	$12,833,619	$4,731,171	$3,104,019	**$50,993,354**	$1,610,893	**$1,610,893**

CITY OF HARLINGEN
Budgeted Revenues 2009-2010
Governmental Fund Types

	General	CDBG	M.P.O	Special Investi-gations	Tennis Court	Hotel/Mo-tel Occu-pancy Tax	Catastrophic Emergency	Harlingen Downtown	Free Trade Bridge	Commu-nication Center	COPS Grant	Red Light Safety Enforcement	Convention & Visitors Bureau	TIF 1	TIF 2	TIF 3	Economic Dev. Corp	Comm. Improvement Board	Debt Service	Petition Paving	Street Improve-ment	Infra-structure Fund	Total Govern-mental
Property Taxes	$10,525,271	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$4,024,287	$0	$1,267,538	$0	$15,817,096
Sales Tax	14,263,282	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,515,457	1,280,294	0	0	0	0	19,059,033
Franchise Fees	3,408,187	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,408,187
Other Taxes & Fees	165,000	0	0	0	0	950,750	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	250,000	1,365,750
Fines & Forfeitures	1,563,727	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,563,727
Licenses & Permits	500,300	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	500,300
Charges for Services	2,460,037	0	0	0	17,000	0	0	80	225,000	57,215	0	0	6,400	0	0	0	0	0	0	0	0	0	2,765,732
Intergovernmental	1,102,487	1,415,601	444,981	525,000	0	0	0	20,000	0	0	267,030	270,000	0	0	0	0	0	0	0	0	0	0	4,045,099
Interest Investments	98,000	0	0	8,000	0	2,200	5,500	1,360	6,000	360	0	2,500	0	0	0	0	35,000	0	8,000	11,200	1,170	300	179,590
Miscellaneous	83,350	0	0	0	0	0	0	0	0	0	0	0	263,702	0	0	0	446,569	0	0	0	0	0	793,621
Terminal Building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Airfield	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Industrial Park	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Property Assessments	0	0	0	0	0	0	0	75,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	75,000
Pension Contributions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Financing Sources	1,547,408	0	0	0	26,000	0	1,357,335	180,500	0	0	0	0	366,000	67,437	96,208	19,608	0	0	0	0	0	0	3,660,496
TOTALS	$35,717,049	$1,415,601	$444,981	$533,000	$43,000	$952,950	$1,362,835	$276,940	$231,000	$57,575	$267,030	$272,500	$636,102	$67,437	$96,208	$19,608	$3,997,026	$1,280,294	$4,032,287	$11,200	$1,268,708	$250,300	$53,233,631

CITY OF HARLINGEN
Budgeted Revenues 2009-2010
Proprietary Fund Types / Fiduciary Fund Types

	Municipal Auditorium	Sanitation	Harlingen Arts & Heritage Museum	Municipal Golf Course	Water and Wastewater	Valley International Airport	Internal Service/ Motor Vehicle	Health Insurance	Total Proprietary	Firemen's Relief & Retirement	Total Fiduciary
Property Taxes	$0	$0	$0	$0	$0	$0	$0	$0	**$0**	$0	**$0**
Sales Tax	0	0	0	0	0	0	0	0	**0**	0	**0**
Franchise Fees	0	0	0	0	0	0	0	0	**0**	0	**0**
Other Taxes & Fees	0	0	0	0	0	1,462,937	0	0	**1,462,937**	0	**0**
Fines & Forfeitures	0	0	0	0	0	0	0	0	**0**	0	**0**
Licenses & Permits	0	0	0	0	0	0	0	0	**0**	0	**0**
Charges for Services	143,590	7,888,000	6,050	1,296,800	16,247,969	0	4,613,305	0	**30,195,714**	0	**0**
Intergovernmental	0	35,013	0	0	0	5,140,069	0	0	**5,175,082**	0	**0**
Interest Investments		7,200	1,190	7,200	81,625	29,649	35,000	1,200	**163,064**	1,062,500	**1,062,500**
Miscellaneous	66,500		5,500	0	969,480	0	30,450	3,465,192	**4,537,122**	0	**0**
Terminal Building	0	0	0	0	0	3,471,160	0	0	**3,471,160**	0	**0**
Airfield	0	0	0	0	0	725,931	0	0	**725,931**	0	**0**
Industrial Park	0	0	0	0	0	1,160,743	0	0	**1,160,743**	0	**0**
Terminal Support	0	0	0	0	0	1,190,465	0	0	**1,190,465**	0	**0**
Property Assessments	0	0	0	0	0	0	0	0	**0**	0	**0**
Pension Contributions	0	0	0	0	0	0	0	0	**0**	1,270,000	**1,270,000**
Other Financing Sources	158,000	0	100,000	0	0	0	0	72,000	**330,000**	0	**0**
TOTALS	$368,090	$7,930,213	$112,740	$1,304,000	$17,299,074	$13,180,954	$4,678,755	$3,538,392	**$48,412,218**	$2,332,500	**$2,332,500**

CITY OF HARLINGEN
Approved Revenues 2010-2011
Governmental Fund Types

	General	CDBG	M.P.O	Special Investig-gations	Tennis Court	Hotel/Mo-tel Occu-pancy Tax	Catastroph-ic Emer-gency	Harlingen Downtown	Free Trade Bridge	Commu-nication Center	COPS UHP Grant	Convention & Visitor's Bureau	TIF 1	TIF 2	TIF 3	Economic Dev. Corp	Comm. Improvement Board	Debt Service	Petition Paving	Infra-structure Fund	Total Govern-mental
Property Taxes	$12,227,704	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$4,134,329	$0	$0	$16,362,033
Sales Tax	14,363,532	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,590,883	1,196,961	0	0	0	19,151,376
Franchise Fees	3,439,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,439,500
Other Taxes & Fees	165,000	0	0	0	0	851,200	0	0	0	0	0	0	0	0	0	0	0	0	0	255,000	1,271,200
Fines & Forfeitures	1,588,198	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,588,198
Licenses & Permits	464,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	464,000
Charges for Services	1,610,705	0	0	0	15,025	0	0	0	140,000	59,083	0	0	0	0	0	0	0	0	0	0	1,824,813
Intergovernmental	955,213	1,495,101	628,931	475,000	0	0	0	10,000	0	0	270,777	0	0	0	0	0	0	0	0	0	3,835,022
Interest Investments	85,500	0	0	3,250	0	600	400	200	850	50	0	150	0	0	0	35,000	400	1,400	4,300	100	132,200
Miscellaneous	97,350	0	0	0	0	0	0	0	0	0	0	0	0	0	0	387,771	0	0	0	0	485,121
Terminal Building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Airfield	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Industrial Park	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminal Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Property Assessments	0	0	0	0	0	0	0	59,000	0	0	0	0	0	0	0	0	0	0	0	0	59,000
Pension Contributions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Financing Sources	1,858,216	0	0	0	26,000	0	0	180,500	0	0	0	488,000	115,900	175,825	122,350	1,261,834	0	104,415	0	0	4,333,040
TOTALS	$36,854,918	$1,495,101	$628,931	$478,250	$41,025	$851,800	$400	$249,700	$140,850	$59,133	$270,777	$488,150	$115,900	$175,825	$122,350	$5,275,488	$1,197,361	$4,240,144	$4,300	$255,100	$52,945,503

CITY OF HARLINGEN
Approved Revenues 2010-2011

	Proprietary Fund Types									Fiduciary Fund Types	
	Municipal Auditorium	Sanitation	Harlingen Arts & Heritage Museum	Municipal Golf Course	Water and Wastewater	Valley International Airport	Internal Service/ Motor Vehicle	Health Insurance	Total Proprietary	Firemen's Relief & Retirement	Total Fiduciary
Property Taxes	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Sales Tax	0	0	0	0	0	0	0	0	0	0	0
Franchise Fees	0	0	0	0	0	0	0	0	0	0	0
Other Taxes & Fees	0	0	0	0	0	1,450,000	0	0	1,450,000	0	0
Fines & Forfeitures	0	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0
Charges for Services	175,300	8,113,000	13,500	1,333,400	16,332,000	0	3,075,598	0	29,042,798	0	0
Intergovernmental	0	0	0	0	0	5,750,000	0	0	5,750,000	0	0
Interest Investments	0	2,400	200	0	90,000	15,000	14,150	150	121,900	2,002,000	2,002,000
Miscellaneous	12,500	0	8,800	0	918,000	0	50,300	3,840,528	4,830,128	0	0
Terminal Building	0	0	0	0	0	3,435,000	0	0	3,435,000	0	0
Airfield	0	0	0	0	0	704,000	0	0	704,000	0	0
Industrial Park	0	0	0	0	0	1,121,400	0	0	1,121,400	0	0
Terminal Support	0	0	0	0	0	1,191,500	0	0	1,191,500	0	0
Property Assessments	0	0	0	0	0	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0	0	0	0	1,320,000	1,320,000
Other Financing Sources	158,000	0	100,000	0	0	0	0	72,000	330,000	0	0
TOTALS	$345,800	$8,115,400	$122,500	$1,333,400	$17,340,000	$13,666,900	$3,140,048	$3,912,678	$47,976,726	$3,322,000	$3,322,000

CITY OF HARLINGEN

EXPENDITURE SUMMARY BY OBJECT FOR ACTUAL, BUDGETED AND APPROVED FISCAL YEARS

	Actual 2008-2009				Budgeted 2009-2010				Approved 2010-2011			
	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types	Governmental Fund Types	Proprietary Fund Types	Fiduciary Fund Types	Total Fund Types
Personnel Services	$24,882,752	$12,271,849	$0	**$37,154,601**	$26,346,357	$12,087,711	$0	**$38,434,068**	$27,983,820	$12,458,608	$0	**$40,442,428**
Contracted Services	744,289	4,890,787	119,466	**5,754,542**	1,431,176	4,940,328	180,000	**6,551,504**	492,500	5,157,100	180,000	**5,829,600**
Materials & Supplies	1,871,834	5,932,852	0	**7,804,686**	1,789,941	5,353,318	0	**7,143,259**	1,404,800	5,547,817	0	**6,952,617**
Other Charges	10,937,751	9,654,386	14,261	**20,606,398**	11,538,647	11,060,781	16,125	**22,615,553**	10,582,994	10,782,189	20,625	**21,385,808**
Street Improvements	2,051,087	0	0	**2,051,087**	1,220,000	0	0	**1,220,000**	308,210	0	0	**308,210**
Capital Outlay	3,627,571	441,330	0	**4,068,901**	2,128,007	3,334,852	0	**5,462,859**	597,925	658,251	0	**1,256,176**
Other Financing Uses	5,140,133	1,726,156	0	**6,866,289**	4,746,803	1,264,947	0	**6,011,750**	7,219,843	1,800,187	0	**9,020,030**
Drainage	128,551	0	0	**128,551**	3,197	0	0	**3,197**	241,728	0	0	**241,728**
Depreciation	0	11,035,361	0	**11,035,361**	0	9,187,196	0	**9,187,196**	0	9,250,300	0	**9,250,300**
Housing Programs	318,649	0	0	**318,649**	377,334	0	0	**377,334**	406,692	0	0	**406,692**
Housing Rehabilitation	225,007	0	0	**225,007**	365,486	0	0	**365,486**	252,871	0	0	**252,871**
Demolition	19,344	0	0	**19,344**	5,119	0	0	**5,119**	0	0	0	**0**
Public Services & Economic Dev	55,454	0	0	**55,454**	143,500	0	0	**143,500**	137,600	0	0	**137,600**
Pensions & Withdrawals	0	0	1,037,059	**1,037,059**	0	0	1,400,000	**1,400,000**	0	0	1,400,000	**1,400,000**
Economic Development	3,359,032	0	0	**3,359,032**	5,778,959	0	0	**5,778,959**	4,831,861	0	0	**4,831,861**
TOTALS	$53,361,454	$45,952,721	$1,170,786	**$100,484,961**	$55,874,526	$47,229,133	$1,596,125	**$104,699,784**	$54,460,844	$45,654,452	$1,600,625	**$101,715,921**

This chart shows the **Expenditure Summary** by Object for Actual, Budgeted and Approved Fiscal Years

The following three pages of charts show the **Detailed Expenditures** by Object for Actual, Budgeted and Approved Fiscal Years.

CITY OF HARLINGEN
Actual Expenditures by Object for 2008-2009
Governmental Funds

	General	CDBG	M.P.O.	Special Investigations	Tennis Court	Hotel/Motel Occupancy Tax	Catastrophic Emergency	Harlingen Downtown	Free Trade Bridge	Commu-nication Center	Red Light Safety Enforcemt.	Economic Dev. Corp	Comm. Improvement Board	Debt Service	Capital Improve-ment	Street Improve-ment	Infra-structure Fund	Total Governmental
Personnel Services	$24,104,249	$182,788	$111,306	$2,488	$0	$0	$0	$132,250	$0	$0	$14,345	$335,326	$0	$0	$0	$0	$0	$24,882,752
Contracted Services	0	0	0	0	0	0	0	0	0	0	0	744,289	0	0	0	0	0	744,289
Materials & Supplies	1,038,386	1,389	13,954	674,335	0	0	29,148	4,821	0	0	21,783	8,129	0	0	0	0	79,889	1,871,834
Other Charges	8,775,375	75,542	31,357	242,656	39,382	616,232	96,839	162,435	184,673	84,110	9,205	609,612	0	0	1,519	0	8,614	10,937,751
Street Improvements	0	88,402	0	0	0	0	0	0	0	0	0	0	0	0	0	1,900,000	62,685	2,051,087
Capital Outlay	435,727	0	0	388,702	0	0	1,242,787	0	273,532	0	296,275	0	0	0	990,548	0	0	3,627,571
Other Financing Uses	556,071	0	0	0	0	263,000	303,600	72	40,110	58	0	0	0	3,977,222	0	0	0	5,140,133
Drainage	0	128,551	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	128,551
Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Housing Programs	0	318,649	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	318,649
Housing Rehabilitation	0	225,007	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	225,007
Demolition	0	19,344	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	19,344
Public Services & Economic Dev	0	55,454	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	55,454
Pensions & Withdrawals	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0	0	0	0	0	0	1,413,718	1,945,314	0	0	0	0	3,359,032
TOTALS	$34,909,808	$1,095,126	$156,617	$1,308,181	$39,382	$879,232	$1,672,374	$299,578	$498,515	$84,168	$341,608	$3,111,074	$1,945,314	$3,977,222	$992,067	$1,900,000	$151,188	$53,361,454

CITY OF HARLINGEN
Actual Expenditures by Object for 2008-2009

	Proprietary Funds									Fiduciary Fund Types	
	Municipal Auditorium	Sanitation	Harlingen Arts & Heritage Museum	Municpal Golf Course	Water and Wastewater	Valley International Airport	Internal Service/ Motor Vehicle	Health Insurance	Total Proprietary	Firemen's Relief & Retirement	Total Fiduciary
Personnel Services	$117,797	$1,691,917	$39,377	$598,304	$6,925,891	$2,542,419	$356,144	0	$12,271,849	$0	$0
Contracted Services	0	0	0	0	3,560,169	1,330,618	0	0	4,890,787	119,466	119,466
Materials & Supplies	4,316	127,805	4,227	165,316	3,675,100	503,286	1,452,802	0	5,932,852	0	0
Other Charges	216,977	4,791,117	59,688	226,371	501,223	637,636	161,081	3,060,293	9,654,386	14,261	14,261
Street Improvements	0	0	0	0	0	0	0	0	0	0	0
Capital Outlay	0	441,330	0	0	0	0	0	0	441,330	0	0
Other Financing Uses	34,389	410,000	0	67,315	1,172,670	39,327	2,455	0	1,726,156	0	0
Drainage	0	0	0	0	0	0	0	0	0	0	0
Depreciation	98,615	53,289	6,802	110,702	5,374,476	4,005,559	1,385,918	0	11,035,361	0	0
Housing Programs	0	0	0	0	0	0	0	0	0	0	0
Housing Rehabilitation	0	0	0	0	0	0	0	0	0	0	0
Demolition	0	0	0	0	0	0	0	0	0	0	0
Public Services & Economic Dev	0	0	0	0	0	0	0	0	0	0	0
Pensions & Withdrawals	0	0	0	0	0	0	0	0	0	1,037,059	1,037,059
Economic Development	0	0	0	0	0	0	0	0	0	0	0
TOTALS	$472,094	$7,515,458	$110,094	$1,168,008	$21,209,529	$9,058,845	$3,358,400	$3,060,293	$45,952,721	$1,170,786	$1,170,786

CITY OF HARLINGEN
Budgeted Expenditures by Object for 2009-2010
Governmental Funds

	General	CDBG	M.P.O.	Special Investi-gations	Tennis Court	Hotel/Motel Occupancy Tax	Cata-strophic Emergency	Harlingen Downtown	Free Trade Bridge	Commu-nication Center	COPS Grant	Red Light Safety Enforcemt.	Conv. & Visitor's Bureau	TIF 1	TIF 2	TIF 3	Economic Dev. Corp	Comm. Improvemen Board	Debt Service	Street Improve-ment	Infra-structure Fund	Total Governmental
Personnel Services	$25,112,311	$179,630	$126,046	$3,472	$0	$0	$0	$137,826	$0	$0	$267,030	$22,437	$119,065	$0	$0	$0	$378,540	$0	$0	$0	$0	**$26,346,357**
Contracted Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,431,176	0	0	0	0	**1,431,176**
Materials & Supplies	1,139,150	14,652	13,000	455,400	0	15,000	25,000	6,200	0	0	0	28,584	8,955	0	0	0	20,000	0	0	0	64,000	**1,789,941**
Other Charges	8,652,716	77,741	300,935	72,200	40,740	673,000	0	235,944	225,150	87,300	0	262,918	244,303	0	0	0	665,700	0	0	0	0	**11,538,647**
Street Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,200,000	20,000	**1,220,000**
Capital Outlay	512,627	0	5,000	386,100	0	0	821,464	0	0	0	0	237,816	0	0	0	0	0	0	0	0	165,000	**2,128,007**
Other Financing Uses	276,267	0	0	0	0	263,000	0	0	0	0	0	0	0	67,437	96,208	19,608	0	0	4,024,283	0	0	**4,746,803**
Drainage	0	3,197	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**3,197**
Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Housing Programs	0	377,334	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**377,334**
Housing Rehabilitation	0	365,486	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**365,486**
Demolition	0	5,119	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**5,119**
Public Services & Economic Dev	0	143,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**143,500**
Pensions & Withdrawals	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Economic Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4,496,665	1,280,294	0	0	0	**5,778,959**
TOTALS	$35,693,071	$1,166,659	$444,981	$917,172	$40,740	$951,000	$846,464	$379,970	$225,150	$87,300	$267,030	$551,755	$372,323	$67,437	$96,208	$19,608	$6,994,081	$1,280,294	$4,024,283	$1,200,000	$249,000	**$55,874,526**

CITY OF HARLINGEN
Budgeted Expenditures by Object for 2009-2010

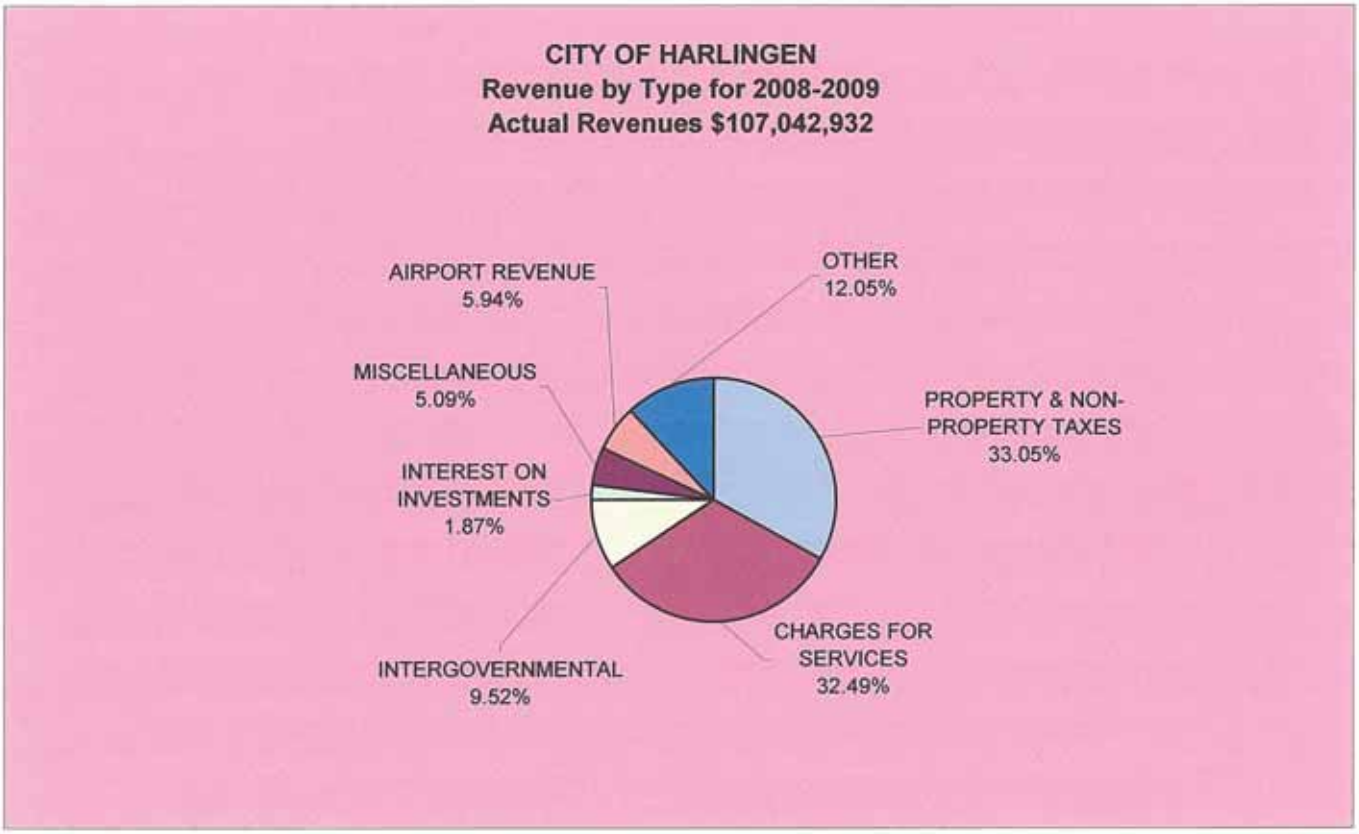
	Proprietary Funds									Fiduciary Fund Types	
	Municipal Auditorium	Sanitation	Harlingen Arts & Heritage Museum	Municipal Golf Course	Water and Wastewater	Valley International Airport	Internal Service/ Motor Vehicle	Health Insurance	Total Proprietary	Firemen's Relief & Retirement	Total Fiduciary
Personnel Services	$119,367	$1,957,405	$45,608	$683,948	$6,278,561	$2,634,996	$367,826	$0	**$12,087,711**	$0	**$0**
Contracted Services	0	0	0	0	3,480,769	1,459,559	0	0	**4,940,328**	180,000	**180,000**
Materials & Supplies	8,400	158,063	3,815	233,254	2,601,535	539,751	1,808,500	0	**5,353,318**	0	**0**
Other Charges	262,412	5,648,447	69,460	271,433	387,049	658,716	225,408	3,537,856	**11,060,781**	16,125	**16,125**
Street Improvements	0	0	0	0	0	0	0	0	**0**	0	**0**
Capital Outlay	0	455,000	0	0	0	0	2,879,852	0	**3,334,852**	0	**0**
Other Financing Uses	0	0	0	30,500	1,129,256	105,191	0	0	**1,264,947**	0	**0**
Drainage	0	0	0	0	0	0	0	0	**0**	0	**0**
Depreciation	88,216	10,300	6,000	0	5,074,680	4,008,000	0	0	**9,187,196**	0	**0**
Housing Programs	0	0	0	0	0	0	0	0	**0**	0	**0**
Housing Rehabilitation	0	0	0	0	0	0	0	0	**0**	0	**0**
Demolition	0	0	0	0	0	0	0	0	**0**	0	**0**
Public Services & Economic Dev	0	0	0	0	0	0	0	0	**0**	0	**0**
Pensions & Withdrawals	0	0	0	0	0	0	0	0	**0**	1,400,000	**1,400,000**
Economic Development	0	0	0	0	0	0	0	0	**0**	0	**0**
TOTALS	$478,395	$8,229,215	$124,883	$1,219,135	$18,951,850	$9,406,213	$5,281,586	$3,537,856	**$47,229,133**	$1,596,125	**$1,596,125**

CITY OF HARLINGEN
Approved Expenditures by Object for 2010-2011
Governmental Funds

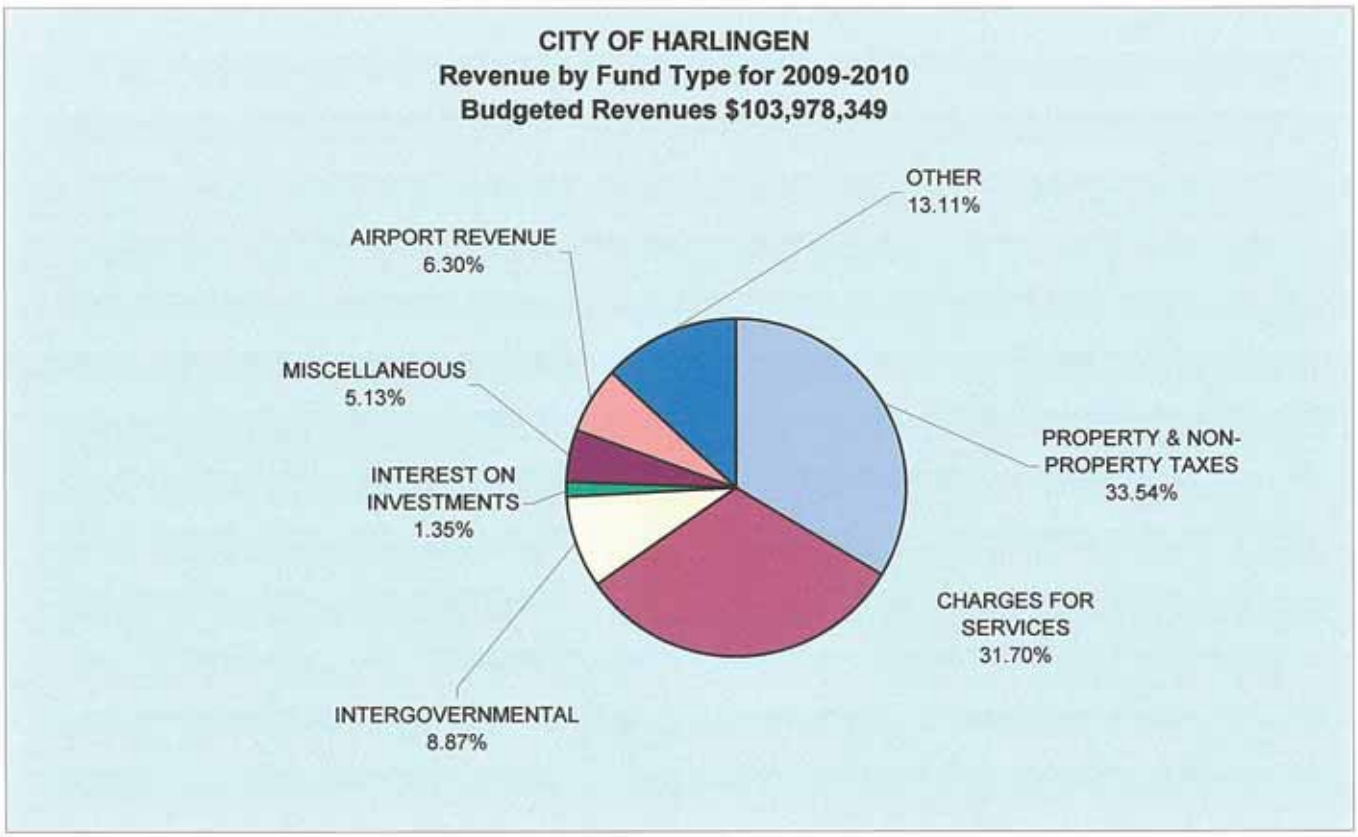
	General	CDBG	M.P.O.	Special Investi-gations	Tennis Court	Hotel/Motel Occupan-cy Tax	Cata-strophic Emergency	Harlingen Downtown	Free Trade Bridge	Commu-nication Center	COPS Grant	Red Light Safety En-forcement	Convention & Visitor's Bureau	TIF 1	TIF 2	TIF 3	Economic Dev. Corp	Comm. Improve. Board	Debt Service	Petition Paving	Infrastruc-ture Fund	Total Governmental
Personnel Services	$26,713,392	$203,000	$139,487	$3,486	$0	$0	$0	$141,637	$0	$0	$270,777	$0	$128,153	$0	$0	$0	$383,888	$0	$0	$0	$0	$27,983,820
Contracted Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	492,500	0	0	0	0	492,500
Materials & Supplies	904,045	9,250	14,000	309,785	0	15,000	25,000	6,600	0	0	0	33,020	15,000	0	0	0	55,000	0	0	0	18,100	1,404,800
Other Charges	7,813,280	75,750	475,444	242,324	40,931	115,000	0	114,830	100,000	96,300	0	0	340,460	115,900	175,825	122,350	709,600	0	0	0	45,000	10,582,994
Street Improvements	0	168,210	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	110,000	30,000	308,210
Capital Outlay	159,925	0	0	333,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	105,000	597,925
Other Financing Uses	1,264,276	0	0	0	0	751,000	0	0	625,000	0	0	0	0	0	0	0	0	0	4,240,136	339,431	0	7,219,843
Drainage	0	241,728	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	241,728
Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Housing Programs	0	406,692	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	406,692
Housing Rehabilitation	0	252,871	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	252,871
Demolition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Public Services & Economic Dev	0	137,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	137,600
Pensions & Withdrawals	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,634,500	1,197,361	0	0	0	4,831,861
TOTALS	$36,854,918	$1,495,101	$628,931	$888,595	$40,931	$881,000	$25,000	$263,067	$725,000	$96,300	$270,777	$33,020	$483,613	$115,900	$175,825	$122,350	$5,275,488	$1,197,361	$4,240,136	$449,431	$198,100	$54,460,844

CITY OF HARLINGEN
Approved Expenditures by Object for 2010-2011

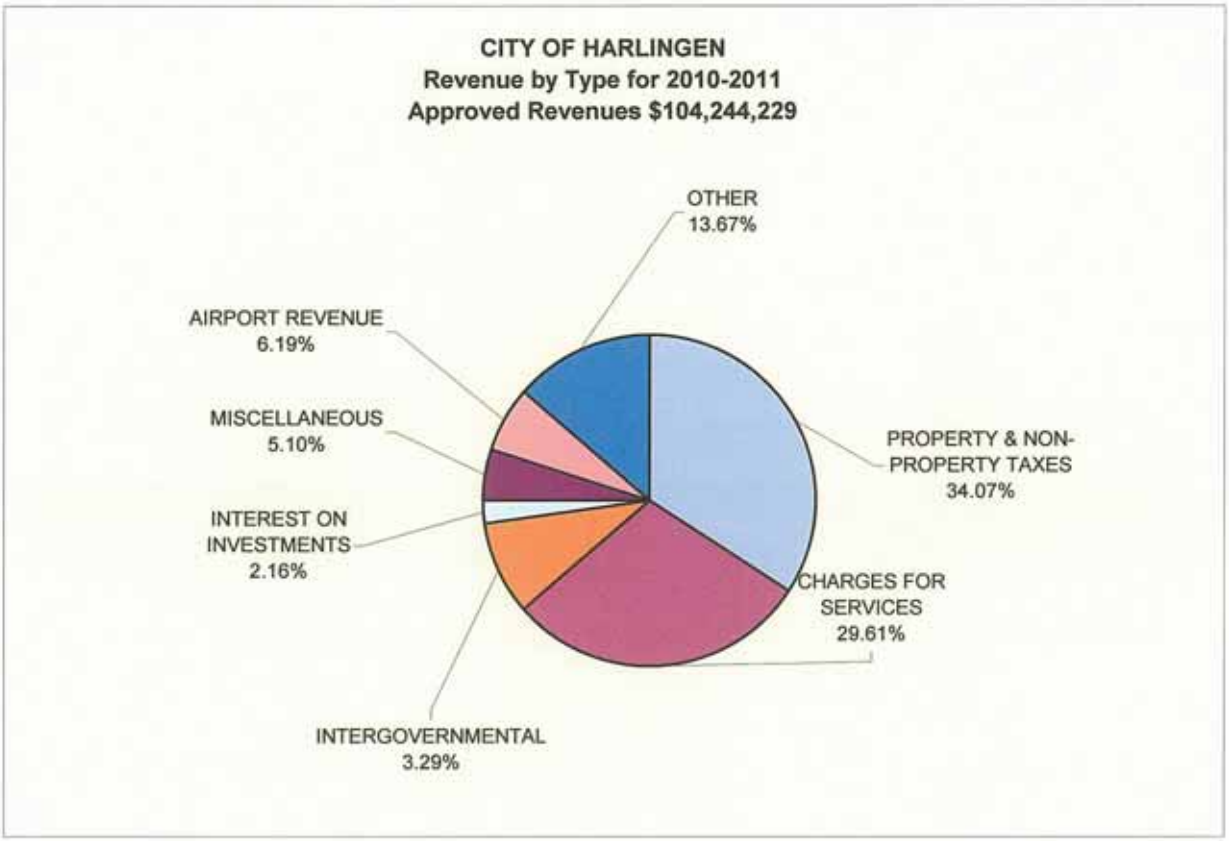
	Proprietary Funds									Fiduciary Fund Types	
	Municipal Auditorium	Sanitation	Harlingen Arts & Heritage Museum	Municipal Golf Course	Water and Wastewater	Valley International Airport	Internal Service/ Motor Vehicle	Health Insurance	Total Proprietary	Firemen's Relief & Retirement	Total Fiduciary
Personnel Services	$123,958	$2,091,195	$50,215	$693,111	$6,423,250	$2,688,000	$388,879	0	**$12,458,608**	$0	**$0**
Contracted Services	0	0	0	0	3,492,100	1,665,000	0	0	**5,157,100**	180,000	**180,000**
Materials & Supplies	11,697	131,400	3,795	227,000	2,800,775	543,500	1,829,650	0	**5,547,817**	0	**0**
Other Charges	210,108	5,063,961	68,490	235,348	411,610	740,001	140,163	3,912,508	**10,782,189**	20,625	**20,625**
Street Improvements	0	0	0	0	0	0	0	0	**0**	0	**0**
Capital Outlay	0	56,000	0	0	0	0	602,251	0	**658,251**	0	**0**
Other Financing Uses	0	338,000	0	65,200	1,334,987	62,000	0	0	**1,800,187**	0	**0**
Drainage	0	0	0	0	0	0	0	0	**0**	0	**0**
Depreciation	0	10,300	0	0	5,040,000	4,200,000	0	0	**9,250,300**	0	**0**
Housing Programs	0	0	0	0	0	0	0	0	**0**	0	**0**
Housing Rehabilitation	0	0	0	0	0	0	0	0	**0**	0	**0**
Demolition	0	0	0	0	0	0	0	0	**0**	0	**0**
Public Services & Economic Dev	0	0	0	0	0	0	0	0	**0**	0	**0**
Pensions & Withdrawals	0	0	0	0	0	0	0	0	**0**	1,400,000	**1,400,000**
Economic Development	0	0	0	0	0	0	0	0	**0**	0	**0**
TOTALS	$345,763	$7,690,856	$122,500	$1,220,659	$19,502,722	$9,898,501	$2,960,943	$3,912,508	**$45,654,452**	$1,600,625	**$1,600,625**



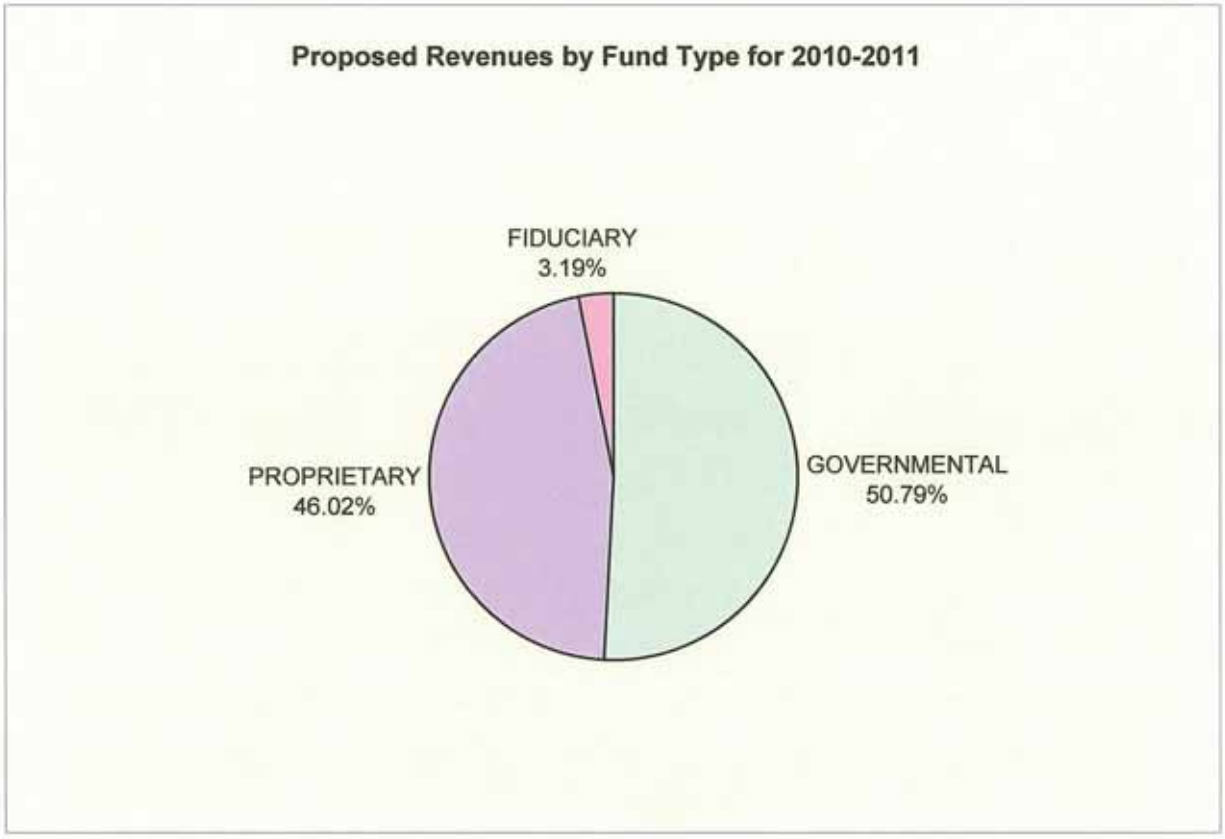
This pie chart shows the percentage of actual revenues by type for 2008-2009.



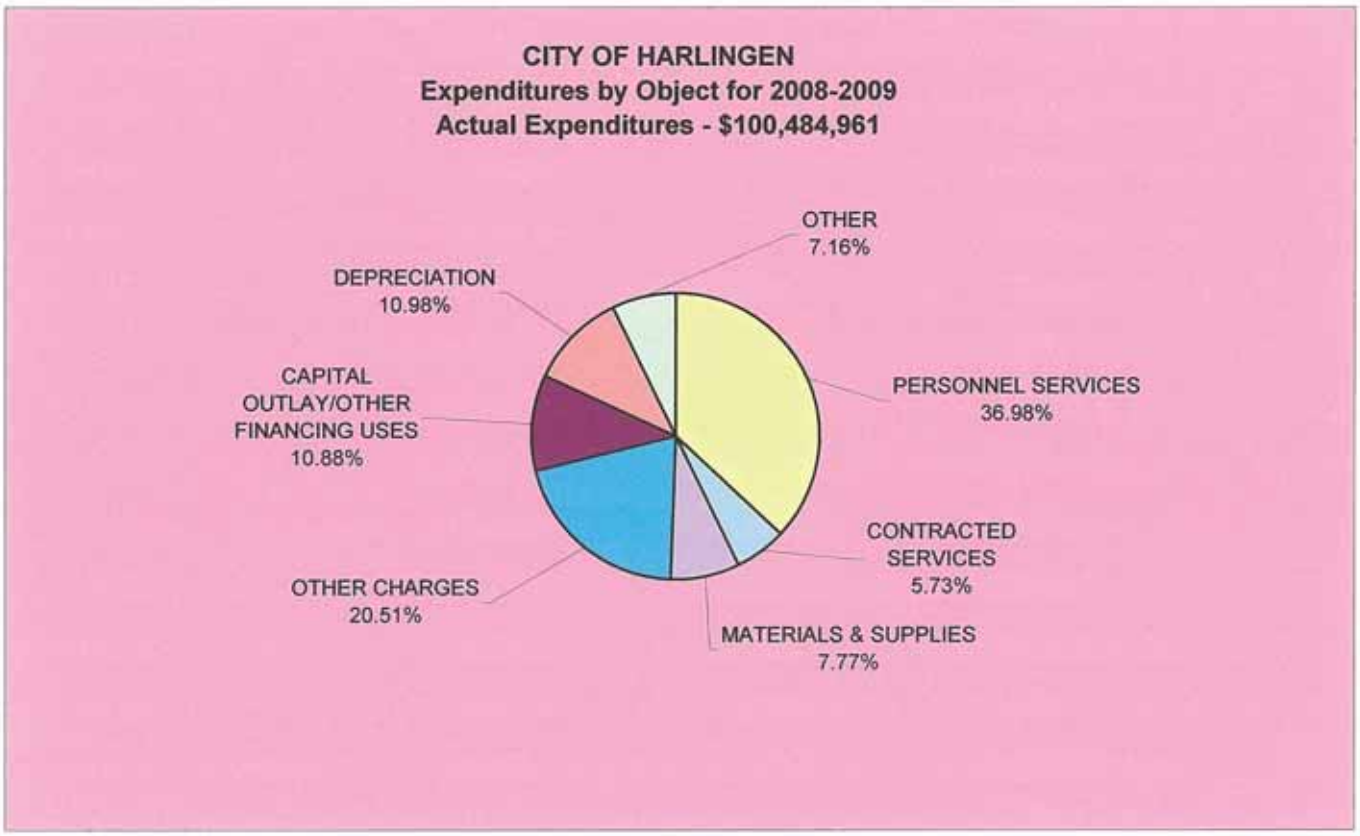
This pie chart shows the percentage of budgeted revenues by type for 2009-2010.



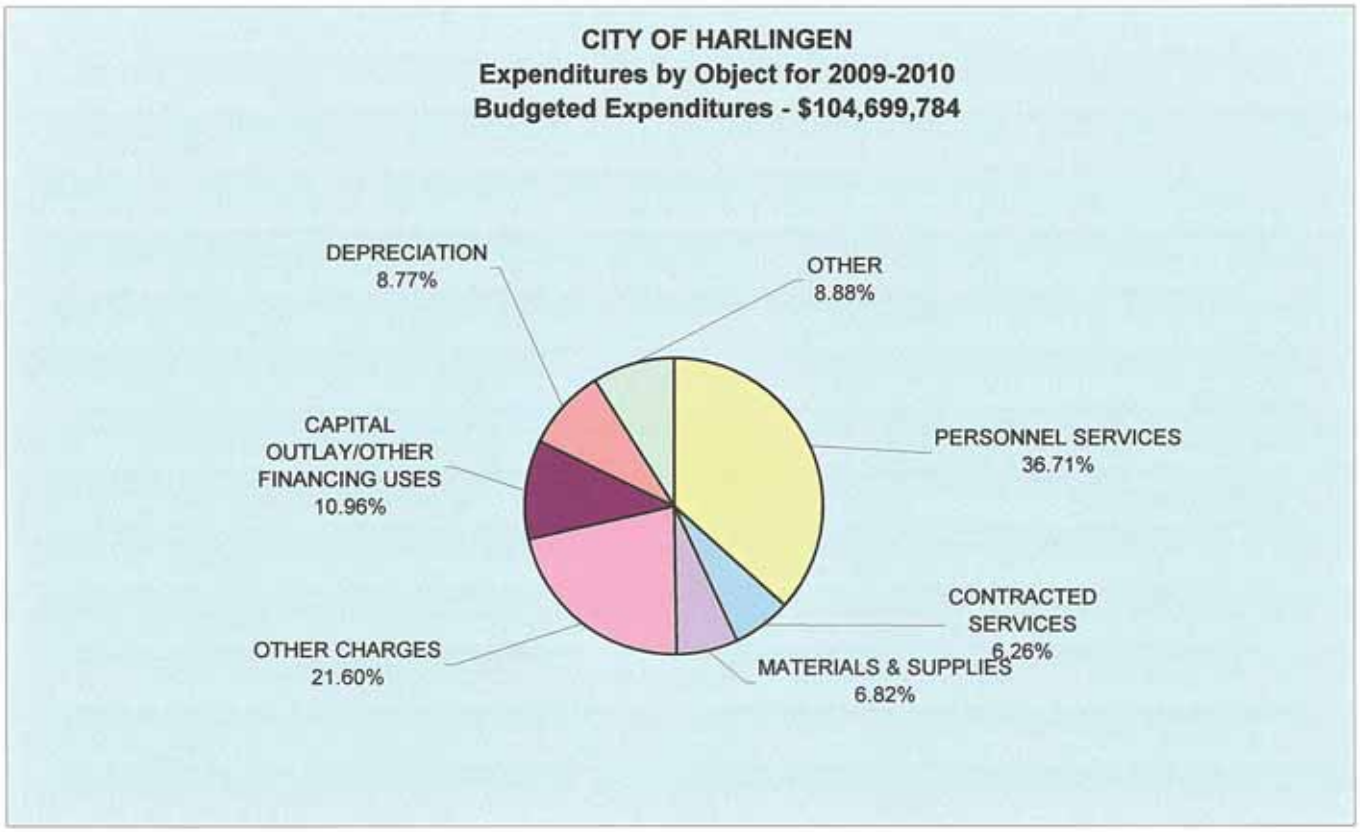
This pie chart shows percentage of proposed revenues by type for 2010-2011.



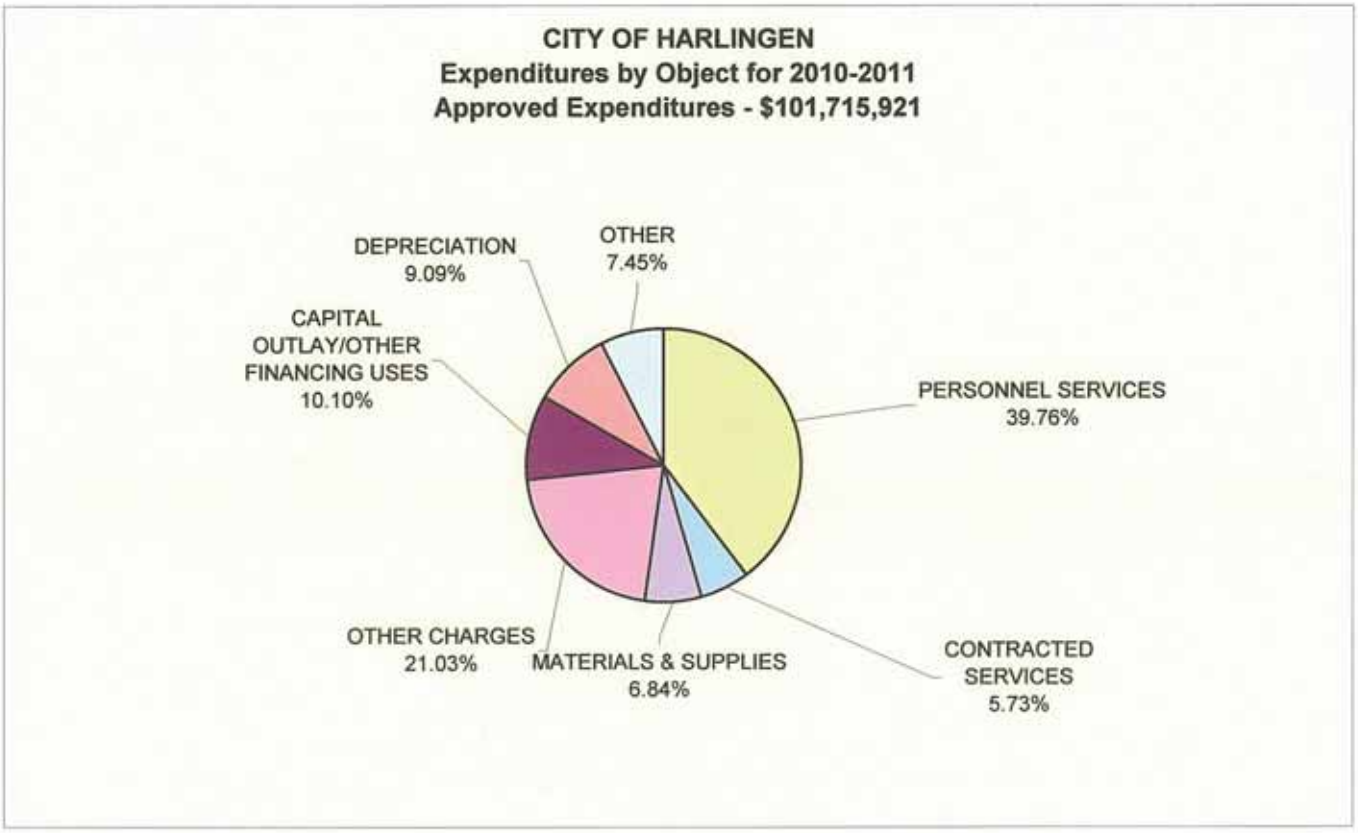
This pie chart shows the percentage that the three different fund types comprise for 2010-2011 Revenues



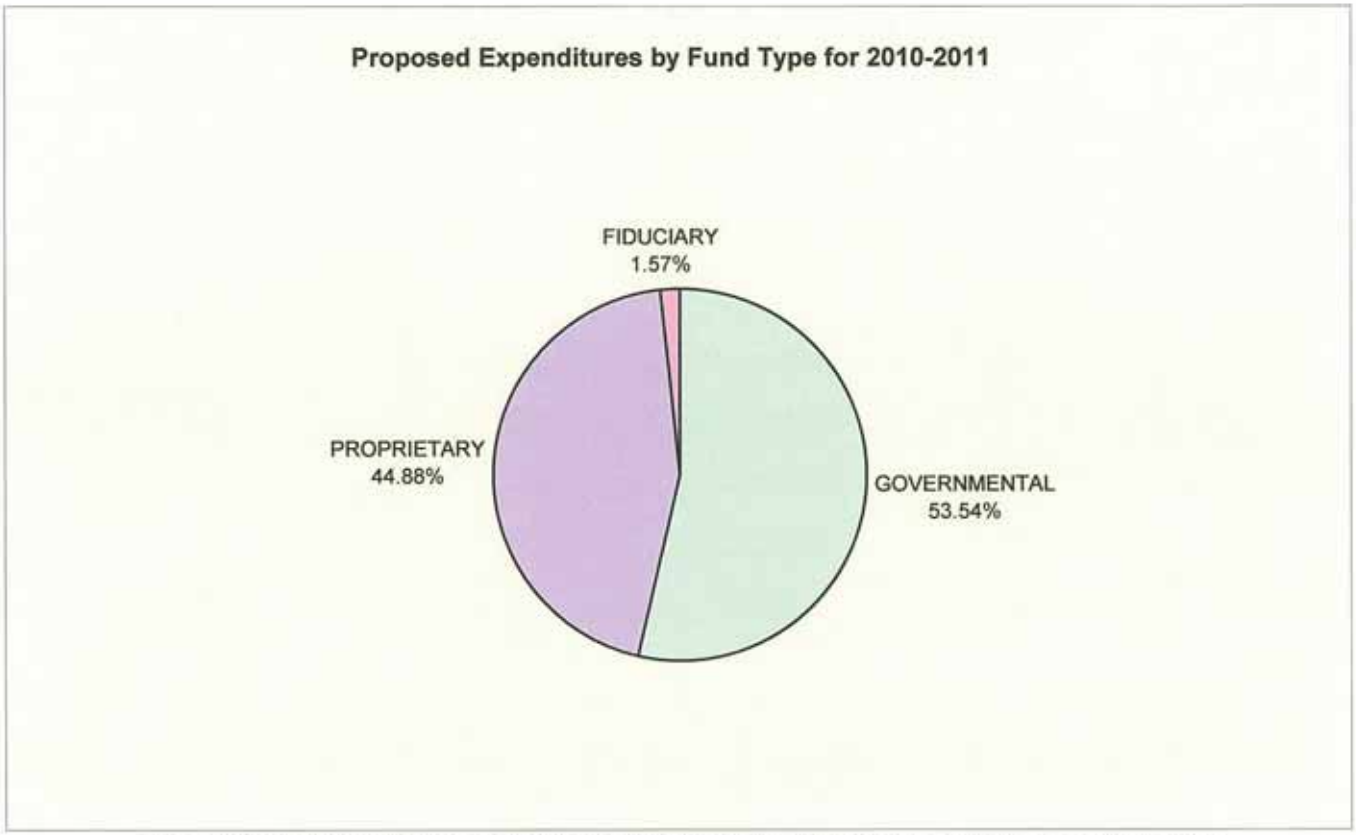
This pie chart shows the percentage of actual expenditures by object for 2008-2009.



This pie chart shows the percentage of budgeted expenditures by object for 2009-2010.



This pie chart shows the percentage of approved expenditures by object for 2010-2011.



This pie chart shows the percentage that the three different fund types comprise for 2010-2011 Revenues

CITY OF HARLINGEN
ACTUAL SUMMARY FOR 2008-2009
INCLUDING BEGINNING AND ENDING FUND BALANCES
FIRST OF A THREE YEAR SCHEDULE

			REVENUES BY TYPE			EXPENDITURES BY OBJECT				
	ACTUAL BALANCE 10/1/2008	REVENUES FOR FY 2008-09	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2008-09	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ACTUAL BALANCE 9/30/2009
GENERAL FUND	**$11,057,967**	**$34,868,273**	PROPERTY TAXES	$10,618,089	100.0%	**$34,909,808**	PERSONNEL SERVICES	$24,104,249	100.0%	**$11,016,432**
			SALES TAXES	14,671,251			MATERIALS & SUPPLIES	1,038,386		
			FRANCHISE FEES	3,576,866			SERVICES & CHARGES	8,775,375		
			FINES & FORFEITURES	1,419,706			CAPITAL OUTLAY	435,727		
			LICENSES & PERMITS	584,810			TRANS./OTHER FINANCING U	556,071		
			CHARGES FOR SERVICES	2,029,698				$34,909,808		
			INTERGOVERNMENTAL	1,035,222						
			INTEREST - INVESTMENTS	218,109						
			MISCELLANEOUS REVENUES	187,903						
			OTHER FINANCING SOURCES	526,619						
				$34,868,273						
SPECIAL REVENUE FUNDS										
COMMUNITY DEVELOPMENT	$847,696	$1,625,018	INTERGOVERNMENTAL	1,625,018	100.0%	$1,095,126	ADMIN/REHAB EXPENSES	$1,095,126	100.0%	$1,377,588
M.P.O.	(39)	155,121	INTERGOVERNMENTAL	155,121	100.0%	156,617	PERSONNEL SERVICES	111,306		(1,535)
							MATERIALS & SUPPLIES	13,954		
							SERVICES & CHARGES	31,356		
								156,616	100.0%	
SPECIAL INVESTIGATIONS	2,211,648	1,871,877	INTERGOVERNMENTAL	1,852,348		1,308,181	PERSONNEL SERVICES	2,488		2,775,344
			INTEREST - INVESTMENTS	19,529			MATERIALS & SUPPLIES	674,335		
				1,871,877	100.0%		SERVICES & CHARGES	242,656		
							CAPITAL OUTLAY	388,702		
								1,308,181	100.0%	
TENNIS COURT	2,987	42,659	CHARGES FOR SERVICES	16,624		39,382	SERVICES & CHARGES	39,382	100.0%	6,264
			TRANSFERS FROM	26,000						
				42,624	99.9%					
HOTEL/MOTEL OCCUPANCY TAX	534,467	901,614	HOTEL/MOTEL OCCUPANCY TA	896,959	99.5%	879,232	SERVICES & CHARGES	616,230		556,849
							TRANSFERS OUT	263,000		
								879,230	100.0%	
CATASTROPHIC EMERGENCY	1,533,513	971,593	INTEREST - INVESTMENTS	15,608	100.0%	1,672,374	MATERIALS & SUPPLIES	29,148	100.0%	832,732
			INSURANCE RECOVERY - OTHE	955,985			SERVICES & CHARGES	96,839		
				971,593			CAPITAL OUTLAY	1,242,787		
							TRANSFERS OUT	303,600		
								1,672,374		
HARLINGEN DOWNTOWN	238,106	301,808	MISCELLANEOUS	30,127		299,578	PERSONNEL SERVICES	132,250		240,336
			PROPERTY ASSESSMENTS	84,702			MATERIALS & SUPPLIES	4,821		
			INVESTMENTS	1,979			SERVICES & CHARGES	162,435		
			TRANSFERS FROM	185,000			TRANSFERS OUT	72		
				301,808	100.0%			299,578	100.0%	
FREE TRADE BRIDGE	1,270,546	187,526	BRIDGE CROSSINGS	171,647	100.0%	498,515	SERVICES & CHARGES	184,873	92.0%	959,557
			INVESTMENTS	15,879			CAPITAL OUTLAY	273,532		
				187,526				458,405		
COMMUNICATION CENTER	96,937	59,280	TOWER RENTAL	58,560	100.0%	84,168	SERVICES & CHARGES	84,168	100.0%	72,049
			INVESTMENTS	720						
				59,280						
RED LIGHT SAFETY ENFORCEME	536,708	281,008	INVESTMENTS	5,552	100.0%	341,608	MATERIALS & SUPPLIES	21,783		476,108
			VARIOUS	275,456			CAPITAL OUTLAY	296,275		
				281,008				318,058	93.1%	
TAX INCREMENT FINANCING 1		79,472	OTHER FINANCING SOURCES	79,472	100.0%	0	SERVICES & CHARGES	0	0.0%	79,472
TAX INCREMENT FINANCING 2	0	167,725	OTHER FINANCING SOURCES	167,725	100.0%	0	SERVICES & CHARGES	0	0.0%	167,725
TAX INCREMENT FINANCING 3	0	23,697	OTHER FINANCING SOURCES	23,697	100.0%	0	SERVICES & CHARGES	0	0.0%	23,697
ECONOMIC DEVELOPMENT CORF	12,735,654	4,275,510	SALES TAX ALLOCATION	3,667,813		3,111,074	SERVICES & CHARGES	2,237,210		13,900,090
			VARIOUS	299,000			ADMINISTRATION	874,210		
				3,966,813	92.8%			3,111,420	100.0%	
HGN COMM IMPROVEMENT BOAF	1,115,208	1,234,243	SALES TAX ALLOCATION	1,222,604	99.1%	1,945,314	CAPITAL OUTLAY	1,945,314	100.0%	404,137
INFRASTRUCTURE FUND	51,004	272,682	INFRASTRUCTURE ASSESSMEN	272,000		151,188	MATERIALS & SUPPLIES	79,889		172,498
			INVESTMENTS	682			SERVICES & CHARGES	8,614		
				272,682	100.0%		STREET IMPROVEMENTS	62,685		
								151,188	100.0%	
TOTAL SPECIAL REVENUE FUND	**$21,174,435**	**$12,450,833**				**$11,582,357**				**$22,042,911**
DEBT SERVICE FUND	**$498,901**	**$3,974,203**	PROPERTY TAXES	$3,921,427	98.7%	**$3,977,222**	PRINCIPAL & INTEREST	$3,906,969	98.2%	**$495,882**

CITY OF HARLINGEN
ACTUAL SUMMARY FOR 2008-2009
INCLUDING BEGINNING AND ENDING FUND BALANCES
FIRST OF A THREE YEAR SCHEDULE

		REVENUES BY TYPE				EXPENDITURES BY OBJECT				
	ACTUAL BALANCE 10/1/2008	REVENUES FOR FY 2008-09	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2008-09	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ACTUAL BALANCE 9/30/2009
CAPITAL PROJECT FUNDS										
CAPITAL IMPROVEMENT	($481,879)	$1,818,630	TRANSFERS FROM	$1,713,058	94.2%	$992,067	CAPITAL OUTLAY	$992,067	100.0%	$344,684
PETITION PAVING	533,668	46,081	INTEREST - INVESTMENTS	27,265	59.2%	0	SERVICES & CHARGES	0	0.0%	579,749
STREET IMPROVEMENT	943,131	1,280,665	PROPERTY TAXES	1,272,578		1,900,000	SERVICES & CHARGES	1,900,000	100.0%	323,796
			INTEREST - INVESTMENTS	8,087						
				1,280,665	100.0%					
TOTAL CAPITAL PROJECTS FUNI	**$994,920**	**$3,145,376**				**$2,892,067**				**$1,248,229**
ENTERPRISE FUNDS										
MUNICIPAL AUDITORIUM	($3,382)	$459,895	RENTALS	$66,560		$472,094	PERSONNEL SERVICES	$117,797		($15,581)
			MISCELLANEOUS	164			MATERIALS & SUPPLIES	4,316		
			TRANSFERS FROM	258,000			SERVICES & CHARGES	216,977		
			SALE OF FIXED ASSETS	583			DEPRECIATION	98,615		
			CAPITAL CONTRIBUTIONS	134,570			SALE OF FIXED ASSETS	34,389		
				459,877	100.0%			472,094	100.0%	
SANITATION	1,240,219	8,772,388	GARBAGE COLLECTIONS/PICKL	8,340,567		7,515,458	PERSONNEL SERVICES	1,691,917		2,497,149
			REIMBURSEMENTS	61,438			MATERIALS & SUPPLIES	127,805		
			VARIOUS	56,165			SERVICES & CHARGES	4,746,337		
			TRANSFERS FROM	303,600			CAPITAL OUTLAY	441,330		
				8,761,770	99.9%		TRANSFERS OUT	410,000		
								7,417,389	98.7%	
HGN. ARTS & HERITAGE MUSEUM	179,303	112,241	INTEREST - INVESTMENTS	4,955		110,094	PERSONNEL SERVICES	39,377		181,450
			OUTSIDE SOURCES	4,329			SERVICES AND CHARGES	59,688		
			TRANSFERS FROM	100,000	97.4%		DEPRECIATION	6,802		
				109,284				105,867	96.2%	
MUNICIPAL GOLF COURSE	1,243,275	1,265,600	CHARGES FOR SERVICES	1,138,544		1,168,008	PERSONNEL SERVICES	598,304		1,340,867
			FOOD/DRINK/MERCHANDISE S/	110,015			MATERIALS & SUPPLIES	165,316		
			INTEREST - INVESTMENTS	11,563			SERVICES & CHARGES	226,371		
				1,260,122	99.6%		DEPRECIATION	110,702		
								1,100,693	94.2%	
WATERWORKS/WASTEWATER	8,237,903	19,714,421	SERVICE REVENUES	18,191,241		21,209,529	PERSONNEL SERVICES	6,925,891		6,742,795
			INTEREST INVESTMENTS	124,319			CONTRACTED SERVICES	3,560,169		
			MISCELLANEOUS	1,398,861			MATERIALS & SUPPLIES	3,675,100		
				19,714,421	100.0%		OTHER CHARGES	501,223		
							OTHER FINANCING USES	1,172,670		
							DEPRECIATION EXPENSES	5,374,476		
								21,209,529	100.0%	
VALLEY INTERNATIONAL AIRPOR	4,093,027	12,833,619	RENTALS/TERMINAL SUPPORT	6,356,093		9,058,845	PERSONNEL SERVICES	2,542,419		7,867,801
			INTEREST - INVESTMENTS	61,975			SERVICES AND CHARGES	1,330,618		
			CAPITAL CONTRIBUTIONS	6,415,551			MATERIALS & SUPPLIES	503,286		
				12,833,619	100.0%		OTHER EXPENSES	637,636		
							OTHER FINANCING USES	39,327		
							DEPRECIATION	4,005,559		
								9,058,845	100.0%	
TOTAL ENTERPRISE FUNDS	**$14,990,345**	**$43,158,164**				**$39,534,028**				**$18,614,481**
INTERNAL SERVICE FUNDS										
MOTOR VEHICLES/WAREHOUSE	$2,514,359	$4,731,171	CHARGES FOR SERVICES	$4,584,610		$3,358,400	PERSONNEL SERVICES	$356,144		$3,887,130
			INTEREST - INVESTMENTS	62,102			MATERIALS & SUPPLIES	1,452,802		
			VARIOUS	9,139			SERVICES & CHARGES	161,081		
			SALE OF FIXED ASSETS	71,774	99.9%		DEPRECIATION	1,385,918		
				4,727,625				3,355,945	99.9%	
HEALTH INSURANCE	119,132	3,104,019	CONTRIBUTIONS	3,055,292		3,060,293	SERVICES & CHARGES	3,060,293	100.0%	162,858
			TRANSFERS FROM	46,500						
				3,101,792	99.9%					
TOTAL INTERNAL SERVICE FUNI	**$2,633,491**	**$7,835,190**				**$6,418,693**				**$4,049,988**
PENSION FUND										
FIREMEN'S RELIEF & RETIREMEN	**$18,886,821**	**$1,610,893**	INTEREST - INVESTMENTS	$1,250,230		**$1,170,786**	PERSONNEL SERVICES	$1,037,059		**$19,326,928**
			CONTRIBUTIONS	360,663			SERVICES & CHARGES	133,727		
				1,610,893	100.0%			1,170,786	100.0%	
GRAND TOTAL	**$70,236,880**	**$107,042,932**				**$100,484,961**				**$76,794,851**

CITY OF HARLINGEN
OPERATING BUDGET SUMMARY FOR 2009-2010
INCLUDING BEGINNING AND ENDING FUND BALANCES
SECOND OF A THREE YEAR SCHEDULE

		REVENUES BY TYPE					EXPENDITURES BY OBJECT				
	ACTUAL BALANCE 10/1/2009	REVENUES FOR FY 2009-10	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2009-10	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ESTIMATED BALANCE 9/30/2010
GENERAL FUND	$11,016,432	$35,717,049	PROPERTY TAXES	$10,525,271	99.8%	$35,693,071	PERSONNEL SERVICES	$25,112,311	100.0%	$11,040,410
			SALES TAXES	14,263,282			MATERIALS & SUPPLIES	1,139,150		
			FRANCHISE FEES	3,505,000			SERVICES & CHARGES	8,652,716		
			FINES & FORFEITURES	1,563,227			CAPITAL OUTLAY	512,627		
			LICENSES & PERMITS	500,300			TRANS./OTHER FINANCING U	276,267		
			CHARGES FOR SERVICES	2,460,037				$35,693,071		
			INTERGOVERNMENTAL	1,102,487						
			INTEREST - INVESTMENTS	98,000						
			MISCELLANEOUS REVENUES	83,350						
			OTHER FINANCING SOURCES	1,547,408						
				$35,648,362						
SPECIAL REVENUE FUNDS										
COMMUNITY DEVELOPMENT	$1,377,588	$1,415,601	INTERGOVERNMENTAL	$1,415,601	100.0%	$1,166,659	ADMIN/REHAB SERVICES	$1,166,659	100.0%	$1,626,530
M.P.O.	(1,535)	444,981	INTERGOVERNMENTAL	444,981	100.0%	444,981	PERSONNEL SERVICES	127,793		(1,535)
							MATERIALS & SUPPLIES	13,000		
							SERVICES & CHARGES	299,188		
								439,981	98.9%	
SPECIAL INVESTIGATIONS	2,775,348	533,000	INTERGOVERNMENTAL	525,000		917,172	MATERIALS & SUPPLIES	315,400		2,391,176
			INTEREST - INVESTMENTS	8,000			SERVICES & CHARGES	212,200		
				533,000	100.0%		CAPITAL OUTLAY	386,100		
								913,700	99.6%	
TENNIS COURT	6,264	43,000	CHARGES FOR SERVICES	17,000		40,740	SERVICES & CHARGES	40,740	100.0%	8,524
			TRANSFERS FROM	26,000						
				43,000	100.0%					
HOTEL/MOTEL OCCUPANCY TAX	556,849	952,950	HOTEL/MOTEL OCCUPANCY TA	950,750	99.8%	951,000	SERVICES & CHARGES	673,000		558,799
							TRANSFERS OUT	263,000		
								936,000	98.4%	
CATASTROPHIC EMERGENCY	832,732	1,362,835	VARIOUS - RECOVERY	1,357,335	99.6%	846,464	CAPITAL OUTLAY	821,464	97.0%	1,349,103
HARLINGEN DOWNTOWN	240,336	276,940	ASSESSMENTS	75,000		379,970	PERSONNEL SERVICES	137,826		137,306
			GRANTS	20,000			MATERIALS & SUPPLIES	6,200		
			TRANSFERS FROM	180,500			SERVICES & CHARGES	235,944		
				275,500	99.5%			379,970	100.0%	
FREE TRADE BRIDGE	959,557	231,000	BRIDGE CROSSINGS	225,000		225,150	SERVICES & CHARGES	225,150		965,407
			INTEREST - INVESTMENTS	6,000						
				231,000	100.00%			225,150	100.0%	
COMMUNICATION CENTER	72,049	57,575	TOWER RENTAL	57,215	99.37%	87,300	SERVICES & CHARGES	87,300	100.0%	42,324
COPS / UHP GRANT	0	267,030	INTERGOVERNMENTAL	267,030	100.00%	267,030	PERSONNEL SERVICES	267,030	100.0%	0
RED LIGHT SAFETY ENFORCEME	476,108	272,500	VARIOUS	270,000	99.1%	551,755	PERSONNEL SERVICES	22,437		196,853
							SERVICES & CHARGES	262,918		
							CAPITAL OUTLAY	237,816		
								523,171	94.8%	
CONVENTION & VISITORS BUREA	0	636,102	VARIOUS	263,702		372,323	PERSONNEL SERVICES	119,065		263,779
			TRANSFERS FROM	366,000			SERVICES & CHARGES	253,258		
				629,702	98.99%			372,323	100.0%	
TAX INCREMENT FINANCING 1	79,472	67,437	OTHER FINANCING SOURCES	67,437	100.0%	67,437	SERVICES & CHARGES	67,437	100.0%	79,472
TAX INCREMENT FINANCING 2	167,725	96,208	OTHER FINANCING SOURCES	96,208	100.0%	96,208	SERVICES & CHARGES	96,208	100.0%	167,725
TAX INCREMENT FINANCING 3	23,697	19,608	OTHER FINANCING SOURCES	19,608	100.0%	19,608	SERVICES & CHARGES	19,608	100.0%	23,697
ECONOMIC DEVELOPMENT CORF	13,900,090	3,997,026	SALES TAX ALLOCATION	3,515,457		6,994,081	SERVICES & CHARGES	6,020,841		10,903,035
			RENTALS	318,510			ADMINISTRATION	973,240		
			INTEREST- INVESTMENTS	35,000						
				3,868,967	96.8%			6,994,081	100.0%	
HGN COMM IMPROVEMENT BOAF	404,137	1,280,294	SALES TAX ALLOCATION	1,280,294	100.0%	1,280,294	ADMINISTRATION	1,280,294	100.0%	404,137
INFRASTRUCTURE FUND	172,498	250,300	INFRASTRUCTURE ASSESSMEN	250,000	99.9%	249,000	MATERIALS & SUPPLIES	64,000		173,798
							SERVICES & CHARGES	20,000		
							STREET IMPROVEMENTS	165,000		
								249,000	100.0%	
TOTAL SPECIAL REVENUE FUND	$22,042,915	$12,204,387				$14,957,172				$19,290,130
DEBT SERVICE FUND	$495,882	$4,032,287	PROPERTY TAXES	$4,024,287	99.8%	$4,024,283	PRINCIPAL & INTEREST	$3,904,969	97.0%	$503,886

CITY OF HARLINGEN
OPERATING BUDGET SUMMARY FOR 2009-2010
INCLUDING BEGINNING AND ENDING FUND BALANCES
SECOND OF A THREE YEAR SCHEDULE

		REVENUES BY TYPE				EXPENDITURES BY OBJECT				
	ACTUAL BALANCE 10/1/2009	REVENUES FOR FY 2009-10	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2009-10	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ESTIMATED BALANCE 9/30/2010
CAPITAL PROJECT FUNDS										
CAPITAL IMPROVEMENT	$344,684	$0	TRANSFERS FROM	$0	0.0%	$0	SERVICES & CHARGES	$0	0.0%	$344,684
PETITION PAVING	579,749	11,200	INTEREST - INVESTMENTS	11,200	100.0%	0		0	0.0%	590,949
STREET IMPROVEMENT	323,796	1,268,708	PROPERTY TAXES	1,267,538		1,200,000	SERVICES & CHARGES	1,200,000	100.0%	392,504
			INTEREST - INVESTMENTS	1,170						
				1,268,708	100.00%					
TOTAL CAPITAL PROJECTS FUNI	$1,248,229	$1,279,908				$1,200,000				$1,328,137
ENTERPRISE FUNDS										
MUNICIPAL AUDITORIUM	($15,581)	$368,090	RENTALS	$118,240		$478,395	PERSONNEL SERVICES	$119,367		($125,886)
			ADMISSIONS	84,150			MATERIALS & SUPPLIES	8,400		
			OUTSIDE SOURCES	7,500			SERVICES & CHARGES	262,412		
			TRANSFERS FROM	158,000			DEPRECIATION	88,216		
				367,890	99.9%			478,395	100.0%	
SANITATION	2,497,149	7,930,213	GARBAGE COLLECTIONS/PICKL	7,883,013		8,229,215	PERSONNEL SERVICES	1,957,405		2,198,147
			REIMBURSEMENTS	40,000			MATERIALS & SUPPLIES	158,063		
			TRANSFERS FROM	7,200			SERVICES & CHARGES	5,588,447		
				7,930,213	100.0%		CAPITAL OUTLAY	455,000		
								8,158,915	99.1%	
HGN. ARTS & HERITAGE MUSEUM	181,450	112,740	RENTALS & ADMISSIONS	6,050		124,883	PERSONNEL SERVICES	45,608		169,307
			OUTSIDE SOURCES	3,500			SERVICES & CHARGES	68,575		
			TRANSFERS FROM	100,000			DEPRECIATION	6,000		
				109,550	97.2%			120,183	96.2%	
MUNICIPAL GOLF COURSE	1,340,867	1,304,000	CHARGES FOR SERVICES	1,133,500		1,219,135	PERSONNEL SERVICES	683,948		1,425,732
			FOOD/ DRINK/MERCHANDISE S/	163,300			MATERIALS & SUPPLIES	233,254		
			INTEREST- INVESTMENTS	7,200			SERVICES & CHARGES	271,433		
				1,304,000	100.0%		OTHER FINANCING USES	30,500		
								1,219,135	100.0%	
WATERWORKS/WASTEWATER	6,742,795	17,299,074	SERVICE REVENUES	16,247,969		18,951,850	PERSONNEL SERVICES	6,278,561		5,090,019
			INTEREST INVESTMENTS	81,625			CONTRACTED SERVICES	3,480,769		
			MISCELLANEOUS	969,480			MATERIALS & SUPPLIES	2,601,535		
				17,299,074	100.0%		OTHER CHARGES	387,049		
							OTHER FINANCING USES	1,129,256		
							DEPRECIATION EXPENSES	5,074,680		
								18,951,850	100.0%	
VALLEY INTERNATIONAL AIRPOR	7,867,801	13,180,954	RENTALS/TERMINAL SUPPORT	6,548,299		9,406,213	PERSONNEL SERVICES	2,634,996		11,642,542
			INTEREST INVESTMENTS	29,649			SERVICES & CHARGES	1,459,559		
			CAPITAL CONTRIBUTIONS	6,603,006			MATERIALS & SUPPLIES	539,751		
				13,180,954	100.0%		OTHER EXPENSES	658,716		
							OTHER FINANCING USES	105,191		
							DEPRECIATION	4,008,000		
								9,406,213	100.0%	
TOTAL ENTERPRISE FUNDS	$18,614,481	$40,195,071				$38,409,691				$20,399,861
INTERNAL SERVICE FUNDS										
MOTOR VEHICLES/WAREHOUSE	$3,887,130	$4,678,755	CHARGES FOR SERVICES	$4,613,305		$5,281,586	PERSONNEL SERVICES	367,826		$3,284,299
			TRANSFERS FROM	30,000			MATERIALS & SUPPLIES	1,808,500		
			INTEREST - INVESTMENTS	35,000			SERVICES & CHARGES	225,408		
				4,678,305	100.0%		CAPITAL OUTLAY	2,879,852		
								5,281,586	100.0%	
HEALTH INSURANCE	162,858	3,538,392	CONTRIBUTIONS	3,465,192		3,537,856	SERVICES & CHARGES	3,537,856	100.0%	163,394
			TRANSFERS FROM	72,000						
				3,537,192	100.0%					
TOTAL INTERNAL SERVICE FUNI	$4,049,988	$8,217,147				$8,819,442				$3,447,693
PENSION FUNDS										
FIREMEN'S RELIEF & RETIREMEN	$19,326,928	$2,332,500	INTEREST - INVESTMENTS	1,062,500		$1,596,125	PERSONNEL SERVICES	1,400,000		$20,063,303
			CONTRIBUTIONS	1,270,000			SERVICES & CHARGES	196,125		
				2,332,500	100.0%			1,596,125	100.0%	
GRAND TOTAL	$76,794,855	$103,978,349				$104,699,784				$76,073,420

CITY OF HARLINGEN
APPROVED BUDGET SUMMARY FOR 2010-2011
INCLUDING BEGINNING AND ENDING FUND BALANCES
THIRD OF A THREE YEAR SCHEDULE

		REVENUES BY TYPE				EXPENDITURES BY OBJECT				
	ESTIMATED BALANCE 10/1/2010	REVENUES FOR FY 2010-11	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2010-11	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ESTIMATED BALANCE 9/30/2011
GENERAL FUND	**$11,040,410**	**$36,854,918**	PROPERTY TAXES	$12,227,704	100.0%	**$36,854,918**	PERSONNEL SERVICES	$26,713,392	100.0%	**$11,040,410**
			SALES TAXES	14,363,532			MATERIALS & SUPPLIES	904,045		
			FRANCHISE FEES	3,604,500			SERVICES & CHARGES	7,813,260		
			FINES & FORFEITURES	1,588,198			CAPITAL OUTLAY	159,925		
			LICENSES & PERMITS	464,000			TRANS/OTHER FINANCING U	1,264,276		
			CHARGES FOR SERVICES	1,610,705				$36,854,918		
			INTERGOVERNMENTAL	955,213						
			INTEREST - INVESTMENTS	85,500						
			MISCELLANEOUS REVENUES	97,350						
			OTHER FINANCING SOURCES	1,858,216						
				$36,854,918						
SPECIAL REVENUE FUNDS										
COMMUNITY DEVELOPMENT	$1,626,530	$1,495,101	INTERGOVERNMENTAL	$1,495,101	100.0%	$1,495,101	ADMIN/REHAB EXPENSES	$1,495,101	100.0%	$1,626,530
M.P.O.	(1,535)	628,931	INTERGOVERNMENTAL	628,931	100.0%	628,931	PERSONNEL SERVICES	139,487		(1,535)
							MATERIALS & SUPPLIES	14,000		
							SERVICES & CHARGES	475,444		
								628,931	100.0%	
SPECIAL INVESTIGATIONS	2,391,176	478,250	INTERGOVERNMENTAL	475,000		888,595	PERSONNEL SERVICES	3,486		1,980,831
			INTEREST - INVESTMENTS	3,250			MATERIALS & SUPPLIES	309,785		
				478,250	100.0%		SERVICES & CHARGES	242,324		
							CAPITAL OUTLAY	333,000		
								888,595	100.0%	
TENNIS COURT	8,524	41,025	CHARGES FOR SERVICES	15,025		40,931	SERVICES & CHARGES	40,931	100.0%	8,618
			TRANSFERS FROM	26,000						
				41,025	100.0%					
HOTEL/MOTEL OCCUPANCY TAX	558,799	851,800	HOTEL OCCUPANCY TAXES	850,000	99.8%	881,000	SERVICES & CHARGES	130,000		529,599
							TRANSFERS OUT	751,000		
								881,000	100.0%	
CATASTROPHIC EMERGENCY	1,349,103	400	INTEREST - INVESTMENTS	400	100.0%	25,000	MATERIALS & SUPPLIES	25,000	100.0%	1,324,503
HARLINGEN DOWNTOWN	137,306	249,700	ASSESSMENTS	59,000		263,067	PERSONNEL SERVICES	141,637		123,939
			MISCELLANEOUS	10,200			MATERIALS & SUPPLIES	6,600		
			TRANSFERS FROM	180,500			SERVICES & CHARGES	114,830		
				249,700	100.0%			263,067	100.0%	
FREE TRADE BRIDGE	965,407	140,850	BRIDGE CROSSINGS	140,000	99.4%	725,000	TRANSFERS OUT	625,000	86.2%	381,257
COMMUNICATION CENTER	42,324	59,133	TOWER RENTAL	59,083	99.9%	96,300	SERVICES & CHARGES	96,300	100.0%	5,157
COPS / UHP GRANT	0	270,777	INTERGOVERNMENTAL	270,777	100.00%	270,777	PERSONNEL SERVICES	270,777	100.0%	0
RED LIGHT SAFETY ENFORCEME	196,853	0	VARIOUS	0	0.0%	33,020	MATERIALS & SUPPLIES	33,020	100.0%	163,833
CONVENTION & VISITORS BUREA	263,779	488,150	TRANSFERS FROM	488,000	100.0%	483,613	PERSONNEL SERVICES	128,153		268,316
							MATERIALS & SUPPLIES	15,000		
							SERVICES & CHARGES	340,460		
								483,613	100.0%	
TAX INCREMENT FINANCING 1	79,472	115,900	OTHER FINANCING SOURCES	115,900	100.0%	115,900	SERVICES & CHARGES	115,900	100.0%	79,472
TAX INCREMENT FINANCING 2	167,725	175,826	OTHER FINANCING SOURCES	175,825	100.0%	175,826	SERVICES & CHARGES	175,826	100.0%	167,725
TAX INCREMENT FINANCING 3	23,697	122,350	OTHER FINANCING SOURCES	122,350	100.0%	122,350	SERVICES & CHARGES	122,350	100.0%	23,697
ECONOMIC DEVELOPMENT CORF	10,903,035	5,275,488	SALES TAX ALLOCATION	3,590,883		5,275,488	ADMINISTRATION	1,049,988		10,903,035
			TRANSFERS FROM	1,261,834			SERVICES & CHARGES	4,225,500		
				4,852,717	92.0%			5,275,488	100.0%	
HGN COMM IMPROVEMENT BOAF	404,137	1,197,361	SALES TAX	1,196,961	100.0%	1,197,361	ADMINISTRATION	1,197,361	100.0%	404,137
INFRASTRUCTURE FUND	173,798	255,100	INFRASTRUCTURE ASSESSMEN	255,000	100.0%	198,100	MATERIALS & SUPPLIES	18,100		230,798
							SERVICES & CHARGES	45,000		
							STREET IMPROVEMENTS	30,000		
							CAPITAL OUTLAY	105,000		
								198,100	100.0%	
TOTAL SPECIAL REVENUE FUND	**$19,290,130**	**$11,846,142**				**$12,916,360**				**$18,219,912**
DEBT SERVICE FUND	**$503,886**	**$4,240,144**	PROPERTY TAXES	$4,134,329	97.5%	**$4,240,136**	PRINCIPAL & INTEREST	$4,238,136	100.0%	**$503,894**

CITY OF HARLINGEN
APPROVED BUDGET SUMMARY FOR 2010-2011
INCLUDING BEGINNING AND ENDING FUND BALANCES
THIRD OF A THREE YEAR SCHEDULE

			REVENUES BY TYPE			EXPENDITURES BY OBJECT				
	ESTIMATED BALANCE 10/1/2010	REVENUES FOR FY 2010-11	MAJOR REVENUE SOURCES BY TYPE	AMOUNT	% OF REVENUE	EXPENDITURES FOR FY 2010-11	MAJOR EXPENDITURES BY CATEGORIES	AMOUNT	% OF EXPEND.	ESTIMATED BALANCE 9/30/2011
CAPITAL PROJECT FUNDS										
CAPITAL IMPROVEMENT	344,684	0	INTEREST - INVESTMENTS	0	0.0%	0		0		344,684
PETITION PAVING	590,949	4,300	INTEREST - INVESTMENTS	4,300	100.0%	449,431	TRANSFERS OUT	339,431	75.5%	145,818
STREET IMPROVEMENT	392,504	0	PROPERTY TAXES	0	0.00%	0	SERVICES & CHARGES	0	0.0%	392,504
TOTAL CAPITAL PROJECTS FUNI	**$1,328,137**	**$4,300**				**$449,431**				**$883,006**
ENTERPRISE FUNDS										
MUNICIPAL AUDITORIUM	($125,886)	$345,800	RENTALS	$121,700		$345,763	PERSONNEL SERVICES	$123,958		($125,849)
			ADMISSIONS	53,600			MATERIALS & SUPPLIES	11,697		
			VARIOUS	10,000			SERVICES & CHARGES	210,108		
			TRANSFERS FROM	158,000						
				343,300	99.3%			345,763	100.0%	
SANITATION	2,198,147	8,115,400	GARBAGE COLLECTIONS/PICKU	8,048,000		7,690,856	PERSONNEL SERVICES	2,091,195		2,622,691
			REIMBURSEMENTS	65,000			MATERIALS & SUPPLIES	131,400		
			INTEREST - INVESTMENTS	2,400			SERVICES & CHARGES	5,003,961		
				8,115,400	100.0%		TRANSFERS OUT	338,000		
								7,564,556	98.4%	
HGN. ARTS & HERITAGE MUSEUM	169,307	122,500	RENTALS & ADMISSIONS	13,500		122,500	PERSONNEL SERVICES	50,215		169,307
			OUTSIDE SOURCES	8,800			MATERIALS & SUPPLIES	3,795		
			TRANSFERS FROM	100,000			SERVICES & CHARGES	68,490		
				122,300	99.8%			122,500	100.0%	
MUNICIPAL GOLF COURSE	1,425,732	1,333,400	CHARGES FOR SERVICES	1,162,000		1,220,659	PERSONNEL SERVICES	693,111		1,538,473
			FOOD/DRINK/MERCHANDISE SA	171,400			MATERIALS & SUPPLIES	227,000		
							SERVICES & CHARGES	235,348		
				1,333,400	100.0%		TRANSFERS OUT	65,200		
								1,220,659	100.0%	
WATERWORKS/WASTEWATER	5,090,019	17,340,000	SERVICE REVENUES	16,332,000		19,502,722	PERSONNEL SERVICES	6,423,250		2,927,297
			INTEREST INVESTMENTS	90,000			CONTRACTED SERVICES	3,492,100		
			MISCELLANEOUS	918,000			MATERIALS & SUPPLIES	2,800,775		
				17,340,000	100.0%		OTHER CHARGES	411,610		
							OTHER FINANCING USES	1,334,987		
							DEPRECIATION EXPENSES	5,040,000		
								19,502,722	100.0%	
VALLEY INTERNATIONAL AIRPOR	11,642,542	13,666,900	RENTALS/TERMINAL SUPPORT	6,451,900		9,898,501	PERSONNEL SERVICES	2,688,000		15,410,941
			INTEREST INVESTMENTS	15,000			SERVICES & CHARGES	1,665,000		
			CAPITAL CONTRIBUTIONS	7,200,000			MATERIALS & SUPPLIES	543,500		
				13,666,900	100.0%		OTHER EXPENSES	740,001		
							OTHER FINANCING USES	62,000		
							DEPRECIATION	4,200,000		
								9,898,501	100.0%	
TOTAL ENTERPRISE FUNDS	**$20,399,861**	**$40,924,000**				**$38,781,001**				**$22,542,860**
INTERNAL SERVICE FUNDS										
MOTOR VEHICLES/WAREHOUSE	$3,284,299	$3,140,048	CHARGES FOR SERVICES	$3,075,598		$2,960,943	PERSONNEL SERVICES	388,879		$3,463,404
			INTEREST - INVESTMENTS	14,150			MATERIALS & SUPPLIES	1,829,650		
			SALE OF FIXED ASSETS	50,000			SERVICES & CHARGES	140,163		
				3,139,748	100.0%		CAPITAL OUTLAY	602,251		
								2,960,943	100.0%	
HEALTH INSURANCE	163,394	3,912,678	CONTRIBUTIONS	3,840,528	98.2%	3,912,508	SERVICES & CHARGES	3,912,508	100.0%	163,564
TOTAL INTERNAL SERVICE FUND	**$3,447,693**	**$7,052,726**				**$6,873,451**				**$3,626,968**
PENSION FUND										
FIREMEN'S RELIEF & RETIREMEN	**$20,063,303**	**$3,322,000**	INTEREST - INVESTMENTS	$2,002,000		**$1,600,625**	PERSONNEL SERVICES	1,400,000		**$21,784,678**
			CONTRIBUTIONS	1,320,000			SERVICES & CHARGES	200,625		
				3,322,000	100.0%			1,600,625	100.0%	
GRAND TOTAL	**$76,073,420**	**$104,244,229**				**$101,715,921**				**$78,601,728**

CITY OF HARLINGEN

OPERATING BUDGET SUMMARY

REVENUES AND EXPENDITURES BY FUND

	ESTIMATED BALANCE 10/1/2010	REVENUES FOR FY 2010-2011	EXPENDITURES FOR FY 2010-2011	ESTIMATED BALANCE 9/30/2011
GENERAL FUND	$11,040,410	$36,854,918	$36,854,918	$11,040,410
SPECIAL REVENUE FUNDS				
COMMUNITY DEVELOPMENT	$1,626,530	$1,495,101	$1,495,101	$1,626,530
METROPOLITAN PLANNING ORGANIZATION	(1,535)	628,931	628,931	(1,535)
SPECIAL INVESTIGATIONS	2,391,176	478,250	888,595	1,980,831
TENNIS COURT	8,524	41,025	40,931	8,618
HOTEL/MOTEL OCCUPANCY TAX	558,799	851,800	881,000	529,599
CATASTROPHIC EMERGENCY	1,349,103	400	25,000	1,324,503
HARLINGEN DOWNTOWN	137,306	249,700	263,067	123,939
FREE TRADE BRIDGE	965,407	140,850	725,000	381,257
COMMUNICATION CENTER	42,324	59,133	96,300	5,157
COPS / UHP GRANT	0	270,777	270,777	0
RED LIGHT ENFORCEMENT PROGRAM	196,853	0	33,020	163,833
CONVENTION & VISITORS BUREAU	263,779	488,150	483,613	268,316
TAX INCREMENT FINANCING TIF 1	79,472	115,900	115,900	79,472
TAX INCREMENT FINANCING TIF 2	167,725	175,826	175,826	167,725
TAX INCREMENT FINANCING TIF 3	23,697	122,350	122,350	23,697
DEVELOPMENT CORPORATION OF HGN.	10,903,035	5,275,488	5,275,488	10,903,035
HARLINGEN COMM. IMPROVEMENT BOARD	404,137	1,197,361	1,197,361	404,137
INFRASTRUCTURE FUND	173,798	255,100	198,100	230,798
TOTAL	$19,290,130	$11,846,142	$12,916,360	$18,219,912
DEBT SERVICE FUND	$503,886	$4,240,144	$4,240,136	$503,894
CAPITAL PROJECT FUNDS				
PETITION PAVING	590,949	4,300	449,431	145,818
STREET IMPROVEMENT	392,504	0	0	392,504
TOTAL	$983,453	$4,300	$449,431	$538,322
ENTERPRISE FUNDS				
MUNICIPAL AUDITORIUM	($125,886)	$345,800	$345,763	($125,849)
SANITATION	2,198,147	8,115,400	7,690,856	2,622,691
HARLINGEN ARTS & HERITAGE MUSEUM	169,307	122,500	122,500	169,307
MUNICIPAL GOLF COURSE	1,425,732	1,333,400	1,220,659	1,538,473
WATERWORKS/WASTEWATER	5,090,019	17,340,000	19,502,722	2,927,297 [1]
VALLEY INTERNATIONAL AIRPORT	11,642,542	13,666,900	9,898,501	15,410,941 [2]
TOTAL	$20,399,861	$40,924,000	$38,781,001	$22,542,860
INTERNAL SERVICE FUNDS				
MOTOR VEHICLES/WAREHOUSE	$3,284,299	$3,140,048	$2,960,943	$3,463,404
HEALTH INSURANCE	163,394	3,912,678	3,912,508	163,564
TOTAL	$3,447,693	$7,052,726	$6,873,451	$3,626,968
PENSION FUNDS				
FIREMEN'S RELIEF & RETIREMENT	$20,063,303	$3,322,000	$1,600,625	$21,784,678
GRAND TOTAL	**$75,728,736**	**$104,244,230**	**$101,715,922**	**$78,257,044**

[1]Ending Balance includes Depreciation added back and debt-service principal and capital projects deducted.

[2]Ending Balance includes Depreciation added back.

CITY OF HARLINGEN

COMPARATIVE SUMMARY

TOTAL OPERATING EXPENDITURES BY FUND

	APPROVED FY 2010-11	BUDGETED FY 2009-10	NET INCREASE/ (DECREASE)	PERCENT INCREASE/ (DECREASE)
GENERAL FUND	$36,854,918	$35,693,071	$1,161,847	3.3%
SPECIAL REVENUE FUNDS				
COMMUNITY DEVELOPMENT	$1,495,101	$1,166,659	$328,442	28.2%
METROPOLITAN PLANNING ORGANIZATION	628,931	444,981	183,950	41.3%
SPECIAL INVESTIGATIONS	888,595	917,172	(28,577)	-3.1%
TENNIS COURT	40,931	40,740	191	0.5%
HOTEL/MOTEL OCCUPANCY TAX	881,000	951,000	(70,000)	-7.4%
CATASTROPHIC EMERGENCY	25,000	846,464	(821,464)	-97.0%
HARLINGEN DOWNTOWN	263,067	379,970	(116,903)	-30.8%
FREE TRADE BRIDGE	725,000	225,150	499,850	222.0%
COMMUNICATION CENTER	96,300	87,300	9,000	10.3%
COPS / UHP GRANT	270,777	267,030	3,747	0.0%
RED LIGHT ENFORCEMENT PROGRAM	33,020	551,755	(518,735)	-94.0%
CONVENTION & VISITORS BUREAU	483,613	372,323	111,290	29.9%
TAX INCREMENT FINANCING TIF 1	115,900	67,437	48,463	71.9%
TAX INCREMENT FINANCING TIF 2	175,826	96,208	79,618	82.8%
TAX INCREMENT FINANCING TIF 3	122,350	19,608	102,742	524.0%
DEVELOPMENT CORPORATION OF HGN.	5,275,488	6,994,081	(1,718,593)	-24.6%
HARLINGEN COMM. IMPROVEMENT BOARD	1,197,361	1,280,294	(82,933)	-6.5%
INFRASTRUCTURE FUND	198,100	249,000	(50,900)	-20.4%
TOTAL	$12,916,360	$14,957,172	-$2,040,812	-13.6%
DEBT SERVICE FUND	$4,240,136	$4,024,283	$215,853	5.4%
CAPITAL PROJECT FUNDS				
PETITION PAVING	$449,431	$0	$0	0.0%
STREET IMPROVEMENT	0	1,200,000	(1,200,000)	-100.0%
TOTAL	$449,431	$1,200,000	($1,200,000)	-100.0%
ENTERPRISE FUNDS				
MUNICIPAL AUDITORIUM	$345,763	$478,395	($132,632)	-27.7%
SANITATION	7,690,856	8,229,215	(538,359)	-6.5%
HARLINGEN ARTS & HERITAGE MUSEUM	122,500	124,883	(2,383)	-1.9%
MUNICIPAL GOLF COURSE	1,220,659	1,219,135	1,524	0.1%
WATERWORKS/WASTEWATER	19,502,722	18,951,850	550,872	2.9% [1]
VALLEY INTERNATIONAL AIRPORT	9,898,501	9,406,213	492,288	5.2% [2]
TOTAL	$38,781,001	$38,409,691	$371,310	1.0%
INTERNAL SERVICE FUNDS				
MOTOR VEHICLES/WAREHOUSE	$2,960,943	$5,281,586	($2,320,643)	-43.9%
HEALTH INSURANCE	3,912,508	3,537,856	374,652	10.6%
TOTAL	$6,873,451	$8,819,442	($1,945,991)	-22.1%
PENSION FUNDS				
FIREMEN'S RELIEF & RETIREMENT	$1,600,625	$1,596,125	$4,500	0.3%
GRAND TOTAL	**$101,715,922**	**$104,699,784**	**($3,433,293)**	-3.3%

[1]Ending Balance includes Depreciation added back and debt-service principal and capital projects deducted.

[2]Ending Balance includes Depreciation added back.

CITY OF HARLINGEN
SEVEN YEAR SUMMARY COMPARISON
OF REVENUES BY FUND

	AUDITED FY 04/05	AUDITED FY 05/06	AUDITED FY 06/07	AUDITED FY 07/08	AUDITED FY 08/09	BUDGETED FY 09/10	APPROVED FY 10/11
GENERAL	$30,486,882	$32,762,514	$32,908,104	$34,500,960	$34,868,273	$35,717,049	$36,854,918
SPECIAL REVENUE FUNDS							
COMMUNITY DEVELOPMENT	$1,762,954	$1,548,076	$1,332,456	$1,417,749	$1,625,018	$1,415,601	$1,495,101
M.P.O.	163,621	187,505	161,832	160,081	155,121	444,981	628,931
SPECIAL INVESTIGATIONS	587,089	1,282,127	1,349,514	638,526	1,871,877	533,000	478,250
TENNIS COURT	32,728	54,958	32,046	35,790	42,659	43,000	41,025
HOTEL/MOTEL OCCUPANCY TAX	834,291	891,752	938,799	987,018	901,614	952,950	851,800
CATASTROPHIC EMERGENCY	14,767	23,862	28,462	34,629	971,593	1,362,835	400
HARLINGEN DOWNTOWN	191,098	309,618	269,050	337,286	301,808	276,940	249,700
LA PLACITA	67,765	0	0	0	0	0	0
FREE TRADE BRIDGE	181,641	371,194	198,351	457,760	187,526	231,000	140,850
COMMUNICATION CENTER	46,739	40,578	85,786	60,057	59,280	57,575	59,133
COPS / UHP GRANT	397,340	245,522	176,084	457,689	0	267,030	270,777
RED LIGHT ENFORCEMENT PROGRAM	0	0	242,545	340,135	281,008	272,500	0
COVENTION & VISITORS BUREAU	0	0	0	0	0	636,102	488,150
TAX INCREMENT FINANCING 1	0	0	0	0	79,472	67,437	115,900
TAX INCREMENT FINANCING 2	0	0	0	0	167,725	96,208	175,826
TAX INCREMENT FINANCING 3	0	0	0	0	23,697	19,608	122,350
DEVELOPMENT CORPORATION	2,802,117	4,995,912	5,285,098	5,166,029	4,275,510	3,997,026	5,275,488
HARL. COMM. IMPROVEMENT BOARD	0	0	0	1,116,336	1,234,243	1,280,294	1,197,361
INFRASTRUCTURE FUND	184,769	254,759	236,534	239,394	272,682	250,300	255,100
SUB-TOTAL	$7,266,919	$10,205,863	$10,336,557	$11,448,479	$12,450,833	$12,204,387	$11,846,142
DEBT SERVICE FUND	$3,426,479	$3,697,116	$3,737,199	$3,794,968	$3,974,203	$4,032,287	$4,240,144
CAPITAL PROJECT FUNDS							
PETITION PAVING	50,477	41,726	66,045	52,443	46,081	11,200	4,300
CAPITAL IMPROVEMENT	$132	$45,218	$17,260	$28,055	$1,818,630	$0	$0
STREET IMPROVEMENT	546,684	431,204	1,164,149	1,917,424	1,280,665	1,268,708	0
SUB-TOTAL	$597,293	$518,148	$1,247,454	$1,997,922	$3,145,376	$1,279,908	$4,300
ENTERPRISE FUNDS							
MUNICIPAL AUDITORIUM	$497,796	$533,305	$649,336	$439,454	$459,895	$368,090	$345,800
SANITATION	5,632,195	5,541,737	6,588,802	7,037,223	8,772,388	7,930,213	8,115,400
HGN ARTS & HERITAGE MUSEUM	101,720	112,780	114,983	113,790	112,241	112,740	122,500
MUNICIPAL GOLF COURSE	1,158,043	1,267,595	1,223,598	1,213,051	1,265,600	1,304,000	1,333,400
WATERWORKS	7,540,539	10,071,475	8,682,013	9,106,716	9,452,815	7,935,039	7,908,000
WASTEWATER	7,235,245	8,827,868	9,356,182	10,064,625	10,261,606	9,364,035	9,432,000
VALLEY INTERNATIONAL AIRPORT	6,148,519	6,388,017	11,257,220	9,960,769	12,833,619	13,180,954	13,666,900
SUB-TOTAL	$28,314,057	$32,742,777	$37,872,134	$37,935,628	$43,158,164	$40,195,071	$40,924,000
INTERNAL SERVICE FUNDS							
MOTOR VEHICLE/WAREHOUSE	$3,489,686	$3,390,311	$4,167,927	$4,502,505	$4,731,171	$4,678,755	$3,140,048
HEALTH INSURANCE	3,270,302	2,771,162	2,827,453	2,955,420	3,104,019	3,538,392	3,912,678
SUB-TOTAL	$6,759,988	$6,161,473	$6,995,380	$7,457,925	$7,835,190	$8,217,147	$7,052,726
PENSION FUND							
FIREMEN'S RELIEF & RETIREMENT	$3,638,769	$2,849,767	$3,928,391	-$1,279,752	$1,610,893	$2,332,500	$3,322,000
GRAND TOTAL	**$80,490,387**	**$88,937,658**	**$97,025,219**	**$95,856,130**	**$107,042,932**	**$103,978,349**	**$104,244,230**

CITY OF HARLINGEN
SEVEN YEAR SUMMARY COMPARISON OF EXPENDITURES BY FUND

	AUDITED FY 04/05	AUDITED FY 05/06	AUDITED FY 06/07	AUDITED FY 07/08	AUDITED FY 08/09	BUDGETED FY 09/10	APPROVED FY 10/11
GENERAL	$29,250,950	$29,959,235	$31,672,920	$34,749,614	$34,909,808	$35,693,071	$36,854,918
SPECIAL REVENUE FUNDS							
COMMUNITY DEVELOPMENT	$1,762,954	$1,042,168	$1,317,452	$2,247,942	1,095,126	1,166,659	1,495,101
M.P.O.	164,532	163,512	173,118	160,066	156,617	444,981	628,931
SPECIAL INVESTIGATIONS	335,491	507,422	1,022,875	460,701	1,308,181	917,172	888,595
TENNIS COURT	32,718	33,849	31,589	32,766	39,382	40,740	40,931
HOTEL/MOTEL	706,091	795,400	875,446	816,558	879,232	951,000	881,000
CATASTROPHIC EMERGENCY	23,228	28	16,337	1,075,468	1,672,374	846,464	25,000
HARLINGEN DOWNTOWN	224,049	243,225	259,497	290,976	299,578	379,970	263,067
LA PLACITA	41,354	0	0	0	0	0	0
FREE TRADE BRIDGE	48,233	61,403	17,457	87,283	498,515	225,150	725,000
COMMUNICATION CENTER FUND	21,077	58	90,103	84,168	84,168	87,300	96,300
COPS / UHP GRANT	376,645	323,253	370,670	176,113	0	267,030	270,777
RED LIGHT SAFETY PROGRAM	0	0	16,936	29,036	341,608	551,755	33,020
CONVENTION & VISITORS BUREAU	0	0	0	0	0	372,323	483,613
TAX INCREMENT FINANCING TIF 1	0	0	0	0	0	67,437	115,900
TAX INCREMENT FINANCING TIF 2	0	0	0	0	0	96,208	175,826
TAX INCREMENT FINANCING TIF 3	0	0	0	0	0	19,608	122,350
DEVELOPMENT CORPORATION	2,802,117	3,348,156	2,523,909	5,003,497	3,111,074	6,994,081	5,275,488
HARLINGEN COMM. IMPROVEMENT	0	0	0	1,129	1,945,314	1,280,294	1,197,361
INFRASTRUCTURE FUND	112,267	241,241	328,824	182,121	151,188	249,000	198,100
SUB-TOTAL	$6,650,756	$6,759,715	$7,044,213	$10,647,824	$11,582,357	$14,957,172	$12,916,360
DEBT SERVICE FUND	$3,462,236	$3,662,387	$3,723,318	$3,644,714	$3,977,222	$4,024,283	$4,240,136
CAPITAL PROJECT FUNDS							
CAPITAL IMPROVEMENT	$104,669	$0	$0	$473,151	$992,067	$0	$0
PETITION PAVING	0	0	0	24	0	0	449,431
STREET IMPROVEMENT	358,502	400,440	1,542,170	1,159,755	1,900,000	1,200,000	0
SUB-TOTAL	$463,171	$400,440	$1,542,170	$1,632,930	$2,892,067	$1,200,000	$449,431
ENTERPRISE FUNDS							
MUNICIPAL AUDITORIUM	$660,902	$707,877	$639,406	$631,186	472,094	478,395	345,763
SANITATION	5,175,712	5,659,111	5,898,476	6,973,145	7,515,458	8,229,215	7,690,856
HGN ARTS & HERITAGE MUSEUM	92,369	107,635	127,141	106,811	110,094	124,883	122,500
MUNICIPAL GOLF COURSE	1,072,803	1,087,353	1,018,682	1,109,258	1,168,008	1,219,135	1,220,659
WATERWORKS	7,888,905	8,892,297	9,192,148	10,070,926	11,148,714	9,415,096	9,719,686
WASTEWATER	7,413,987	8,599,568	8,999,226	8,932,235	10,060,815	9,536,754	9,783,036
VALLEY INTERNATIONAL AIRPORT	7,706,963	8,022,711	8,799,492	9,154,169	9,058,845	9,406,213	9,898,501
SUB-TOTAL	$30,011,641	$33,076,552	$34,674,571	$36,977,730	$39,534,028	$38,409,691	$38,781,001
INTERNAL SERVICE FUNDS							
MOTOR VEHICLE/WAREHOUSE	$2,651,841	$2,726,659	$2,962,700	$3,536,063	$3,358,400	$5,281,586	$2,960,943
HEALTH INSURANCE	3,354,282	2,776,971	2,800,408	2,917,616	3,060,293	3,537,856	3,912,508
SUB-TOTAL	$6,006,123	$5,503,630	$5,763,108	$6,453,679	$6,418,693	$8,819,442	$6,873,451
PENSION FUND							
FIREMEN'S RELIEF & RETIREMENT	$1,188,171	$1,248,970	$1,634,998	$1,252,954	$1,170,786	$1,596,125	$1,600,625
GRAND TOTAL	**$77,033,048**	**$80,610,929**	**$86,055,298**	**$95,359,445**	**$100,484,961**	**$104,699,784**	**$101,715,922**

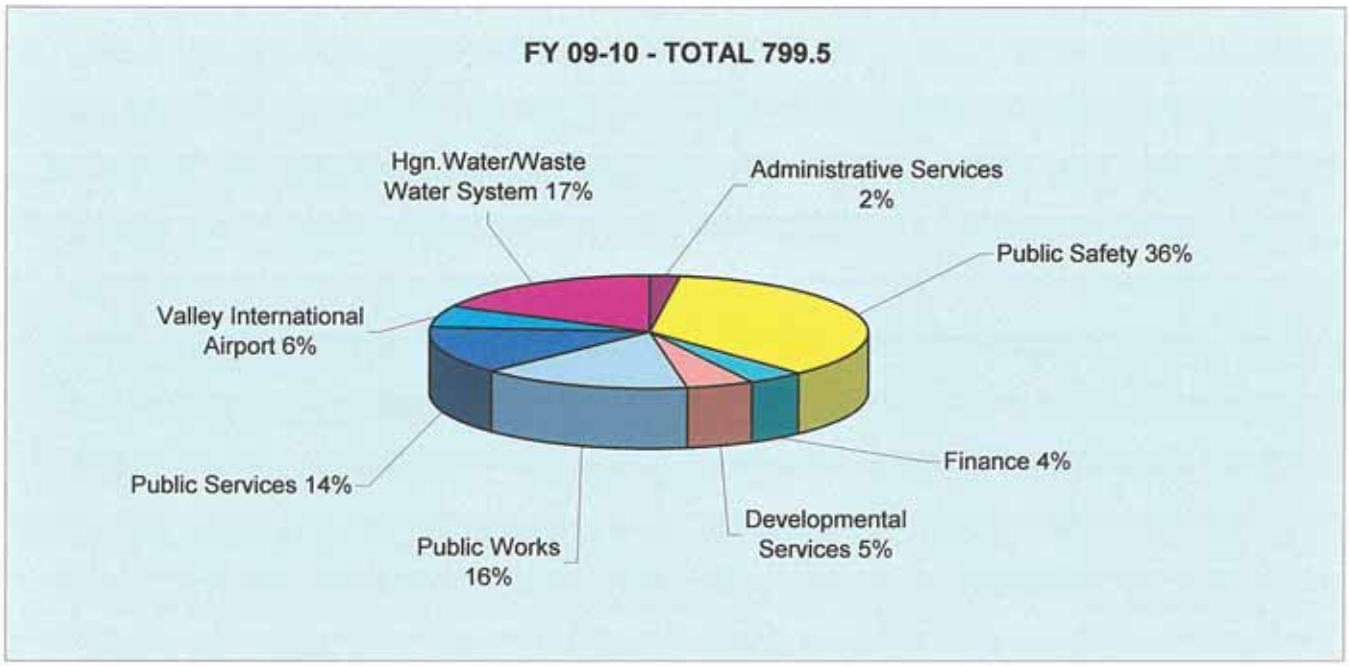
CITY OF HARLINGEN
PERSONNEL SUMMARY- BY DEPARTMENT
HEADCOUNT PROVIDED FOR FULL-TIME AND PART-TIME POSITIONS
SEVEN YEAR COMPARISON

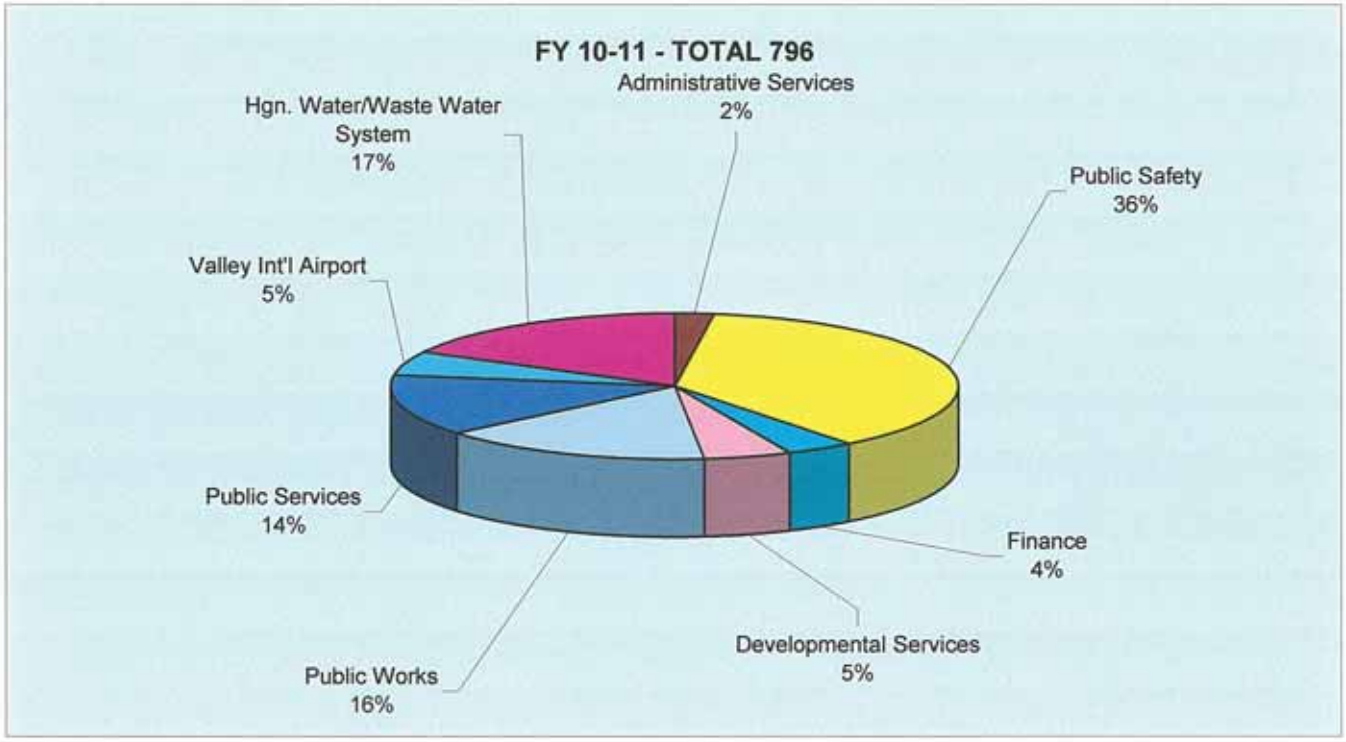
	ACTUAL FY 04/05	ACTUAL FY 05/06	ACTUAL FY 06/07	ACTUAL FY 07/08	ACTUAL FY 08/09	ACTUAL FY 09/10	APPROVED FY 10/11	INC/(DEC) PRIOR YR.
GENERAL FUND								
CITY MANAGER	5.0	5.0	5.0	5.0	5.0	5.0	5.0	0.0
LEGAL	2.0	2.0	3.0	3.0	3.0	3.0	3.0	0.0
INTERNAL AUDITOR	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0
HUMAN RESOURCES	3.5	3.5	3.5	3.5	3.5	3.5	3.5	0.0
CIVIL SERVICE	1.5	1.5	1.5	1.5	1.5	1.5	1.5	0.0
RISK MANAGEMENT	3.0	3.0	3.0	3.0	3.0	3.0	3.0	0.0
FINANCE	12.0	12.0	12.0	12.0	12.0	12.0	12.0	0.0
VITAL STATISTICS	3.0	3.0	3.0	3.0	4.0	4.0	4.0	0.0
MUNICIPAL COURT	9.0	9.0	10.0	11.0	11.0	11.0	9.0	(2.0)
MANAGEMENT INFORMATION SYSTEM	4.0	6.0	6.0	6.0	6.0	6.0	6.0	0.0
POLICE	127.0	127.0	127.0	127.0	127.0	127.0	135.0	8.0
POLICE SERVICES	50.0	48.0	48.0	48.0	48.0	48.0	49.0	1.0
FIRE SUPPRESSION	107.0	107.0	107.0	107.0	107.0	107.0	107.0	0.0
FIRE PREVENTION	5.0	5.0	5.0	5.0	5.0	5.0	6.0	1.0
PUBLIC WORKS ADMINISTRATION	4.1	3.2	2.7	3.0	5.0	5.0	4.0	(1.0)
ENGINEERING	1.0	1.0	2.0	4.5	4.0	4.0	4.0	0.0
TRAFFIC SIGNAL MAINTENANCE	4.0	4.0	4.0	4.0	4.0	4.0	4.0	0.0
STREET MAINTENANCE	26.1	26.1	26.4	26.0	25.0	25.0	25.0	0.0
STREET CLEANING	6.0	6.0	6.0	6.0	6.0	6.0	6.0	0.0
PUBLIC SERVICES ADMINISTRATION	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0
PARKS	39.0	39.0	39.0	28.0	14.0	14.0	14.0	0.0
PARKS MAINTENANCE	0.0	0.0	0.0	0.0	13.0	13.0	13.0	0.0
RECREATION	4.0	4.0	4.0	4.0	4.0	4.0	4.0	0.0
PENDLETON POOL	0.0	7.0	7.0	8.0	8.0	8.0	8.0	0.0
LIBRARY	26.0	26.0	26.0	26.0	26.0	26.0	26.0	0.0
PLANNING & DEVELOPMENT	6.9	6.0	6.0	5.0	5.0	5.0	5.0	0.0
CODE ENFORCEMENT	0.0	5.0	5.0	5.0	8.0	8.0	8.0	0.0
STORM WATER MANAGEMENT	0.0	0.0	0.0	0.0	0.0	1.0	1.0	0.0
HEALTH	8.0	5.0	5.0	5.0	5.0	5.0	5.0	0.0
ANIMAL CONTROL	4.0	4.0	4.0	4.0	4.0	4.0	4.0	0.0
BUILDING INSPECTIONS	9.0	8.0	8.0	8.0	7.0	7.0	7.0	0.0
PUBLIC BUILDINGS	18.3	18.3	18.0	17.5	19.0	19.0	19.0	0.0
GENERAL FUND SUB-TOTAL	491.4	497.6	500.1	492.0	496.0	497.0	504.0	7.0
OTHER FUNDS								
COMMUNITY DEVELOPMENT	6.0	6.0	6.0	6.0	6.0	6.0	6.0	0.0
METROPOLITAN PLANNING ORGAN.	3.1	3.0	3.0	3.0	3.0	3.0	3.0	0.0
HARLINGEN DOWNTOWN	2.5	3.0	3.0	3.0	3.0	3.0	3.0	0.0
CONVENTION & VISITORS BUREAU	0.0	0.0	0.0	0.0	0.0	3.0	3.0	0.0
ECONOMIC DEVELOPMENT CORP.	0.0	0.0	0.0	3.0	4.0	4.0	4.0	0.0
LA PLACITA DISTRICT	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
MUNICIPAL AUDITORIUM	2.0	2.0	2.2	2.2	2.0	2.0	2.0	0.0
SANITATION	38.2	38.2	39.1	23.3	21.0	19.0	20.0	1.0
SANITATION-BRUSH & DEBRIS	0.0	0.0	0.0	16.0	24.0	24.0	24.0	0.0
SANITATION-LANDFILL	13.9	15.2	13.2	12.2	11.0	12.0	10.0	(2.0)
SANITATION-RECYCLING CENTER	1.0	1.0	1.0	1.0	1.0	0.0	2.0	2.0
HGN. ARTS & HERITAGE MUSEUM	2.0	2.0	2.2	2.2	3.0	3.0	3.0	0.0
MUNICIPAL GOLF COURSE	27.0	27.0	27.0	27.0	24.0	24.0	24.0	0.0
WATERWORKS	71.6	70.3	69.2	71.7	70.6	68.3	67.0	(1.3)
WASTEWATER	73.1	80.4	90.4	82.2	69.8	72.3	70.0	(2.3)
VALLEY INTERNATIONAL AIRPORT	40.0	40.0	38.0	39.0	47.0	49.0	41.0	(8.0)
INTERNAL SERVICES	11.0	10.2	10.2	10.2	10.0	10.0	10.0	0.0
OTHER FUNDS SUB-TOTAL	292.4	298.3	304.5	302.0	299.4	302.5	292.0	(10.5)
GRAND TOTAL	**783.8**	**795.9**	**804.6**	**794.0**	**795.4**	**799.5**	**796.0**	**(3.5)**

Note: Does not include seasonal employees.

TOTAL BUDGET - AUTHORIZED POSITIONS

Authorized Positions by Service Area





These two charts demonstrate the City's change to a staffing control program that accurately records the number of full-time and part-time employees.

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GENERAL FUND

GENERAL FUND

The General Fund accounts for the resources used to finance the fundamental operations of the City. It is the basic fund of the City and covers all activities for which a separate fund has not been established. Since it is a major fund of the City, this section details the revenues by type and expenditures by function for each department. Charts and graphs have been used to illustrate the overall effect the revenues and expenditures have on the total General Fund Budget.

CITY OF HARLINGEN
REVENUES AND EXPENDITURES
GENERAL FUND

	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Property & Non-Property Taxes	$28,866,206	$29,558,803	$28,361,740	$30,195,736
Fines & Forfeitures	1,419,706	1,563,227	1,563,727	1,588,198
Licenses & Permits	584,810	480,300	500,300	464,000
Charges for Services	2,029,698	1,845,077	2,460,037	1,610,705
Intergovernmental	1,035,222	664,919	1,102,487	955,213
Interest on Investments	218,109	200,000	98,000	85,500
Miscellaneous Revenues	187,903	84,350	83,350	97,350
Other Financing Sources	526,619	1,492,408	1,547,408	1,858,216
TOTAL REVENUES	**$34,868,273**	**$35,889,084**	**$35,717,049**	**$36,854,918**
EXPENDITURES:				
Mayor & City Commission	$21,906	$36,279	$43,568	$48,279
City Manager	537,250	536,775	524,190	534,231
Legal	506,991	404,119	400,419	381,988
Administrative Services	1,064,406	650,273	648,444	833,684
Internal Auditor	76,738	80,927	80,677	80,902
Human Resources	251,029	258,181	251,026	266,560
Civil Service	78,773	79,642	80,473	83,631
Risk Management	607,981	724,263	717,138	724,348
Finance	669,127	729,744	707,852	760,596
Vital Statistics	133,287	142,591	141,580	136,416
Municipal Court	540,428	537,443	523,529	602,513
Management Information Systems	531,848	542,520	526,244	556,145
Police Operations	9,411,018	9,767,038	9,333,401	10,074,995
LEOSE Training Grant	4,646	25,000	35,000	20,000
Victim's Assistance Grant	29,846	33,170	33,170	30,582
Police Services	1,313,893	1,505,824	1,504,032	1,575,973
STEP/IDM Comprehensive Grant	55,100	0	76,565	0
TDP Homeland Security Grant	0	0	83,485	34,266
Justice Assistance Grant	25,301	119,903	273,408	42,454
JAG 2009-DJBX-1279	0	0	40,246	0
JAG 2009-22169-01	0	0	66,180	0
JAG ARRA Grant 09-23186-01	0	0	250,000	110,426
STEP/IDM Wave Grant	8,445	0	6,925	0
Tobacco Compliance Grant	1,789	0	2,000	2,243
Enforcement	81,590	0	0	0
Fire Suppression	7,400,271	7,504,315	7,478,371	7,706,321
Homeland Security Grant	12,754	0	0	0
Fire Prevention	373,960	429,861	416,965	527,466
Public Works Administration	265,873	282,474	279,094	256,497
Engineering	424,005	320,232	314,431	317,757
Traffic Signal Maintenance	217,979	319,798	299,398	217,716
Street Maintenance	2,290,613	2,314,167	2,294,623	2,017,741
Street Cleaning	451,457	468,521	464,271	340,058
Street Cut Repairs	1,814	20,000	20,000	0
Public Services Administration	155,850	152,710	151,731	148,720
Parks	1,556,536	1,685,898	1,633,198	1,582,731
Harlingen Field	37,704	46,603	40,603	40,603
Parks Maintenance	239,906	433,048	427,819	438,347
Recreation	507,975	510,183	497,183	506,941
Swimming Pools	237,663	254,173	242,173	253,584
Pendleton Pool	267,969	235,586	228,086	225,789
Library Services	985,519	1,075,249	1,043,009	1,097,017
Library Services-Direct Aid, E-Rate, Gates Comp. Grant	19,838	0	0	0
Planning & Development Administration	313,208	331,072	321,132	328,358
Code Enforcement	374,603	440,532	440,532	440,880
Storm Water Management	28,139	110,000	110,000	107,554
Health Services	264,740	276,698	265,648	268,138
Animal Control	285,578	308,555	304,485	313,370
Public Buildings	1,258,189	1,349,139	1,334,436	1,106,659
Building Inspections	304,895	344,331	333,831	321,627
Stablilization Fund	128,236	129,000	129,000	128,236
Transfers Out	553,142	273,500	273,500	1,262,576
TOTAL EXPENDITURES	**$34,909,808**	**$35,789,337**	**$35,693,071**	**$36,854,918**
Excess Revenues Over/(Under) Expenditures	(41,535)	99,747	23,978	0
Fund Balance Beginning of Year	11,057,967	11,016,432	11,016,432	11,040,410
END OF YEAR FUND BALANCE	**$11,016,432**	**$11,116,179**	**$11,040,410**	**$11,040,410**

CITY OF HARLINGEN
GENERAL FUND DETAILED REVENUES BY TYPE

		ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	BUDGET FY 10-11
	TAX AND REVENUES				
301	1 Current Property Taxes	$9,513,930	$9,580,271	$9,580,271	$11,202,704
	2 Delinquent Property Taxes	460,535	370,000	370,000	435,000
	3 Penalty & Interest	392,159	400,000	400,000	400,000
	9 Payment in Lieu of Taxes	251,465	175,000	175,000	190,000
	SUB-TOTAL	10,618,089	10,525,271	10,525,271	12,227,704
302	1 Sales Tax	9,780,834	10,242,355	9,508,855	9,575,688
	2 Sales Tax 1/2%	4,890,417	5,121,177	4,754,427	4,787,844
303	1 Franchise Tax Southwestern Bell	383,826	395,000	375,000	385,000
	9 Miscellaneous Telecommunications	52,277	35,000	35,000	37,500
	10 Franchise Tax - AEP	1,860,325	1,890,000	1,880,000	1,880,000
	11 Franchise Tax - Magic Valley Electric Coop.	46,901	45,000	58,443	50,000
	20 Franchise Tax - Texas Gas Service	241,129	260,000	200,000	200,000
	31 Franchise Tax - Time Warner Cable	394,377	385,000	391,200	390,000
	40 Water & Wastewater Fee	0	0	3,544	0
	60 Commercial Waste Haulers	34,749	45,000	15,000	35,000
	60 Sanitation Department	390,000	450,000	450,000	462,000
304	1 Bingo Tax	32,160	30,000	30,000	30,000
	2 Mixed Beverage Tax	141,122	135,000	135,000	135,000
	SUBTOTAL	18,248,117	19,033,532	17,836,469	17,968,032
	FINES AND FORFEITURES				
321	1 Traffic Fines	1,136,939	1,464,650	1,464,650	1,400,000
	2 Leash Law Fines	27,815	0	0	0
	3 Litter Fines	205	0	0	0
	4 Arrest Fines	60,244	0	0	0
	10 Parking Meter Fines	0	0	0	0
	11 Improper Parking Fines	3,874	0	0	0
	12 FTA Program	1,261	0	0	0
	13 Technology Funds	108,962	52,077	52,077	70,619
	14 Security Funds	0	0	0	63,729
	19 Miscellaneous Ordinance Violation	6,195	0	0	0
	21 Miscellaneous Crossing Guard Program	6,879	0	0	0
322	30 Library Fines	15,719	15,000	15,000	12,000
	31 Business - False Alarm Fines	49,362	30,000	30,000	40,000
	31 Residential - False Alarm Fines	2,251	1,500	2,000	1,850
	SUB-TOTAL	1,419,706	1,563,227	1,563,727	1,588,198
	LICENSES AND PERMITS				
311	1 Alcoholic Beverages	22,485	25,000	25,000	25,000
	10 Food Handlers' Permit	52,066	51,000	51,000	50,000
	11 Dog Licenses/Pound Fees	9,094	9,000	9,000	7,000
	20 Building Permits	243,863	160,000	160,000	155,000
	21 Electrical Permits	72,155	68,200	68,200	65,000
	22 Gas Permits	3,144	3,000	3,000	3,000
	23 Plumbing Permits	28,306	23,450	23,450	21,000
	24 Sewer Tap Permits	4,725	4,000	4,000	4,000
	25 Mechanical Permits	14,688	15,000	24,000	15,000
	26 Curb Permits	4,580	3,000	3,000	3,500
	27 House Moving Permits	2,100	2,100	2,100	1,500
	30 Registration Fees	42,255	44,000	44,000	42,000
	31 Certificate of Occupancy	14,450	12,100	17,100	12,500
	32 Re-Inspection Fees	21,020	17,000	17,000	16,000
	33 Energy Conservation Inspection	6,390	5,450	5,450	5,500
	40 Other Business Permits	2,615	0	3,000	2,000
	41 Business - Alarm Permits	24,319	23,000	26,000	24,000
	42 Residential - Alarm Permits	1,387	0	0	0
	99 Miscellaneous Permits	15,168	15,000	15,000	12,000
	SUB-TOTAL	584,810	480,300	500,300	464,000

CITY OF HARLINGEN
GENERAL FUND DETAILED REVENUES BY TYPE

		ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	BUDGET FY 10-11
	CHARGES FOR SERVICES AND/OR SALES				
331	1 Sports Complex	9,590	9,600	9,600	9,900
	4 Rental - Fiesta Park	56	0	0	0
	7 Rental - Tourist Building	29,754	24,000	24,000	24,000
	8 Rental - Casa del Sol	49,987	40,000	42,000	40,000
	9 Rental - Victor Pavilion	9,260	8,800	8,800	8,800
	10 Rental - Pendleton Pavilion	2,700	6,000	6,000	8,800
	11 Rental - Dixieland Pavilion	7,990	7,000	7,000	8,000
	12 Rental - Oil Mill Pavilion	0	500	0	500
	15 Rangerville Park Gazebo	2,920	2,500	2,500	3,000
	30 Rental - Library Meeting Room	10,204	8,500	9,500	8,000
	41 Rental - Child Care Center	43,417	43,200	43,200	43,200
	43 Cultural Arts Center	23,908	19,000	19,000	19,000
	50 Harlingen Baseball Stadium	9,750	14,500	12,000	2,500
	95 Mobile Stage	0	0	1,000	0
	99 Miscellaneous	175	500	500	0
	SUB-TOTAL	199,711	184,100	185,100	175,700
	MISC. CHARGES FOR SERVICES &/OR SALES				
332	1 Recreational Activities	71,064	81,000	81,000	81,000
	2 Pool - Lon C. Hill	12,811	15,000	15,000	13,000
	3 Pool - Victor Park	14,812	15,000	15,000	13,000
	4 Pool- Pendleton Park	48,953	56,878	56,878	47,000
	20 Library Xerox Fees	11,553	11,240	11,240	9,000
	21 Library - Card Fees	2,787	2,670	2,670	2,000
	22 Library - Lost Book Fees	1,654	1,320	1,320	1,000
	25 Birth and Death Certificates	351,313	275,000	275,000	250,000
	25 Burial Transit Permits	4,500	4,000	4,000	3,500
	25 Searching Fees	251	250	250	250
	25 Notary Fees	470	500	500	300
	27 Cleanup Mowing	16,475	24,000	24,000	24,000
	29 Duplicate Releases of Lien	326	250	250	250
	38 TML	140,808	0	92,434	0
	63 Street Banner Fees	0	0	500	700
	SUB-TOTAL	677,777	487,108	580,042	445,000
	REIMBURSEMENTS				
333	1 Reimbursement City Manager	871	0	1,500	500
	2 Reimbursement Risk Management	17,987	4,234	72,000	0
	5 Reimbursement Management Information System:	40,000	30,004	30,004	0
	8 Reimbursement Internal Auditor	276	0	0	0
	10 Reimbursement Police Department	301,125	220,272	240,000	249,400
	10-02 Bulletproof Vest Program	1,316	3,500	3,500	36,565
	11 Reimbursement Police Services	3,154	2,500	2,500	2,500
	11-01 Operation Wrangler	0	0	0	0
	11-02 Operation Border Star	124,569	0	0	0
	12 Reimbursement Legal Department	23,106	30,000	36,846	30,000
	20 Reimbursement Fire Suppression	755,042	617,259	617,259	710,753
	30 Reimbursement Planning & Development	5,420	3,000	3,000	3,000
	42 Reimbursement Traffic Signal Maintenance	7,312	0	0	0
	50 Reimbursement Street Maintenance	39,542	20,000	49,000	20,000
	52 Reimbursement Street Cut Repairs	32,695	35,000	35,000	35,000
	60 Reimbursement Recreation	23,757	17,600	17,600	0
	61 Reimbursement Parks Department	25,164	0	22,500	0
	62 Reimbursement Swimming Pools	118,000	140,000	118,000	118,000
	70 Reimbursement Public Buildings Department	45,849	50,000	50,000	50,000
	82 Reimbursement Health Department	560	500	500	300
	83 Reimbursement Building Inspection	0	0	0	0
	SUB-TOTAL	1,565,745	1,173,869	1,299,209	1,256,018

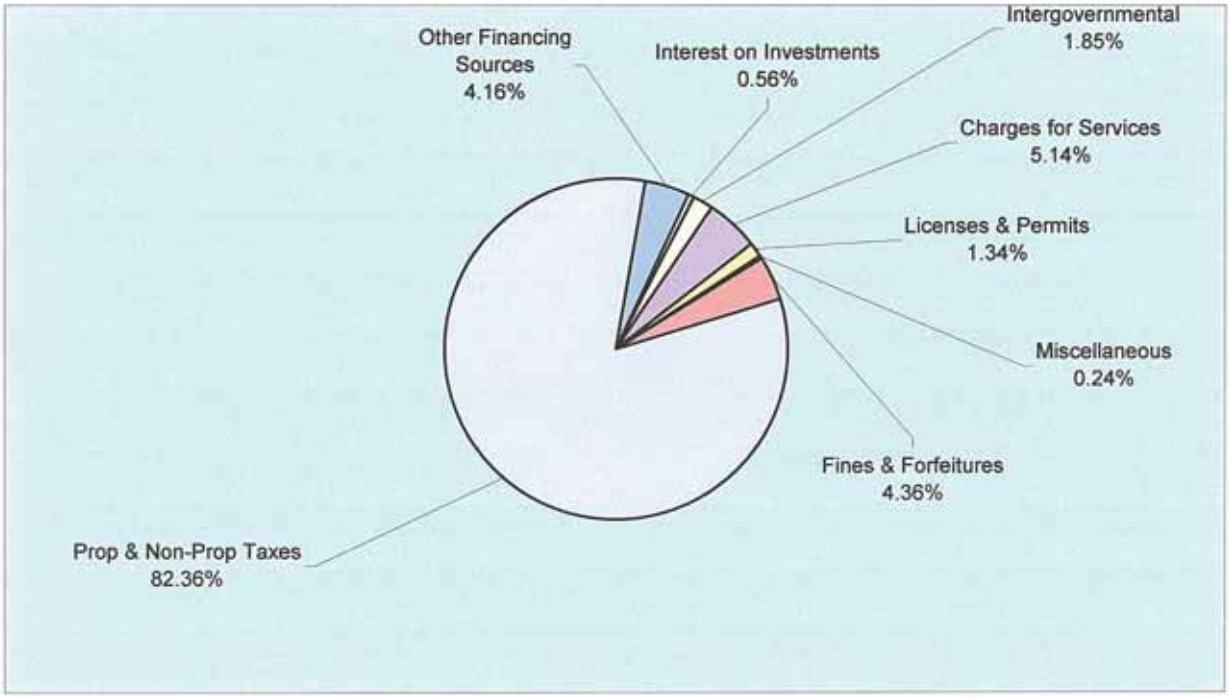
CITY OF HARLINGEN
GENERAL FUND DETAILED REVENUES BY TYPE

			ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	BUDGET FY 10-11
		INTERGOVERNMENTAL				
332	31	Fire - County	135,075	122,583	245,186	245,186
	32	Fire Calls - City of Primera	61,033	94,384	94,384	87,699
	33	Fire Calls - City of Combes	56,035	70,295	70,295	65,304
	34	Fire Calls - City of Palm Valley	105,302	112,580	112,580	112,024
333	92	Reimbursement - Economic Development Corp.	57,100	57,100	57,100	57,100
	96	Centennial Celebration	0	0	6,312	0
350	22	Homeland Security Grant	22,380	0	0	34,265
	23	Homeland Security Grant - LETPP	0	0	0	0
	24	Justice Assistance Grant	0	119,903	564,654	0
351	13	LEOSE Training - Police	9,462	9,400	9,400	9,200
	14	Victims' Assistance Grant	28,924	29,934	29,934	29,708
	15	Signal Maintenance Fees - TXDOT	48,660	47,940	47,940	47,940
	17	LEOSE Training - Fire	800	800	800	774
	18	Click or Ticket Grant	6,196	0	6,925	0
	19	Grants	13,347	0	99,918	0
	23	Texas STEP Grant - Tobacco	(211)	0	2,000	0
	25	STEP/IDM Comprehensive Grant	69,718	0	76,565	0
	26	STEP/IDM Wave Grant	7,866	0	0	0
	28	JAG ARRA Gr #2009 2216901	0	0	66,180	0
356	1	Grants - Other	0	0	8,000	0
		SUB-TOTAL	621,687	664,919	1,498,173	689,200
		INTEREST REVENUE - INVESTMENTS				
361	1	Interest Earned - Certificates of Deposit	179,654	150,000	91,000	80,000
	2	Federal Government & Agencies	0	0	0	0
	2	Discount Accretion	0	0	0	0
	6	Interest Earned - TexPool	9,017	10,000	6,000	4,500
	11	Interest Earned - NOW Account	29,438	40,000	1,000	1,000
		SUB-TOTAL	218,109	200,000	98,000	85,500
		MISCELLANEOUS REVENUES				
389	15	Demolition Revenue	11,634	7,000	14,000	5,000
	25	Insurance Recovery	0	0	0	0
	30	Police Records	29,332	30,000	30,000	35,000
	50	WhiteWing - Misc Revenue	0	0	0	22,000
	90	Cash Over/(Short)	(219)	0	0	0
	92	NSF - Fees	225	350	350	350
	99	Miscellaneous Revenue	138,135	35,000	37,000	35,000
	99	Jail Phone Fees	8,796	12,000	2,000	0
		SUB-TOTAL	187,903	84,350	83,350	97,350
		OTHER FINANCING SOURCES				
391	4	Transfer from HCIB 4B	0	0	0	0
	9	Transfer from Free Trade Bridge	40,000	125,000	125,000	625,000
	31	Petition Paving	0	0	0	235,016
	32	Transfer from Sanitation Fund	410,000	350,000	350,000	338,000
	71	Transfer from Municipal Golf Course Fund	66,017	66,908	66,908	65,200
	72	Fund Balance	0	935,500	935,500	575,000
392	1	Sale of Fixed Assets	10,602	15,000	70,000	20,000
		SUB-TOTAL	526,619	1,492,408	1,547,408	1,858,216
		GRAND TOTAL	**$34,868,273**	**$35,889,084**	**$35,717,049**	**$36,854,918**

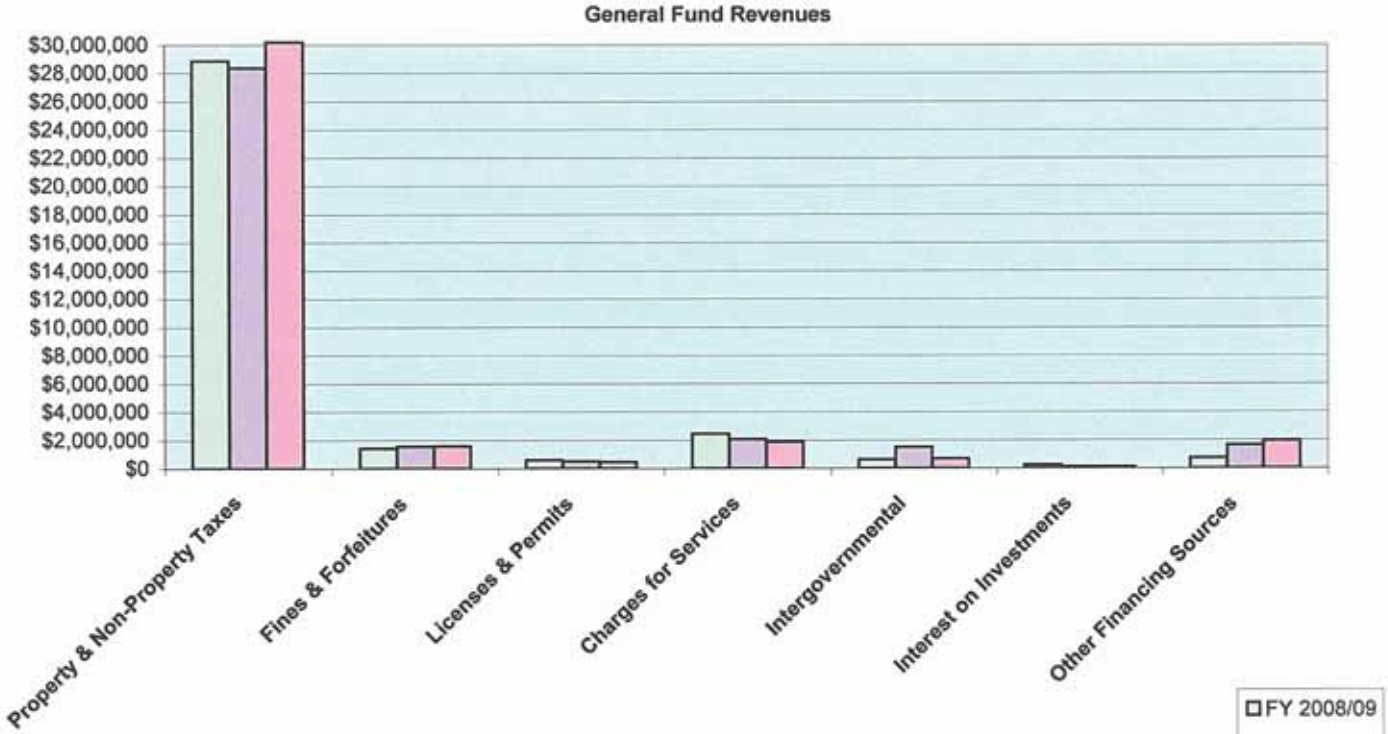
GENERAL FUND

Revenues by Type for 2010-2011

Projected Revenues - $36,854,918



This chart visually depicts the revenue types of the General Fund and the percentage of the total each type provides.



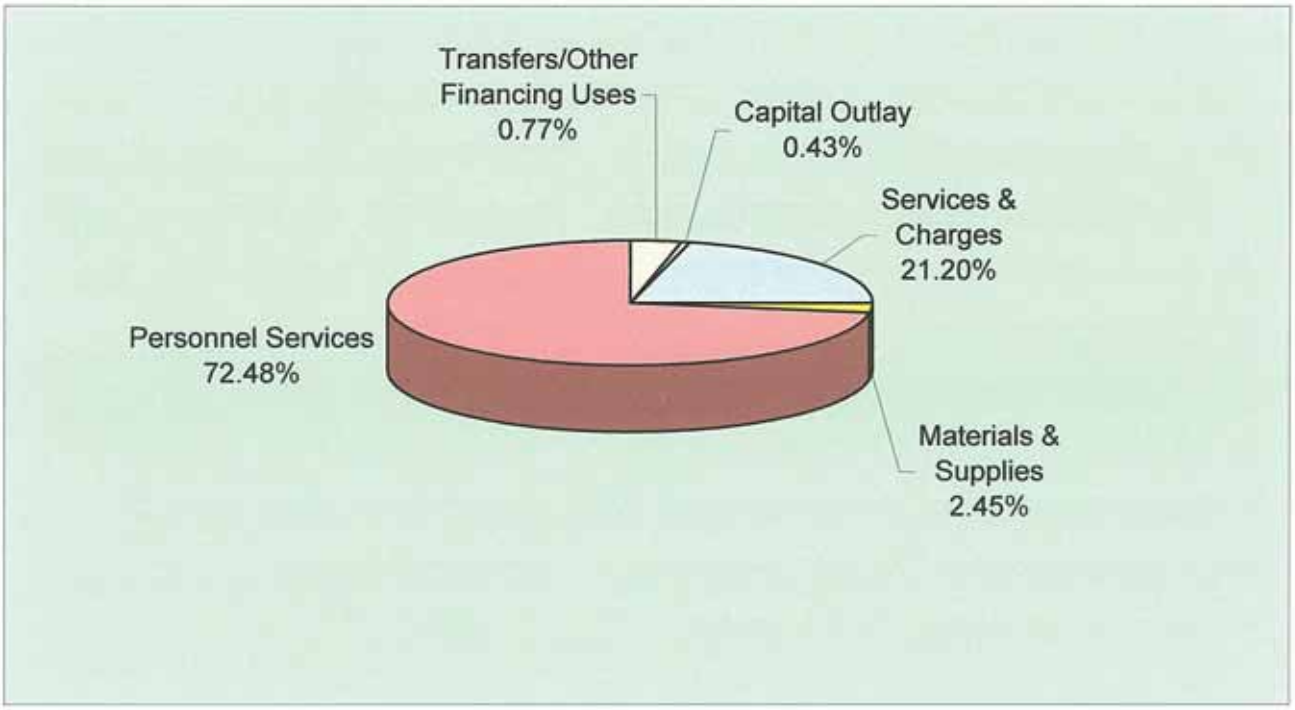
This graph compares FY 2008-09 through FY 2010-11 for major revenue types of the General Fund and visually depicts the changes.

CITY OF HARLINGEN
GENERAL FUND DEPARTMENTS
DISTRIBUTION OF EXPENDITURES BY FUNCTION FOR 2010-2011

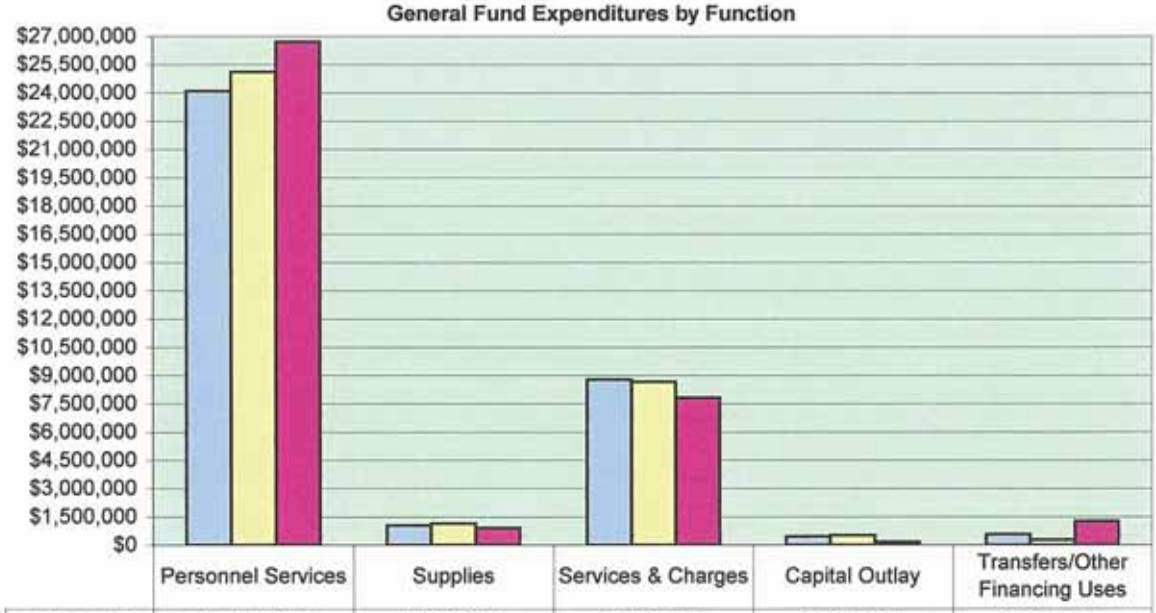
	PERSONNEL & BENEFITS	MATERIALS & SUPPLIES	SERVICES & CHARGES	CAPITAL OUTLAY	TRANSFERS OUT/OTHER FINANCING USES	GRAND TOTAL
1001 MAYOR & CITY COMMISSION	$12,459	$1,300	$34,520	$0	$0	$48,279
1101 CITY MANAGER	482,852	5,500	24,470	21,409	0	534,231
1201 LEGAL	293,038	7,000	81,950	0	0	381,988
1399 ADMINISTRATIVE SERVICES	(280,000)	0	1,113,684	0	0	833,684
1401 INTERNAL AUDITOR	78,092	500	2,310	0	0	80,902
2001 HUMAN RESOURCES	230,689	5,700	28,831	0	1,340	266,560
2002 CIVIL SERVICE	73,041	7,000	3,230	0	360	83,631
2003 RISK MANAGEMENT	118,265	9,800	595,135	1,148	0	724,348
2201 FINANCE	628,464	20,262	111,870	0	0	760,596
2210 VITAL STATISTICS	112,276	11,750	12,390	0	0	136,416
2215 MUNICIPAL COURT	410,727	19,726	152,292	19,768	0	602,513
2220 MANAGEMENT INFORMATION SYSTEMS	375,190	19,799	161,156	0	0	556,145
3010 POLICE	9,179,713	76,765	818,517	0	0	10,074,995
3011 LEOSE TRAINING GRANT	0	0	20,000	0	0	20,000
3013 VICTIM'S ASSISTANCE GRANT	30,582	0	0	0	0	30,582
3015 POLICE SERVICES	1,375,303	8,500	192,170	0	0	1,575,973
3017 STEP/IDM COMPREHENSIVE GRANT	0	0	0	0	0	-
3021 TDP - HOMELAND SECURITY GRANT	0	34,266	0	0	0	34,266
3022 JUSTICE ASSISTANCE GRANT	0	42,454	0	0	0	42,454
3025 JAG ARRA GRANT 09-23186-01	110,426	0	0	0	0	110,426
3027 TOBACCO COMPLIANCE GRANT	1,743	500	0	0	0	2,243
3510 FIRE SUPPRESSION	7,131,131	52,400	522,790	0	0	7,706,321
3530 FIRE PREVENTION	459,999	30,853	36,614	0	0	527,466
5001 PUBLIC WORKS ADMINISTRATION	243,727	3,210	9,560	0	0	256,497
5005 ENGINEERING	280,707	8,600	28,450	0	0	317,757
5010 TRAFFIC SIGNAL MAINTENANCE	145,191	6,300	66,225	0	0	217,716
5015 STREET MAINTENANCE	868,691	21,800	1,127,250	0	0	2,017,741
5016 STREET CLEANING	215,008	0	125,050	0	0	340,058
5018 STREET CUT REPAIRS	0	0	0	0	0	-
6001 PUBLIC SERVICES ADMINISTRATION	129,495	4,500	13,725	1,000	0	148,720
6010 PARKS	492,206	146,350	877,575	66,600	0	1,582,731
6011 HARLINGEN FIELD	0	19,000	21,603	0	0	40,603
6015 PARKS MAINTENANCE	385,847	17,200	35,300	0	0	438,347
6020 RECREATION	233,265	51,850	221,826	0	0	506,941
6030 SWIMMING POOLS	137,034	17,300	99,250	0	0	253,584
6035 PENDLETON POOL	105,889	17,800	102,100	0	0	225,789
6210 LIBRARY	755,174	135,485	206,358	0	0	1,097,017
7001 PLANNING & DEVELOPMENT	291,183	6,200	30,975	0	0	328,358
7005 CODE ENFORCEMENT	269,903	14,845	156,132	0	0	440,880
7015 STORM WATER	43,174	15,380	49,000	0	0	107,554
7205 HEALTH	229,238	17,500	21,400	0	0	268,138
7210 ANIMAL CONTROL	135,138	6,150	172,082	0	0	313,370
7220 PUBLIC BUILDINGS	649,840	34,000	372,819	50,000	0	1,106,659
7305 BUILDING INSPECTIONS	278,692	6,500	36,435	0	0	321,627
9940 STABILIZATION FUND	0	0	128,236	0	0	128,236
9999 TRANSFERS OUT/OTHER FINANCING USES	0	0	0	0	1,262,576	1,262,576
GRAND TOTAL	**$26,713,392**	**$904,045**	**$7,813,280**	**$159,925**	**$1,264,276**	**$36,854,918**

Note: The General Fund represents the Major Fund for the City of Harlingen and this worksheet reflects the breakdown of expenditures by function.

GENERAL FUND
Expenditures by Function for 2010-2011
Projected Expenditures $36,854,918



This chart depicts the allocation of General Fund resources by expenditure function and the percent



	Personnel Services	Supplies	Services & Charges	Capital Outlay	Transfers/Other Financing Uses
FY 2008/09	$24,104,249	$1,038,386	$8,775,375	$435,727	$556,071
FY 2009/10	$25,112,311	$1,139,150	$8,652,716	$512,627	$276,267
FY 2010/11	$26,713,392	$904,045	$7,813,280	$159,925	$1,264,276

This graph compares FY 2008-09 through FY 2010-11 for major expenditure fuctions of the General Fund and visually depicts the changes.

ADMINISTRATIVE SERVICES

MAYOR & CITY COMMISSION 001-1001

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$1,500	$0	$0	$6,000
Car Allowance	261	0	6,000	0
Phone Allowance	0	0	0	6,000
Personnel Services Pay	1,761	0	6,000	12,000
City FICA	93	372	372	372
City Medicare	22	87	87	87
Personnel Services Benefits	115	459	459	459
Office Supplies	1,045	1,300	1,300	1,300
Supplies - General	1,045	1,300	1,300	1,300
Utility Services	2,577	3,600	3,600	3,600
Dues, Memberships, & Subscriptions	10,870	11,020	11,309	11,020
Registration, Travel, & Training	4,063	18,000	19,000	18,000
Services & Charges - General	17,510	32,620	33,909	32,620
Miscellaneous	1,475	1,900	1,900	1,900
Services & Charges- Miscellaneous	1,475	1,900	1,900	1,900
MAYOR & CITY COMMISSION TOTALS	**$21,906**	**$36,279**	**$43,568**	**$48,279**

In accordance with the State Constitution, State Statutes, and the City Charter all powers and authority of the City are vested in the elected City Commission. As the legislative and governing body of the City, the Commission enacts all ordinances and resolutions and adopts all regulations. The Mayor is the presiding officer of the City Commission but is not a voting member of the Commission except in the case of a tie.

The regular meetings of the Commission are held on the first and third Wednesday of every month at 5:30 p.m.

GOALS FOR 10-11

Community

- Implement "Go Green" projects / Discovery Green Park.
- Work with elected officials on the state and federal level in order to secure funding for a Medical School.
- Update the Comprehensive Plan for the City.

— Update the Thoroughfare Plan for the City.
— Continue efforts of building a Discovery Center in Harlingen.
— Revitalization of Grande Theatre.
— Continue Partnerships/networking on state and federal levels.
— Improve Harlingen's visual image / Entry way enhancement – "F" Street.
— Continue working towards the completion of the relocation of the railroad switchyard to Olmito.

Growth

— Increase promotion and enhancement of the Free Trade Bridge and the Industrial Park.

PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Regular Meetings	24	24	24
Special Meetings/Work Sessions	17	23	20

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Mayor	1	1	1
City Commission	5	5	5
Total	6	6	6

CITY MANAGER 001-1101

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$380,256	$384,327	$384,327	$376,948
Overtime	935	1,300	1,300	0
Car Allowance	14,637	15,213	9,567	16,500
Personnel Services	395,828	400,840	395,194	393,448
City FICA	21,117	20,946	20,946	21,090
City Medicare	5,633	5,507	5,507	5,648
City TMRS	48,038	53,306	53,306	25,134
City TCG Retirement	0	0	741	11,680
City Health Insurance	18,399	20,507	20,507	24,475
Worker's Compensation	1,028	999	999	1,377
Personnel Services - Benefits	94,215	101,265	102,006	89,404
Office Supplies	5,767	5,000	5,000	5,000
Office Equip/Furn Non Cap	1,110	500	0	500
Supplies - General	6,877	5,500	5,000	5,500
Utilities / Communications	4,616	4,500	4,500	4,500
Advertising	970	0	0	0
Equipment Rental/Lease	3,114	3,150	3,150	3,150
Dues, Memberships, & Subscriptions	6,172	6,820	4,820	6,820
Registration, Travel, & Training	14,874	14,000	7,000	10,000
Contract Labor	10,584	700	2,520	0
Services & Charges - General	40,330	29,170	21,990	24,470
Office Furniture & Equip.	0	0	0	21,409
Capital Outlay	0	0	0	21,409
CITY MANAGER TOTALS	**$537,250**	**$536,775**	**$524,190**	**$534,231**

The City Manager oversees the orderly growth and development of the City and ensures that the City services are delivered in an efficient and effective manner. Develops programs and strategies for a business friendly environment. Creates a positive perception of the City by working with other governmental agencies, administering policies established by the City Commission, and coordinates, directs, and reviews activities of all municipal operations.

OBJECTIVES FOR 10-11

— Assist in implementing the Goals and Objectives of the Harlingen 100 Plan.
— Complete the Veterans Memorial and walking trail at Pendleton Park.

— Continue to work with the Juvenile Crime Graffiti and Gang Task Force.
— Enhance recycling efforts / implement recycling bins.
— Complete renovations of old Police facility to create a Community Court and a Community Justice Center.
— Finish soccer complex and tennis courts.
— Implementation / creation possibilities of "branding" the City of Harlingen.
— More community functions / expand Blues on the Hills.
— Improve economic opportunities through the development and promotion of the I-69 / US 77/83 and FM 509 Trade Corridors.

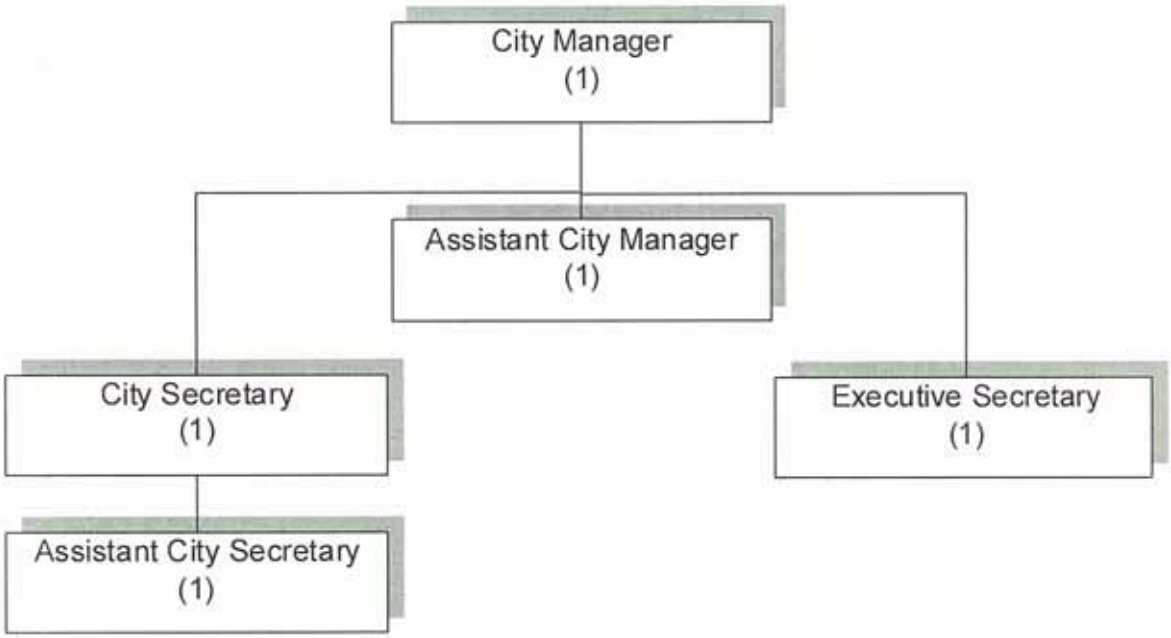
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Executive Secretary	1	1	$30,563
Assistant City Secretary	1	1	36,090
City Secretary	1	1	62,521
Assistant City Manager	1	1	101,693
City Manager	1	1	146,080
Car Allowance			16,500
Fringe Benefits			89,404
Total	5	5	$482,852

CITY MANAGER



LEGAL 001-1201

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$319,412	$258,430	$258,430	$240,077
Car Allowance	2,393	2,646	2,646	1,330
Personnel Services	321,805	261,076	261,076	241,407
City FICA	14,732	14,074	14,074	14,161
City Medicare	4,490	3,615	3,615	3,452
City TMRS	40,089	35,844	35,844	11,980
City TCG Retirement	0	0	0	7,992
City Health Insurance	16,721	18,138	18,138	13,201
Worker's Compensation	833	672	672	845
Personnel Services - Benefits	76,865	72,343	72,343	51,631
Office Supplies	3,898	5,000	6,500	6,000
Office Equip/Furn. Non Cap	5,902	1,000	1,000	1,000
Supplies - General	9,800	6,000	7,500	7,000
Utility Services	1,580	1,700	1,700	2,900
Professional Services	76,680	37,000	37,000	50,000
Collective Bargaining	5,755	5,000	500	5,000
Advertising	882	1,200	1,000	1,200
Dues, Memberships & Subscriptions	8,831	11,800	10,800	13,150
Registration, Travel & Training	2,903	7,000	7,000	6,000
Employee Mileage Reimbursement	0	0	500	1,200
Court Costs/Filing Fees	553	500	500	2,000
Court Costs/Filing Fees	1,014	0	0	0
Services & Charges - General	98,198	64,200	59,000	81,450
Miscellaneous	323	500	500	500
Svcs. & Charges - Miscellaneous	323	500	500	500
CITY ATTORNEY TOTALS	**$506,991**	**$404,119**	**$400,419**	**$381,988**

The Legal Department serves as the corporate legal staff of the City and as legal advisor to the City Manager, the Mayor, the Elective Commission, the Planning and Zoning Commission, the Zoning Board of Adjustments, other City commissions and boards, department heads and employees of the City. The City Attorney and Assistant City Attorney serve as Municipal Court Prosecutors, collection agents for accounts receivable and for paving assessments, and draft and review legal opinions, memoranda, deeds, leases, contracts, ordinances and resolutions. The City Attorney and Assistant City Attorney serve as negotiators for the City in the acquisition and sale of real property and various contracts, represent the City in

condemnation proceedings and in civil litigation where counsel is not provided under insurance contracts.

PROGRAM GOAL

To provide professional legal services and assistance to the Harlingen Commission and City Departments and to prosecute and defend the City of Harlingen's interest in all court actions and administrative proceedings.

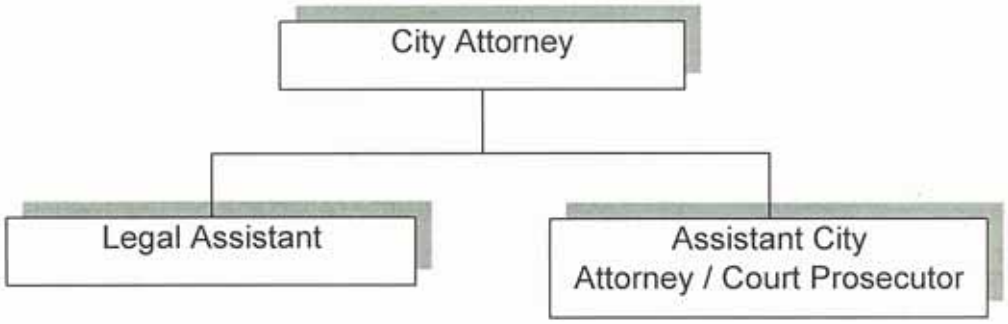
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Legal Assistant	1	1	$42,570
Assistant City Attorney/ Court Prosecutor	1	1	80,239
City Attorney	1	1	117,268
Car Allowance			1,330
Fringe Benefits			51,630
Total	3	3	$293,037

CITY ATTORNEY



ADMINISTRATIVE SERVICES 001-1399

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$0	($573,575)	($573,575)	($300,000)
Well Pay Program	17,650	0	0	20,000
Personnel Services	17,650	(573,575)	(573,575)	(280,000)
Office Supplies	28	0	0	0
Professional Services	109,357	0	0	0
Technical Services	91,281	92,000	92,000	93,000
Election Expenses	40,658	25,000	25,000	0
Appraisal District Fees	153,995	178,344	178,344	171,274
Advertising	4,342	6,000	6,000	6,000
Insurance	7,168	15,000	15,000	30,000
Contract Labor	5,875	6,000	5,000	6,000
Services & Charges - General	412,704	322,344	321,344	306,274
Family Emergency	28,350	32,400	32,400	25,515
Emergency Medical Services	395,000	423,000	423,000	423,000
Boys/Girls Club Operation	75,770	77,604	77,604	77,604
Harlingen 100 Plan	59,087	100,000	100,000	100,000
Centennial Celebration	5,082	100,000	102,280	0
Employee Service Awards	12,481	12,000	12,000	12,000
Special Projects	0	124,500	124,500	124,500
Miscellaneous	38,207	32,000	28,891	44,791
Services & Charges - Miscellaneous	613,977	901,504	900,675	807,410
Land	2,000	0	0	0
Miscellaneous Equipment	18,075	0	0	0
Capital Outlay	20,075	0	0	0
ADMINISTRATIVE SERVICES TOTALS	**$1,064,406**	**$650,273**	**$648,444**	**$833,684**

The expenditures of the Administrative Services Department include: fees paid to the Appraisal District, to the Harlingen Tax Office for collection of property taxes, advertising, The World Birding Center, payments to Family Emergency, (a Social Service Organization dedicated to providing aid to those in dire need that do not otherwise qualify for government assistance), and Emergency Medical Services (EMS).

The Miscellaneous Account is also used to cover the following governmental activities: training seminars, consultant fees, miscellaneous functions such as awards events, service pins, plaques, in-house training, City Commission courtesies (flowers, etc.). An expenditure incurred by general government for which there is no specific account category is also charged to the miscellaneous account.

INTERNAL AUDITOR 001-1401

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$55,770	$58,118	$58,118	$57,066
Car Allowance	3,875	3,969	3,969	3,989
Personnel Services	59,645	62,087	62,087	61,055
City FICA	3,689	3,591	3,591	3,773
City Medicare	863	840	840	883
City TMRS	7,039	8,061	8,061	8,520
City Health Insurance	3,027	3,327	3,327	3,647
Worker's Compensation	155	151	151	214
Personnel Services - Benefits	14,773	15,970	15,970	17,037
Office Supplies	491	500	500	500
Office Equip/Non Capital	0	0	250	0
Supplies - General	491	500	750	500
Utilities / Communications	417	380	380	350
Dues, Memberships, & Subscriptions	75	360	300	360
Registration, Travel, & Training	407	700	200	600
Services & Charges - General	899	1,440	880	1,310
Maintenance Software	930	930	990	1,000
Services & Charges - Main	930	930	990	1,000
INTERNAL AUDITOR TOTALS	**$76,738**	**$80,927**	**$80,677**	**$80,902**

The internal audit function is viewed as a catalyst for change, entrusted with special responsibilities for helping to ensure that the City of Harlingen's government is effective, efficient, and ethical. With the assistance of those departments audited, procedures to ensure fiscal responsibility will be implemented and enforced.

PROGRAM GOAL

Help the departments achieve their goals and objectives in conjunction with the City's Mission and Strategic Goals. Help establish and maintain " the tone at the top" attitude throughout the organization.

OBJECTIVES FOR 10-11

— Follow audit work plan. Develop written procedures for City departments Develop written current policies for City departments.

— Continue to evaluate how well the City and in particular, the departments, operate economically in an ethical manner and safeguard the assets from loss, damage, or inappropriate use.

— Educate employees about the City's anonymous reporting Fraud Hotline Services and how to use this resource. Provide this resource information in Spanish so that every employee has this tool available.

— To make the reporting Fraud Hotline Services available to citizens. This would be another instrument in asserting that the "tone at the top" be embodied in the organization thus giving the public assurance that governance will make every effort to maintain accountability and transparency.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Effective with the City Election in May 2006 the City Charter was revised with the departments of Legal and Internal Auditor reporting directly to the City Commission. At the beginning of 2008-2009 fiscal year, the mayor and commission established an Audit Committee. The Committee is composed of two City Commissioners, one HWWS appointee, one Harlingen Airport appointee and a City of Harlingen resident. The City has established an Anonymous Reporting Hotline for employees to report fraudulent activities or unsafe working conditions.

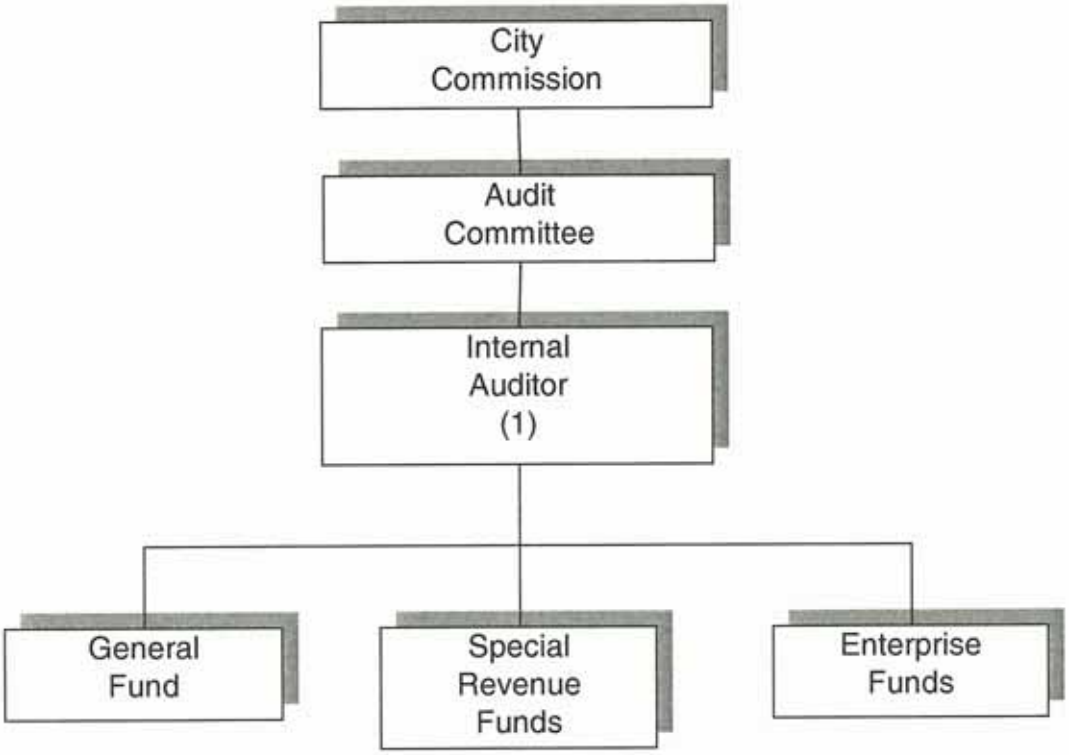
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Audits	5	5	7
EFFICIENCY			
Reviews	4	6	5
OUTPUT			
Training	1	2	2

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Internal Auditor	1	1	$57,066
Car Allowance			3,989
Fringe Benefits			17,036
Total	1	1	$78,091

INTERNAL AUDITOR



HUMAN RESOURCES 001-2001

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	163,211	166,811	166,811	171,682
Car Allowance	2,583	2,646	2,646	2,659
Qualified Leave Pay	0	0	75	75
Personnel Services	165,794	169,457	169,532	174,416
City FICA	9,852	9,974	9,974	10,549
City Medicare	2,304	2,333	2,333	2,467
City TMRS	20,604	23,137	23,137	25,632
City Health Insurance	16,387	17,741	17,741	17,015
Worker's Compensation	431	434	434	610
Personnel Services - Benefits	49,578	53,619	53,619	56,273
Office Supplies	3,194	3,500	2,200	3,500
Office Equip/Furn Non Cap	1,195	400	1,670	1,200
Educational & Recreational	992	600	0	1,000
Supplies - General	5,381	4,500	3,870	5,700
Miscellaneous Supplies	51	0	0	0
Supplies - Miscellaneous	51	0	0	0
Utilities / Communications	3,782	3,905	3,905	4,071
Technical Services	8,529	9,400	5,000	9,000
Advertising	0	0	0	0
Dues, Memberships & Subscriptions	1,160	1,260	1,260	1,260
Registration, Travel & Training	5,213	4,500	6,500	4,500
Employee Development	6,990	6,500	4,000	6,000
Employee Mileage Reimbursement	635	1,000	1,000	1,000
Tuition Assistance	1,797	2,500	1,000	2,500
Services & Charges - General	28,106	29,065	22,665	28,331
Incentive Programs	698	200	0	500
Services & Charges - Miscellaneous	698	200	0	500
Lease Purchase Payments	1,421	1,340	1,340	1,340
Other Financing Uses - Debt	1,421	1,340	1,340	1,340
HUMAN RESOURCES TOTALS	**$251,029**	**$258,181**	**$251,026**	**$266,560**

The Human Resources Department provides professional Human Resources management services to all City of Harlingen departments including technical and organizational consultation, program development and administration, record

administration, employee administration relations, Civil Service, and other customer service. This Department evaluates, monitors, develops, and administers Human Resources' systems and programs such as compensation, performance planning and evaluation, special programs such as employee training and development, employee relations, benefits and recruitment, City compliance with state and federal employment laws and regulations, including Civil Service statutes, City procedures and practices in support of City policies. The Civil Services Division of the Human Resources Department is responsible for direct support of the City's Civil Service Commission, personnel records and actions, administration for all fire and police personnel, and compliance with municipal Civil Service Laws (Local Government Code 143).

PROGRAM GOAL

Improve the quality of our employees, through employee development, recruitment and retention. Insure that the City is compliance with all Federal, State and Local employment laws and policies.

OBJECTIVES FOR 10-11

Continue in house training for all employees with an emphasis on customer service and sexual harassment prevention.

Continue supervisory and management training program for employees, using both internal and external resources.

Continue recruit and retain the best employees possible.

Update the City of Harlingen Personnel Policy Manual to insure compliance with new Federal regulations and to allow the Manual to meet the needs of the City.

Insure that proper procedures are followed on all disciplinary actions.

Insure that employee grievances are resolved within the appropriate time lines.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

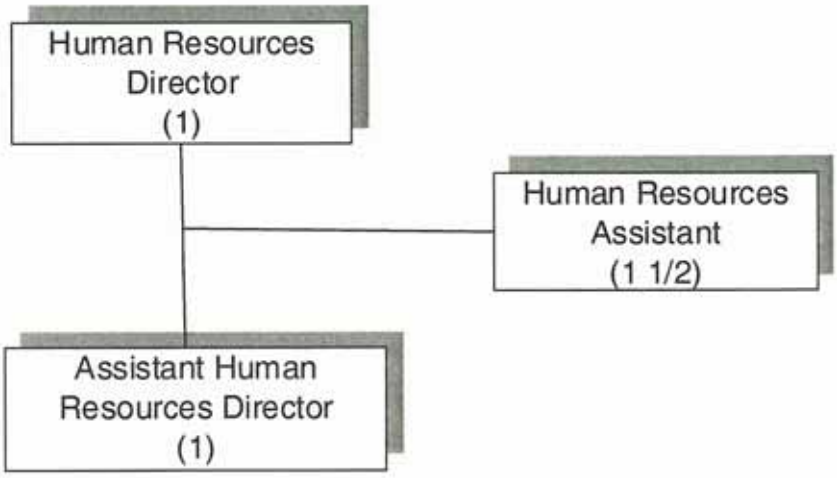
PERFORMANCE INDICATORS

	Actual FY 08-09	Estimated FY 09-10	Proposed FY 10-11
EFFECTIVENESS			
Employee turnover rate for Department	0%	0%	0%
Employee participation in training/activities	2,500	2,500	2,500
EFFICIENCY			
Number of days to process new employee	2	2	2
OUTPUT			
Number of positions advertised Number	70	50	70
Of appeals and/or grievances number	3	4	3
Training/activities conducted	80	80	80

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Human Resources Assistant	1	1	$30,726
Assistant Human Resources Director	1	1	56,089
Human Resources Director	1	1	70,152
Car Allowance			2,659
Fringe Benefits			51,151
Adjustment			19,912
Total	3	3	$230,689

HUMAN RESOURCES



CIVIL SERVICE 001-2002

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	51,897	53,064	53,064	54,656
Car Allowance	3,229	3,307	3,307	3,324
Personnel Services	55,126	56,371	56,371	57,980
City FICA	3,199	3,245	3,245	3,562
City Medicare	748	759	759	833
City TMRS	1,770	1,982	1,982	2,197
City TCG Retirement	1,894	1,939	3,685	2,796
City Health Insurance	4,540	4,990	4,990	5,470
Worker's Compensation	143	138	138	203
Personnel Services - Benefits	12,294	13,053	14,799	15,061
Office Supplies	1,672	1,750	1,149	1,800
Office Equip/Furn Non Cap	642	0	0	0
Civil Service Exams	4,559	4,500	4,500	4,500
Educational & Recreational	537	600	600	700
Supplies - General	7,410	6,850	6,249	7,000
Utilities / Communications	563	648	648	670
Dues, Memberships, & Subscriptions	160	160	160	160
Registration, Travel & Training	2,435	2,000	1,686	2,000
Employee Development	425	200	200	400
Services & Charges - General	3,583	3,008	2,694	3,230
Lease Purchase Payments	360	360	360	360
Other Financing Uses - Debt	360	360	360	360
CIVIL SERVICE TOTALS	**78,773**	**79,642**	**80,473**	**83,631**

The Civil Service Director provides direct support to the City Civil Service Commission as mandated by Local Government Code 143.012. The Civil Service Director is responsible for performing those duties required by the Civil Service Commission and acts as secretary to the Commission. Additionally, the Civil Service Director assures that the City complies with Local Government Code 143 (Municipal Civil Service) in the personnel administration of police and fire classification and appointments, compensation practice, disciplinary actions, leaves, entry and promotional examinations, and other statutory provisions. The Civil Service Director, in coordination with the Human Resources Department, also facilitates employee and management services within the City's' two civil service departments, Police and Fire.

OBJECTIVES 10-11

Fill all Civil Service Vacancies in the Fire and Police Departments.
Fully implement new testing process under collective bargaining.
Develop and Coordinate Training on Local / State Civil Service Rules
Design and implement a Civil Service Recruitment Program to enhance the City's selection options
Establish a process for promotional examination review

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

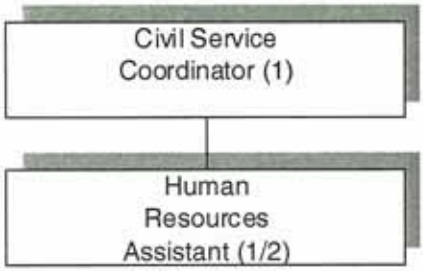
None.

PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Turnover Percentage	0%	0%	0%
Applications Processed	400	500	550
New Employees Processed	10	15	12
Employees Action Forms Processed	600	550	550
Civil Service Commission Hearings	9	5	10

AUTHORIZED PERSONNEL	FY 09-10	FY 10-11	APPROVED
Human Resources Assistant	1	1	$29,431
Civil Service Director	1	1	39,941
Car Allowance			3,324
Fringe Benefits			20,259
Adjustment			(19,914)
Total	2	2	$73,041

CIVIL SERVICE



RISK MANAGEMENT 001-2003

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$76,871	$78,800	$78,800	$80,242
Salaries Part Time	9,647	10,803	10,803	10,803
Car Allowance	1,845	1,890	1,890	1,900
Personnel Services	88,363	91,493	91,493	92,945
City FICA	5,100	5,300	5,300	5,701
City Medicare	1,193	1,240	1,240	1,333
City TMRS	5,019	5,763	5,763	6,203
City TCG Retirement	2,344	2,403	2,403	2,475
City Health Insurance	11,093	12,504	12,504	9,283
Worker's Compensation	230	233	233	325
Personnel Services - Benefits	24,979	27,443	27,443	25,320
Office Supplies	5,755	5,500	4,600	4,700
Office Equip/Furn Non Capital	3,829	0	3,045	600
Educational & Recreational	2,314	1,000	425	1,000
Supplies - General	11,898	6,500	8,070	6,300
Health Awareness Program	80	2,400	4,100	3,500
Supplies - Miscellaneous	80	2,400	4,100	3,500
Utilities / Communications	1,983	1,270	2,070	1,995
Professional Services	35,500	10,000	8,000	10,000
Medical Examinations	13,641	15,500	11,500	15,000
Advertising	654	1,000	1,000	800
Dues, Memberships, & Subscriptions	415	790	1,290	1,290
Registration, Travel, & Training	2,728	2,500	2,500	2,500
Employee Development	2,231	3,150	1,450	2,650
Employee Assistance Program	15,750	18,000	15,000	12,000
Employee Mileage Reimbursement	215	500	350	400
Safety Jackpot	26,349	26,900	26,900	26,500
Insurance	381,006	512,250	512,250	520,000
Services & Charges - General	480,472	591,860	582,310	593,135
Maintenance Software	0	0	655	0
Services & Charges - Main	0	0	655	0
Miscellaneous	1,041	3,500	2,000	2,000
Services & Charges - Miscellaneous	1,041	3,500	2,000	2,000
Lease Purchase Payments	1,148	1,067	1,067	1,148
Other Financing Uses - Debt	1,148	1,067	1,067	1,148
RISK MANAGEMENT TOTALS	**$607,981**	**$724,263**	**$717,138**	**$724,348**

The Risk Management and Benefits division of the Human Resources Department combines the claims, insurance, safety, and wellness functions under a City of Harlingen budget, with Employee Benefits procurement, enrollment, FMLA, customer service, and COBRA / Retiree Benefits administration. Overall, the Risk Management & Benefits Division monitors many financial exposures of the City of Harlingen including Worker's Compensation and Property and Casualty.

OBJECTIVES FOR 10-11

- Conduct minimum of two Driver Safety classes during the fiscal year.
- Lower Insurance claims through accident prevention training.
- Monitor and intervene in work related injuries that appear to be questionable or pricey.
- Conduct safety inspections of all City sites.
- Review functional testing guidelines and determine if all the City's needs are being fulfilled.
- Provide quarterly claims history and trends to the City Manager, Department Directors, and Supervisory Staff.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

PERFORMANCE INDICATORS

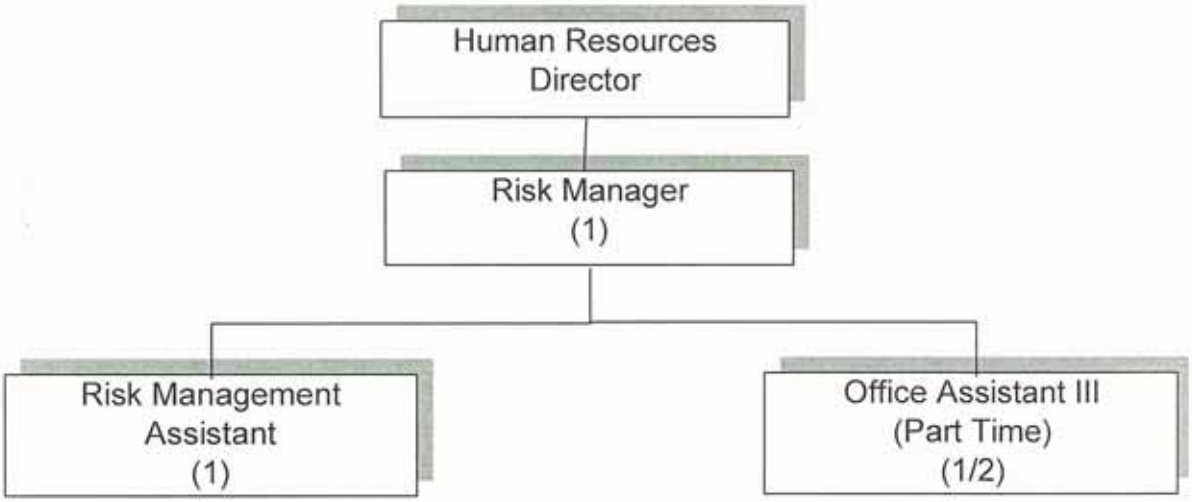
EFFECTIVENESS	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
CLAIMS PROCESSED			
Workers' Compensation	172	145	150
General Liability	49	45	35
Law Enforcement Liability	4	2	1
Public Officials Liability	1	1	0
Auto Liability	45	40	30
Vehicle Physical Damage	8	8	2
Mobile Equipment	1	0	0
Real and Personal Property	0	0	0
EFFICIENCY			
INSURANCE PREMIUMS			
Workers' Compensation	$438,672	$443,230	$590,125
Liability Insurance	$325,519	$251,010	$321,012
Medical Benefits	$3,950,500	$3,458,000	$3,776,756

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Life and AD&D Benefits	$16,077	$16,197	$17,000
Property/Flood Insurance	$39,500	$56,372	$57,722
Windstorm Insurance	$135,500	$196,491	$206,890

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Office Assistant III Part-time	1	1	$10,803
Risk Management Assistant	1	1	30,747
Risk & Benefits Manager	1	1	49,496
Car Allowance			1,900
Fringe Benefits			25,320
Total	3	3	$118,265

RISK MANAGEMENT



FINANCE

FINANCE ADMINISTRATION 001-2201

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$425,356	$465,844	$452,952	$478,980
Overtime	484	1,003	1,003	1,003
Personnel Services	425,840	466,847	453,955	479,983
City FICA	25,672	28,323	28,323	28,980
City Medicare	6,004	6,624	6,624	6,777
City TMRS	43,248	48,594	48,594	49,442
City TCG Retirement	4,160	5,825	5,825	7,441
City Health Insurance	37,316	47,585	47,585	54,161
Worker's Compensation	1,107	1,214	1,214	1,680
Personnel Services - Benefits	117,507	138,165	138,165	148,481
Office Supplies	18,014	18,080	17,080	18,080
Office Equip/Furn Non Cap	1,362	2,182	2,182	2,182
Supplies - General	19,376	20,262	19,262	20,262
Utilities / Communications	5,593	5,845	5,845	5,845
Professional Services	5,560	0	0	0
Audit Fees	34,520	40,000	35,000	40,000
Advertising	2,304	3,500	2,000	3,500
Equipment Rental/Lease	8,892	9,195	9,195	9,195
Dues, Memberships & Subscriptions	1,883	2,005	2,005	2,005
Registration, Travel & Training	375	4,500	4,500	4,500
Contract Labor	(378)	0	0	0
Services & Charges - General	58,749	65,045	58,545	65,045
Maintenance - Software	1,100	1,100	1,100	1,100
Services & Charges - Maintenance	1,100	1,100	1,100	1,100
Miscellaneous	46,555	38,325	36,825	45,725
Services & Charges - Miscellaneous	46,555	38,325	36,825	45,725
FINANCE ADMINISTRATION	**$669,127**	**$729,744**	**$707,852**	**$760,596**

The Finance Department has the overall responsibility for all accounting and finance matters relating to the City. This responsibility is discharged in accordance with Federal and State regulations, the City Charter, Ordinances enacted by the City Commission, and directives from the City Manager, which are consistent with the Governmental Accounting Standards Board. Specifically this responsibility includes, but is not limited to:

— Accounting control over the automated financial system, including systems development.

— Active cash and investment management.

— Supervising accounts receivable, cash receipts, accounts payable, cash disbursements, payroll, special assessments, and licensing.

— Debt administration.

— Budgeting, including publication of the Official Annual Budget Document.

— Reporting, including the Comprehensive Annual Financial Report, Interim Financial Reports on a quarterly basis, and the Capital Projects Status Reports.

— Internal and administrative control.

— Staff support for the following boards appointed by the City Commission:
Harlingen Downtown Improvement District
Convention and Visitor's Bureau
Tax Increment Financing Zone 1
Tax Increment Financing Zone 2
Tax Increment Financing Zone 3
The Development Corporation of Harlingen, Inc. Fund
Harlingen Improvement Community Board
Firemen's Relief and Retirement Fund
Tax Advisory Board

— Support to the Health Insurance Fund on matters of financial and/or accounting significance.

— Supervision of the Management Information Services, Municipal Court, Purchasing Department, and the Warehouse.

— Preparing requests for Proposal, analyzing the Proposals and recommending awarding or contracts to the City Commission for the following:
Contract for Banking Services (Depository Agreement)
Contract for Collection of Current Property Taxes and Delinquent Property Taxes
Contract for Professional Auditing Services

— Planning, coordinating and participating in the client side of the Annual Financial Audit performed by Independent Certified Public Accountants (CPA's) in a manner to achieve cost containment/savings.

— Tax Assessor Function, including the calculation and publication of the Effective Tax Rate and Rollback Rate, including compliance with "Truth in Taxation" Laws and other matters pertaining thereto.

— Tax Collector Function, overseeing the Harlingen Tax Office administered by Linebarger, Goggan, etal.

— Other Property Tax matters, including fielding calls from taxpayers regarding complaints and/or information on how the Texas Property Tax System works.

— Administering Industrial District Agreements (non-Annexation Agreement), including determining and billing for Payments in Lieu of Taxes.

PROGRAM GOAL

The overall goal of the Finance Department is to maintain and improve the level of professional finance and accounting-related delivery of services in the most efficient and cost-effective manner, which will include:

— Obtain the Distinguished Budget Presentation Award.

— Obtain the Certificate of Achievement for Excellence in Financial Reporting.

— Analyze budget process to include multi-year reporting.

— Evaluate and update accounts receivable process and collection process.

— Continuing education and cross training of staff.

OBJECTIVES FOR 10-11

Consistent with the previously established goals, the Finance Department objectives include:

— Upgrade the budget process to obtain an outstanding rating in at least one section.

— Reduce the number of auditor's adjustments by monitoring accounts, projects & grants.

— Create 5-year budget to identify and plan for possible future deficits.

— Increase collection ratios and decrease bad debts, and accounts receivables.

— Send staff to appropriate education and trainings programs.

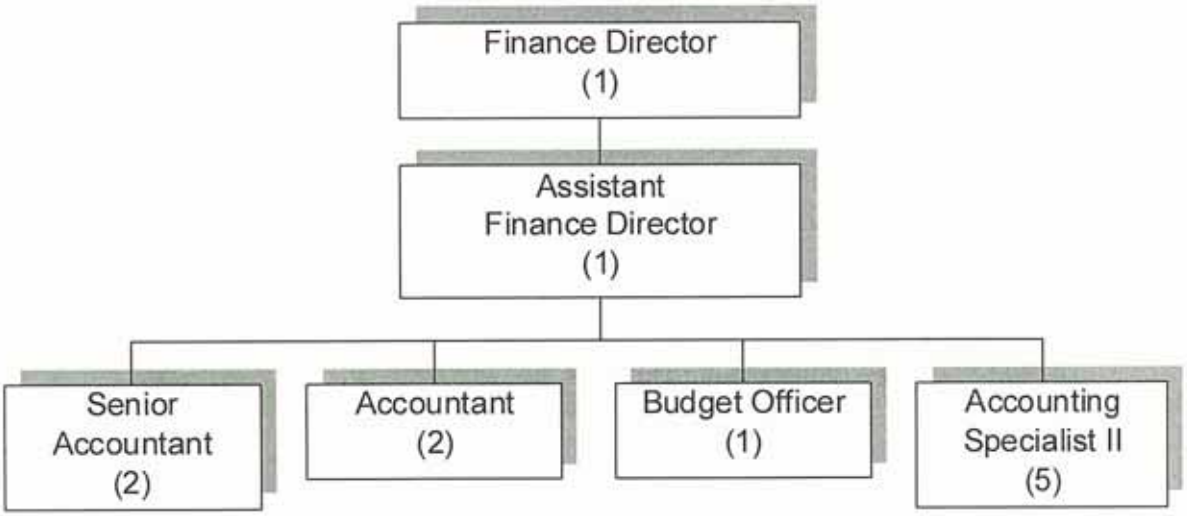
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Distinguished Budget Award	1	1	1
Certificate of Achievement	1	1	1
Interim Financial Reports	8	12	12
Vendor Checks Issued	9,318	9,166	9,200
Payroll Checks Issued	6,837	6,413	6,700
Cash Receipts Issued	30,070	27,394	27,500
Direct Deposit	8,655	10,518	10,800

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Accounting Specialist II	5	4	$106,152
Accountant	2	3	96,890
Budget Officer	1	1	38,356
Senior Accountant	2	2	84,372
Assistant Finance Director	1	1	74,051
Finance Director	1	1	79,158
Overtime			1,003
Fringe Benefits			148,481
Total	12	12	$628,464

FINANCE



MUNICIPAL COURT 001-2215

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries - Full Time	$225,160	$271,008	$258,385	$247,904
Salaries - Part Time	43,551	39,990	39,990	39,990
Overtime	6,319	5,014	5,014	5,014
Overtime - Warrant Roundup	10,148	24,000	24,000	24,066
Personnel Services	285,178	340,012	327,389	316,974
City FICA	16,811	19,271	19,271	19,404
City Medicare	3,932	4,507	4,507	4,538
City TMRS	24,388	26,169	26,169	32,219
City TCG Retirement	1,958	4,367	4,367	3,059
City Health Insurance	22,177	37,440	37,440	33,424
Worker's Compensation	709	1,428	1,428	1,109
Personnel Services - Benefits	69,975	93,182	93,182	93,753
Office Supplies	13,599	15,500	14,000	15,500
Office Equip/Furn Non Cap	17,523	3,906	7,208	2,226
Safety Supplies	0	0	0	2,000
Supplies - General	31,122	19,406	21,208	19,726
Utilities / Communications	10,671	8,680	7,180	8,680
Advertising	3,216	3,721	3,221	4,350
Laundry & Uniform Services	0	656	656	750
Vehicle & Radio Rental	0	75	75	0
Dues, Memberships & Subscriptions	918	845	845	932
Registration, Travel & Training	2,613	6,975	3,673	6,975
Employee Mileage Reimbursement	672	500	500	1,025
Contract Labor	40,951	8,000	8,000	8,000
Services & Charges - General	59,041	29,452	24,150	30,712
Maintenance - Furniture & Equipment	3,245	3,000	3,000	3,000
Maintenance - Software	35,299	45,391	47,600	47,851
Services & Charges - Maintenance	38,544	48,391	50,600	50,851
Juror Fees	756	1,000	1,000	1,000
Reimb to PD-Court Bailiff	0	0	0	63,729
Miscellaneous	3,376	6,000	6,000	6,000
Services & Charges - Miscellaneous	4,132	7,000	7,000	70,729
Office Furniture & Equipment	52,436	0	0	19,768
Capital Outlay	52,436	0	0	19,768
MUNICIPAL COURT TOTALS	**$540,428**	**$537,443**	**$523,529**	**$602,513**

The Municipal Court provides a forum for the City of Harlingen and its citizens for consideration of matters within the court's jurisdiction. It accepts complaints of Class "C" misdemeanors, enters pleas, sets cases for trial and tries cases, prepares appeals, sends appeals to the County Court of Law, conducts post-arrest hearings for defendants charged with serious offenses, sets bonds, issues arrest and search warrants, conducts driver's license suspension hearings, accepts fines, maintains the Court's Docket, and reports convictions to the Department of Public Safety. The Court also provides for the magistration of felony and Class "A" and Class "B" misdemeanor arrests, conducts emergency commitment hearings, protection order hearings, and examining trials. The City retains one full- presiding judge and one part-time associate judge.

PROGRAM GOAL

Increase fine collections by continuing to submit outstanding cases to a collection agency. Increase fine collections by providing a web based payment system and a remote payment kiosk. Reduce the number of outstanding warrants by conducting special programs such as a "Warrant Round Up". Increase fine collections by continuing state recommended In-House collection procedures. Increase the number of warrants served with the assistance of the Warrant Officer and coordinating the Daily Ten warrant service with the Police Department. Work with city prosecutor to clear trial docket. Increase the number of Alternate Judges to be available for magistrate warnings, arraignments and Class "C" court sessions.

OBJECTIVES FOR 10 - 11

- Provide quality service to our customers by practicing prompt response time and courteous service.
- Increase fine collections by continuing In-House collection procedures.
- Reduce the number of delinquent fines through the submittal of cases to a collection agency.
- Reduce the number of outstanding warrants by submitting warrants to the Warrant Officer for processing.
- Reduce the number of outstanding warrants by coordinating the Daily Ten warrant service with Police Department
- Ensure the continued efficiency in the magistration of Class "A" and "B" misdemeanor and felony arrests.
- Increase the number of warrants served by dedicating specific periods for Warrant Round Ups.
- Ensure that all staff members receive necessary training to make well-informed decisions.
- Continue to coordinate community service with various non-profit organizations.

- Reduce number of cases scheduled for trial by continuing Pre-Trial Conferences with city prosecutor.
- Implement remote payments kiosk.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

The increases in processing costs are a result of the Warrant Daily Ten, Amnesty Program, a Warrant Round Up and an increase in number of cases sent to collections.

PERFORMANCE INDICATORS

SERVICE LEVELS:

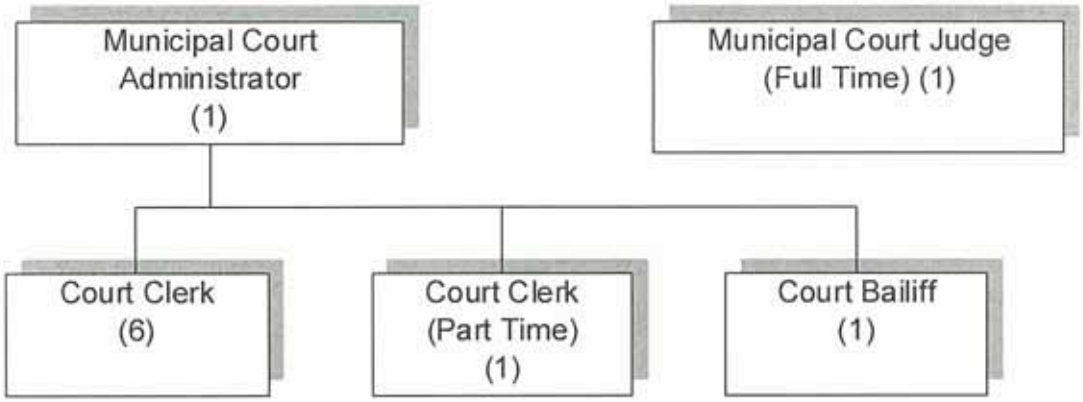
Provide citizens with timely and efficient case resolution

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11 w/5% Increase
EFFECTIVENESS			
Traffic and Parking Tickets Processed	12,034	12,290	12,905
Criminal Arrests Processed	4,936	4,172	4,381
Ordinance/Leash/Litter Law Processed	1,563	1,518	1,594
	18,533	17,980	18,879
EFFICIENCY			
Processing Costs			
Traffic and Parking Tickets	$ 350,915	$ 357,852	$ 411,850
Criminal Arrests	$ 143,935	$ 121,477	$ 139,811
Ordinance/Leash/Litter Law Processed	$ 45,578	$ 44,200	$ 50,852
	$ 540,428	$ 523,529	$ 602,513
OUTPUT			
Revenues from Fines			
Traffic and Parking Tickets	$1,140,803	$1,224,960	$ 1,280,208
Criminal Arrests	$ 60,244	$ 58,268	$ 60,180
Ordinance/Leash/Litter Fines	$ 42,355	$ 56,791	$ 59,612
	$1,243,402	$1,340,019	$ 1,400,000
MAGISTRATE WARNINGS			
Felony	648	961	1,009
Class A & B Misdemeanor	1,359	1,946	2,043
Juvenile Warnings	12	14	15
Juvenile Statements	12	12	13
Emergency Mental Health Hearings	0	0	0
Emergency Protective Orders	170	167	175
	2,201	3,100	3,255

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Court Bailiff	1	0	$0
Court Clerk - Part-time	1	0	0
Court Clerk	6	6	135,632
Municipal Court Judge Part-time	1	1	30,083
Municipal Court Judge	1	1	68,713
Municipal Court Administrator	1	1	43,559
Overtime			5,014
Overtime - Warrant Roundup			24,067
Fringe Benefits			93,753
Adjustment			9,907
Total	11	9	$410,727

MUNICIPAL COURT



MANAGEMENT INFORMATION SYSTEMS 001-2220

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries - Full Time	$262,394	$268,116	$268,116	$270,056
Overtime	3,506	0	0	0
Car Allowance	6,458	6,614	6,614	6,649
Personnel Services	272,358	274,730	274,730	276,705
City FICA	16,103	15,770	15,770	16,016
City Medicare	3,766	3,688	3,688	3,746
City TMRS	33,600	37,188	37,188	40,319
City Health Insurance	29,800	31,908	31,908	37,436
Worker's Compensation	706	697	697	968
Personnel Services - Benefits	83,975	89,251	89,251	98,485
Office Supplies	4,839	5,000	5,000	5,000
Office Equip/Furn Non Cap	17,936	15,000	12,320	14,799
Supplies - General	22,775	20,000	17,320	19,799
Utilities / Communications	21,470	23,469	20,873	20,520
Equipment Rental/Lease	0	200	200	200
Dues, Memberships & Subscriptions	1,518	2,925	2,925	2,640
Registration, Travel & Training	11,315	25,949	21,422	18,140
Employee Mileage Reimbursement	99	150	150	150
Services & Charges - General	34,402	52,693	45,570	41,650
Maintenance - Furniture & Equipment	27,745	34,960	30,489	45,265
Maintenance - Software	90,360	70,541	68,539	73,876
Services & Charges - Maintenance	118,105	105,501	99,028	119,141
Miscellaneous	233	345	345	365
Services & Charges - Miscellaneous	233	345	345	365
MANAGEMENT INFORMATION SYSTEMS TOTALS	**$531,848**	**$542,520**	**$526,244**	**$556,145**

The Management Information Systems Department (MIS) is responsible for procuring, installing, and maintaining within the City's established fiscal goals the most cost-efficient and best productive technologies for all City departments while maintaining minimal downtime.

PROGRAM GOAL

To provide the most cost-efficient, high-productivity tools that today's technology currently offers in order to enhance services for City departments and to thereby offer the highest electronic capabilities to the citizens of the City of Harlingen.

OBJECTIVES FOR 10-11

— To continue the intermediate stages of a greener environment by creating less paper flow by allowing the City Commission meetings to be accessed via utilization electronic media and ceasing the use of paper.
— To continue to train citywide personnel to manage the web content for their respective departments so that City of Harlingen employees may disseminate information more efficiently for the citizens of Harlingen.
— To develop in-house trainings via remote access to save time for city employees to be able to better multi-task their various tasks.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

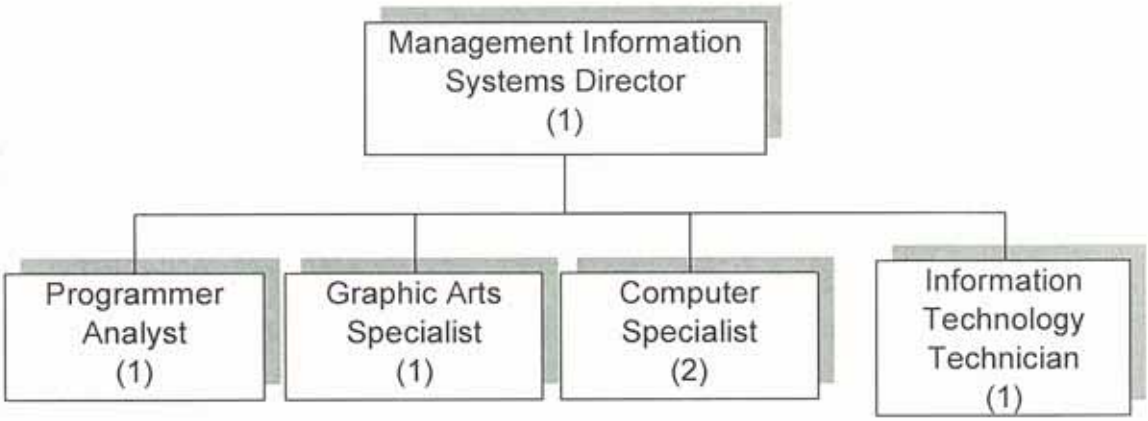
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Disk Storage Usage in Gigabytes	55.8733	58.0515	67.8788
AS/400 System Files	23,106	23,379	23,683
Resolution of IT Issues for various Departments	10,500	10,000	10,257
EFFICIENCY			
Costs to Resolve Hardware and Software issues for Finance, Public Works, Public Services maintain system capabilities	$227,233	$263,100	$304,628
OUTPUT			
Hardware and software repairs/patches	650	750	775
Hours saved on repetitive call-ins	2,200	2,350	2,400
AS/400 System Jobs	515,000	732,141	790,191

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Computer Specialist	2	2	$56,498
Graphic Arts Specialist	1	1	33,602
Information Technology Technician	1	1	43,773
Programmer Analyst	1	1	63,698
MIS Director	1	1	72,485
Car Allowance			6,649
Fringe Benefits			98,486
Total	6	6	$375,190

MANAGEMENT INFORMATION SYSTEMS



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PUBLIC SAFETY

POLICE OPERATIONS 001-3010

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries - Full Time	$4,810,357	$5,121,125	$5,121,125	$5,395,853
Overtime	634,798	449,231	449,231	501,374
Longevity Pay	0	0	0	0
Incentive Pay	246,923	280,428	280,428	312,172
Holiday Pay	158,097	184,077	184,077	215,987
Car Allowance	5,381	5,511	5,511	5,539
Seniority Pay	996	0	0	0
Stability Pay	292,739	366,933	366,933	454,728
Personnel Services	6,149,291	6,407,305	6,407,305	6,885,653
City FICA	374,768	360,408	360,408	375,458
City Medicare	87,647	90,374	90,374	95,111
City TMRS	749,203	729,784	729,784	796,161
City TCG Retirement	19,122	62,860	62,860	77,363
City Health Insurance	578,722	683,686	683,686	724,813
Worker's Compensation	168,318	184,333	184,333	225,154
Personnel Services - Benefits	1,977,780	2,111,445	2,111,445	2,294,060
Office Supplies	21,850	5,000	5,000	5,000
Uniform & Safety Supplies	19,159	5,000	5,000	5,000
Bullet Proof Vests	2,350	5,000	6,000	36,565
Food, Drinks, & Ice	15,164	25,200	25,200	25,200
Supplies - General	58,523	40,200	41,200	71,765
Miscellaneous Supplies	28,897	5,000	5,000	5,000
Supplies - Miscellaneous	28,897	5,000	5,000	5,000
Utilities / Communications	63,474	77,020	77,020	77,020
Utilities / Electricity	66,460	75,000	75,000	115,416
Utilities / Other	2,101	3,600	3,600	11,250
Professional Services	16,177	4,000	4,000	4,000
Technical Services	527	700	700	700
Medical Examinations	11,801	27,500	17,500	27,500
Advertising	12,419	8,000	8,000	8,000
Laundry Service	6,005	6,000	6,000	6,000
Equipment Rental/Lease	20,881	23,000	23,000	23,000
Vehicle & Radio Rental	475,595	448,987	16,350	16,350
Building Rental	1,584	1,600	1,600	1,600
Dues, Memberships & Subscriptions	2,546	2,556	2,556	2,556
Registration, Travel & Training	53,091	40,025	48,025	40,025
Small Claims - Unfunded	11,582	10,000	10,000	10,000
Services & Charges - General	744,243	727,988	293,351	343,417

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Maintenance - Buildings	2,797	4,000	4,000	4,000
Maintenance - Furniture & Equipment	868	3,000	3,000	3,000
Maintenance - Software	6,800	6,800	6,800	6,800
Internal Service Charges	201,746	204,000	204,000	204,000
Fuel	216,677	245,300	245,300	245,300
Services & Charges - Maintenance	428,888	463,100	463,100	463,100
Miscellaneous	11,896	12,000	12,000	12,000
Services & Charges - Miscellaneous	11,896	12,000	12,000	12,000
Miscellaneous Equipment	11,500	0	0	0
Capital Outlay	11,500	0	0	0
POLICE OPERATIONS TOTALS	**$9,411,018**	**$9,767,038**	**$9,333,401**	**$10,074,995**

The Harlingen Police Department is a civil service department comprised of one hundred and thirty-four police officers. The main objective of these men and women is defined by the department's mission statement, "To protect life, property, the constitutional rights of individuals, and promote a feeling of security within the community through the prevention and deterrence of crime, and the apprehension of law offenders, while providing total quality police service." The police force consists of one Chief, one Assistant Chief, three Captains, five Lieutenants, twelve Sergeants, and one hundred and twelve sworn police officers. The personnel are assigned to various divisions for duties, and through teamwork, cover more than 40.31 square miles of City limits, incorporating more than 308.88 miles of paved roadways using 98 police vehicles (marked and unmarked) and serving and protecting a residential population of over 75,000 citizens. The department is generally divided into 3 main divisions. Each division is run by a Captain, who in turn reports to the office of the Chief of Police. The Uniform Services Division is the most visible and provides protection and service to the community 24 hours a day 7 days a week. The Uniformed Services Division consists of three work shifts that conduct routine patrol and respond to calls for service. Each patrol shift consists of a Lieutenant, two Sergeants, and approximately eighteen police officers. The Investigative Services Division is commanded by a Captain, Lieutenant and two Sergeants. There are twenty-eight officers assigned to various investigative duties, to include an investigator that handles hit and run accident investigation and fatalities; property and evidence section, a fingerprint examiner that utilizes an automated fingerprint imaging system (AFIS); investigators that handle crimes against persons, crimes against property, narcotics, sex offender officer, special

victim's unit, K-9 officers and a Crime Stopper Officer. When staffing allows, one officer is assigned to the Federal Bureau of Investigation (FBI) Violent Crimes Task Force and one to the Drug Enforcement Agency (DEA)/High Intensity Drug Trafficking Area Task Force Program. One of the Criminal Investigative Sergeants is in charge of a "Burglary Unit" which mainly focuses on residential and business burglaries (break-ins), The Support Services Division is commanded by a Captain, a Lieutenant and one Sergeant. The Division is composed of the Records Division, Communications Center, Detention Facility, Quartermaster, Facilities, Personnel Function, Public Information Officer, and Training Division. The Special Services Section is commanded by a Support Services Supervisor who oversees the two motorcycle traffic/radar officers, a Special Services Officer that handles fleet necessities and two Community Resource Officers that conduct various public presentations, Arroyo Hike-and-Bike All Terrain Vehicle (ATV) Patrol, Downtown Bike Patrol and other crime prevention initiatives, especially in the downtown district and La Placita area. The School Resource Officer program also falls under the Special Services Section. HCISD contracts the police officers and reimburses the City a flat overtime rate for the part-time School Resource Officers (SROs) and the total salaries and benefits for the two SROs that are assigned permanently during the school calendar year. The Fiscal Officer, Internal Affairs Sergeant, and the Gang Eradication Unit report directly to the Chief's office. The Gang Eradication Unit was established to identify, analyze and assess target enforcement efforts in problematic areas of the City, especially area with a high density of gangs. The unit is staffed with four officers and is directly supervised by the Gang Eradication Sergeant. The unit's main focus is on crimes involving vandalism (graffiti), and gang-related criminal activity. The Harlingen Police Department features a special weapons and tactical team (SWAT). The mission of the SWAT team is to respond to highly volatile situations such as active shooters, barricaded subjects, and hostage situations and serve high-risk felony warrants. The SWAT team operates under the guidance of a SWAT Commander, SWAT team leaders, Hostage Negotiator and Critical Incident Commander. The department utilizes all of its available resources to complete the mission of the Harlingen Police Department.

PROGRAM GOALS

- Provide the public with a safe and secure environment through the initial police response to emergency and non-emergency requests for service in a courteous, coordinated and timely manner.
- Continue recruitment and aggressive hiring efforts of qualified applicants to minimize turnover and provide efficient service.
- Continue to maintain and improve a closer community policing partnership with the citizens of Harlingen and the business sector to resolve issues such as the sale or possession of illicit drugs, street level graffiti, gang activity, and violent crimes through collaborative interdiction, intervention, and prevention strategies.
- Research and assess modem local and national policing strategies in order to identify and implement new public safety initiatives.

- Continue to complete the transition of mobile data functionality in police cars through wireless communications.

OBJECTIVES FOR 10-11

- Continue to host and provide advanced training for the development of department personnel and other local law enforcement officers.
- Prevent an increase in the number of violent and non-violent crimes.
- Develop a mechanism for regular criminal intelligence gathering and dissemination.
- Reduce the number of fatalities and injuries resulting from traffic accidents within the City through targeted traffic enforcement and compliance strategies.
- Address crime trends throughout the City proactively through the deployment of police resources to focus on identified crime reduction initiatives.
- Continue development and support of the department's crime prevention and community policing efforts through existing programs to include: the Citizens Police Academy, the Summer Youth Academy, Youth Police Explorers Post, Neighborhood Policing, and Volunteers in Policing, Police Chaplain Services, school programs, and other police/community partnerships.
- To apprehend and prosecute offenders and/or resolve investigations in a timely and thorough manner.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

The "Red Light Camera Enforcement Program" came to an end after a decision was made not to renew the contract with the system vendor. Seven (7) police officers positions were added to the overall police budget; six came from the Community Oriented Policing Services (COPS) grant and one position for the Court Bailiff / Warrant Officer Position.

SERVICE LEVELS

Provide adequate resources and staffing levels that will actively and skillfully contribute to the crime solving process, the apprehension of criminals, and the reduction of vehicle accidents through targeted traffic enforcement and compliance strategies.

PERFORMANCE INDICATORS

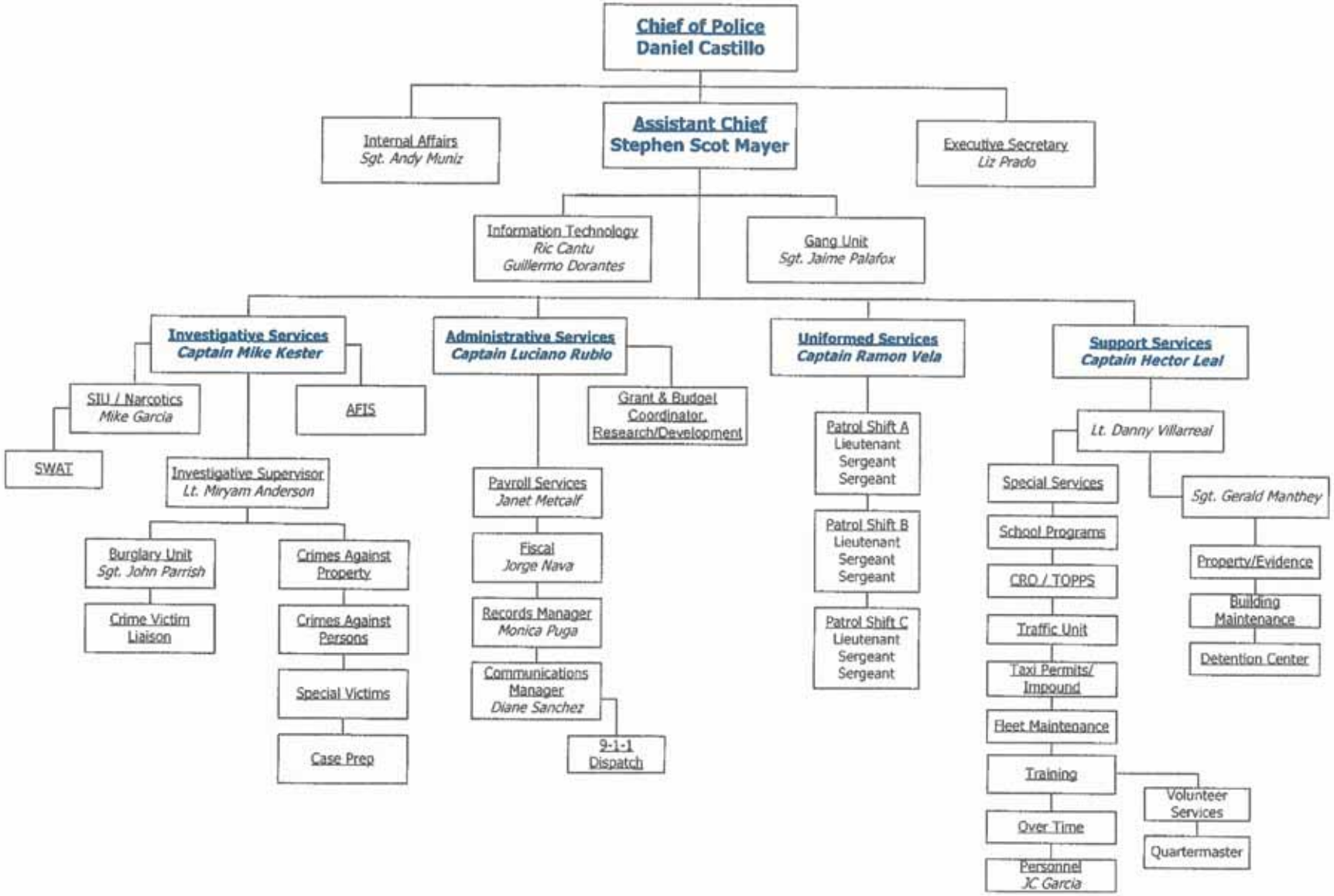
	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Reported Part I crimes	4,857	4,500	4,500
Total reported criminal offenses	13,650	13,000	13,000
Number of accidents investigated	2,593	2,200	2,300
Number of authorized sworn officers	127	133	134
EFFICIENCY			
Average cost per call for service	$161.06	$151.82	$169.07
Average calls per citizen	1.02	1.13	1.02
Priority one average response time	5 min	5. min.	5 min.
Average number of authorized sworn officers at fiscal year end	121	129	130
Average sworn officers per 1K citizens	1.61	1.77	1.67
OUTPUT			
Service Calls Handled	76,684	85,000	79,000
Adult Arrests	4,133	4,300	4,200
Juveniles Detained (In Custody)	786	450	700
Traffic Enforcement Action (Citations)	8,983	12,300	9,500

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Police Officer	105	112	$4,357,723
Police Sergeant	12	12	593,221
Police Lieutenant	5	5	290,796
Police Captain	3	4	198,844
Assistant Chief of Police	1	1	77,765
Chief of Police	1	1	88,592
Overtime			601,147
Holiday Pay			215,987
Car Allowance			5,539
Additional Pay			766,900
Fringe Benefits			2,369,633
Total	127	135	$9,566,147

Harlingen Police Department

Organizational Chart



POLICE SERVICES 001-3015

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries - Full Time	$835,606	$941,104	$941,104	$966,842
Salaries - Part Time	2,330	24,956	24,956	23,816
Overtime	39,474	25,571	25,571	25,641
Personnel Services	877,410	991,631	991,631	1,016,299
City FICA	53,627	60,405	60,405	61,652
City Medicare	12,542	14,127	14,127	14,419
City TMRS	81,121	84,677	84,677	87,697
City TCG Retirement	11,886	17,809	19,017	21,304
City Health Insurance	106,840	143,395	143,395	162,841
Worker's Compensation	6,072	6,830	6,830	11,091
Personnel Services - Benefits	272,088	327,243	328,451	359,004
Office Supplies	8,968	8,500	8,500	8,500
Supplies - General	8,968	8,500	8,500	8,500
Utilities / Communications	324	0	0	0
Laundry & Uniform Service	1,491	2,500	2,500	2,500
Equipment Rental/Lease	6,136	7,500	7,500	7,500
Dues, Memberships, & Subscriptions	570	650	650	650
Registration, Travel, & Training	4,501	6,000	6,000	6,000
Services & Charges - General	13,022	16,650	16,650	16,650
Maintenance - Furniture & Equipment	16,914	21,000	19,000	21,000
Miscellaneous Equip.	1,054	2,000	1,000	2,000
Maintenance - Software	124,437	138,000	138,000	151,720
Services & Charges - Maintenance	142,405	161,000	158,000	174,720
Miscellaneous	0	800	800	800
Services & Charges - Miscellaneous	0	800	800	800
POLICE SERVICES TOTALS	**$1,313,893**	**$1,505,824**	**$1,504,032**	**$1,575,973**

The Police Services budget not only affords the police department the necessary operational funds to carry out the everyday duties in a police environment, but also the necessary and complimentary staffing to assist and free up the police officers from additional non-emergency tasks. The forty eight non-sworn personnel consist of a communications manager, records manager, crime victim's liaison, office assistants, booking officers, dispatchers, clerical staff, and school crossing guards who support the police department overall function. The booking officers maintain

the City jail; a short-term detention facility utilized by county, state, federal, and Harlingen Police Department officers. The records division is comprised of the Records Manager and Office Assistant III personnel. The Communications Center is supervised by a Communication Manager and consists of three Shift Supervisors, ten Public Safety Communicator II (dispatchers) and six Public Safety Communicator I (call-taker) positions. All of the civilian (non-civil service) employees work hand in hand with the sworn officers and other staff to maintain a safe and customer-oriented environment through effective enforcement action, citizen protection, and administrative support dealing with records and other essential department related functions.

PROGRAM GOAL

- Provide efficient, prompt, and courteous service to the public
- Continue to implement methods of entering records into an electronic format for easier attainment and retrieval and therefore increase efficiency in complying with citizen requests.
- Maintain police and support staff equipment and personnel levels with the demand for services produced by a growing City population.
- Enhance emergency radio communication to comply with statewide interoperability strategies.
- Provide coordinated, responsive and reliable 9-1-1 emergency dispatch services.

OBJECTIVES FOR 10-11

- Provide ongoing mandated and developmental training for non-sworn personnel.
- Continued assessment of internal processes to improve efficiency and identify cost recovery strategies.
- Reach and maintain full staffing at the Communications Center and Jail Division.
- Continued collaboration with regional authorities in order to reach emergency communications interoperability compliance requirements.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Alarm permit fees were exempted for residential permit holders.

SERVICE LEVELS: Provide efficient, prompt, and courteous service to the public.

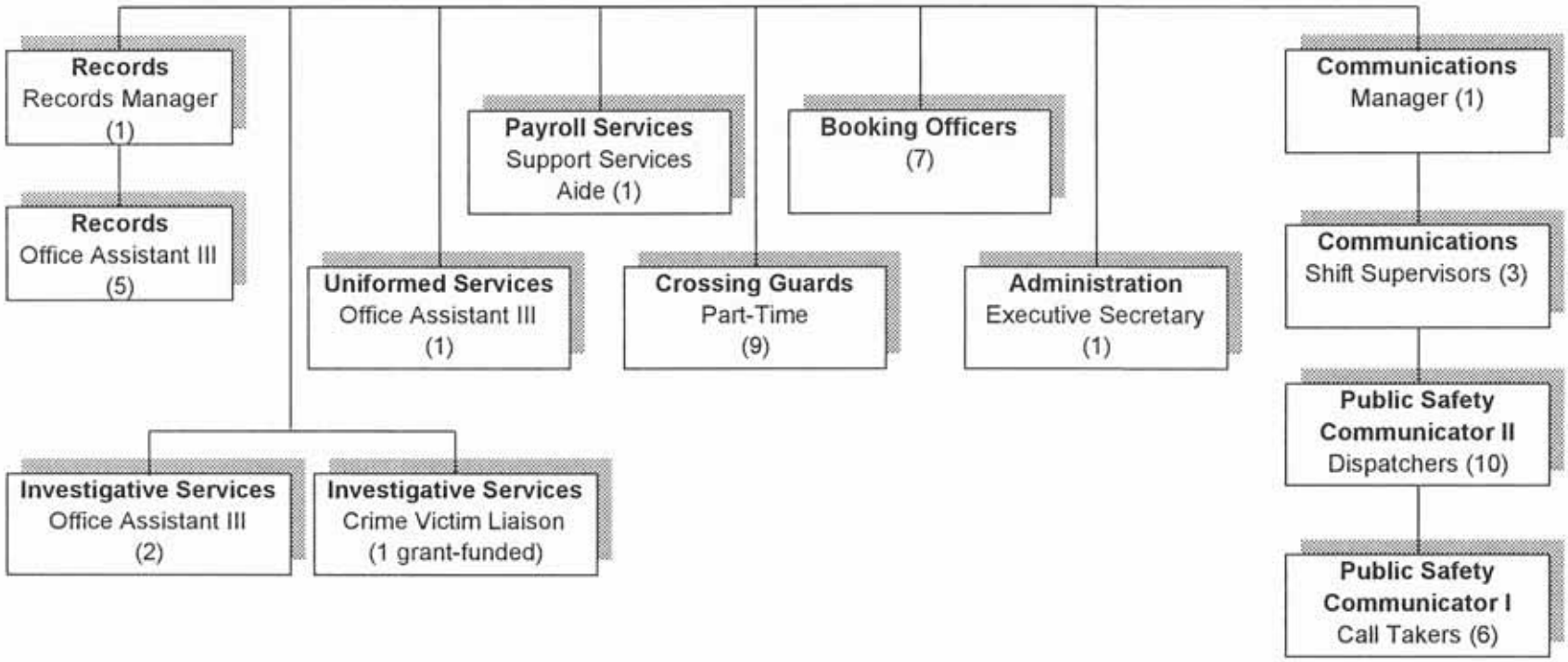
PERFORMANCE INDICATORS

EFFECTIVENESS	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
High priority average dispatch time	1 minute	1 minute	1 minute
Police calls dispatched	76,684	88,000	82,000
Fire calls dispatched	2,031	2,500	2,100
Number of false alarms	5,364	5,000	5,100
Victims served by the Crime Victim Liaison	1,233	1,300	1,300
EFFICIENCY			
Percent of priority 1 calls dispatched in 3 minutes	100%	100%	100%
Volunteer hours	1,144	1,600	1,400
Response to crime victims referrals and notifications	87%	89%	90%
Records added into RMS database/permanent files	13,800	18,000	13,800
OUTPUT			
Records Division Requests	18,558	20,000	18,000
Number of volunteer initiatives	89	80	80
Total alarm permits on file	1,073	1,800	1,100
Number of Crime Victim Applications submitted to Crime Victim Compensation Program	305	200	280

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Support Services Aide	1	1	$30,522
Public Safety Communicator I (Call-taker)	7	6	118,750
Public Safety Communicator II (Dispatcher)	9	10	258,329
Police Records Clerk	8	8	191,269
Booking Officer	7	7	144,479
Crossing Guards Part-time	9	9	23,816
Crime Victim's Liaison	1	1	22,039
Communications Shift Supervisor	3	3	89,762
Communications Manager	1	1	43,508
Records Manager	1	1	33,237
Executive Secretary	1	1	35,075
Maintenance Worker	1	1	21,912
Overtime			25,641
Fringe Benefits			367,546
Total	49	49	$1,405,885

POLICE SERVICES



LAW ENFORCEMENT OFFICERS STANDARDS AND EDUCATION (LEOSE) GRANT 001-3011

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Registration, Travel & Training	4,646	25,000	35,000	20,000
Services & Charges - General	4,646	25,000	35,000	20,000
LEOSE GRANT TOTALS	**$4,646**	**$25,000**	**$35,000**	**$20,000**

This is an annual allocation of funds received from the Texas Comptroller's Office of Public Accounts. The funds received are intended to ensure the continuing education of persons licensed under Chapter 1701 of the Occupations Code and to provide the necessary training for full-time and fully paid law enforcement personnel within the agency.

VICTIMS' ASSISTANCE GRANT 001-3013

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries - Full Time	21,077	21,607	21,607	22,039
Overtime	69	0	0	0
Personnel Services	21,146	21,607	21,607	22,039
City FICA	1,151	1,167	1,167	1,180
City Medicare	269	273	273	276
City TMRS	0	0	0	0
City TCG Retirement	1,057	1,080	1,080	1,102
City Health Insurance	4,984	5,387	5,387	5,908
Worker's Compensation	55	56	56	77
Personnel Services - Benefits	7,516	7,963	7,963	8,543
Office Supplies	1,174	1,200	1,200	0
Office Equip/Furn Non Cap	0	1,400	1,400	0
Supplies - General	1,174	2,600	2,600	0
Registration, Travel & Training	10	1,000	1,000	0
Services & Charges - General	10	1,000	1,000	0
VICTIMS' ASSISTANCE GRANT TOTALS	**$29,846**	**$33,170**	**$33,170**	**$30,582**

This grant is funded through the Office of the State of Texas Attorney General's Office "Victim's Coordinator and Liaison Grant" Program. The City is reimbursed for one "Crime Victim Liaison" position that includes salary and benefits, travel and training, and the supplies and equipment needed to fulfill the job duties. The

focus of the Crime Victim Liaison is to assist victims of violent crimes in applying for financial compensation under the Crime Victim Compensation Program. The Crime Victim Liaison also directs victims to other resources available and assists in the coordination of the police investigative interviews along with any court appearances that the victim needs to be present. Additionally, the Crime Victim Liaison relieves the law enforcement personnel of the enormous time needed to process each and every potential claim made by a victim of a violent crime.

SELECTIVE TRAFFIC ENFORCEMENT PROGRAM IMPAIRED DRIVING MOBILIZATION (STEP/IDM) COMPREHENSIVE GRANT 001-3017

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Overtime	53,740	70,740	73,590	0
Personnel Services	53,740	70,740	73,590	0
City FICA	0	4,386	0	0
City Medicare	0	1,733	0	0
City TMRS	0	9,776	0	0
City Health Insurance	0	5,887	0	0
Workers Compensation	0	2,241	0	0
Personnel Servs. - Benefits	0	24,023	0	0
Miscellaneous Supplies	0	1,080	1,055	0
Supplies Miscellaneous	0	1,080	1,055	0
Registration, Travel & Training	1,360	2,295	1,920	0
Services & Charges - General	1,360	2,295	1,920	0
STEP/IDM COMPREHENSIVE GRANT TOTAL	**$55,100**	**$98,138**	**$76,565**	**$0**

The City of Harlingen has entered into an agreement with the State of Texas, acting by and through the Texas Department of Transportation, to conduct annual traffic enforcement for (Driving While Intoxicated) DWI's, occupant restraint and speed violations within the City limits of Harlingen. Harlingen police officers are assigned to this extra-duty assignment and the City is reimbursed for the overtime incurred as a result of our participation in this selective traffic enforcement program. The focus of this initiative is to make the streets of Harlingen safer through a higher patrol presence with the ultimate goal of reducing traffic-related injuries and achieving voluntary compliance of the traffic laws of this State.

STATE HOMELAND SECURITY GRANT (SHSP) 001-3021

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Radio Equipment	0	83,485	83,485	34,266
Misc. Supplies	0	0	0	0
Supplies - Miscellaneous	0	83,485	83,485	34,266
STATE HOMELAND SECURITY PROGRAM TOTALS	**$0**	**$83,485**	**$83,485**	**$34,266**

The State Homeland Security Program grant funds, received under the "U.S. Homeland Security" initiative, have been earmarked for equipment needs of the Police Department's "Special Weapons and Tactics (SWAT)" unit. The grant calls for the requested equipment to have a tie into a regional project that will aid all of the surrounding cities. The Harlingen Police "SWAT" team is available to respond, upon request, to critical incidents; not only within our City jurisdiction, but also in the aid of other city entities that we have reached a Memorandum of Understanding (MOU) Agreement with. The allocation of equipment is either accomplished through the City's local purchasing process and then request for reimbursement is made or directly purchased through the authorized vendor website.

JUSTICE ASSISTANCE GRANT (JAG) 001-3022

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries - Full Time	0	95,470	95,470	0
Personnel Services - Pay	0	95,470	95,470	0
City Health Insurance	0	24,433	24,433	0
Personnel Services - Benefits	0	24,433	24,433	0
Office Equip/Furn Non Capital	699	0	8,916	0
Supplies - General	699	0	8,916	0
Radio Equipment	0	0	140,169	42,454
Miscellaneous Supplies	24,602	0	4,420	0
Supplies - Miscellaneous	24,602	0	144,589	42,454
JUSTICE ASSISTANCE GRANT TOTALS	**$25,301**	**$119,903**	**$273,408**	**$42,454**

The Edward Byrne Memorial Justice Assistance Grant (JAG) is a federal grant awarded through the U.S. Department of Justice. The purpose of the grant is to assist municipalities in the funding of equipment needs. The Harlingen Police Department has used the grant-funding source to upgrade the police

department's technological needs such as a new mug system and other computer equipment necessities. The equipment purchases are reimbursed through the grant-funding source.

JUSTICE ASSISTANCE GRANT / AMERICAN RECOVERY AND REINVESTMENT ACT GRANT (JAG ARRA) 001-3025

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Overtime	0	0	160,000	95,261
Personnel Services - Pay	0	0	160,000	95,261
City FICA	0	0	0	5,906
City Medicare	0	0	0	1,381
City TCG Retirement	0	0	0	4,763
Worker's Compensation	0	0	0	3,115
Personnel Services - Benefits	0	0	0	15,165
Motor Veh. & Heavy Equip	0	0	90,000	0
Capital Outlay	0	0	90,000	0
JAG ARRA GRANT TOTALS	**$0**	**$0**	**$250,000**	**$110,426**

The Edward Byrne Memorial Justice Assistance Grant (JAG) is a "Criminal Justice Division" grant awarded by the Governor's Office through the American Recovery and Reinvestment Act. The purpose of the grant is to fund the "Harlingen Violent Crime, Drug and Gang Eradication Project", which includes funding additional personnel staffing on overtime, specialized vehicles for gang unit and equipment to enhance the police department's efforts to reduce criminal activity associated with gangs, drugs, graffiti & violent crimes. The Governor's Office, in addition to the grant funding received for said project, has allocated additional funding to support border security initiatives.

SELECTIVE TRAFFIC ENFORCEMENT PROGRAM/IMPAIRED DRIVING MOBILIZATION (STEP/IDM) WAVE GRANT 001-3026

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Overtime	5,490	0	6,925	0
Personnel Services - Pay	5,490	0	6,925	0
Miscellaneous Supplies	2,955	0	0	0
Supplies - Miscellaneous	2,955	0	0	0
STEP IDM/WAVE GRANT TOTALS	**$8,445**	**$0**	**$6,925**	**$0**

The City of Harlingen has entered into agreement with the State of Texas, acting by and through the Texas Department of Transportation, to conduct Driving While Intoxicated (DWI) enforcement waves during the holiday periods. Harlingen police officers are assigned to work on an overtime basis to increase DWI arrests and public awareness through the media as part of the "Drink. Drive. Go to Jail." Campaign and in conjunction with the national "Impaired Driving Mobilization" campaign.

TOBACCO COMPLIANCE GRANT 001-3027

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Overtime	1,701	0	1,580	1,504
Personnel Services - Pay	1,701	0	1,580	1,504
City Fica	0	0	0	93
City Medicare	0	0	0	22
City TCG Retirement	0	0	0	75
Worker's Compensation	0	0	0	49
Personnel Benefits - Pay	0	0	0	239
Educational/Recreational	0	0	0	500
Supplies - General	0	0	0	500
Registration, Travel, & Training	88	0	420	0
Services & Charges - General	88	0	420	0
TOBACCO COMPLIANCE GRANT TOTALS	**$1,789**	**$0**	**$2,000**	**$2,243**

The City of Harlingen was awarded a Tobacco Compliance Grant from the Texas Comptroller's Office of Public Accounts. The funds received were part of the Texas Statewide Tobacco Education and Prevention Program. The grant is geared at enforcement, retail compliance inspections and the education of tobacco laws to retailers with the goal of achieving voluntary compliance.

ENFORCEMENT (OPERATION WRANGLER) 001-3028

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Overtime	81,590	0	0	0
Personnel Services - Pay	81,590	0	0	0
ENFORCEMENT TOTAL	**$81,590**	**$0**	**$0**	**$0**

The Harlingen Police Department entered into an Inter-local Cooperation Contract with the Department of Public Safety-Governor's Division of Emergency Management for participation in the "Border Security Enhancement Operations" Program. The City is reimbursed overtime costs associated with officers working enhanced street-level patrols and illicit drug interdiction operations related to transient border activity. The program is part of the nation's "Homeland Security" initiative.

FIRE SUPPRESSION 001-3510

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$4,076,041	$4,186,032	$4,186,032	$4,330,642
Overtime	357,580	367,844	367,844	383,609
Longevity Pay	723	1,176	1,176	0
Incentive Pay	146,965	146,207	146,207	148,013
Holiday Pay	134,798	167,655	167,655	183,013
Assignment Pay	9,522	9,796	9,796	10,188
Car Allowance	6,587	6,747	6,747	6,781
Stability Pay	372,099	264,354	264,354	568,145
Personnel Services	5,104,315	5,149,811	5,149,811	5,630,391
City FICA	3,863	3,886	3,886	4,206
City Medicare	59,720	63,022	63,022	68,019
City TMRS	8,163	9,182	9,182	10,301
City Firemen's Retirement	601,218	612,672	612,672	666,662
City Health Insurance	502,570	542,103	542,103	604,484
Worker's Compensation	109,466	115,050	115,050	147,068
Personnel Svcs. - Benefits	1,285,000	1,345,915	1,345,915	1,500,740
Office Supplies	3,814	2,657	2,657	4,000
Office Equip/Furn. Non Cap	11,560	0	0	9,500
Chemicals & Medical Supplies	12,625	11,200	11,828	12,600
Educational & Recreational	2,437	1,800	690	1,800
Food, Drinks, & Ice	7,504	3,000	3,000	3,000
Supplies – General	37,940	18,657	18,175	30,900
Miscellaneous Supplies	19,352	7,500	7,500	21,500
Supplies - Miscellaneous	19,352	7,500	7,500	21,500
Utilities / Communications	79,806	68,600	68,600	68,600
Utilities / Electricity	102,217	90,000	70,000	90,000
Utilities / Other	17,419	18,000	18,000	18,000
Medical Examinations	7,298	4,000	4,000	4,000
Advertising	398	1,000	372	1,000
Laundry & Uniform Services	45,795	60,525	53,477	65,525
Equipment Rental/Lease	1,579	2,550	2,550	2,550
Vehicle & Radio Rental	475,355	500,000	500,000	4,650
Dues, Memberships, & Subscriptions	7,064	8,100	7,401	8,100
Registration, Travel, & Training	19,459	13,500	10,713	21,500
Small Claims – Unfunded	1,161	704	704	2,000
Svcs & Charges - General	757,551	766,979	735,817	285,925
Maintenance – Buildings	921	1,164	1,164	1,500
Maint. – Misc. Equipment	64,394	68,414	74,114	69,490

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Internal Service Charges	82,403	85,000	85,000	85,000
Fuel	46,296	60,000	60,000	80,000
Svcs & Charges – Maint.	194,014	214,578	220,278	235,990
Miscellaneous	2,099	875	875	875
Svcs & Charges – Misc.	2,099	875	875	875
FIRE SUPPRESSION TOTALS	**$7,400,271**	**$7,504,315**	**$7,478,371**	**$7,706,321**

The Harlingen Fire Department with a force of 109 members and 2 administrative staff is responsible for fire and rescue services to the City of Harlingen, Combes, Palm Valley, Primera, and approximately 60 square miles of Cameron County. The department maintains seven fire stations at ready-status, twenty-four hours a day seven days a week throughout the year. The department consists of the following operations divisions: Administration, Suppression, Fire Prevention, Training, Emergency Management, and Airport Rescue and Firefighting.

PROGRAM GOAL

Continue to improve the delivery of fire suppression, rescue, hazardous materials response team, and emergency medical services to the citizens of Harlingen and surrounding areas by providing a sufficient number of firefighters and fire apparatuses to adequately staff all the fire stations.

OBJECTIVES FOR 10-11

- Conduct state required continuous education training, Aircraft Rescue Fire Fighting (ARFF), Emergency Medical Service (EMS), and Hazardous Materials Technicians.
- Replacement of Ladder Truck as scheduled per 10-11 budget.
- Complete relocation and bid for construction of Fire Station Number #7.
- Acquisition of property on west side for future fire station.
- Continue to search and apply for fire and homeland security grants.
- Replacement of 800 MHz radio system with 800 digital radio system as per federal guide lines.
- Continue to enhance the Emergency management Plan for Hurricanes with the Cameron County and the State of Texas.
- Continue to enhance equipment and personnel to work toward achieving an Insurance Services Office (ISO) rating of a two from the current rating of three.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Purchasing of fire hose and operation items required to keep fire trucks on line. Annual replacement of 33% of all fire fighting bunker gear.

PERFORMANCE INDICATORS

EFFECTIVENESS	ACTUAL FY 08/09	ESTIMATED FY 09/10	PROPOSED FY 10/11
Action taken by Jurisdiction			
Harlingen	2,579	2,430	2,450
Cameron County	215	137	180
Combes	31	38	33
Palm Valley	5	5	8
Primera	29	23	27
Mutual Assistance	48	53	50
Miscellaneous	48	66	55
TOTALS	2955	2,752	2,803

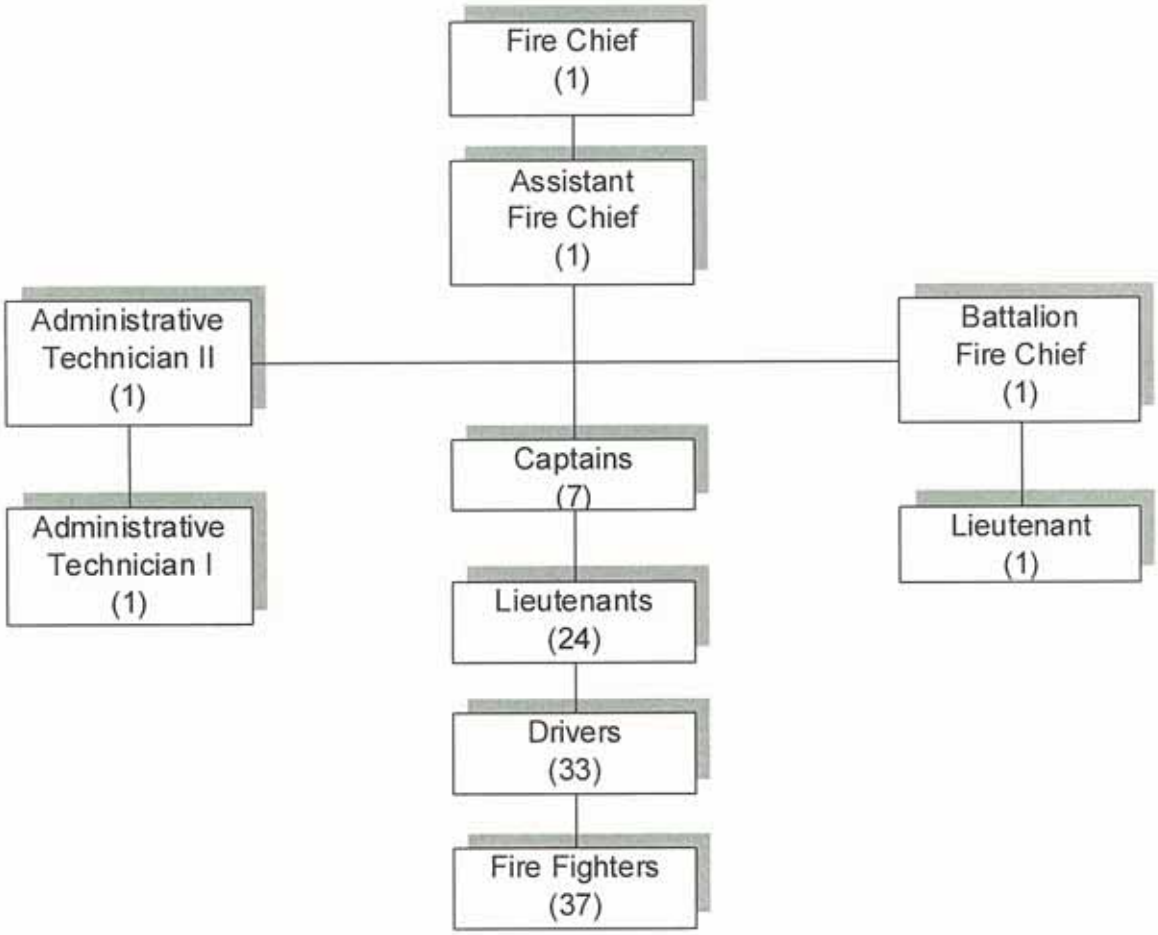
EFFICIENCY			
Action taken by Department			
Investigation	1133	1338	1,120
Extinguishment	525	332	330
Provide EMS	232	220	225
Identify Hazard	254	182	190
Restore System	166	129	140
Standby Service	133	73	70
Provide Assistance	55	51	50
Search and Rescue	39	40	40
Rescue	39	55	45
Other	3	10	12
TOTALS	2579	2,430	2,222

OUTPUT			
Action taken by Fire Station			
Fire Station #1	555	626	654
Fire Station #3	303	276	256
Fire Station #4	337	403	275
Fire Station #5	20	20	28
Fire Station #6	304	318	265
Fire Station #7	577	508	496
Fire Station #8	257	225	186
No Response Calls	54	54	62
TOTALS	2408	2,430	2,222

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Firefighter I	37	37	$1,329,392
Fire Driver	33	33	1,310,162
Fire Lieutenants	25	25	1,074,143
Fire Captains	7	7	345,874
Administrative Secretary	1	1	30,128
Executive Secretary	1	1	38,869
Battalion Fire Chief	1	1	53,170
Assistant Fire Chief	1	1	66,499
Fire Chief	1	1	82,405
Overtime			242,302
Longevity Pay			148,013
Fire Pay Certification			141,307
Holiday Pay			183,013
Assignment Pay			10,188
Stability Pay			568,145
Car Allowance			6,781
Fringe Benefits			1,500,740
Total	107	107	$7,131,131

FIRE SUPPRESSION



FIRE PREVENTION 001-3530

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$214,464	$224,741	$224,741	$266,507
Overtime	16,721	17,135	17,135	24,135
Incentive Pay	13,253	13,837	13,837	12,921
Assignment Pay	12,622	13,109	13,109	16,504
Stability Pay	0	20,800	20,800	38,456
Personnel Services	257,060	289,622	289,622	358,523
City FICA	1,812	1,803	1,803	3,392
City Medicare	2,002	2,314	2,314	4,140
City TMRS	3,898	4,194	4,194	4,590
City Firemen's Retirement	29,516	31,133	31,133	39,554
City Health Insurance	25,124	26,604	26,604	41,292
Worker's Compensation	5,513	5,916	5,916	8,508
Personnel Services - Benefits	67,865	71,964	71,964	101,476
Office Supplies	2,317	2,500	2,500	2,500
Office Equip/Furn Non Cap	1,445	1,500	1,500	4,500
Educational & Recreational	4,616	5,000	5,000	5,000
Food, Drinks & Ice	610	909	909	909
Supplies - General	8,988	9,909	9,909	12,909
Miscellaneous Supplies	9,841	17,000	4,104	17,944
Supplies - Miscellaneous	9,841	17,000	4,104	17,944
Utilities / Communications	1,927	1,800	1,800	2,678
Medical Examinations	0	728	728	720
Advertising	0	500	500	500
Equipment Rental/Lease	316	460	460	460
Vehicle & Radio Rental	12,631	12,705	12,705	450
Dues, Memberships & Subscriptions	1,938	2,845	2,845	3,360
Registration, Travel & Training	6,885	5,578	5,578	7,428
Services & Charges - General	23,697	24,616	24,616	15,596
Maintenance - Furniture & Equipment	0	300	300	300
Maintenance – Misc. Equipment	124	450	450	450
Internal Service Charges	1,800	6,000	6,000	9,268
Fuel	4,585	8,000	8,000	9,000
Services & Charges - Maintenance	6,509	14,750	14,750	19,018
Informant Fees	0	1,000	1,000	1,000
Miscellaneous	0	1,000	1,000	1,000
Services & Charges - Miscellaneous	0	2,000	2,000	2,000
FIRE PREVENTION TOTALS	**373,960**	**429,861**	**416,965**	**527,466**

The primary function of the Fire Prevention Bureau is to minimize the burden of fire by enforcing all local, state and federal laws where applicable. This process is best attained by utilizing the following: public education programs, routine inspections, plan review process, consultations, technical inspections and the endeavor to determine the cause and origin of all fires within the city limits of Harlingen and prosecute when necessary.

PROGRAM GOAL

To monitor existing programs, determine effectiveness and possible improvements with recommendations; utilizing local, state, and national guidelines.

OBJECTIVES FOR 10-11

- To continue the fire safety and awareness program within the community by providing educational hand-outs, private consultations and public presentations.
- To provide fire and safety education and awareness to the businesses, community, private and public learning institutions within the City of Harlingen.
- To replace vehicle #21903 as scheduled through the vehicle replacement process.
- If funding is provided, to continue the planned and scheduled implementation of the Fire RMS Mobile program for computerized field inspections (enhancing fire inspector efficiency) and the building of a database which will assist and enhance emergency responder safety and efficiency.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

A Fire Lieutenant position was added to the department.

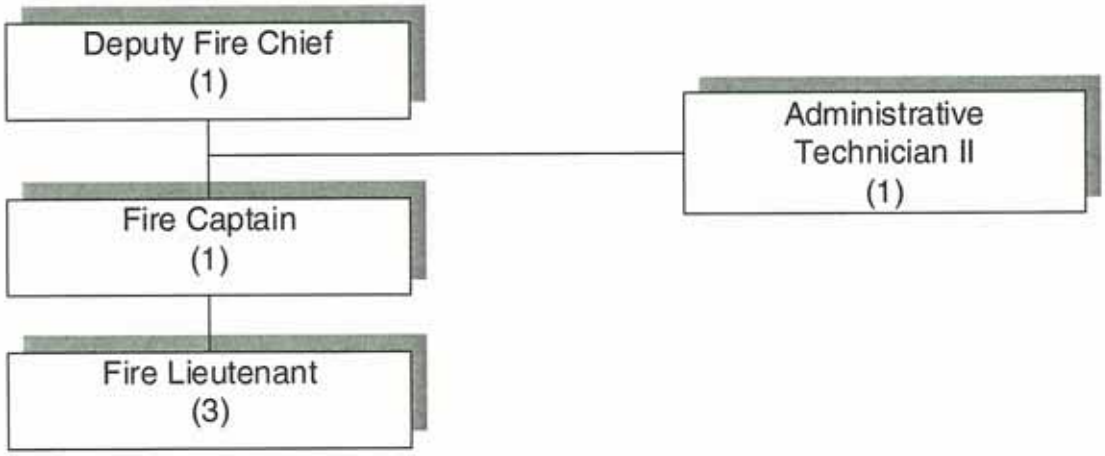
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Inspections (routine, reoccupancy, final, etc.)	1,482	1,193	1,200
Plan Reviews (new construction, additions, remodeling, etc.)	181	205	200
Subdivision Reviews	29	29	30
Fire Drills	287	291	290
Complaints	80	58	60
Investigations	101	70	80
Presentations	104	103	105
Attendance at Presentations	8,373	10,187	9,500
Correspondence	116	98	95
Meetings	344	224	335
Consultations	269	281	300

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Administrative Secretary	1	1	$30,743
Fire Lieutenant	2	3	128,897
Fire Captain	1	1	49,411
Deputy Fire Chief	1	1	57,574
Overtime			25,935
Assignment Pay			16,512
Fire Advanced			2,406
Fire Intermediate			903
Fire EMT Basic			2,407
Fire Master			4,813
Police Advanced & Master			2,400
Stability Pay			38,456
Fringe Benefits			101,927
Adjustment			(2,384)
Total	5	6	$459,999

FIRE PREVENTION



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PLANNING & DEVELOPMENT

PLANNING AND DEVELOPMENT ADMINISTRATION 001-7001

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$208,679	$219,348	$219,348	$220,456
Overtime	84	0	0	0
Car Allowance	6,458	6,614	6,614	6,881
Personnel Services	215,221	225,962	225,962	227,337
City FICA	13,243	13,506	13,506	14,039
City Medicare	3,097	3,159	3,159	3,283
City TMRS	21,192	22,944	22,944	20,355
City TCG Retirement	2,073	2,696	2,696	4,206
City Health Insurance	13,597	17,134	17,134	21,168
Worker's Compensation	559	570	570	795
Personnel Services - Benefits	53,761	60,009	60,009	63,846
Office Supplies	5,012	5,000	3,660	4,000
Office Equip/Furn Non Cap	3,524	1,600	300	1,100
Books, Magazines & Papers	0	400	400	400
Supplies - General	8,536	7,000	4,360	5,500
Miscellaneous Supplies	1,497	1,250	250	700
Supplies - Miscellaneous	1,497	1,250	250	700
Utilities / Communications	3,891	3,800	3,800	3,800
Advertising	6,273	9,000	6,000	8,000
Equipment Rental/Lease	2,905	3,400	3,600	3,600
Vehicle & Radio Rental	1,976	1,976	1,976	0
Dues, Memberships, & Subscriptions	1,736	2,000	2,000	2,200
Registration, Travel, & Training	5,657	7,500	6,500	7,000
Contract Labor	10,106	6,000	3,700	3,000
Services & Charges - General	32,544	33,676	27,576	27,600
Maintenance - Furniture & Equipment	1,485	2,300	2,100	2,100
Internal Service Charges	14	500	500	700
Fuel	150	375	375	575
Services & Charges - Maintenance	1,649	3,175	2,975	3,375
PLANNING AND DEVELOPMENT ADMINISTRATION TOTALS	**$313,208**	**$331,072**	**$321,132**	**$328,358**

Planning and Zoning is a division under the direction of the Director of Planning and Development. The division ensures that growth continues in a positive, safe, and efficient manner in respect to development and construction. The major activities of this division are the implementation of the Comprehensive Plan, the administration

of the Zoning and Subdivision Ordinances, and the provision of staff support to the Planning and Zoning Commission, Zoning Board of Adjustments and City Commission.

PROGRAM GOAL

Ensure that growth continues in a positive, safe, and efficient manner in respect to development and construction. Communicate with all developers, engineers, and residents of Harlingen regarding zoning and subdivision codes. Implement the Vision 2020 Comprehensive Plan.

OBJECTIVES FOR 10-11

— Update Harlingen's Vision 2020 Comprehensive Plan

— Continue to update residential lot inventory map that provides the available residential lots in the City limits and 3.5 mile ETJ.

— Continue to update division web page(s) to be more informative and user friendly.

— Make the zoning map more accessible to the public (i.e. website) and ensure its accuracy via timely updates.

— Due to a high volume of customers, ensure that exceptional customer service is provided to customers in an efficient and effective manner.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

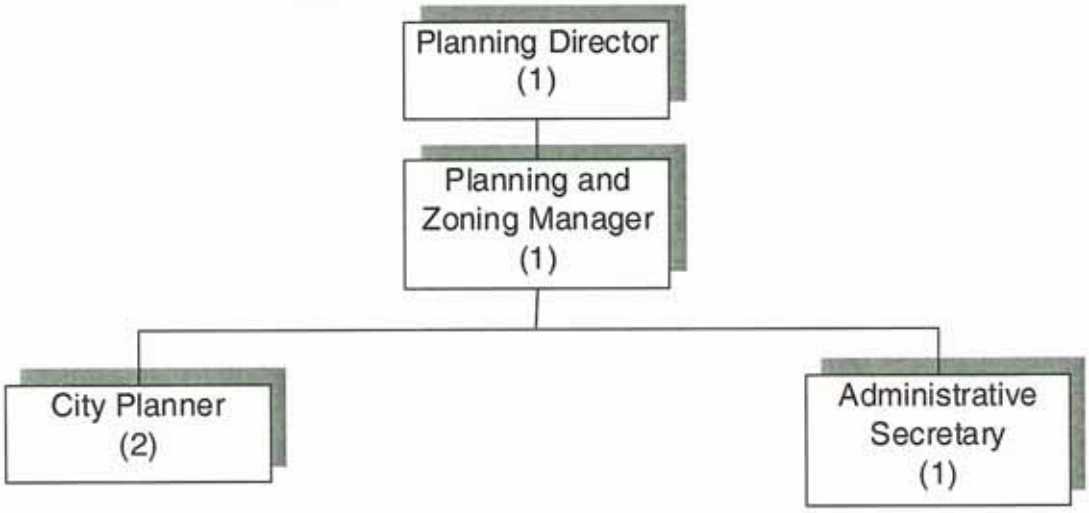
PERFORMANCE INDICATORS

EFFECTIVENESS	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Subdivisions reviewed	20	20	45
Subdivisions variances processed	7	0	5
Zoning variances processed	4	4	4
Rezoning	23	15	25
Specific Use Permits (SUP)	20	15	30
Site Plans reviewed (for building/sign permits)	219	373	380
Re-occupancies	108	153	175
Vendor permits	191	180	170
Circus/Carnival permits	7	6	7
Customer Service Calls	13,500	14,000	14,500
Ordinance amendments	3	3	3
Annexations	2	1	2
Abandonments/License to Encroach	2	4	5

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Administrative Secretary	1	1	$19,022
City Planner	2	2	65,100
Planning & Zoning Manager	1	1	44,538
Planning & Development Director	1	1	82,189
Car Allowance			6,647
Fringe Benefits			60,704
Adjustment			12,983
Total	5	5	$291,183

PLANNING AND DEVELOPMENT



CODE ENFORCEMENT 001-7005

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$176,103	$192,302	$192,302	$195,452
Personnel Services	176,103	192,302	192,302	195,452
City FICA	10,649	11,658	11,658	11,853
City Medicare	2,491	2,726	2,726	2,772
City TMRS	16,620	20,148	20,148	22,017
City TCG Retirement	2,239	2,352	2,352	2,399
City Health Insurance	27,409	30,240	30,240	33,153
Worker's Compensation	1,395	1,798	1,798	2,257
Personnel Services - Benefits	60,803	68,922	68,922	74,451
Office Supplies	6,895	7,000	7,000	7,000
Office Equip/Furn. Non Cap	3,693	3,870	2,870	3,870
Supplies – General	10,588	10,870	9,870	10,870
Miscellaneous Supplies	3,129	3,975	3,975	3,975
Supplies – Miscellaneous	3,129	3,975	3,975	3,975
Utilities / Communications	3,127	2,874	2,874	2,874
Advertising	0	700	700	700
Laundry & Uniform Service	2,508	2,625	2,625	2,625
Equipment Rental/Lease	1,066	200	200	500
Vehicle & Radio Rental	11,431	8,731	8,731	0
Dues, Memberships & Subs.	266	458	458	558
Registration, Travel & Training	5,246	8,000	6,500	8,000
Small Claims – Unfunded	0	1,000	1,000	1,000
Contract Labor	10,858	10,000	15,500	10,000
Services & Charges - General	34,502	34,588	38,588	26,257
Maintenance - Furniture & Equipment	0	400	400	400
Miscellaneous Equipment	1,483	2,500	2,500	2,500
Internal Service Charges	4,494	7,975	7,975	7,975
Fuel	9,849	14,500	14,500	14,500
Services & Charges – Maint.	15,826	25,375	25,375	25,375
Demolition	69,979	100,000	100,000	100,000
Miscellaneous	3,673	4,500	1,500	4,500
Services & Charges – Misc.	73,652	104,500	101,500	104,500
CODE ENFORCEMENT TOTALS	**$374,603**	**$440,532**	**$440,532**	**$440,880**

Code Enforcement is a division of the Planning and Development Department. The division protects the health, safety, and welfare of all citizens through enforcement of the City's premise, nuisance, and zoning ordinances. This division is also charged with the responsibility for all dilapidated structures, junked motor vehicles, and weedy lots.

PROGRAM GOALS

Provide effective communication with citizens emphasizing the need to comply with all City ordinances, which in turn will make Harlingen a more attractive place to live. Improve customer service and streamline the enforcement of City ordinances to improve both the appearance and value of residential and business property. Eliminate substandard buildings through demolition or renovation by property owners.

OBJECTIVES FOR 10-11

- Continue emphasis on demolition of unsafe and/or blighted structures.
- Continue proactive code enforcement effort.
- Provide education and information to the citizens of Harlingen on any changes to current City ordinances.
- Continue to work with Harlingen Proud on monthly citywide neighborhood sweeps.
- Will support the Environmental Services Coordinator on issues related to environmental complaints.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

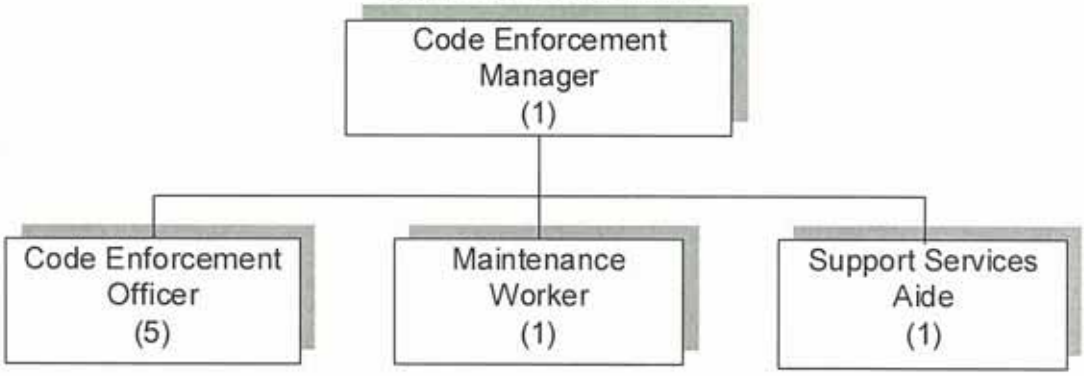
PERFORMANCE INIDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Demolition Letters Processed	230	453	380
Demolition Projects/Structures	30	80	100
Property Clean-up Notices	2,800	2,668	2,800
Statements Processed	800	300	400
Liens Processed	400	160	250
Property mowed	700	320	350
Junk Vehicle inspections	250	380	500
Junk Vehicle notices	255	330	480
Nuisance complaints	800	650	530
Zoning complaints	500	250	340
Written Warnings Issued	400	190	220
EFFICIENCY COSTS			
Demolition Letters Processed	$2.24	$4.48	$8.96
Demolition Projects/Structures	$6.55	$13.10	$26.20
Property Clean-up Notices	$28.12	$56.24	$112.48
Junk Vehicle Processing	$28.12	$56.24	$112.48
Nuisance complaints	$28.12	$56.24	$112.48
Zoning complaints	$105.27	$210.54	$421.08
Written Warnings Issued	$28.12	$56.24	$112.48
OUTPUT			
Property Clean-ups	$26,705	$30,000	$35,000

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Support Services Aide	1	1	$21,562
Maintenance Worker I	1	1	21,181
Code Enforcement Officers	5	5	121,292
Code Enforcement Manager	1	1	31,417
Fringe Benefits			74,451
Total	8	8	$269,903

CODE ENFORCEMENT



STORM WATER MANAGEMENT 001-7015

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$0	$31,327	$31,327	$35,021
Personnel Services	0	31,327	31,327	35,021
City FICA	0	1,942	1,942	2,133
City Medicare	0	454	454	499
City TCG Retirement	0	1,566	1,566	1,751
City Health Insurance	0	5,139	5,139	3,647
Worker's Compensation	0	81	81	123
Personnel Services - Benefits	0	9,182	9,182	8,153
Office Supplies	0	0	8,000	5,000
Office Fixtures	0	0	5,380	5,380
Supplies - General	0	0	13,380	10,380
Miscellaneous Supplies	7,584	43,680	5,000	5,000
Supplies - Miscellaneous	7,584	43,680	5,000	5,000
Communications	0	0	0	2,000
Filing Fees	0	0	2,500	1,500
Advertising / Professional	0	0	6,500	5,500
Uniforms	0	0	500	500
Dues & Subscription	0	0	1,800	1,000
Registration, Travel & Training	3,805	7,811	7,811	7,000
Services & Charges - General	3,805	7,811	19,111	17,500
Maint & Vehicle Repairs	0	0	5,500	5,500
Fuels & Lubricants	0	0	2,000	2,000
Services & Charges - Main	0	0	7,500	7,500
Interlocal Agreement	16,750	18,000	18,000	18,000
Miscellaneous	0	0	6,500	6,000
Services & Charges - Miscellaneous	16,750	18,000	24,500	24,000
STORM WATER MANAGEMENT TOTALS	**$28,139**	**$110,000**	**$110,000**	**$107,554**

Harlingen's Storm Water Pollution Prevention Program (SWP3)

In response to the 1987 amendments to the Federal Clean Water Act of 1972, the EPA initiated a two-phased approach to protect the U.S. water supply and natural areas by mandating a substantial reduction in polluted storm water run-off. In 1990, all municipalities with populations of 100,000 or more were required to begin regulating construction and industrial activities to reduce such discharges. These

"Phase 1" cities received discharge permits from the EPA that described, in detail, the methods the individual municipalities would administer and enforce to meet the EPA mandates.

In 1999, the EPA expanded into "Phase 2" by requiring municipalities with populations under 100,000 to meet similar requirements. The Texas Commission of Environmental Quality (TCEQ) regulates these Phase 2 cities in Texas; Harlingen is a Phase 2 city. The City of Harlingen has been participating with a task force of other Valley cities, headed by Texas A&M University-Kingsville (TAMUK), to meet these Phase 2 requirements. In early 2008, and with the assistance of the task force, the City submitted a permit application to the TCEQ outlining the methods proposed to reduce pollution into the storm water system. The permit was approved in December 2008. Harlingen is currently in "year 4" of a five-year plan to fully implement a SWP3 and to reduce the discharge of pollutants to waters of the United States "to the maximum extent practical" in order to protect water quality.

Harlingen's SWP3 permit does not nor does it intend to address flooding issues. Flooding issues are addressed in other planning documents designed specifically to deal with that issue. The City's SWP3 permit requires Harlingen to address the following:

Public Education and Outreach (presentations at schools/service organizations, etc.) Public Involvement/Participation (Earth Day activities, etc.) Illicit Discharge Detection and Elimination (Code Enforcement) Construction Site Run-off Controls (probably the biggest impact) Post Construction Storm Water Management Pollution Prevention/Good Housekeeping for Municipal Operations

Over the next year, the City staff will be working with the task force to draft proposed ordinances for the City Commission consideration to meet the requirements of the EPA mandates and the City's permit. Also, the City is currently in the process of hiring a coordinator for the program, which will eventually become its own department under Public Works. As is the case with other City's in the Valley, State, and U.S., the program will eventually be self-sustained via permitting fees and, possibly, a storm water utility fee.

PROGRAM GOALS

The department mission statement is to provide a better quality of life by promoting a healthy, safer environment through education, community involvement and awareness as well as protecting our natural resources from environmental disrepair for the citizens of Harlingen and surrounding communities by utilizing federal, state, and local environmental laws.

The annual departmental responsibilities are as follows:
Evaluate and update Stormwater maps along with City Ordinances.

Provide assistance and information to potential developers and City Employees on Stormwater Best Management Practices

OBJECTIVES FOR 10-11

- Continue Arc-View training for Environmental Services Coordinator
- Complete cross-training on Code Enforcement and Building Codes
- Complete mapping of 25% of City's stormwater system through Arc-vies program
- Continue working on a program to sustain the department by the year 2011-2012
- Continue with public involvement and participation
- Create training for contractors on a yearly basis for Stormwater Best Management Practices along with an annual fee for the training
- Keep working on updating ordinances and creating new ones

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Environmental Services Coordinator	1	1	$35,021
Fringe Benefits			8,153
Total	1	1	$43,174

STORM WATER MANAGEMENT

Environmental Services Coordinator (1)

BUILDING INSPECTION 001-7305

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$187,791	$204,887	$204,887	$202,359
Overtime	86	0	0	0
Personnel Services	187,877	204,887	204,887	202,359
City FICA	11,204	12,218	12,218	12,082
City Medicare	2,620	2,857	2,857	2,826
City TMRS	22,251	25,204	25,204	23,952
City TCG Retirement	577	1,159	1,159	2,096
City Health Insurance	26,321	30,786	30,786	33,758
Worker's Compensation	1,278	1,393	1,393	1,619
Personnel Services - Benefits	64,251	73,617	73,617	76,333
Office Supplies	3,025	3,000	1,500	1,500
Office Equip/Furn Non Cap	1,040	0	1,900	1,900
Books, Magazines, & Papers	329	1,500	1,500	1,500
Supplies - General	4,394	4,500	4,900	4,900
Miscellaneous Supplies	2,874	4,000	1,600	1,600
Supplies - Miscellaneous	2,874	4,000	1,600	1,600
Utilities / Communications	5,099	4,550	4,550	4,500
Advertising	732	1,500	1,000	1,000
Laundry & Uniform Service	1,359	2,000	2,000	1,800
Equipment Rental/Lease	456	335	335	335
Vehicle & Radio Rental	14,763	14,074	14,074	0
Dues, Memberships, & Subs.	1,276	1,000	1,000	1,000
Registration, Travel, & Training	9,477	10,800	7,800	7,800
Small Claims – Unfunded	0	1,000	1,000	1,000
Services & Charges - General	33,162	35,259	31,759	17,435
Maintenance - Furniture & Equipment	0	1,068	568	500
Maintenance – Software	0	3,000	2,000	3,000
Internal Service Charges	4,338	4,000	4,000	4,000
Fuel	7,999	14,000	10,500	11,500
Services & Charges – Maint.	12,337	22,068	17,068	19,000
BUILDING INSPECTION TOTALS	**$304,895**	**$344,331**	**$333,831**	**$321,627**

Building Inspections is a division of the Planning and Development Department. The primary purpose of the division is to ensure that buildings within the City limits are constructed safely and in compliance with all applicable laws. In

addition, the division assists in monitoring the use of buildings in each zoning district to ensure compliance with zoning ordinances.

PROGRAM GOAL

Promote and protect the health, safety, and welfare of citizens by ensuring that proper procedures and codes are followed in building construction projects throughout the City; provide guidance to the development community by administering building codes and assisting in the implementation of the Zoning Ordinance; communicate with the all contractors and citizens of Harlingen regarding building codes.

OBJECTIVES FOR 10-11

- Continue in-house training sessions on all codes allowing all inspectors to be uniform and for improved consistency.
- Install and implement a new permitting system.
- Coordinate inspections procedures with Fire Prevention Office, Planning and Zoning Dept., and Code Enforcement to provide better customer service.
- Provide means for inspectors to continue their education (re:Codes) to stay on top of changes.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

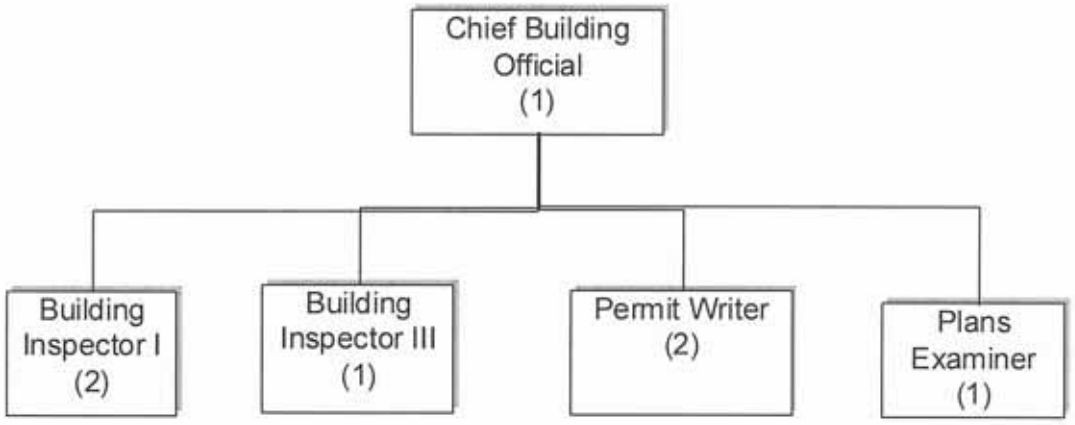
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	ESTIMATED FY 10-11
EFFECTIVENESS			
Building Permits Sold	4,293	3,750	3,650
Inspections Conducted	3,806	7,450	5,450
Customer Service Calls	7,553	7,575	7,275
Plans Reviewed	665	580	435
Reports on Permits	36	36	36
EFFICIENCY COSTS			
Inspections Conducted	$9.72	$14.64	$14.75
Plans Reviewed	$13.09	$14.49	$14.50
Customer Service Calls	$10.85	$10.99	$11.00
Reports on Permits	$8.84	$4.43	$4.50
OUTPUT REVENUES			
Permits sold	$449,669	$562,300	$394,250

AUTHORIZED PERSONNEL

		FY 09-10	FY 10-11	APPROVED
Plans Examiner		1	1	$23,636
Permit Writer		2	2	41,791
Building Inspector I		2	2	56,309
Senior Building Inspector		1	1	38,907
Chief Building Official		1	1	41,716
Fringe Benefits				76,333
	Total	7	7	$278,692

BUILDING INSPECTION



ENGINEERING

ENGINEERING 001-5005

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$215,406	$220,034	$220,034	$212,518
Overtime	473	501	0	501
Car Allowance	7,657	7,844	7,844	7,883
Personnel Services	223,536	228,379	227,878	220,902
City FICA	13,706	13,496	13,496	13,507
City Medicare	3,205	3,156	3,156	3,159
City TMRS	19,188	21,491	21,491	23,300
City TCG Retirement	3,198	3,280	3,280	2,848
City Health Insurance	14,688	16,285	16,285	16,030
Worker's Compensation	749	747	747	961
Personnel Services - Benefits	54,734	58,455	58,455	59,805
Office Supplies	3,823	4,200	3,200	4,200
Office Equip/Furn Non Cap	5,439	3,700	1,900	3,900
Supplies - General	9,262	7,900	5,100	8,100
Miscellaneous Supplies	111	1,000	700	500
Supplies-Miscellaneous	111	1,000	700	500
Utilities / Communications	1,985	4,200	4,200	4,100
Professional Services	44,285	10,000	10,000	15,000
Advertising	1,193	0	0	0
Equipment Rental Lease	1,057	0	0	1,200
Vehicle & Radio Rental	2,098	2,098	2,098	150
Travel, Training, & Registration	6,774	4,500	2,500	4,500
Services & Charges - General	57,392	20,798	18,798	24,950
Internal Service Charges	798	1,000	1,000	1,000
Fuel	1,938	2,400	2,400	2,400
Services & Charges - Maintenance	2,736	3,400	3,400	3,400
Miscellaneous	400	300	100	100
Services & Charges - Miscellaneous	400	300	100	100
Construction in Progress	75,834	0	0	0
Capital Outlay	75,834	0	0	0
ENGINEERING TOTALS	**$424,005**	**$320,232**	**$314,431**	**$317,757**

The Engineering Department is responsible for project management of all street construction and drainage projects. Staff reviews all subdivision plans and documents from private developers to insure compliance with drainage requirements and city ordinances. In addition, staff also designs and reviews construction plans

for various city projects such as roadways and storm drainage systems. The City Engineer serves as an advisor to the Planning Commission and provides assistance to other City departments in resolving engineering problems.

PROGRAM GOAL

Promote responsible development by providing assistance to developers with respect to city drainage requirements and road construction standards. Work to protect the welfare of the community through strict compliance of responsible drainage system and road project design. Provide guidance for the welfare of the City in accordance with present and future needs. Provide efficiency and economy in the process of development, for convenience of traffic circulation and good civic design by enforcing adopted rules and standards.

OBECTIVES FOR 10-11

- Continue working with TxDOT and Cameron County to begin construction of the extension of Dixieland Road from Garrett Road to Rangerville Road
- Work with our Consultant Engineer to complete the design of the Stuart Place Road
- Begin construction of the following drainage projects:
  Phase III of the Northwest Drainage Project
  Peter Piper Ditch Improvements (upon receipt of grant funds)
  Improvements to the 13th Street Drain Ditch (upon receipt of grant funds)
  Improvements to the 3rd Street Drain Ditch (upon receipt of grant funds)
- Complete subdivision reviews within a reasonable timeframe
- Complete commercial plan reviews within a reasonable timeframe
- Develop construction specifications for the 2010-11 street overlay program
- Complete the plans and specs to overlay all streets approved in the 2010-11 Street Improvement Program
- Develop maps for city projects as necessary
- Continue implementation of the speed cushion installation program
- Update all ordinances related to "No Parking Zones"
- Complete design to improve drainage along Paloma Lane
- Complete the design of the Dixieland lateral connecting the Old Dixieland road to the new
- Complete the design for phase of the Buchanan Street Drainage Improvement project funded by CDBG
- Continue inspection program to insure compliance with all city requirements with respect to capital projects and street improvement

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

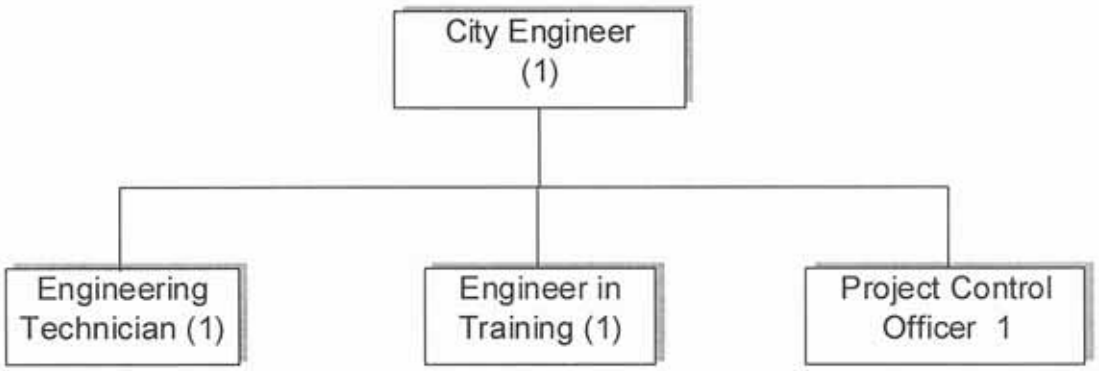
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Population served	67,300	74,950	74,950
Subdivision plans reviewed	48	43	45
Maps created	871	1,035	850
Commercial Plans reviewed	66	227	150
Inspections performed	2,222	1,277	1,200
EFFICIENCY			
Cost per capita	$6.30	$4.27	$4.27
OUTPUT			
No. of subdivision plans reviewed	48	43	45
Maps developed	871	1,035	850
Commercial Plans Reviewed	66	227	150
Roadway & subdivision inspections	784	776	750
Capital project inspections	1,438	501	450

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Project Control Officer I	1	1	$41,716
Engineer Technician	1	1	34,545
Engineer in Training	1	1	56,459
City Engineer	1	1	84,980
Overtime			501
Car Allowance			7,883
Fringe Benefits			61,532
Adjustment			(6,909)
Total	4	4	$280,707

ENGINEERING



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HEALTH

ENVIRONMENTAL HEALTH 001-7205

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$168,002	$172,827	$172,827	$167,305
Overtime	1,695	4,011	1,011	4,011
Car Allowance	3,875	3,969	3,969	3,989
Personnel Services	173,572	180,807	177,807	175,305
City FICA	9,965	10,595	10,595	10,714
City Medicare	2,331	2,478	2,478	2,506
City TMRS	15,100	17,484	17,484	13,428
City TCG Retirement	2,517	2,539	2,539	4,069
City Health Insurance	20,158	22,484	22,484	22,213
Worker's Compensation	839	799	799	1,003
Personnel Services - Benefits	50,910	56,379	56,379	53,933
Office Supplies	2,977	4,300	3,064	4,300
Office Equip/Furn. Non Cap	1,519	0	350	0
Chemicals & Medical Supplies	0	5,500	450	10,800
Supplies – General	4,496	9,800	3,864	15,100
Miscellaneous Supplies	2,245	2,500	1,250	2,400
Supplies – Miscellaneous	2,245	2,500	1,250	2,400
Utilities / Communications	4,033	4,000	4,000	4,000
Advertising	296	150	0	150
Laundry & Uniform Service	1,147	1,200	1,200	1,500
Equipment Rental / Lease	939	1,200	1,200	1,200
Vehicle & Radio Rental	6,612	6,612	6,612	600
Dues, Memberships & Subs.	1,832	1,300	336	700
Registration, Travel & Training	2,282	2,000	1,500	2,500
Services & Charges - General	17,141	16,462	14,848	10,650
Maintenance – Miscellaneous Equip.	333	250	250	250
Internal Service Charges	2,711	3,000	3,000	3,000
Fuel	5,937	7,500	7,500	7,500
Services & Charges – Maint.	8,981	10,750	10,750	10,750
Miscellaneous Equipment	7,395	0	0	0
Capital Outlay	7,395	0	0	0
ENVIRONMENTAL HEALTH TOTALS	**$264,740**	**$276,698**	**$264,898**	**$268,138**

The City of Harlingen Environmental Health Department is under the direction of the Environmental Health Director and is staffed by one (1) Senior Health Inspector, two

(2) Health Inspectors and one (1) Executive Secretary. The Environmental Health Department promotes safe food handling practices through education and enforcement of the City's adopted Texas Food Establishment Rules (TFER) that require close monitoring of all eating and drinking establishments through onsite inspections. Emphasis is placed on educating restaurant owners/managers and employees on the importance of proper food handling practices. Additionally, the Environmental Health Department investigates reported food-borne illnesses and unsanitary condition concerns received from the general public. The department also larvicides and adulticides for vector control by utilizing Ultra Low Volume (ULV) mosquito fogging equipment.

PROGRAM GOAL

Promote safe food handling practices through education and enforcement of the City's adopted Texas Food Establishment Rules. Promote professional growth by providing adequate training to employees in an effort to stay up-to-date on the latest issues affecting food service sanitation and public health. Utilize the mosquito fogging equipment as needed throughout the year to combat vector-borne type diseases.

OBJECTIVES FOR 10-11

- Provide retail food service inspections utilizing the Inspection Frequency Assessment (IFA) questionnaire based on risk factors at each eating and drinking establishment.
- Inspect each permitted temporary food function.
- Continue mosquito control program through the effective use of City equipment and resources.
- Complete required continuing education units (CEUs) to maintain all state required certifications for Environmental Health Inspectors relating to the use of mosquito equipment and chemicals.
- Stay current with the latest information and training regarding proper food service sanitation.
- Provide training sessions upon request to restaurant owners, managers and employees on the importance of food service sanitation.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

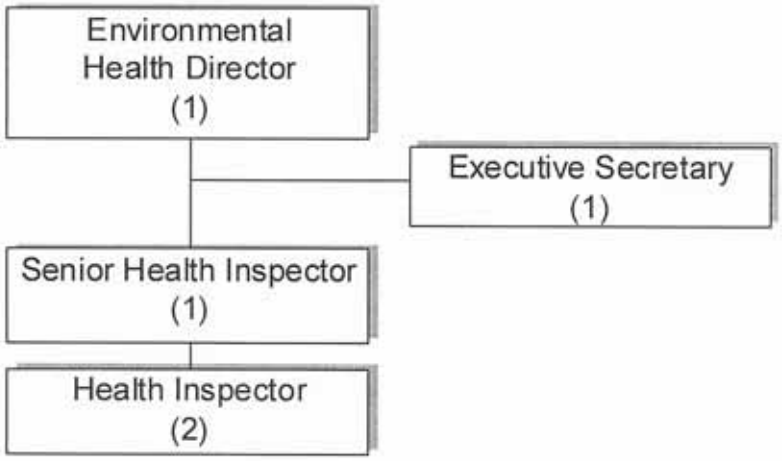
PERFORMANCE INDICATORS

EFFECTIVENESS	ACTUAL FY 08-09	ACTUAL FY 09-10	PROPOSED FY 10-11
Retail Food Establishment Inspections	2,069	2,069	2,000
Temporary Food Vendor Inspections	757	845	500
Complaint Investigations	139	125	125
TOTALS	2,965	3,039	2,625
Vector Control, Spraying Hours	40	143	100
EFFICIENCY			
Food Establishment Inspections	$89.95	$69.59	$79.11
Temporary Food Vendor Inspections	$89.95	$69.59	$79.11
Complaint Investigations	$89.95	$69.59	$79.11
Vector Control	$89.95	$69.59	$79.11
OUTPUT			
Food Permits Issued	554	551	550
Food Permit Revenue	$51,646	$54,671	$52,000
Reimbursements	$560	$584	$550

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Executive Secretary	1	1	$25,568
Health Inspector	2	2	52,887
Senior Health Inspector	1	1	29,553
Environmental Health Director	1	1	59,297
Overtime			4,011
Car Allowance			3,989
Fringe Benefits			53,933
Total	5	5	$229,238

HEALTH



ANIMAL CONTROL 001-7210

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$93,388	$96,023	$96,023	$97,443
Overtime	2,464	2,507	507	2,514
Personnel Services	95,852	98,530	96,530	99,957
City FICA	5,934	6,080	6,080	6,165
City Medicare	1,388	1,422	1,422	1,442
City TMRS	6,140	7,082	7,082	7,354
City TCG Retirement	2,372	2,373	2,373	2,535
City Health Insurance	12,106	13,308	13,308	14,586
Worker's Compensation	1,707	1,764	1,764	3,099
Personnel Services - Benefits	29,647	32,029	32,029	35,181
Office Supplies	434	1,000	600	1,000
Office Equip./Furn.-Non Cap	240	0	750	0
Chemicals & Medical Supplies	208	550	550	550
Educational & Recreation	84	100	100	100
Supplies - General	966	1,650	2,000	1,650
Miscellaneous Supplies	4,302	4,500	4,500	4,500
Supplies - Miscellaneous	4,302	4,500	4,500	4,500
Utilities / Communications	1,298	1,250	1,250	1,250
Utilities / Electricity	14,640	17,000	17,000	17,000
Utilities / Other	5,817	6,300	6,300	14,900
Advertising	851	750	500	750
Laundry & Uniform Service	1,960	1,750	1,630	1,750
Vehicle & Radio Rental	11,267	11,514	11,514	600
Dues, Memberships & Subscriptions	200	200	200	200
Registration, Travel & Training	1,912	1,750	1,550	1,750
Small Claims Unfunded	141	0	0	0
Services & Charges - General	38,086	40,514	39,944	38,200
Maintenance _ Miscellaneous Equip.	4,329	4,250	3,500	6,300
Internal Service Charges	3,539	5,000	3,900	5,000
Fuel	11,291	16,000	16,000	16,000
Services & Charges - Maint.	19,159	25,250	23,400	27,300
Miscellaneous	74,616	106,082	106,082	106,582
Services & Charges - Misc.	74,616	106,082	106,082	106,582
Improvements	22,950	0	0	0
Capital Outlay	22,950	0	0	0
ANIMAL CONTROL TOTALS	**$285,578**	**$308,555**	**$304,485**	**$313,370**

The Animal Control Division is staffed by one (1) Senior Officer and three (3) Animal Control Officers under the direction of the Environmental Health Director. The staff is responsible for the enforcement of the City's Animal Control Ordinances and State Health and Safety Laws to promote responsible pet ownership by educating the public and by visiting with the various schools. The staff works closely with the Humane Society of Harlingen for the effective and proper monitoring of cats and dogs that are involved in bite incidents and impounded at the City's Animal Shelter. Animal Control Officers respond to citizen concerns on a daily basis regarding stray and or vicious animals and investigate reports of possible cruelty to animal cases in cooperation with the Harlingen Police Department. The Animal Control Officers also Respond to bee call complaints and eradicate and or determine disposition to correct the problem. Animal Control Officers are also responsible for removal of dead animal carcasses from private and public property and for patrolling and capture of stray animals throughout the City limits.

PROGRAM GOAL

Primary program goal is conveying to the public the importance of responsible pet ownership through education and enforcement of the City's Animal Control Ordinances. The importance of having pets vaccinated against the rabies virus by sponsoring annual citywide rabies and vaccination clinics in cooperation with local veterinarians at a minimal cost to the public. The Animal Control Division maintains a good working relationship with the Humane Society of Harlingen in the operation of the City's Animal Shelter.

OBJECTIVES FOR 10-11

- Sponsor an annual rabies clinic program at city owned park grounds for easy access to the public.
- Maintain current knowledge of updated rules and regulations affecting Animal Control as provided by the Texas Department of State Health Services and other organizations.
- Maintain a good working relationship with the Humane Society of Harlingen in the operation of the City's Animal Shelter by attending scheduled monthly meetings.
- Comply with applicable State Regulations pertaining to the City's Animal Shelter by facilitating quarterly meetings with the Animal Shelter Advisory Committee.
- Promote professionalism within the Department by attending training workshops and maintaining all certifications as "Basic Animal Control Officers" and "Euthanasia Training" for all Animal Control Officers.
- Respond to all after hour emergency calls within one (1) hour.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

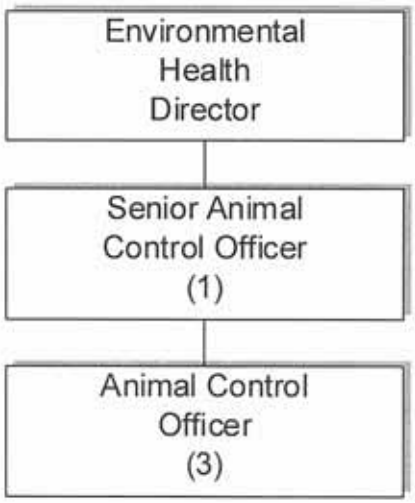
PERFORMANCE INDICATORS

EFFECTIVENESS	ACTUAL FY 08-09	ACTUAL FY 09-10	PROPOSED FY 10-11
Animal Control Calls	10,029	10,966	10,900
After hour calls	129	147	145
Bite cases	112	166	130
Bee calls	181	205	190
TOTALS	10,451	11,484	11,365
EFFICIENCY			
Animal Control Calls	$25.39	$24.48	$26.79
After hour calls	$25.39	$24.48	$26.79
Bite cases	$25.39	$24.48	$26.79
Bee calls	$25.39	$24.48	$26.79
OUTPUT			
Revenue from dog licenses	$8,990	$8,943	$9,000

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Animal Control Officer	3	3	$71,010
Senior Animal Control Officer	1	1	26,433
Overtime			2,514
Fringe Benefits			35,181
Total	4	4	$135,138

ANIMAL CONTROL



VITAL STATISTICS 001-2210

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$70,608	$72,351	$72,351	$74,491
Salaries Part Time	8,731	16,703	16,703	8,791
Salaries Overtime	148	1,016	116	0
Personnel Services	79,487	90,070	89,170	83,282
City FICA	4,740	5,351	5,351	4,903
City Medicare	1,108	1,251	1,251	1,147
City TMRS	6,845	7,550	7,550	5,310
City TCG Retirement	833	947	1,049	2,151
City Health Insurance	11,677	13,853	13,853	15,191
Worker's Compensation	206	234	234	292
Personnel Services - Benefits	25,409	29,186	29,288	28,994
Office Supplies	3,331	3,300	2,800	3,300
Office Equip/Furn Non-Capital	1,434	1,000	2,237	0
Supplies - General	4,765	4,300	5,037	3,300
Miscellaneous Supplies	8,291	8,450	7,850	8,450
Supplies - Miscellaneous	8,291	8,450	7,850	8,450
Utilities / Communications	2,289	1,720	1,720	2,525
Equipment Rental/Lease	3,183	3,500	3,200	3,500
Dues, Memberships, & Subs	0	80	80	80
Registration, Travel & Training	1,727	1,000	1,000	1,000
Employee Mileage Reimbursement	0	50	50	50
Services & Charges - General	7,199	6,350	6,050	7,155
Maintenance - Furniture & Equipment	1,035	1,035	1,035	1,035
Maintenance - Software	3,129	1,700	1,650	2,700
Services & Charges - Maintenance	4,164	2,735	2,685	3,735
Miscellaneous	3,972	1,500	1,500	1,500
Services & Charges - Miscellaneous	3,972	1,500	1,500	1,500
VITAL STATISTICS TOTALS	**$133,287**	**$142,591**	**$141,580**	**$136,416**

Staffed by one (1) Local Registrar, two (2) Deputy Registrars and one part-time Clerk under the direction of the Environmental Health Director, the Vital Statistics Department is responsible for reviewing, recording, and filing birth, death, and fetal certificates submitted by hospitals, birthing centers, midwives, and funeral directors.

The department also records changes of amendments, adoptions, and paternity on certificates sent from the State. The division provides certified copies of birth and death certificates to the general public, prepares a daily report of monies collected and certificates issued and prepares monthly reports for the State. In addition, staff members are certified annually by the Office of the Attorney General to process acknowledgment of paternity legal forms.

PROGRAM GOALS

Provide efficient public service in the area of Vital Statistics to all the citizens of Cameron County and the State of Texas.

OBJECTIVES FOR 10-11

- Keep current on changes and new directives issued by the Texas Vital Statistics.
- Provide funeral directors, hospitals, and birthing centers with updated information on how to properly prepare and complete certificates for filing as required by the Texas Vital Statistics.
- Continue entering date of birth records from prior years on the computer by the Deputy Registrar and send death and fetal records to the State Office in a more timely and accurate manner.
- Complete all necessary requirements to be awarded the "5 Star Award" by the Texas Vital Statistics.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

PERFORMANCE INDICATORS

EFFECTIVENESS	ACTUAL FY 08/09	ESTIMATE FY 09/10	PROPOSED FY 10/11
Birth Certificates Recorded	4,209	4,100	4,200
Birth Cards issued	4,222	4,200	4,200
Birth Certificates issued	8,357	7,300	7,000
TOTALS	16,788	15,600	15,400
Death Certificates Recorded	1,033	1,000	900
Death Certificates issued	6,000	6,000	6,500
TOTALS	7,033	7,000	7,400
Laminated Cards Issued	9,600	8,000	8,200
Burial Transit Permits Issued	300	400	400
GRAND TOTALS	33,721	31,000	31,400

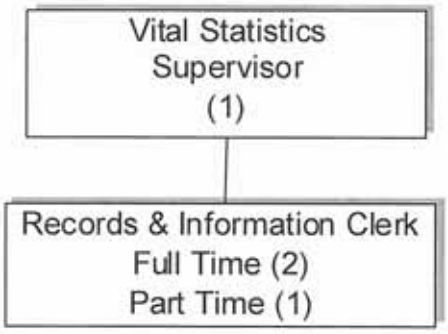
	ACTUAL FY 08/09	ESTIMATE FY 09/10	PROPOSED FY 10/11
EFFICIENCY			
Birth Certificates	-$5.57	-$4.50	-$3.76
Death Certificates	-$5.57	-$4.50	-$3.76
Laminated Cards	-$5.57	-$4.50	-$3.76
Burial Transit Permits	-$5.57	-$4.50	-$3.76
OUTPUT			
Rev. from Birth & Death Certificates	300,000	275,000	250,000
Revenue from Searching Fees	300	250	200
Revenue from Notary Fees	400	500	350
Burial Transit Permits	3,500	4,000	4,000
TOTAL REVENUE	304,200	279,750	254,550

* The figure shown is been estimated due to State BVS filing of records based on calendar year period.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Records & Information Clerk Part Time	1	1	$8,791
Records & Information Clerk	2	2	38,922
Vital Statistics Supervisor	1	1	35,569
Fringe Benefits			28,994
Total	4	4	$112,276

VITAL STATISTICS



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PUBLIC WORKS

PUBLIC WORKS ADMINISTRATION 001-5001

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$192,142	$203,009	$203,009	$178,594
Car Allowance	7,103	7,275	7,275	7,312
Personnel Services	199,245	210,284	210,284	185,906
City FICA	12,074	12,211	12,211	11,183
City Medicare	2,824	2,856	2,856	2,615
City TMRS	19,427	21,184	21,184	23,191
City TCG Retirement	1,939	2,514	2,514	1,163
City Health Insurance	18,764	22,732	22,732	19,018
Worker's Compensation	606	643	643	651
Personnel Services - Benefits	55,634	62,140	62,140	57,821
Office Supplies	2,268	2,300	1,300	2,300
Office Equip/Furn Non-Capital	700	0	0	310
Supplies – General	2,968	2,300	1,300	2,610
Miscellaneous Supplies	399	600	50	600
Supplies – Miscellaneous	399	600	50	600
Utilities / Communications	2,710	950	950	2,800
Advertising	0	400	0	400
Equipment Rental/Lease	3,218	3,000	3,000	3,000
Vehicle & Radio Rental	300	300	300	300
Dues, Memberships & Subs.	186	200	200	160
Registration, Travel & Training	1,213	2,000	870	2,000
Employee Mileage Reimb.	0	0	0	500
Services & Charges - General	7,627	6,850	5,320	9,160
Maintenance - Furniture & Equipment	0	300	0	400
Services & Charges-Maintenance	0	300	0	400
PUBLIC WORKS ADMINISTRATION TOTAL	**$265,873**	**$282,474**	**$279,094**	**$256,497**

Public Works Administration is responsible for directing the day-to-day operations of all divisions of the Public Works Department. Assistance is provided to various city departments and private developers to promote development within the City. The department also contracts with private engineering and architectural firms for construction services as needed. Staff also responds' to citizen complaints related to all divisions of the Public Works Department.

PROGRAM GOAL

Continue providing assistance to other departments, engineers and contractors with the development of public or private projects to ensure compliance with city requirements. Provide assistance to the general public in matters relating to street right-of-way, roadway improvements, and subdivision requirements. Handle complaints pertaining to Public Works in an expedient manner.

OBJECTIVES FOR 10-11

- Work with the general public to address areas of concern related to the City's infrastructure
- Develop and administer all departmental budgets
- Work with TxDOT to complete the construction of the Dixieland Extension Project.
- Work with the Harlingen Irrigation District to complete improvements to road crossings on side streets on the east and west side of FM800.
- Work with our Consultant Engineer to complete the Environmental Review for the Stuart Place Road Improvement Project.
- Complete the design phase for the Stuart Place Road Improvement Project.
- Direct the completion of the 2010-11 Street Overlay Program
- Continue monitoring of performance based benchmarks for departments
- Direct the day-to-day operations of all Public Works Departments including Public Buildings to insure goals and objectives are met

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

One position was transferred to Sanitation Division.

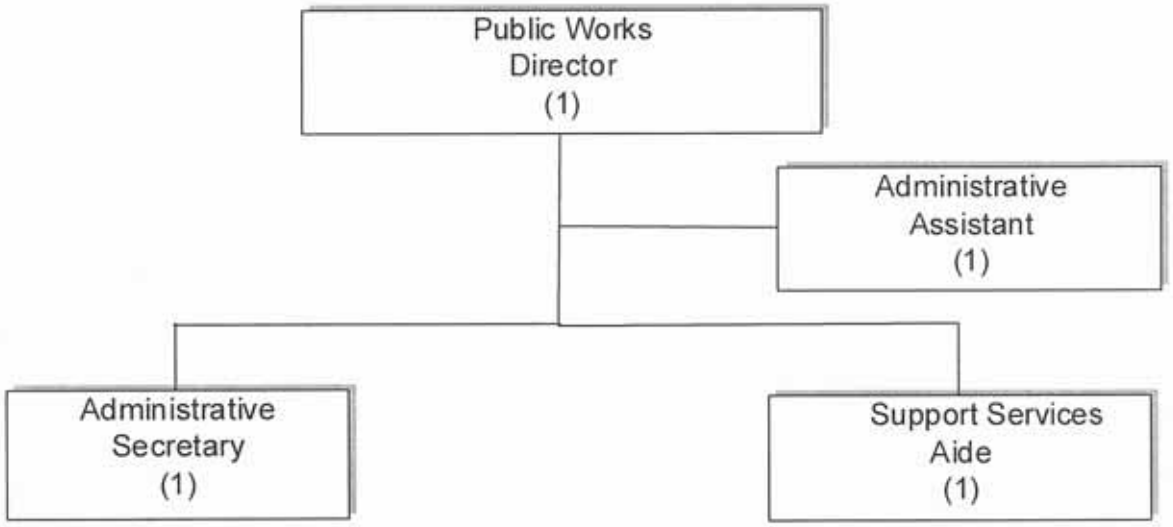
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Contracts maintained	22	19	20
Population Served	74,950	74,950	74,950
EFFICIENCY			
Cost per capita	$3.55	$3.77	$3.42
OUTPUT			
Number of contracts maintained	22	19	20

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Support Services Aide	1	1	$20,149
Administrative Secretary	1	1	$23,265
Constructing Project Coordinator	1	0	0
Administrative Assistant	1	1	37,264
Public Works Director	1	1	97,914
Car Allowance			7,312
Fringe Benefits			57,821
Total	5	4	$243,727

PUBLIC WORKS ADMINISTRATION



TRAFFIC SIGNAL MAINTENANCE 01-5010

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$96,991	$101,392	$101,392	$103,420
Personnel Services	96,991	101,392	101,392	103,420
City FICA	5,591	5,925	5,925	6,198
City Medicare	1,307	1,386	1,386	1,449
City TMRS	9,715	11,128	11,128	12,218
City TCG Retirement	1,013	1,058	1,058	1,079
City Health Insurance	14,906	17,180	17,180	16,577
Worker's Compensation	3,412	3,559	3,559	4,250
Personnel Services - Benefits	35,944	40,236	40,236	41,771
Office Supplies	265	270	270	300
Office Equip. Furn-Non Cap	1,144	0	0	0
Supplies - General	1,409	270	270	300
Miscellaneous Supplies	3,591	4,500	3,100	6,000
Supplies - Miscellaneous	3,591	4,500	3,100	6,000
Utilities / Communications	1,047	1,500	1,500	1,450
Utilities / Electricity	43,087	34,000	34,000	40,000
Laundry & Uniform Service	1,110	1,100	1,100	1,100
Vehicle & Radio Rental	16,597	11,500	11,500	375
Registration, Travel, & Training	1,385	0	0	1,500
Small Claims - Unfunded	0	0	700	0
Services & Charges - General	63,226	48,100	48,800	44,425
Maintenance - Miscellaneous Equipment	6,007	6,300	10,100	6,300
Internal Service Charges	2,897	4,000	7,000	5,500
Fuel	7,914	10,000	10,000	10,000
Services & Charges - Maintenance	16,818	20,300	27,100	21,800
Miscellaneous Equipment	0	105,000	78,500	0
Capital Outlay	0	105,000	78,500	0
TRAFFIC SIGNAL MAINTENANCE	**$217,979**	**$319,798**	**$299,398**	**$217,716**

The Traffic Signal Maintenance Department performs routine maintenance and repairs of traffic signals and school flashers throughout the City. The department also performs traffic count studies of specific areas within the City to determine the need for additional traffic control devices. Staff also provides assistance to the general public, upon request, with the placement of "event banners" on traffic signal poles.

PROGRAM GOAL

Maintain all Traffic Signals and School Flasher throughout the city in operating condition. Enhance traffic circulation on our street systems by reducing signal and flasher downtime and continuously inspecting the operation of the system.

OBJECTIVES FOR 10-11

— Maintain school flashers in operating condition.
— Continue implementation of our 3-year program to replace all of our 32 electro-mechanical traffic light controllers.
— Replace 4 electronic time clocks for school flasher.
— Respond to after hour system failures in a timely manner.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

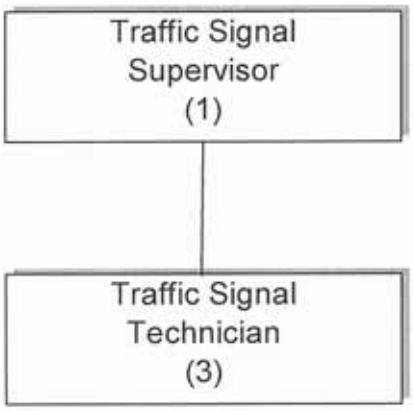
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Population Served	67,300	74,950	74,950
Traffic Signals Maintained	87	89	89
School Flashers Maintained	89	89	91
Banners installed/removed	118	120	120
Lighted Street Name Signs Installed	10	0	0
Traffic Controllers & Cabinets Replaced	0	13	20
EFFICIENCY			
Cost per capita	$0.40	$0.28	$0.41
OUTPUT			
Traffic Signal Maintenance Calls	290	173	200
School Flasher Maintenance Calls	52	32	35
After hour Emergency calls	15	17	15
Banners installed/removed	118	120	120
Traffic Controllers & Cabinets Replaced	0	13	20

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Traffic Signal Technician	3	3	$69,086
Traffic Signal Supervisor	1	1	34,334
Fringe Benefits			41,771
Total	4	4	$145,191

TRAFFIC SIGNAL MAINTENANCE



STREET MAINTENANCE 001-5015

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$545,468	$615,292	$615,292	$583,286
Overtime	6,242	8,323	6,323	8,624
Personnel Services	551,710	623,615	621,615	591,910
City FICA	33,384	37,513	37,513	35,654
City Medicare	7,808	8,773	8,773	8,338
City TMRS	59,277	70,202	70,202	55,595
City TCG Retirement	4,236	5,873	6,079	11,364
City Health Insurance	84,005	103,517	103,517	117,026
Worker's Compensation	37,591	44,024	44,024	48,804
Personnel Services - Benefits	226,301	269,902	270,108	276,781
Office Equip/ Furn Non Capital	852	250	0	900
Chemicals & Medical Supplies	1,389	1,500	0	1,500
Street Materials	108,305	90,000	80,000	0
Supplies - General	110,546	91,750	80,000	2,400
Miscellaneous Supplies	63,279	24,000	26,000	19,400
Supplies - Miscellaneous	63,279	24,000	26,000	19,400
Utilities / Communications	1,772	2,650	2,650	2,700
Street Lighting	694,370	725,000	703,000	725,000
Install New Lights	24,852	15,000	35,000	20,000
Advertising	299	0	0	0
Laundry & Uniform Service	6,988	8,500	8,500	8,500
Vehicle & Radio Rental	253,195	267,850	267,850	2,850
Registration, Travel & Training	577	1,500	1,500	2,000
Small Claims - Unfunded	9,557	5,000	3,000	4,000
Services & Charges - General	991,610	1,025,500	1,021,500	765,050
Maintenance - Buildings	1,887	6,000	6,000	6,000
Maintenance - Miscellaneous Equipment	1,753	5,000	2,500	3,500
Internal Service Charges	144,065	160,000	160,000	160,000
Fuel	61,730	80,000	80,000	90,000
Services & Charges - Maintenance	209,435	251,000	248,500	259,500
Harlingen Irrigation	13,875	23,000	23,000	23,000
Miscellaneous	38,270	5,400	3,900	79,700
Services & Charges - Miscellaneous	52,145	28,400	26,900	102,700
Miscellaneous Equipment	85,587	0	0	0
Capital Outlay	85,587	0	0	0
STREET MAINTENANCE TOTALS	**$2,290,613**	**$2,314,167**	**$2,294,623**	**$2,017,741**

The Street Maintenance division of the Public Works Department is responsible for maintaining city streets in good condition and free of surface failures. City staff performs all street and drainage work necessary to provide for the safety and convenience of the traveling public. The department is also responsible for the installation and maintenance of city street name signs, regulatory signs, and pavement markings necessary to provide for good vehicle flow. This division also maintains approximately 240 miles of paved streets, 8 miles of open drain ditches and 52 miles of alleyways. Additional responsibilities include the construction of new sidewalks, drainage structures, and responding to all weather-related emergency and catastrophic events.

PROGRAM GOAL

Keep city streets and alleys in the best condition possible to a degree that will provide hazard free travel. Continue with the City's street overlay program to maintain city streets in acceptable condition. Keep drainage systems clear of obstacles to ensure proper drainage. Replace street name and regulatory signs to improve signage around the city. Install new traffic signs when approved by ordinance. Provide assistance to civic and non-profit organizations.

OBJECTIVES FOR 10-11

— Maintain approximately 255 miles of paved city streets in good condition.
— Maintain approximately 53 miles of alleys in good condition.
— Prepare all roads in the 2010-11 Street Overlay Program for the application of asphalt.
— Maintain open drain ditches clear of debris and obstructions.
— Install drainage structures necessary to correct drainage problems.
— Extend the life of city streets by patching potholes throughout the city.
— Replace damaged street name signs throughout the city.
— Replace 400 regulatory signs throughout the city.
— Replace 250 street name signs.
— Continue to maintain city right-of-way free of overgrown grass and weeds.
— Repair all street-cuts related to work performed by the HWWS department.
— Continue trimming tree limbs hanging into the city right-of-way.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

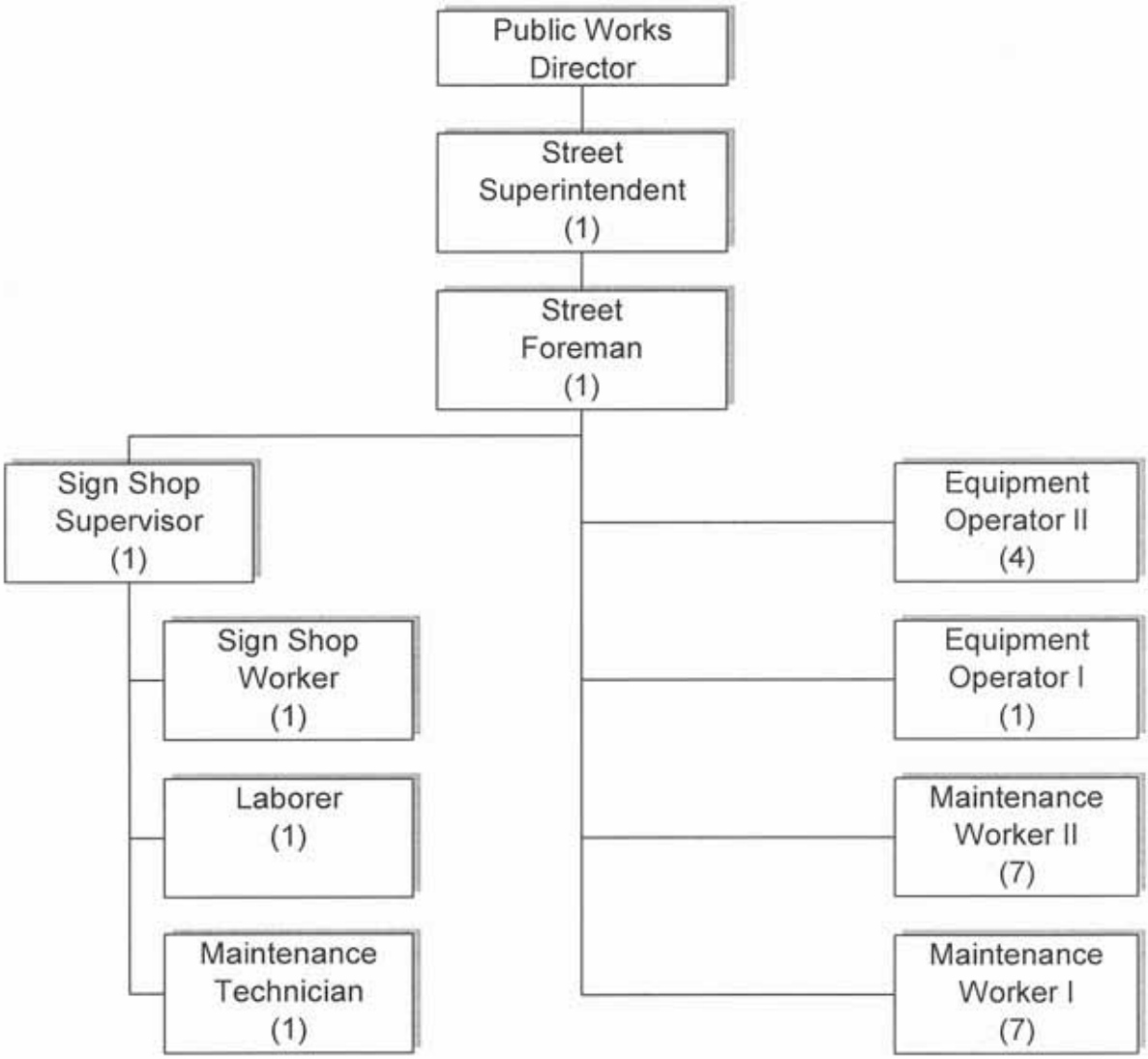
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Miles of city streets maintained	317	319	320
Miles of storm drains maintained	125	125	125
Miles of open drain ditches maintained	8	8	8
Miles of alleys maintained	66	66	66
Miles of sidewalks maintained	47	48	48
EFFICIENCY			
Cost per mile to maintain city infrastructure	$7,226	$7,254	$7,640
OUTPUT			
Number of potholes repaired	10,352	17,536	15,500
Square yards of street cuts repaired	16,572	18,037	17,000
Linear ft of open drain ditches cleaned	86,440	31,971	31,500
Linear ft of open drain ditches mowed	239,879	303,951	300,000
Linear feet of alleys repaired	151,939	134,228	130,000
Linear ft. of caliche roads repaired/improved	88,200	84,097	75,000
Linear ft. of concrete curb repaired/replaced	793	1,048	750
Linear ft. of crosswalks painted	4,024	14,167	10,000
Linear ft. of road striping painted	20,774	31,152	25,000
Linear ft. of stop bars painted	2,083	2,034	2,000
Number of street names signs replaced	1,110	900	300
Number of regulatory signs replaced	465	774	450
Number of warning signs replaced	110	177	100
Miles of city streets overlaid	13	9	1.5

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Groundskeeper	5	5	$103,142
Equipment Operator I	10	10	209,714
Equipment Operator II	5	5	116,084
Sign Shop Worker	2	2	40,598
Sign Shop Specialist	1	1	31,095
Streets Supervisor	1	1	29,923
Streets Superintendent	1	1	50,838
Overtime			8,624
Fringe Benefits			275,876
Adjustment			2,798
Total	25	25	$868,691

STREET MAINTENANCE



STREET CLEANING 001-5016

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$130,434	$138,107	$138,107	$137,094
Overtime	1,274	1,153	903	1,190
Personnel Services	131,708	139,260	139,010	138,284
City FICA	7,606	8,212	8,212	8,268
City Medicare	1,779	1,920	1,920	1,934
City TMRS	16,646	19,315	19,315	20,468
City TCG Retirement	0	0	0	59
City Health Insurance	26,321	29,684	29,684	33,938
Worker's Compensation	8,956	9,495	9,495	12,057
Personnel Services - Benefits	61,308	68,626	68,626	76,724
Laundry & Uniform Service	1,675	2,000	2,000	2,000
Vehicle & Radio Rental	149,495	143,385	143,385	300
Services & Charges - General	151,170	145,385	145,385	2,300
Internal Service Charges	76,312	72,500	78,500	80,000
Fuel	30,959	42,750	32,750	42,750
Services & Charges - Maintenance	107,271	115,250	111,250	122,750
STREET CLEANING TOTALS	**$451,457**	**$468,521**	**$464,271**	**$340,058**

The Street Cleaning division of the Public Works Department is responsible for the maintenance of nearly 240 miles of paved city streets. The departments three (3) street sweepers and one Vac-Tor Truck are used to clean city streets and perform maintenance on storm sewer lines. The department performs maintenance and cleans nearly 240 miles of city streets and over 125 miles of storm sewer lines throughout the city.

PROGRAM GOAL

Improve street sweeping operations through effective planning measures and use of available resources. Maintain the storm sewer systems clear of obstructions.

OBJECTIVES FOR 10-11

— Replace two street sweepers due for replacement.
— Utilize the department's street sweepers to clean city streets
— Maintain the storm sewer system in good repair and free of obstructions.
— Keep storm sewer manholes and inlets clear of obstructions.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

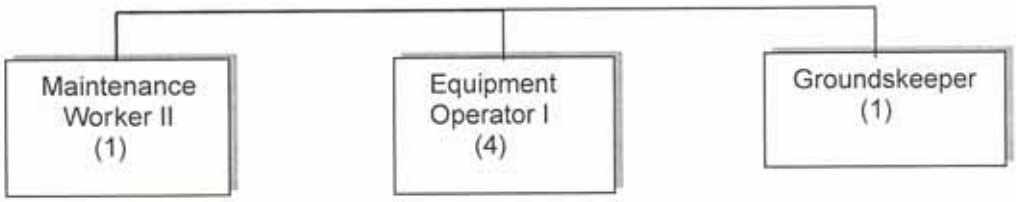
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Miles of City Streets	317	319	320
EFFICIENCY			
Cost per mile	$1,424.15	$1,468.72	$1,610.98
OUTPUT			
Miles of streets swept with street sweepers	5,091	5,095	5,500
Linear ft of Storm lines flushed	156,856	208,806	200,000
Number of City Blocks of ROW mowed	4,313	6,315	6,000
Truck loads of tree limbs trimmed	649	541	550

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Groundskeeper	1	1	$20,018
Equipment Operator I	4	4	94,626
Maintenance Worker II	1	1	22,450
Overtime			1,190
Fringe Benefits			76,724
Total	6	6	$215,008

STREET CLEANING



STREET CUT REPAIRS 001-5018

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Street Materials	$1,814	$20,000	$20,000	$0
Supplies General	1,814	20,000	20,000	0
STREET CUT REPAIRS TOTALS	**$1,814**	**$20,000**	**$20,000**	**$0**

The Street Cut Repairs division of the Public Works Department is incorporated within the Street Maintenance Department. This line item is simply to track the reimbursements from Harlingen Waterworks System to repair the street cuts done by their water and wastewater department.

PUBLIC BUILDINGS 001-7220

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$420,196	$426,570	$426,570	$444,140
Overtime	6,567	9,867	6,867	10,191
Personnel Services	426,763	436,437	433,437	454,331
City FICA	25,572	26,063	26,063	27,121
City Medicare	5,980	6,095	6,095	6,343
City TMRS	51,549	59,232	59,232	55,479
City TCG Retirement	945	469	469	4,137
City Health Insurance	65,465	76,955	76,955	86,200
Worker's Compensation	12,637	12,989	12,989	16,229
Personnel Services – Benefits	162,148	181,803	181,803	195,509
Office Supplies	2,192	3,000	3,500	3,000
Office Equip/Furn. Non Cap	0	800	0	800
Chemicals & Medical Supply	21,055	21,000	21,000	22,000
Supplies General	23,247	24,800	24,500	25,800
Miscellaneous Supplies	20,620	2,500	2,250	8,200
Supplies - Miscellaneous	20,620	2,500	2,250	8,200
Utilities/Communications	7,421	8,700	8,700	9,020
Utilities/Electricity	108,768	100,000	100,000	110,000
Utilities/Other	9,768	12,500	8,000	10,000
Professional Services	4,956	0	10,560	3,500
Advertising	1,194	500	500	500
Laundry & Uniform Serv.	3,776	4,000	4,000	4,000
Equipment Rental/Lease	825	0	0	0
Vehicle & Radio Rental	18,845	18,315	18,315	825
Dues, Memberships, & Subscriptions	393	250	250	300
Regis., Travel, & Training	675	1,750	750	1,750
Small Claims-Unfunded	5,000	0	0	2,000
Services & Charges – General	161,621	146,015	151,075	141,895
Maintenance-Bldgs.	216,573	210,000	175,000	120,000
Gov. Uses of Muni Bldgs.	10,000	10,000	10,000	10,000
Maint.-Furniture & Equip.	0	250	250	250
Maint.-Misc. Equip.	280	500	500	500
Internal Service Charges	5,552	5,000	5,000	5,000
Fuel	10,528	15,000	15,000	15,000
Services & Charges – Maint.	242,933	240,750	205,750	150,750

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Miscellaneous	73,661	81,334	81,334	80,174
Services & Charges - Misc.	73,661	81,334	81,334	80,174
Improvement	147,196	158,000	176,787	0
Miscellaneous Equipment	0	77,500	77,500	50,000
Capital Outlay	147,196	235,500	254,287	50,000
PUBLIC BUILDINGS TOTALS	**$1,258,189**	**$1,349,139**	**$1,334,436**	**$1,106,659**

The Public Buildings Department is responsible for the maintenance of all City Owned buildings. Utilizing a work order program the department develops action plans to address potential equipment failures and deficiencies. Labor and technical assistance is provided to organizations and other city departments for special events/functions. Custodial and attendant services are also provided to customers renting city buildings for private and/or public functions. Other responsibilities include custodial services for city buildings, construction repair projects, plumbing installation and repairs, electrical installation and repairs, computer line installation, and remodeling of city buildings. The department also assists customers with the rental of City owned buildings for public and/or private functions.

PROGRAM GOAL

Maintain City owned buildings in an acceptable operating condition. Continue utilization of the departments work order system. Improve the response time to address all priority maintenance request and concerns. Improve professionalism within the department and increase the level of technical skills of all maintenance personnel by attending relevant training seminars. Provide prompt and courteous service to all customers interested in renting a City owned building for a public and/or private event/function.

OBJECTIVES FOR 10-11

- Promote safety and open communication amongst all employees.
- Respond to service request within a reasonable time frame.
- Provide technical assistance and services to all departments
- Provide technical & labor services for the Feast of Sharing, Birding Festival, Arroyo Christmas Lighting, Cultural Arts Christmas Lighting Ceremony, etc...
- Provide assistance to Various City Departments with sound system and facility set up.
- Provide custodial and attendant services for all private and public functions held

at city owned facilities.

- Promptly respond to all customer requests relating to building availability.
- Purchase new chairs for use at the Cultural Arts Center
- Replace 2-20 KW back up generators at Fire Station #1 & #7
- Construct and install new cabinets, sink, and counter at Fire Station #1
- Pressure wash and paint the exterior of Fire Station #8
- Request funds to replace pendant light fixtures at the library with more energy efficient fluorescent fixtures
- Paint exterior of at Fire Stations #1
- Replace metal roof at the Casa de Amistad.
- Replace flag pole in front of City Hall
- Replace 11VAC unit at Fire Station #1

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

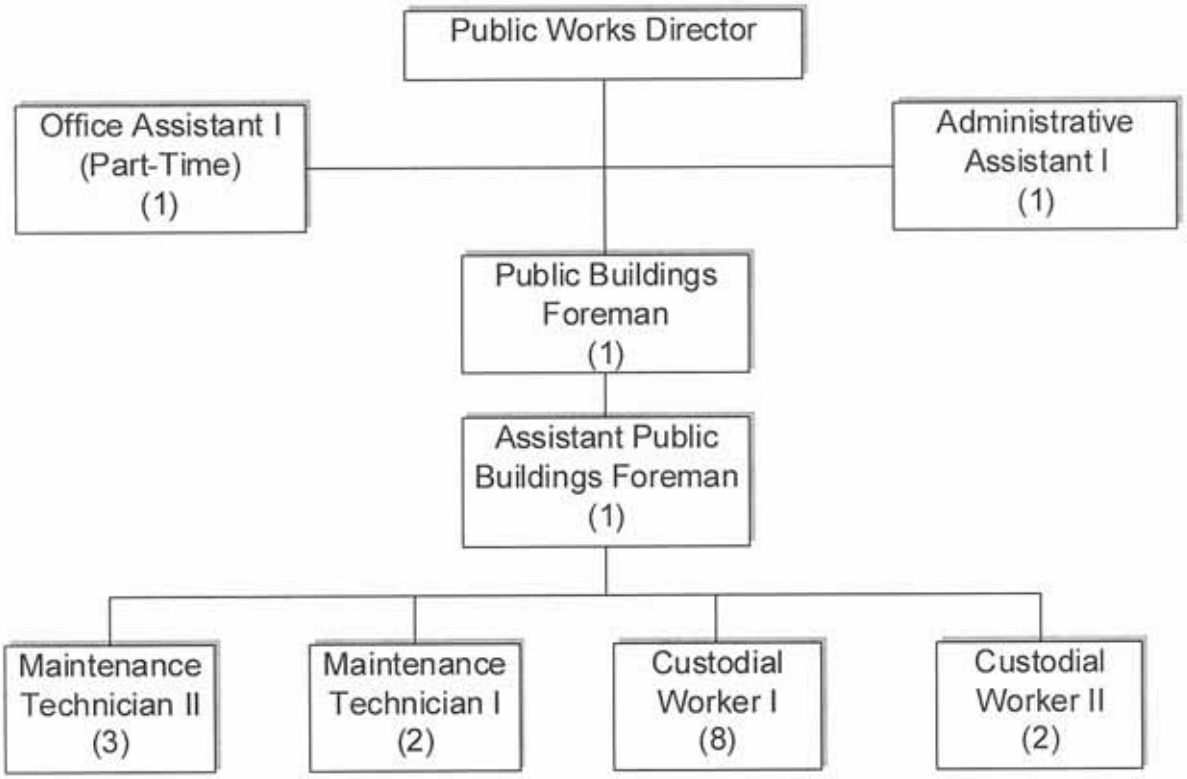
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Work Orders Completed	1,361	1,017	1,300
Events	386	557	400
Total building sq. ft. maintained	432,978	482,806	482,806
EFFICIENCY			
Cost per square ft to maintain buildings	$2.46	$2.40	$1.93
OUTPUT			
Work order man-hours	8382	6225	8000
Event man-hours	3294	8256	7500
REVENUE			
Enterprise Fund Reimbursements	$45,849	$57,407	$50,000
Revenue from Building Rentals	$103,648	$90,862	$100,000
Lease Agreement revenue	$43,200	$43,200	$43,200
TOTAL REVENUE	**$192,697**	**$191,469**	**$193,200**

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Custodial Worker I	9	9	$178,923
Custodial Worker II	1	1	24,260
Maintenance Technician I	2	2	48,852
Maintenance Technician II	3	3	82,589
Office Assistant I	1	1	16,269
Administrative Secretary	1	1	25,695
Assistant Public Buildings Foreman	1	1	33,079
Public Buildings Foreman	1	1	34,474
Overtime			$10,191
Fringe Benefits			195,509
Total	19	19	$649,840

PUBLIC BUILDINGS



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PUBLIC SERVICES

PUBLIC SERVICES ADMINISTRATION 001-6001

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$94,736	$98,762	$98,762	$97,880
Personnel Services	94,736	98,762	98,762	97,880
City FICA	5,514	5,725	5,725	5,477
City Medicare	1,290	1,339	1,339	1,281
City TMRS	11,983	13,698	13,698	5,210
City TCG Retirement	0	0	0	3,149
City Health Insurance	9,890	10,691	10,691	16,156
Worker's Compensation	247	257	257	342
Personnel Services - Benefits	28,924	31,710	31,710	31,615
Office Supplies	2,953	2,250	2,250	2,250
Office Equip./Furn.-Non-Capital	2,550	2,250	2,250	2,250
Supplies - General	5,503	4,500	4,500	4,500
Utilities/Communications	2,109	2,200	2,200	2,200
Utilities/Other	342	0	0	0
Advertising	530	1,000	1,000	1,000
Equipment Rental / Lease	1,349	2,000	3,521	2,000
Vehicle & Radio Rental	2,718	2,638	2,638	75
Building Rental	13,200	0	0	0
Dues, Memberships, & Subs.	80	700	200	250
Registration, Travel, & Training	3,772	4,000	2,800	3,800
Services & Charges - General	24,100	12,538	12,359	9,325
Maintenance - Furniture & Equip.	110	200	200	200
Internal Service Charges	283	2,000	2,000	2,000
Fuel	1,070	2,000	2,000	2,000
Services & Charges - Maint.	1,463	4,200	4,200	4,200
Miscellaneous	1,124	1,000	200	200
Services & Charges Misc.	1,124	1,000	200	200
Office Furniture & Equipment	0	0	0	1,000
Capitol Outlay	0	0	0	1,000
PUBLIC SERVICES ADMINISTRATION TOTALS	**$155,850**	**$152,710**	**$151,731**	**$148,720**

The Public Services Administration staff provides general supervision and guidance to include short and long-range planning and budgeting services for the City's Parks, Cemetery, Recreation, Swimming Pools, Tennis Courts and Tourist

Recreation. In addition, staff also provides support to the Parks and Recreation Advisory Board, Tennis Advisory Board and Harlingen Proud.

PROGRAM GOAL

Plan short term and long-term goals to improve the parks system and meet the needs of the community.

OBJECTIVES FOR 10-11

- Research funding options for the expansion of aquatic facilities.
- Develop an aquatics pool renovation plan.
- Develop a ball field fencing plan and replacement schedule.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

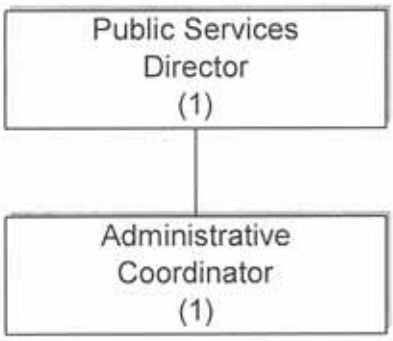
PERFORMANCE INIDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Advisory Board meetings Held	14	9	18
World Birding Center Meetings	2	1	4
Public Speaking Engagements	12	0	6
Special events planning meetings	40	40	40
City Commission meetings/workshops	30	30	30
EFFICIENCY			
Administrative cost per operating dollar	$ 2.20	$ 2.04	1.98
OUTPUT			
Annual budget prepared	1	1	1
Capital projects plan prepared	1	0	1
Park renovation plans prepared	1	0	1
Park system inventory conducted	1	0	1
Board minutes prepared	14	9	9
Payroll timesheets submitted	26	26	26

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Executive Secretary	1	1	$34,896
Parks & Recreation Director	1	1	62,985
Fringe Benefits			31,615
Total	2	2	$129,495

PUBLIC SERVICES ADMINISTRATION



PARKS 001-6010

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$313,044	$307,859	$307,859	$322,198
Salaries Part Time	19,869	25,615	25,615	17,012
Overtime	11,790	12,033	12,033	12,066
Personnel Services	344,703	345,507	345,507	351,276
City FICA	20,577	20,644	20,644	21,048
City Medicare	4,813	4,828	4,828	4,922
City TMRS	36,500	40,693	40,693	48,104
City TCG Retirement	1,451	1,325	1,325	603
City Health Insurance	49,242	52,150	52,150	55,194
Worker's Compensation	8,127	8,277	8,277	11,059
Personnel Services - Benefits	120,710	127,917	127,917	140,930
Office Supplies	896	900	900	900
Office Equip/Furniture - Non-Capital	0	500	500	500
Chemical & Medical	6,265	10,000	8,000	8,000
Maintenance Supplies	81,153	88,000	85,000	94,450
Botanical & Irrigation	12,388	12,500	11,500	11,500
Parks/Recreational Equipment	22,333	25,000	21,000	21,000
Supplies - General	123,035	136,900	126,900	136,350
Miscellaneous Supplies	7,488	7,000	7,000	10,000
Supplies - Miscellaneous	7,488	7,000	7,000	10,000
Utilities/Communications	1,814	3,300	3,000	3,000
Utilities/Electricity	287,186	267,000	264,000	264,000
Utilities/Other	179,383	165,000	140,000	138,500
Professional Services	10,648	3,000	500	1,500
Technical Services	500	1,000	100	500
Laundry & Uniform Services	4,145	5,000	5,000	5,000
Equipment Rental / Lease	1,595	2,200	2,200	2,200
Vehicle & Radio Rental	30,699	62,724	62,724	975
Dues, Memberships, & Subscriptions	0	350	50	200
Registration, Travel, & Training	2,961	3,000	2,700	2,700
Small Claims - Unfunded	743	1,000	1,000	1,000
Contract Labor	24,821	20,000	18,000	18,000
Contract Labor - Parks	337,691	350,000	350,000	350,000
Services & Charges - General	882,186	883,574	849,274	787,575

PARKS 001-6010

CLASSIFICATION	ACTUAL FY 07-08	BUDGET FY 08-09	ESTIMATED FY 08-09	APPROVED FY 09-10
Maintenance - Buildings	25,988	60,000	60,000	40,000
Maintenance - Miscellaneous Equipment	7,487	10,000	10,000	10,000
Internal Service Charges	15,230	15,000	15,000	15,000
Fuel	29,709	25,000	25,000	25,000
Services & Charges - Maintenance	78,414	110,000	110,000	90,000
Improvements (Pendleton)	0	0	(8,400)	0
Improvements	0	75,000	75,000	66,600
Capital Outlay	0	75,000	66,600	66,600
PARKS TOTALS	**$1,556,536**	**$1,685,898**	**$1,633,198**	**$1,582,731**

The Park's Department is responsible for the planning, procurement, and development of parkland facilities. This department provides the care and maintenance of all City-owned parks. Included in the park inventory are approximately 730 acres of park and recreational facilities. This division also maintains public building grounds including City Hall, RGV Museum, City Cemetery, the City Warehouse, Police Station, the Library and others. In addition, the department provides for the preparation of recreational facilities, irrigation systems, park shelters, fences, playground equipment, and other park-related construction activities.

PROGRAM GOAL

Keep a high level of quality in the park system through upgrades or rehabilitation of existing infrastructure and by maintenance practices.

OBJECTIVES FOR 10-11

- Install covered pavilions in two neighborhood parks.
- Install shade covers over all existing playgrounds.
- Conduct an irrigation system inventory and develop a plan to improve the entire irrigation system throughout the park system.
- Focus on park signage, parking lot maintenance, sports turf, and bleachers.
- Install shade covers over bleachers at Sports Complex.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

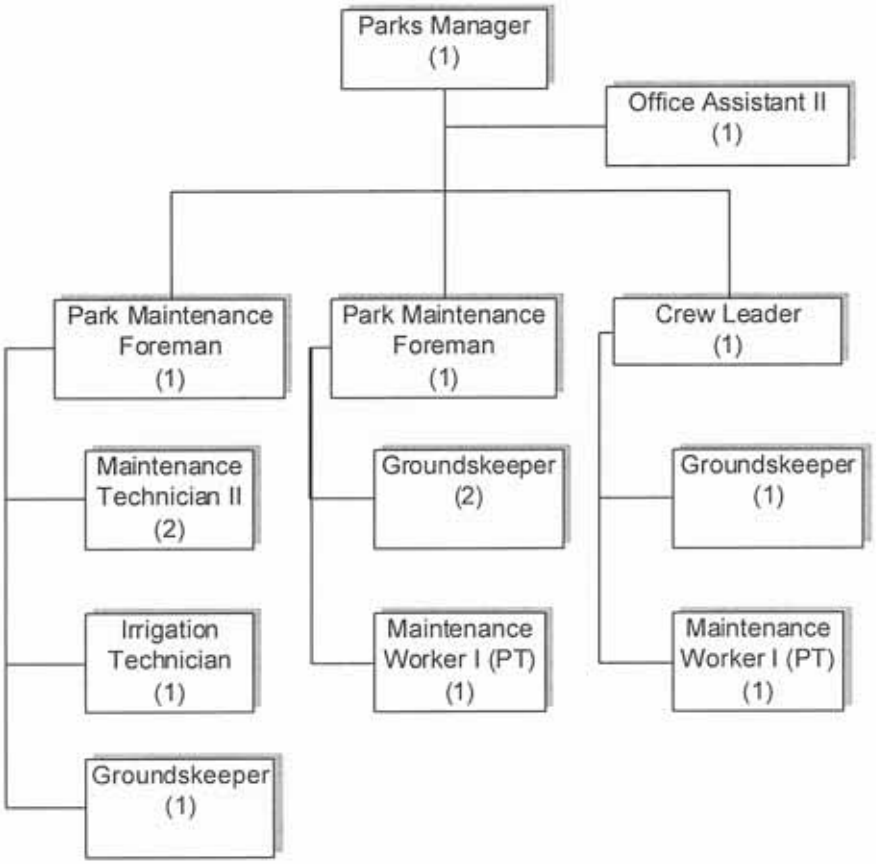
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Park Sites	25	25	25
Park Acreage	730	730	730
Public Building Sites	15	15	15
Cemeteries	1	1	1
Baseball and Softball Fields	26	26	26
Soccer and Football Fields	18	18	18
EFFICIENCY			
Annual O&M cost per acre	2,805	2,903	2,168
OUTPUT			
Pavilion Rentals	500	500	512
Sports fields prepared for play	3,400	3,400	3,400
Parks cleaned	2,650	2,650	2,650
Parks mowed and trimmed	800	800	800
Public buildings mowed and trimmed	570	570	570
Pavilions installed	0	0	0
Special events supported by staff	22	22	25

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Maintenance Worker I Part-time	2	2	$17,012
Groundskeeper	4	4	87,664
Irrigation Technician	1	1	29,884
Maintenance Technician	2	2	52,464
Crew Leader	1	1	29,020
Maintenance Foreman	2	2	70,624
Support Services Aide	1	1	22,608
Parks Contracts Compliance Manager	1	1	51,813
Overtime			12,066
Fringe Benefits			148,396
Adjustment			(29,344)
Total	14	14	$492,206

PARKS


Parks Manager (1)
Office Assistant II (1)
Park Maintenance Foreman (1)
Maintenance Technician II (2)
Irrigation Technician (1)
Groundskeeper (1)
Park Maintenance Foreman (1)
Groundskeeper (2)
Maintenance Worker I (PT) (1)
Crew Leader (1)
Groundskeeper (1)
Maintenance Worker I (PT) (1)

HARLINGEN FIELD 001-6011

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Maintenance Supplies	15,619	22,000	19,000	19,000
Supplies - General	15,619	22,000	19,000	19,000
Maintenance - Buildings	22,085	24,603	21,603	21,603
Services & Charges - Maintenance	22,085	24,603	21,603	21,603
HARLINGEN FIELD TOTALS	**$37,704**	**$46,603**	**$40,603**	**$40,603**

The Harlingen Field fund provides for the maintenance and upkeep of the playing field and the supporting infrastructure at the stadium and surrounding grounds at Harlingen Field.

PROGRAM GOAL

Maintain grounds and supporting infrastructure of Harlingen Field through routine and preventative maintenance.

OBJECTIVES FOR 10-11

- Work with RGV Whitewings professional baseball team to ensure a safe and successful season.
- Continue to maintain Harlingen Field through preventative and routine maintenance.
- Work towards the replacement of scoreboard with sponsors.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Home games for RGV White Wings	46	46	45
Special events hosted at Harlingen Field	1	3	3
EFFICIENCY			
Annual cost per resident for Harlingen Field	$0.33	$0.62	$0.54
OUTPUT			
Visitors to Harlingen Field (Attendance)	70,000	80,000	80,000

PARKS MAINTENANCE 001-6015

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$96,633	$237,785	$237,785	$245,836
Salaries Part Time	7,356	10,246	10,246	22,682
Overtime	9,542	7,521	7,521	7,542
Personnel Services	113,531	255,552	255,552	276,060
City FICA	13,088	15,556	15,556	16,642
City Medicare	3,060	3,638	3,638	3,892
City TMRS	19,940	24,532	24,532	25,154
City TCG Retirement	2,743	3,422	3,993	4,647
City Health Insurance	30,278	42,413	42,413	50,475
Worker's Compensation	5,253	6,315	6,315	8,977
Personnel Services - Benefits	74,362	95,876	96,447	109,787
Maintenance Supplies	10,228	10,000	10,000	10,000
Botanical & Irrigation	4,921	4,000	3,200	3,200
Supplies - General	15,149	14,000	13,200	13,200
Miscellaneous Supplies	5,183	4,000	4,000	4,000
Supplies - Miscellaneous	5,183	4,000	4,000	4,000
Laundry & Uniform Services	3,125	3,000	3,000	3,000
Vehicle & Radio Rental	16,304	23,620	23,620	300
Contract Labor	2,891	0	0	0
Services & Charges - General	22,320	26,620	26,620	3,300
Maintenance - Miscellaneous Equipment	1,912	2,000	2,000	2,000
Internal Service Charges	2,975	15,000	10,000	15,000
Fuel	4,474	20,000	20,000	15,000
Services & Charges - Maintenance	9,361	37,000	32,000	32,000
PARKS MAINTENANCE TOTALS	**$239,906**	**$433,048**	**$427,819**	**$438,347**

The Park's Maintenance Department oversees twenty-five sites including grounds around public buildings, traffic medians and park sites. In addition, the department provides for the preparation of recreational facilities, irrigation systems, parks shelters, fences, playground equipment, and other park-related construction activities.

PROGRAM GOAL

Keep a high level of quality in the park system through upgrades or rehabilitation of existing infrastructure and by routine and preventative maintenance practices.

OBJECTIVES FOR 10-11

- Maintain Loop 499 landscape areas through comprehensive pesticide and herbicide application program.
- Continue to maintain the Harlingen Cemetery grounds.
- Maintain canal fronts and City signage landscaping.

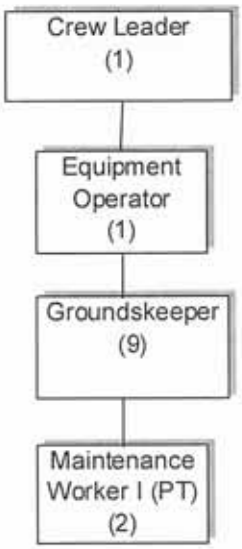
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Equipment Operator	1	1	$23,093
Maintenance Worker PT	2	2	22,682
Groundskeeper	9	9	179,007
Crew Leader	1	1	21,858
Overtime			7,542
Fringe Benefits			102,321
Adjustment			29,344
Total	13	13	$385,847

PARKS MAINTENANCE



RECREATION 001-6020

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$127,970	$131,330	$131,330	$133,236
Salaries Part Time	30,676	36,335	36,335	36,335
Overtime	1,268	0	0	0
Car Allowance	8,395	8,604	8,604	8,643
Personnel Services	168,309	176,269	176,269	178,214
City FICA	10,265	10,210	10,210	10,842
City Medicare	2,400	2,389	2,389	2,536
City TMRS	16,144	18,215	18,215	19,892
City Health Insurance	13,829	15,120	15,120	16,577
Worker's Compensation	3,728	3,706	3,706	5,204
Personnel Services - Benefits	46,366	49,640	49,640	55,051
Office Supplies	3,001	3,000	3,000	3,000
Chemicals & Medical Supplies	993	1,200	700	700
Educational & Recreation	54,379	50,000	45,850	46,650
Supplies - General	58,373	54,200	49,550	50,350
Miscellaneous Supplies	3,998	1,500	1,500	1,500
Supplies - Miscellaneous	3,998	1,500	1,500	1,500
Utilities / Communications	4,420	6,000	5,000	5,000
Utilities / Electricity	5,320	15,000	11,000	10,200
Advertising	10,912	7,250	7,250	7,250
Equipment Rental/Lease	2,121	1,950	2,100	1,950
Vehicle & Radio Rental	225	225	225	225
Dues, Memberships & Subscriptions	778	980	180	980
Registration, Travel & Training	10,043	6,000	4,982	3,000
Contract Labor	97,737	90,000	88,669	90,000
Services & Charges - General	131,556	127,405	119,406	118,605
Maintenance - Buildings	1,899	1,500	1,500	1,500
Maintenance - Furniture & Equipment	374	400	50	50
Services & Charges - Maintenance	2,273	1,900	1,550	1,550
Teen Services Contract	97,100	99,269	99,269	101,671
Services & Charges - Miscellaneous	97,100	99,269	99,269	101,671
RECREATION TOTALS	**$507,975**	**$510,183**	**$497,184**	**$506,941**

The Recreation Division's purpose is to provide a diversified year-round recreation program consisting of a variety of activities for the citizens of Harlingen. Special events are another important aspect of our department, including hosting Flag Football, Basketball, Softball tournaments, an Easter Egg Hunt, Youth Track Meets, Fishing Derbies and a variety of other special events throughout the year including the "Blues On The Hill" summer concert series. The Summer Playground Program provides six weeks of fun and recreational crafts and games for youth, ages 6-12. There is an Athletic Program that provides six weeks of athletic events, which include Basketball, Weights, Volleyball, and Track and Field for youth ages 10-18. The department also offers a variety of recreation and general interest classes, which are taught by qualified instructors. These classes, offered for youth as well as adults, range from health and exercise classes to Spanish and History classes. The division also acts as liaison between the City and the various Little League Associations, Peewee Football, the Harlingen Tennis Association, and the Harlingen Aquatics Team.

PROGRAM GOAL

Provide increased recreation activities in the City, both for residents of the City of Harlingen and surrounding areas, and for tourism development.

OBJECTIVES FOR 10-11

- Expand and offer recreational activities, tournaments and venues for the general public, by means of feedback from the community.
- Expand special events such as "Diamonds in the Skyl", "Fall Festival" and the "Kid Fish".
- Improve new ways of communication through websites, fliers and media outlets to inform the community.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

PERFORMANCE INDICATORS

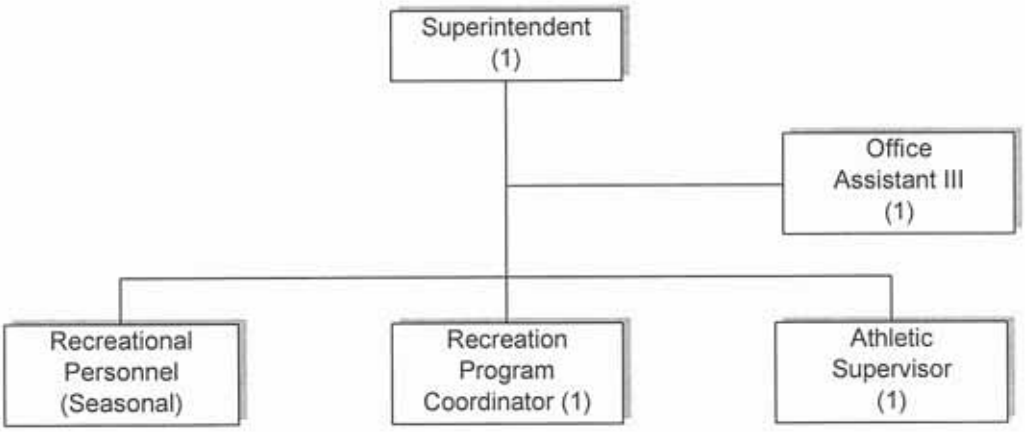
EFFECTIVENESS	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Adult Sports Leagues	9	11	12
Softball Tournaments	14	10	10
Youth Sports Clinics	1	0	0
Youth Sports Activities	2	2	2
Community Recreation Classes	28	41	41
Support Special Events	13	15	17
EFFICIENCY			
Recreation annual cost per resident	$6.86	$6.49	$6.80

OUTPUT	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Adult sports league teams	225	230	253
Softball tournament teams	250	225	225
Community recreation program participants	1,500	1,500	1,800
"Blues On The Hill" attendees	11,000	12,000	12,000

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Assistant Playground Leader TPT	14	14	$16,286
Gym Supervisor Temporary PT	1	1	1,203
Assistant Track Coach TPT	2	2	3,449
Coach Temporary PT	1	1	2,803
Bus Driver Temporary PT	1	1	1,203
Camp-a-day Personnel TPT	3	3	1,765
Playground Leader TPT	8	8	9,626
Support Services Aide	1	1	22,908
Recreation Program Coordinator	1	1	29,899
Athletic Supervisor	1	1	36,748
Recreation Superintendent	1	1	43,681
Car Allowance			8,643
Fringe Benefits			55,051
Total	34	34	$233,265

RECREATION



SWIMMING POOLS 001-6030

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Part Time	$78,010	$111,030	$111,030	$120,493
Overtime	1,140	3,008	3,008	3,016
Personnel Services	79,150	114,038	114,038	123,509
City FICA	4,907	7,071	7,071	7,659
City Medicare	1,148	1,652	1,652	1,790
Worker's Compensation	1,977	2,862	2,862	4,076
Personnel Services - Benefits	8,032	11,585	11,585	13,525
Chemicals & Medical Supplies	12,930	13,000	15,424	11,000
Supplies - General	12,930	13,000	15,424	11,000
Miscellaneous Supplies	9,122	7,800	6,300	6,300
Supplies - Miscellaneous	9,122	7,800	6,300	6,300
Utilities / Communications	2,992	3,100	3,100	3,100
Utilities / Electricity	26,367	20,000	20,000	20,000
Utilities / Other	62,065	45,000	40,000	40,000
Registration, Travel & Training	708	750	750	750
Contract Labor	16,525	20,000	18,500	20,000
Services & Charges - General	108,657	88,850	82,350	83,850
Maintenance - Buildings	11,557	9,000	8,000	8,000
Maintenance - Miscellaneous Equipment	7,715	9,400	3,975	6,900
Services & Charges - Maintenance	19,272	18,400	11,975	14,900
Miscellaneous	500	500	500	500
Services & Charges - Miscellaneous	500	500	500	500
SWIMMING POOLS TOTAL	**$237,663**	**$254,173**	**$242,172**	**$253,584**

The Swimming Pools Division provides for the operation and maintenance of the City's two municipal outdoor swimming pools: Lon C. Hill Pool and Victor Pool. In addition to public swimming, swimming lessons, and lifeguard training, the Harlingen Aquatics Team and private parties use the pools.

PROGRAM GOAL

Provide a safe and well-maintained environment in which families and groups can enjoy seasonal aquatics programs. Emphasize the City's facilities, which are available for use at Victor and Lon C. Hill Pools, to local businesses and groups. Develop Aquatic Centers that provide a full range of family fun activities in and around the swimming pool.

OBJECTIVES FOR 10-11

- Increase lifeguard training/certification; continue to offer staff training and in-service to surrounding cities with pools as an additional source of revenue.
- Maximize pool facilities during hours of operation to include public swimming, lessons and lap swimming.
- Renovate common areas and restrooms.
- Resurfacing of concrete deck.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Pools Operated: May - August	2	2	2
Learn to swim sessions held	4	4	4
Number of learn to swim classes	64	64	64
EFFICIENCY			
Annual cost per resident for pools	$3.06	$3.39	$3.38
OUTPUT			
Public swimming admissions	24,000	26,000	28,000

AUTHORIZED PERSONNEL

		FY 09-10	FY 10-11	APPROVED
Aquatics Staff Level I TPT		6	6	$23,991
Aquatics Staff Level II TPT		9	9	37,226
Assistant Aquatic Staff Level TPT		3	3	11,996
Assistant Pool Manager TPT		3	3	13,236
Pool Manager TPT		4	4	18,752
Overtime				3,016
Fringe Benefits				11,850
Adjustment				16,967
	Total	25	25	$137,034

SWIMMING POOLS

PENDLETON POOL 001-6035

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$27,606	$28,536	$28,536	$29,107
Salaries Part Time	75,775	58,962	58,962	54,900
Overtime	1,118	1,557	1,557	1,561
Car Allowance	2,520	2,581	2,581	2,594
Personnel Services	107,019	91,636	91,636	88,162
City FICA	6,644	5,522	5,522	5,467
City Medicare	1,554	1,292	1,292	1,279
City TMRS	3,505	4,174	4,174	4,346
City TCG Retirement	0	0	0	78
City Health Insurance	3,027	3,327	3,327	3,647
Worker's Compensation	2,681	2,235	2,235	2,910
Personnel Services - Benefits	17,411	16,550	16,550	17,727
Chemicals & Medical Supplies	12,003	12,000	12,000	12,000
Supplies - General	12,003	12,000	12,000	12,000
Miscellaneous Supplies	8,786	7,800	5,800	5,800
Supplies - Miscellaneous	8,786	7,800	5,800	5,800
Utilities / Communications	480	250	250	250
Utilities / Electricity	30,215	30,000	27,000	27,000
Utilities / Other	37,073	30,000	30,000	30,000
Registration, Travel & Training	1,108	750	750	750
Services & Charges - General	68,876	61,000	58,000	58,000
Maintenance - Buildings	42,250	36,500	36,000	36,000
Maintenance - Miscellaneous Equipment	11,529	10,000	8,000	8,000
Services & Charges - Maintenance	53,779	46,500	44,000	44,000
Miscellaneous	95	100	100	100
Services & Charges - Miscellaneous	95	100	100	100
PENDLETON POOL TOTAL	**$267,969**	**$235,586**	**$228,086**	**$225,789**

The Swimming Pools Division at Pendleton Park provides for the operation and maintenance of the City's municipal indoor pool. In addition to public swimming and swimming lessons, the Harlingen Consolidated Independent School District, the Harlingen Aquatics Team and private parties utilize the pool.

PROGRAM GOAL

Provide a safe and well-maintained environment in which families and groups can enjoy seasonal aquatics programs. Develop an Aquatic Center that will provide a full range of family fun activities in and around the swimming pool.

OBJECTIVES FOR 10-11

- Increase lifeguard training/certification; continue to offer staff training and in-service to surrounding cities with pools as an additional source of revenue.
- Maximize pool facilities during hours of operation to include public swimming, water aerobics and lap swimming.
- Repair roof and expand covered area in mechanical room.
- Renovate restrooms and shower areas.
- Install a tankless water heater for showers.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None.

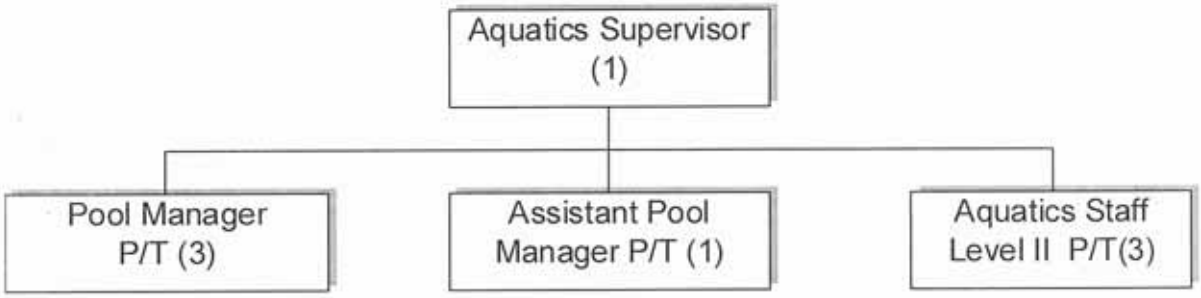
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Pool Operated: August - April	1	1	1
Pool Operated: May - July	1	1	1
Learn to swim sessions held	4	6	6
Learn to swim classes held	56	60	60
Average visitors per year			50,000
Water Aerobics Admissions			6,500
EFFICIENCY			
Annual cost per resident for pool	$2.87	$3.14	$3.01
OUTPUT			
Public swimming admissions	5,500	5,500	10,000

AUTHORIZED PERSONNEL

		FY 09-10	FY 10-11	APPROVED
Aquatics Staff Level II P/T		3	3	$28,202
Assistant Pool Manager P/T		1	1	10,028
Pool Manager P/T		3	3	31,962
Aquatics Supervisor		1	1	29,107
Overtime				1,561
Car Allowance				2,594
Fringe Benefits				19,322
Adjustment				(16,966)
	Total	8	8	$105,811

PENDLETON POOL



LIBRARY SERVICES 001-6210

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$444,210	$469,853	$469,853	$494,174
Salaries Part Time	64,801	70,589	70,589	77,497
Car Allowance	2,846	2,911	3,526	3,528
Personnel Services	511,857	543,353	543,968	575,199
City FICA	30,914	33,228	33,228	34,840
City Medicare	7,230	7,771	7,771	8,149
City TMRS	44,210	47,648	47,648	49,845
City TCG Retirement	5,221	6,819	7,388	8,391
City Health Insurance	61,059	73,675	73,675	76,794
Worker's Compensation	1,328	1,424	1,424	1,956
Personnel Services - Benefits	149,962	170,565	171,134	179,975
Office Supplies	4,536	5,000	5,000	5,610
Office Equipment/Furn Non Cap	0	435	120	0
Educational & Recreational	750	800	0	800
Books, Magazines, & Papers	91,952	100,800	81,800	100,800
Supplies – General	97,238	107,035	86,920	107,210
Miscellaneous Supplies	24,920	25,000	24,500	28,275
Supplies - Miscellaneous	24,920	25,000	24,500	28,275
Utilities / Communications	18,374	18,898	18,898	18,898
Utilities / Electricity	110,270	107,000	107,000	110,000
Utilities / Other	7,230	6,500	6,500	6,620
Technical Services	2,095	2,100	2,095	2,300
Advertising	949	1,250	0	900
Equipment Rental/Lease	15,715	19,073	19,073	19,073
Dues, Memberships & Subs.	346	340	340	430
Registration, Travel & Training	895	1,000	700	1,000
Services & Charges - General	155,874	156,161	154,606	159,221
Maintenance – Buildings	1,667	2,000	2,000	2,000
Maintenance – Furn. & Equipment	2,613	2,468	268	2,470
Maintenance – Misc. Equipment	2,987	4,567	4,567	4,567
Maintenance – Software	14,647	13,500	6,460	12,500
Services & Charges – Maint.	21,914	22,535	13,295	21,537
Miscellaneous	23,754	25,600	25,346	25,600
Services & Charges - Misc.	23,754	25,600	25,346	25,600
Miscellaneous Equipment	0	25,000	23,240	0
Capital Outlay	0	25,000	23,240	0
LIBRARY SERVICES TOTALS	**$985,519**	**$1,075,249**	**$1,043,009**	**$1,097,017**

The Harlingen Public Library is a practical print and electronic resource facility for users to have access to library materials for personal educational enrichment and to complement and supplement their formal and informal education. Over 180,000 books and audio / video materials are available for check out by library users. Library users can use numerous public computer stations for creating and printing documents as well as connecting to the Internet. In addition, the Library provides wireless access to the Internet for users who choose to bring their own portable computers and mobile devices. Services for youth include Story Time, puppet shows, the summer reading program and teen drama programs. The Library has been continually accredited by the Texas State Library and is a member at the South Texas Library System as well as the Cameron County Library System.

PROGRAM GOAL

The mission of the Harlingen Public Library is to provide the resources, programs, and activities to promote reading and encourage learning by assisting all patrons with their informational needs and with constructive and creative use of the leisure and recreational time.

OBJECTIVES FOR 10-11

— To continue to provide programs for our adult, young adult, and juvenile patrons with the use of our staff along with assistance from volunteers and the Friends of the Harlingen Public Library.
— To continue to seek, apply and implement funding received from grants and funding from local organizations to help provide additional equipment and services to the Library's patrons.
— To introduce new programs for middle school and high school aged community members to promote positive youth development.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

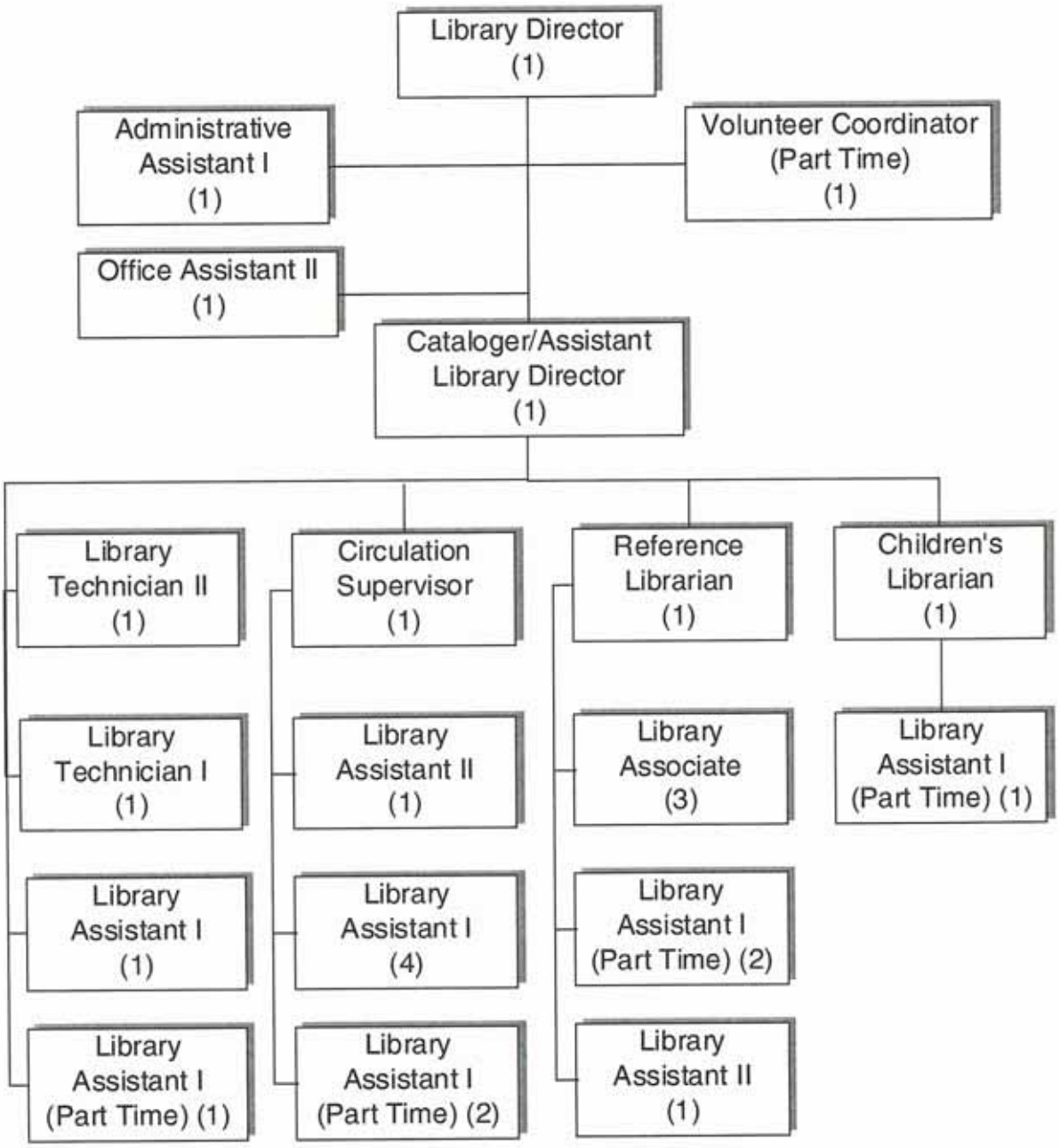
PERFORMANCE INDICATORS

EFFECTIVENESS	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Library Materials Purchased	5,023	3,982	4,500
Library Materials Cataloged	5,188	5,144	5,200
Registered Users	33,176	27,570	28,000
Interlibrary Loans	479	327	300
Library Visitors	280,288	247,102	260,000

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Library Assistant I Part-time	7	8	$87,869
Library Assistant I	7	6	112,430
Library Associate	5	5	110,248
Support Services Aide	1	1	20,235
Administrative Secretary	1	1	23,572
Circulation Supervisor	1	1	33,658
Children's Librarian	1	1	34,648
Reference Librarian	1	1	37,065
Assistant Library Director	1	1	49,708
Library Director	1	1	62,240
Car Allowance			3,528
Fringe Benefits			179,974
Total	26	26	$755,174

LIBRARY SERVICES



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SPECIAL REVENUE FUNDS

CITY OF HARLINGEN TEXAS

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenue from specific taxes for proceeds from other earmarked revenues sources that are legally restricted to expenditures for specific purposes. The City has the following Special Revenue Funds:

Community Development Block Grant Fund is the fund used to account for grant monies from the Department of Housing and Urban Development, Office of Community Development Program. The program's aims are "the development of viable urban communities by providing decent housing and suitable living environments and expanding economic opportunities for persons of low and moderate income."

Metropolitan Planning Organization (M.P.O.) Fund is a fund provided to account for grant monies received from Federal-Aid Highway Act Grant. The grant is used to make studies and plans to guide the unified, far-reaching development of the Harlingen – San Benito traffic area.

Special Investigations Fund is used to account for monies received by the Harlingen Police Department. These funds are used to finance police investigations, equipment and for rewards in the "Crime Stoppers Program."

Tennis Court Fund is to account for monies received from the Tennis Pro on a percentage of total municipal tennis court fees. The fund will account for expenditures for the maintenance of the tennis court as needed.

Hotel/Motel Occupancy Tax Fund is to account for monies received from the hotels and motels on 7% occupancy tax. The fund distributes an amount determined by the City Commission to the Chamber of Commerce for tourist promotion. The remainder of the funds will be used for other promotional expenses.

Catastrophic Emergency Relief Fund is used to account for funds transferred from other funds and monies received from grants. The fund will account for expenditures specifically authorized by ordinances, authorizing capital improvements and catastrophic emergency type expenditures.

Harlingen's Downtown Fund is used to account for funds received from downtown merchants and property owners to improve the quality of the downtown area and attract and promote new and existing business to the downtown area. The Harlingen Downtown District and La Placita District were combined into one geographic area in April 2005.

Free Trade Bridge Fund is used to account for the City's participation in the operation of the International Bridge at Los Indios. This project is a joint venture of several governmental entities.

Communication Center Fund accounts for the expenditures of maintaining the Communication Center, which falls under the direction and guidance of both the Fire Suppression and Police Departments.

Red Light Safety Photo Enforcement Program is aimed at reducing accident-related injuries specifically at intersections that reflect a high number of traffic accidents.

Convention and Visitor's Bureau Fund is used to account for expenditures related to solicit conventions, meetings, and other related group businesses; to carry out visitor promotions generating overnight stays in Harlingen there by contributing to the economic fabric and quality of life in the community.

The Tax Increment Financing Funds are used to account for revenues that provide development incentive and funding for infrastructure improvements lacking in the selected areas.

Development Corporation of Harlingen, Inc. Fund is used to account for the ½ cent sales tax with expenditures to promote economic and industrial activity within the City of Harlingen. The collection of ½ cent sales tax for economic and industrial purposes commenced during the fiscal year beginning October 1, 1990. In May 2007 the citizens of Harlingen approved the establishment of a 4B sales tax corporation to fund numerous community projects.

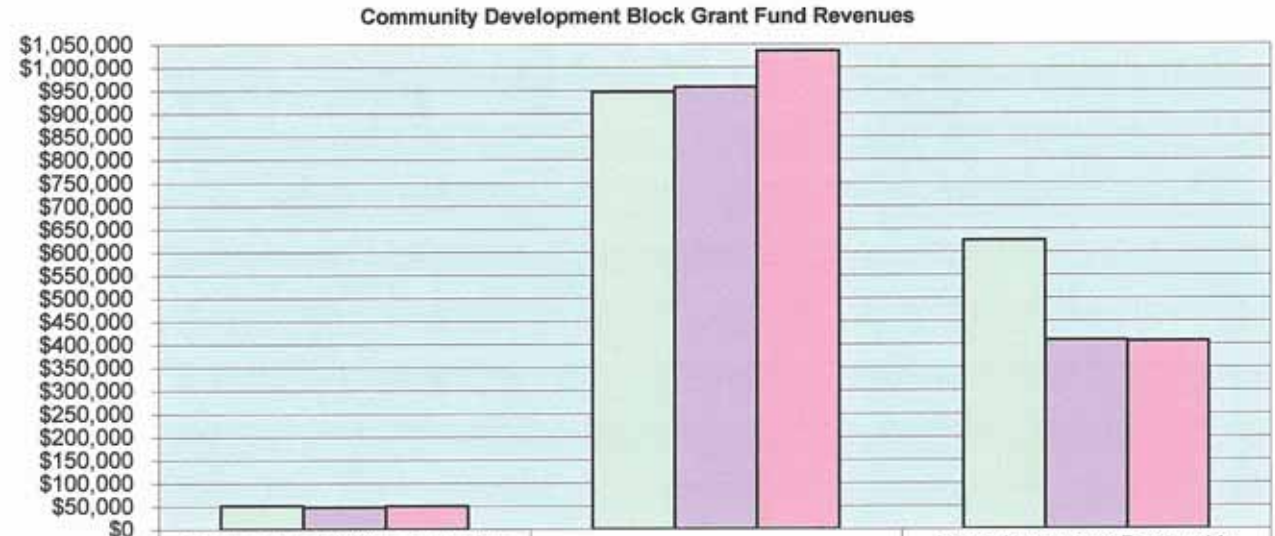
Infrastructure Fund is intended to maintain many of the City's existing infrastructures. The fund is financed with a special assessment on the Sanitation bill as a separate monthly line item.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

CITY OF HARLINGEN

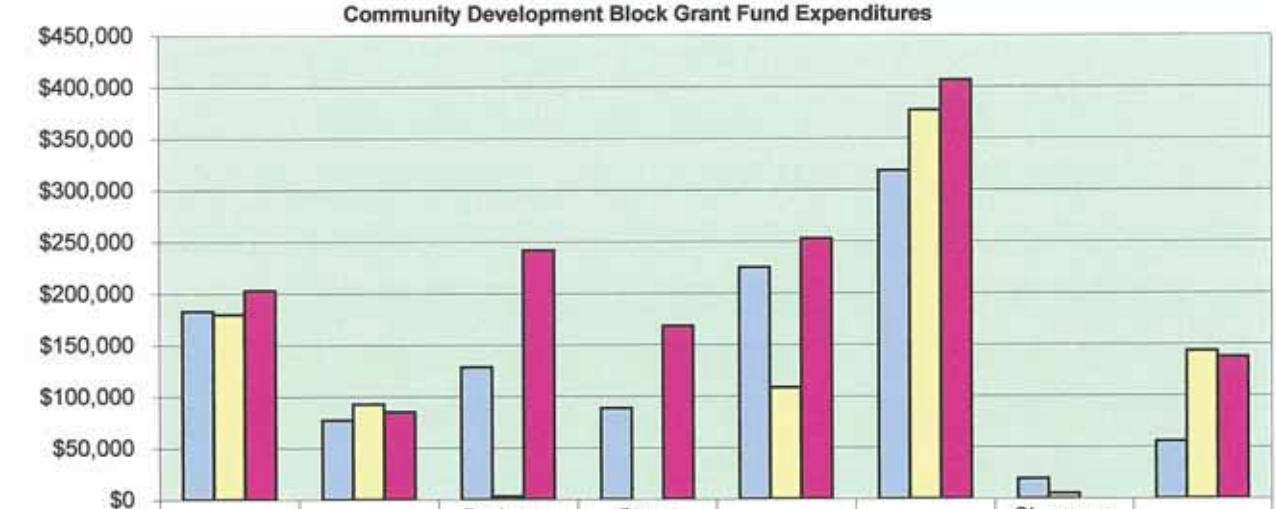
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Housing Rehabiltation Revolving Loan Fund	$51,442	$53,025	$48,045	$50,681
CDBG Grant Fund	946,817	956,980	956,980	1,035,538
Home Investment Partnership Program	367,421	408,376	408,376	406,692
Grant Fund	257,148	0	0	0
HOME Program Income	2,190	2,190	2,199	2,190
TOTAL REVENUES	**$1,625,018**	**$ 1,420,571**	**$1,415,601**	**$ 1,495,101**
EXPENDITURES:				
Administration 101				
Administrative Expenses	$182,788	$190,943	$179,630	$203,000
Rehabilitation Expenses	76,931	90,000	92,392	85,000
Drainage Improvements	128,551	0	3,197	241,728
CDBG-R Expenses	0	0	257,148	0
Street Improvements	88,402	0	0	168,210
Housing Rehabilitation	225,007	337,752	108,338	252,871
Affordable Housing	318,649	408,376	377,334	406,692
Clearance and Demolition	19,344	250,000	5,119	0
Public Services	55,454	143,500	143,500	137,600
TOTAL EXPENDITURES	**$1,095,126**	**$1,420,571**	**$1,166,658**	**$1,495,101**
Excess Revenues Over/(Under) Expenditures	529,892	0	248,942	0
Fund Balance Beginning of Year	847,696	1,377,588	1,377,588	1,626,530
END OF YEAR FUND BALANCE	**$1,377,588**	**$1,377,588**	**$1,626,530**	**$1,626,530**



	Housing Rehabilitation Revolving Loan Fund	CDBG Grant Fund	Home Investment Partnership Program Grant Fund
FY 2008/09	$51,442	$946,817	$624,569
FY 2009/10	$48,045	$956,980	$408,376
FY 2010/11	$50,681	$1,035,538	$406,692

This graph reflects revenue trends from FY 2008/09 to 2010/11 and visually depicts the changes.



	Admin Expenses	Rehab. Expenses	Drainage Improvements	Street Improvements	Housing Rehab	Affordable Housing	Clearance and Demolition	Public Services
FY 2008/09	$182,788	$76,931	$128,551	$88,402	$225,007	$318,649	$19,344	$55,454
FY 2009/10	$179,630	$92,392	$3,197	$0	$108,338	$377,334	$5,119	$143,500
FY 2010/11	$203,000	$85,000	$241,728	$168,210	$252,871	$406,692	$0	$137,600

This graph reflects expenditure trends from FY 2008/09 to 2010/11 and visually depicts the changes.

Community Development Block Grant Fund 101-8036 & 101-8136

Community Development is funded by an annual Entitlement Grant (CDBG) from the U.S. Department of Housing and Urban Development.
The primary objective of this division is to assist low and moderate income persons by upgrading neighborhoods with street and drainage improvements, park and recreation facilities, housing rehabilitation, and code enforcement. This department also provides funds to the Harlingen Community Development Corporation (HCDC) for the implementation of the Affordable Housing Programs including: Homeownership Opportunities Programs and Homebuyer Programs. The new construction programs also assist in the revitalization of our existing neighborhoods.

PROGRAM GOAL

The program goal for the FY 2011 Community Development Program for the City of Harlingen is to place emphasis on activities that meet Housing and Urban Development (H.U.D.) priorities and provide for a decent and viable urban environment. This goal will be accomplished by promoting standard housing, providing public services, necessary utility infrastructure and expand economic opportunities that principally benefit persons of low and moderate income.

OBJECTIVES FOR 10-11

- Document progress of infrastructure projects funded with C.D.B.G. funds (Drainage, and Street Improvements).
- Monitor departmental expenditures of C.D.B.G. funds on a continuous basis to ensure compliance with 1.5 expenditure ratio.
- Monitor Social Service Organizations receiving C.D.B.G. once a year to ensure compliance with federal regulations.
- To complete a minimum of 8-10 housing rehabilitation projects.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

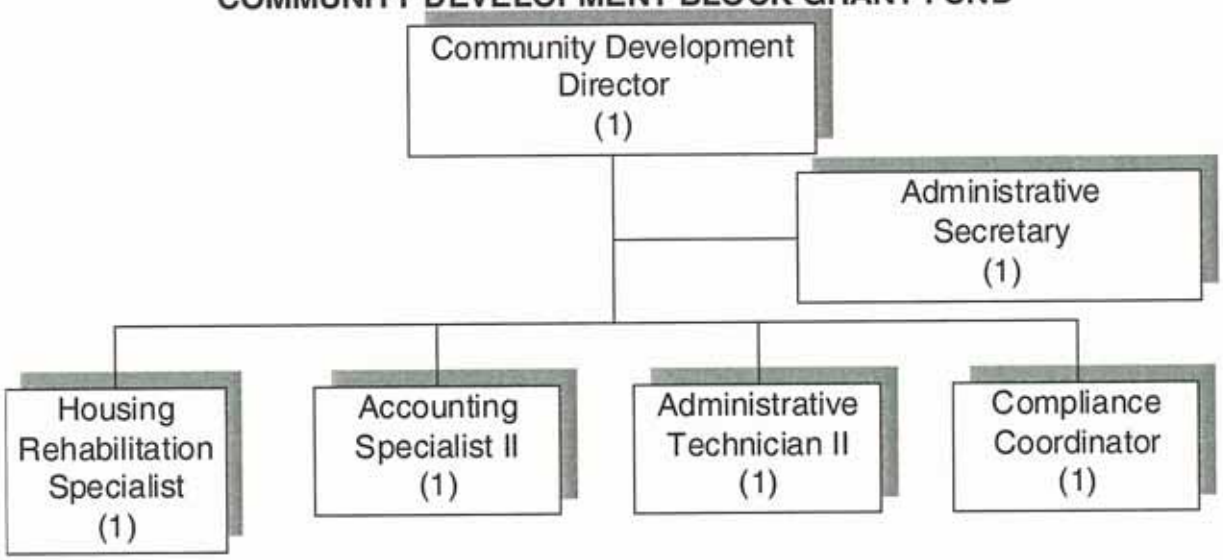
PERFORMANCE INDICATORS	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Housing Rehabilitation Construction	9	+8	+3
Demolition Program Servicing	2	+2	+0
Loans Serviced:			
Replacement Housing Loans	11	12	+2
Housing Rehabilitation Loans	25	23	+3
Deferred Housing Rehabilitation Loans / Grants	61	64	+4
Housing Rehabilitation HOME Loan	1	1	+0
Monitored Affordable Housing			
Down Payment Assistance Loans	43	44	+0
Monitored Public Service Agencies	8	9	+2

A reduction in the amount to be serviced relates to the deferred grant and/or loan being paid or forgiven. Additionally, a reduction in the federal funding amounts directly affects the number of new projects that can be undertaken.
Completion of projects in a timely manner.
Increased implementation of CDBG projects to increase the treasury draw down rate to 1.5 or below.
Administered and serviced zero interest loans and/or deferred loan/grant program for single family occupied housing rehabilitation program.
Monitored and provided technical assistance to non profit agencies.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Administrative Secretary	2	1	$25,805
Accounting Specialist II	1	1	27,756
Housing Rehabilitation Specialist	1	2	67,684
Compliance Coordinator	1	1	37,138
Community Development Director	1	1	62,766
Car Allowance			4,654
Fringe Benefits			76,550
Adjustment			(6,073)
Total	6	6	$296,280

COMMUNITY DEVELOPMENT BLOCK GRANT FUND



COMMUNITY DEVELOPMENT BLOCK GRANT
FISCAL YEAR 2010-2011

03I – DRAINAGE IMPROVEMENTS **$ 241,728**

1. **BUCHANAN, HAYS & "M" STREET DRAINAGE-** The City of Harlingen will provide funding In the amount of $241,728 for phase I of the construction. The total project cost is estimated to be $1,863,467.47. The improvements will benefit an estimated 3,146 people of which 74 percent will be of low and moderate income.

03K – STREET IMPROVEMENTS **$ 168,210**

1. **STREET IMPROVEMENTS-** These funds will be used for street overlays. The project consists of 1 ½ inch of hot asphalt mix overlay and striping as necessary for a total of 8,993 linear feet of street improvements. The improvements will benefit an estimated 4,836 people of which 53.27 percent will be low and moderate income.

05 – PUBLIC SERVICES **$ 143,500**

1. **PUBLIC SERVICES (HOMELESS SHELTER) LOAVES & FISHES OF THE RIO GRANDE VALLEY, INC -** The City will provide funding to Loaves and Fishes in the amount of **$15,500**. Funds will be used for the operation of the homeless shelter. Specifically, funds will be used to support the salaries and benefits of two (2) shelter managers. The project will serve 600 eligible individuals.
2. **PUBLIC SERVICES (SOUP KITCHEN) LOAVES AND FISHES –** The City will provide funding to the Loaves and Fishes Soup kitchen in the amount of **$18,000**. Funds will be used for the operation of the soup kitchen which provides the hungry, homeless and abused with hot meals twice a day. Specifically, funds will be used to support the salary and benefits of both the Kitchen Manager and Cook. The project will serve 115,000 meals to approximately 1,300 individuals.
3. **PUBLIC SERVICES (JOB TRAINING) - LOAVES AND FISHES** – The City will provide funding to the Loaves and Fishes Job Training Program in the amount of **$8,000**. Funds will be used for the operation of the job shop which provides free GED classes and training in Microsoft computer programs. Financial Management Training is also provided on individual basis. Specifically, funds will be used to support the salary and benefits of the Job Shop Educator. The project will train 528 homeless individuals or individuals at-risk of becoming homeless.
4. **PUBLIC SERVICES (SENIORS) – AMIGOS DEL VALLE -** The City will provide funding to the Amigos Del Valle in the amount of **$7,700**. Funds will be used to provide lunch to home bound elderly residents through the Senior Home Delivered Lunch Meal Project. The project will provide 2,020 home delivered lunch meals at the service rate of $4.95 to 9 unduplicated seniors.
5. **PUBLIC SERVICES (YOUTH) BOY'S AND GIRL'S CLUB-** The City will provide funding to the Boy's and Girl's Club in the amount of **$30,000**. Funds will be used for the continued operation of three (3) satellite units to provide

meaningful alternatives to the children in the community. This project will provide recreational and educational activities for 1,280 eligible youth.

6. **PUBLIC SERVICES (YOUTH) GIRL SCOUTS TIP OF TEXAS COUNCIL -** The City will provide funding to Girl Scouts in the amount of **$5,400**. Funds will be used for the purpose of providing membership dues for the Outreach Program. The goal is to learn the importance of science, technology, engineering and math in everyday life. New and returning members will sharper their skills in the basic math through innovative games and activities. The project will serve approximately 450 eligible girls.
7. **PUBLIC SERVICES (ABUSED & NEGLECTED CHILDREN) FAMILY CRISIS CENTER** – Funding will be provided to the Family Crisis Center in the amount of **$6,000**. Funds will be used to support the salary and benefits of the Children's Advocate position at the Family Crisis Center. The Center's Children's Program provides social skill training, safety activities, conflict resolution training, and recreational activities to child victims of domestic violence. The program also provides patenting classes to abused spouses. The position will provide counseling services for 190 children who will reside at the domestic violence shelter. .
8. **PUBLIC SERVICES (ABUSED & NEGLECTED CHILDREN) CASA** – Funding will be provided for CASA in the amount of **$15,000**. Funding will support the salary and benefits of the Volunteer Coordinator/Case Worker position to assist in the recruitment and training of local citizens becoming Court Appointed Special Advocates for abused and neglected children. These volunteers make independent recommendations to the court as to whether it would be in the best interest of the child to be freed for permanent adoption, remain in foster care, or be returned to his or her family. This project will serve 70 abused/neglected children.
9. **PUBLIC SERVICES (ABUSED & NEGLECTED CHILDREN) MAGGIE'S HOUSE** – Funding will be provided to Maggie's House in the amount of **$9,000**. Maggie's House provides investigative forensic interview with sexually and physically abused children to record and document their stories on videotape, eliminating the need for child victims to be subjected to multiple interviews by strangers. The organization also provides counseling services including extended assessments, play therapy, shore or long term therapy and support groups to child victims and their protective family members. CDBG funds will support the salary and benefits of two licensed therapists assigned to the Harlingen area. The project will serve 50 abused/neglected children.
10. **PUBLIC SERVICES (SENIORS) SENIOR COMPANION PROGRAM** – Funding will be provided to Senior Companion Program in the amount of **$15,000**. Funding will be used to empower healthy elderly seniors who are low income to become active in their community by assisting the homebound elderly seniors who are at risk of losing their independence and help them to remain at home by providing tasks of daily living assistance. Assistance will consist of companionship, light meal preparation, light housekeeping, gardening, and respite care for caregivers. The project will provide assistance to 28 unduplicated seniors.

11. **PUBLIC SERVICES (HEALTH) SUNSHINE HAVEN** – Funding will be provided to Sunshine Haven in the amount of **$8,000**. Funding will be used to support a portion of the salary of caregivers. Sunshine Haven provides 24 hour care to terminally ill individuals enrolled in hospice care who cannot be cared for at their home. The project will benefit 40 low to moderate income Harlingen residents.

14A & 14H - HOUSING REHABILITATION LOAN PROGRAM $285,000

8. **HOUSING REHABILITATION**: Funds shall be used for the continued operation of the existing low-interest housing rehabilitation program and the existing housing deferred grant program. Funds shall be provided to qualified low-income families in the form of Zero-Interest Loans, and /or Deferred Grants. Loans will be for the purpose of rehabilitation and/or reconstruction of existing substandard single family dwellings in order to meet current City Codes. The activity will also provide for the administrative project related expenses ($85,000.00).

21-PROGRAM ADMINISTRATION $203,000

9. **PROGRAM ADMINISTRATION**: This activity involves administrative support for the CDBG program. This activity is responsible for planning, oversight, coordination, staff supervision, monitoring and evaluation, contracting, record keeping and overall program management. Technical assistance will also be provided for special projects that foster housing and community development opportunities.

TOTAL CDBG ALLOCATION $ 1,035,538

HOME INVESTMENT PARTNERSHIP PROGRAM
FISCAL YEAR 2010-11

12-AFFORDABLE HOUSING-NEW CONSTRUCTION $ 306,692

Funds shall be used for the continued operation of existing Affordable Housing Programs implemented by the Harlingen Community Development Corporation, the identified Community Housing Development Organization (CHDO). HCDC provides the following affordable housing opportunities to the low and moderate-income families of the city: Homeownership Opportunities Program, Homebuyer Program, and other Housing Opportunities Programs such as Transitional Housing.

13-DIRECT HOMEOWNERSHIP ASSISTANCE $ 60,000

Funds shall be used to provide down payment and closing costs assistance for eligible participants that want to become homeowners in Harlingen through the Harlingen Community Development Corporation.

HOME ADMIN/PLANNING COST OF PJ (SUBJECT TO 10% CAP) $ 40,000

HOME Administrative Support: This activity involves administrative support for the HOME program. This activity is responsible for planning, oversight, coordination, staff supervision, monitoring and evaluation, contracting, record keeping and overall program management, and oversight of the Down Payment Assistance Program. Technical assistance will also be provided for special projects that foster housing and community development opportunities.

TOTAL HOME PROGRAM ALLOCATION $ 406,692

COMMUNITY DEVELOPMENT BLOCK GRANT
FISCAL YEAR 2010-11
ANTICIPATED PROGRAM INCOME

14-REHABILITATION-SINGLE FAMILY RESIDENTIAL
14-HOUSING REHABILITATION $ 52,871

Funds shall be used for the continued operation of the existing low-interest housing rehabilitation program and the existing housing deferred grant program. Funds shall be provided to qualified low-income families in the form of Low Interest Loans, and/or Deferred Grants. Loans will be for the purpose of rehabilitation existing substandard single family dwellings in order to meet current City Codes. The activity will also provide for the project related expenses.

12-CONSTRUCTION OF HOUSING
AFFORDABLE HOUSING-NEW CONSTRUCTION $ 48,000

Funds shall be used for the continued operation of the existing Affordable Housing Programs implemented by the Harlingen Community Development Corporation, the identified Community Housing Development Organization (CHDO). HCDC provides the following affordable housing opportunities to the low and moderate-income families of the city: Homeownership Opportunities Program, Homebuyer Program, and other Housing Opportunities Programs.

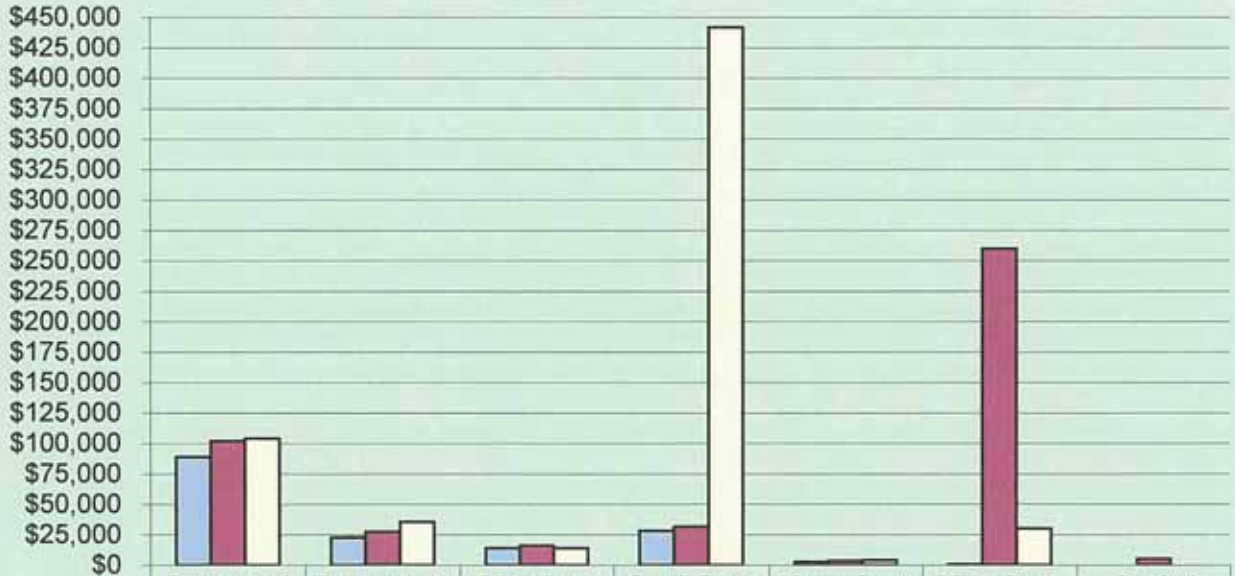
TOTAL ANTICIPATED PROGRAM INCOME $100,871.00

METROPOLITAN PLANNING ORGANIZATION FUND

CITY OF HARLINGEN
METROPOLITAN PLANNING ORGANIZATION (MPO) FUND

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
State & Federal Urban Transportation Plan	$155,121	$444,981	$444,981	$628,931
Federal	155,121	444,981	444,981	628,931
TOTAL REVENUES	**$155,121**	**$444,981**	**$444,981**	**$628,931**
EXPENDITURES:				
Personnel Services	88,695	100,532	101,907	103,991
Personnel Services - Benefits	22,611	27,261	27,261	35,496
Supplies - General	13,954	13,000	16,000	14,000
Services & Charges - General	28,160	29,470	31,470	441,470
Services & Charges - Maintenance	2,565	3,500	3,500	4,000
Services & Charges - Miscellaneous	632	266,218	259,843	29,974
Capital Outlay	0	5,000	5,000	0
TOTAL EXPENDITURES	**$156,617**	**$444,981**	**$444,981**	**$628,931**
Excess Revenues Over/(Under) Expenditures	(1,496)	0	0	0
Fund Balance Beginning of Year	(39)	(1,535)	(1,535)	(1,535)
END OF YEAR FUND BALANCE	**($1,535)**	**($1,535)**	**($1,535)**	**($1,535)**

Metropolitan Planning Organization Fund Expenditures



	Personnel Services	Personnel - Benefits	Supplies - General	Gen'l Svcs & Charges	Maint Svcs & Chgs	Misc Svcs & Charges	Capital Outlay
FY 2008/09	$88,695	$22,611	$13,954	$28,160	$2,565	$632	$0
FY 2009/10	$101,907	$27,261	$16,000	$31,470	$3,500	$259,843	$5,000
FY 2010/11	$103,991	$35,496	$14,000	$441,470	$4,000	$29,974	$0

This graph reflects expenditures trends from FY2008/2009 to 2010/2011 and visually depicts the changes.

METROPOLITAN PLANNING ORGANIZATION (MPO) FUND
102-7101

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$86,850	$98,074	$98,074	$100,474
Overtime	0	0	0	200
Car Allowance	1,845	2,458	3,833	3,317
Personnel Services	88,695	100,532	101,907	103,991
City FICA	5,426	5,951	5,951	5,961
City Medicare	1,269	1,392	1,392	1,394
City TMRS	3,975	4,517	4,517	4,960
City TCG Retirement	2,768	3,275	3,275	3,363
City Health Insurance	8,867	11,793	11,793	19,352
Worker's Compensation	306	333	333	466
Personnel Services - Benefits	22,611	27,261	27,261	35,496
Office Supplies	7,289	9,000	10,000	9,000
Office Equip/Furniture - Non-Capital	6,665	4,000	6,000	5,000
Supplies - General	13,954	13,000	16,000	14,000
Professional Services	0	0	0	380,000
Technical Services	1,090	0	0	0
Building Rental	0	0	0	30,000
Utilities / Communications	2,549	3,970	3,970	6,970
Advertising	5,352	6,000	12,000	10,000
Equipment Rental/Lease	0	0	1,319	0
Dues, Memberships & Subscriptions	1,045	2,500	1,181	2,500
Registration, Travel & Training	16,943	15,000	11,000	10,000
Employee Mileage Reimbursement	1,181	2,000	2,000	2,000
Services & Charges - General	28,160	29,470	31,470	441,470
Maintenance - Furniture & Equipment	2,565	3,500	3,500	4,000
Services & Charges - Maintenance	2,565	3,500	3,500	4,000
Miscellaneous	632	266,218	259,843	29,974
Services & Charges - Miscellaneous	632	266,218	259,843	29,974
Office Furniture & Equipment	0	5,000	5,000	0
Capital Outlay	0	5,000	5,000	0
M.P.O. FUND TOTALS	**$156,617**	**$444,981**	**$444,981**	**$628,931**

The Harlingen-San Benito Metropolitan Planning Organization (HSBMPO) is a transportation policy-making organization made up of representatives from local government and transportation authorities. The HSBMPO was created when the United State Congress passed legislation that required the formation of a Metropolitan Planning Organization (MPO) for any Urbanized Area (UZA) with a population greater than 50,000. The City of Harlingen, Texas has been designated by the Texas Governor's Office as the fiscal agent for the Harlingen-San Benito MPO.

The HSBMPO's governance structure is currently composed of three components: two committees, the Transportation Policy Committee (TPC), Technical Advisory Committee (TAC), and a MPO support staff.

The *Transportation Policy Committee (TPC)* is the top- level decision making body for the organization. The *Transportation Policy Committee* is comprised of elected and/or appointed officials from local municipalities, representatives of different transportation modes (e.g., public transit, freight, bicycle/pedestrian); and State agency officials (i.e. State Department of Transportation, Environmental Agency, etc.). The *Transportation Policy Committee's* responsibilities include debating and making decisions on key MPO actions and issues, including adoption of the Metropolitan Transportation Plan (MTP), Transportation Improvement Program (TIP), the annual Unified Planning Work Program (UPWP) and other policy documents.

The Technical Advisory Committee acts as an advisory body to the *Transportation Policy Committee* for transportation issues that are primarily technical in nature. The *Technical Advisory Committee (TAC)* interacts with the MPO's staff on technical matters related to planning and analysis tasks and projects. Through this work the *Technical Advisory Committee* develops recommendations on projects and programs for the *Transportation Policy Committee's* consideration. The *Technical Advisory Committee* is comprised of staff-level officials of local, state and federal agencies. The MPO staff is in place to ensure the ability to carry out the required metropolitan planning process in an effective and expeditious manner. The MPO staff consists of three staff members:1 MPO Director, 1 Geographical Information Systems (GIS)/Transportation Planner, and 1 Administrative Secretary. The staff is dedicated solely to MPO process oversight and management, due to the complexity of the process and need to ensure that requirements are being addressed properly.

The Harlingen-San Benito MPO is composed of the following municipalities/entities: Harlingen, San Benito, Palm Valley, Primera, Combes, Rio Hondo, Los Indios, La Feria, Santa Rosa, Cameron County Pct. 3, and Cameron County Pct. 4.

PROGRAM GOAL

The general function of the HSBMPO is to conduct multi-modal transportation system improvement projects and programs through the metropolitan planning process in order to establish a cooperative, continuous and comprehensive framework for making transportation investment decisions in the designated metropolitan area. In FY 2011 the HSBMPO will be dedicated to collecting, analyzing and maintaining the databases that have already been established. These databases contain demographic data, population forecasting, employment information, and income growth information. Two new advisory committees, Citizen Advisory Committee and Freight and Trucking Advisory Committee, will be formed.

OBJECTIVES FOR 2010-2011

- Update the Metropolitan Transportation Plan (MTP) to reflect projects for 2005 to 2035.
- Development and approval of the FY2011 Unified Planning Work Program (UPWP), by the Harlingen-San Benito MPO *Transportation Policy Committee.*
- Hold ten to twelve Technical Advisory Committee and Transportation Policy
- Committee meetings; and provide appropriate information packets and minutes.
- Develop, create and distribute four quarterly MPO newsletters.
- Work within the community to establish the Citizens Advisory Committee, which intend to meet on a monthly basis.
- Update and maintain the U.S. Census 2000 data into a user-friendly format for dissemination to the MPO cities.
- Increase and maintain MPO staff's proficiency in MPO related software such TransCAD, ArcMAP, which are required for data analysis.
    - Work with appropriate cities and organizations to create awareness and increase ridership on the current transit service in the City of Harlingen and new developing routes within the MPO boundary.
- Explore, develop and create possible transit alternatives for the HSBMPO area.
- Complete Special Studies, which include the following:
    - A Congestion Management Process
    - Complete the Hazardous Cargo Route Study
    - A Feasibility Study for a Transit Station in Harlingen, TX
    - A Land Use Study for the HSBMPO boundary area

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Budget increase done due to the request of an additional staff member to assist with transit/outreach coordination and the cost of special studies, which include a congestion management process, Feasibility Study for a transit station in Harlingen, TX and the completion of the Hazardous Cargo Route Study.

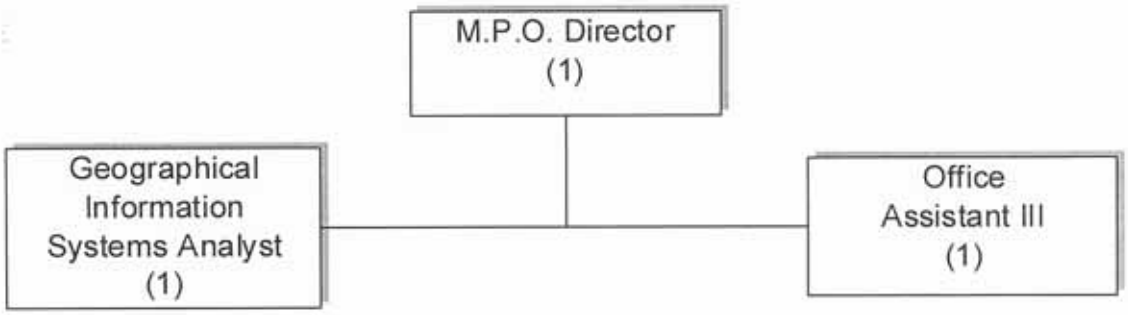
PERFORMANCE INDICATORS

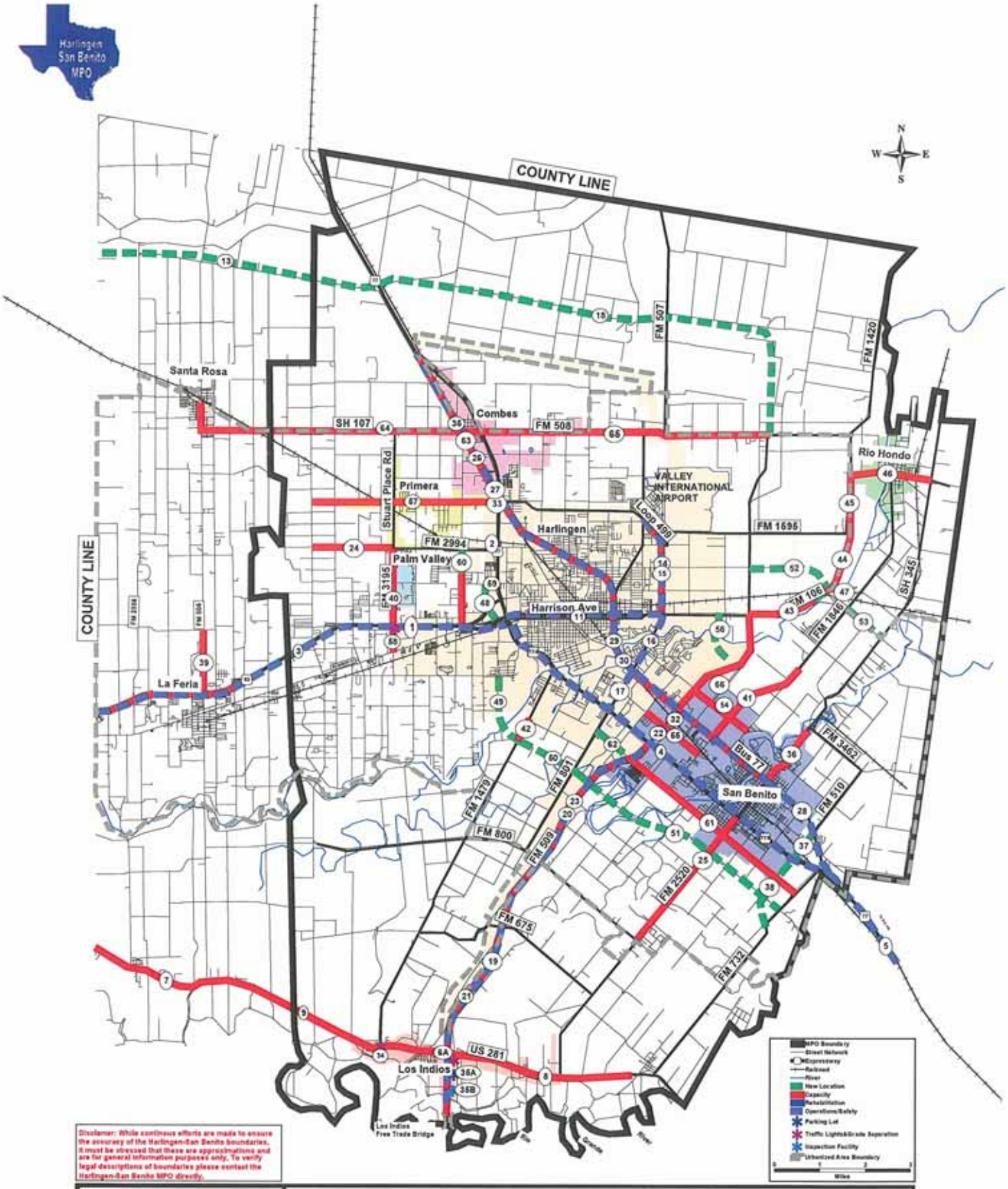
	ACTUAL FY 08-9	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Collect and Maintain Data	100%	100%	100%
EFFICIENCY			
Collect and maintain data	$16.73	$14.37	$14.37
OUTPUT			
Create and disseminate quarterly newsletters	4	3	4
Requests from the public	18	20	30
Requests from local cities	10	20	25
Number of meetings coordinated	20	20	20

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Administrative Secretary	1	1	$22,796
Geographical Information Systems Analyst	1	1	33,219
MPO Director	1	1	44,459
Car Allowance			3,317
Overtime			200
Fringe Benefits			35,496
Total	3	3	$139,487

Metropolitan Planning Organization (M.P.O.)





Harlingen-San Benito Metropolitan Planning Organization

FOR PLANNING PURPOSES ONLY

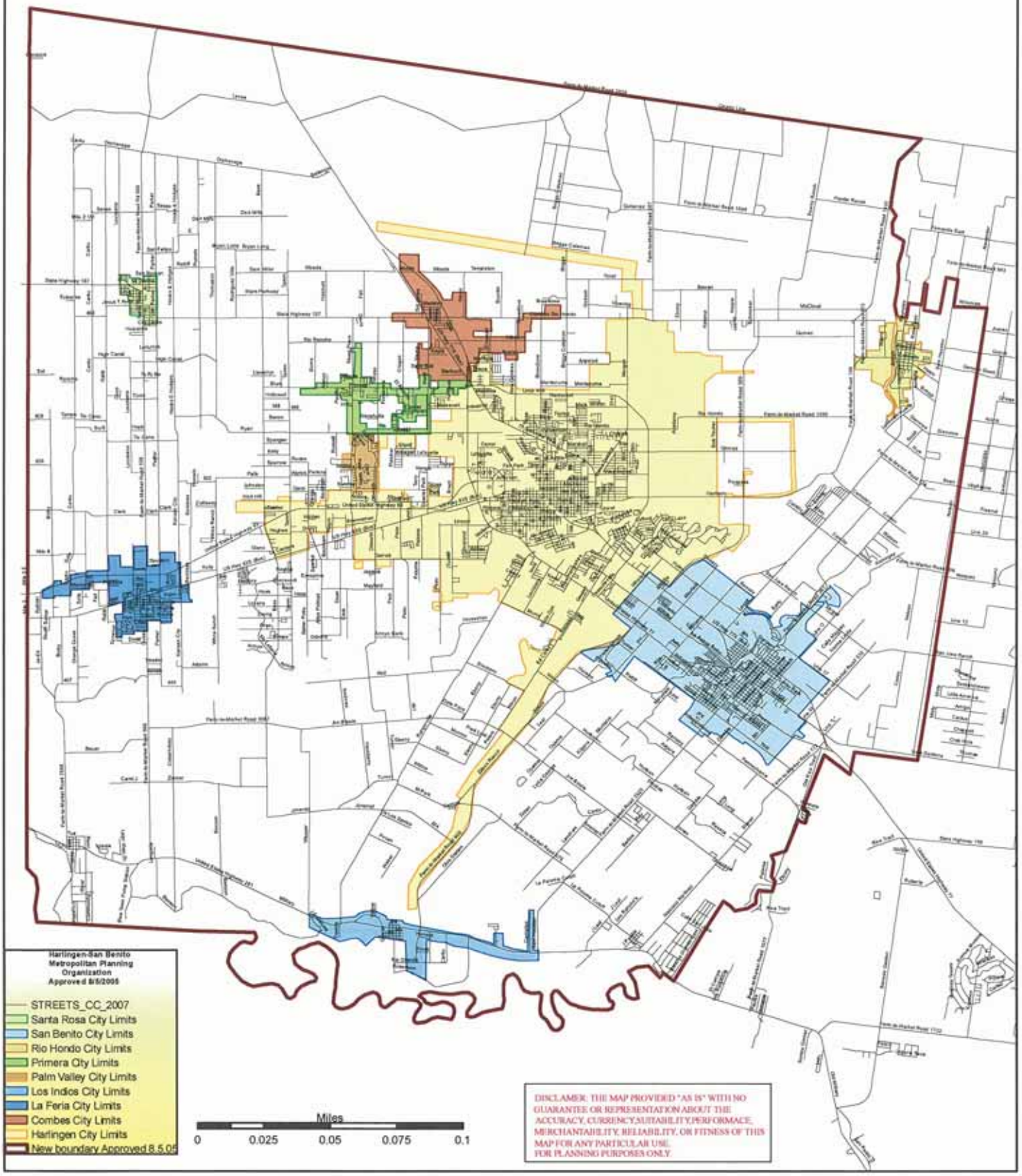
2030 Harlingen-San Benito Metropolitan Transportation Plan

Recommended Transportation Improvements

MAP IS SUBJECT TO CHANGE

Revised 10/11/2007

Harlingen-San Benito MPO Boundary Map



HARLINGEN-SAN BENITO MPO 2030 METROPOLITAN TRANSPORTATION PLAN RECOMMENDED PROJECTS BY FUNDING CATEGORY

Line Number	Corridor	Project Limits To	Project Limits From	MTP Project Number	CSJ	Length in Miles	Area	Number of Lanes	Right of Way Width	Functional Classification	Base Year LOS	2030 LOS	Proposed ROW Width	Range	Type of Project	Cost in Dollars	Comments
	Corridor Data							Existing Roadway Data			Forecast Roadway Data			Proposed Project Data			
	PREVENTATIVE MAINTENANCE & REHABILITATION - 1																
	Misc	Various		[illegible]										All	Miscellaneous Rehabilitation/Reconstruction/Operational Improvements - On System	$ [illegible]	
	Misc	Various		[illegible]										All	On-System Preventive Maintenance	$ [illegible]	
1	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	Traffic Light Improvements	$ [illegible]	
2	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	Traffic Light Improvements	$ [illegible]	
	METRO CORRIDORS - 2																
	Non-Eligible														Non-Eligible		
	URBAN CORRIDORS - 3																
3	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	FWY	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
4	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	FWY	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
5	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	FWY	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
6A	[illegible]	[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	PA	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
7	[illegible]	[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	PA	[illegible]	[illegible]	[illegible]	L	Widen to 4 Lane	$ [illegible]	
8	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	PA	[illegible]	[illegible]	[illegible]	L	Widen to 4 Lane Divided	$ [illegible]	
9	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	PA	[illegible]	[illegible]	[illegible]	L	Widen to 4 Lane Divided	$ [illegible]	
10	[illegible]																
11	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	PA	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	$ [illegible]	
12	[illegible]																
13	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
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19	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	PA	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
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24	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	$ [illegible]	
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30	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	PA	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
31	[illegible]																
	Misc	Various		[illegible]										All	[illegible]	$ [illegible]	
	RURAL CORRIDORS - 4																
	None														None		
	CONGESTION, MITIGATION & AIR QUALITY - 5																
	Non-Eligible														Non-Eligible		
	CONSOLIDATED STRUCTURES REHABILITATION - 6																
32	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	MA	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
33	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
	Misc	Various		[illegible]										All	[illegible]	$ [illegible]	
	METRO MOBILITY / REHAB - 7																
	Non-Eligible														Non-Eligible		
	SAFETY - 8																
34	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	$ [illegible]	
35	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
	Misc	Various		[illegible]										All	[illegible]	$ [illegible]	
	ENHANCEMENTS - 9																
	Misc	Various		[illegible]										All	[illegible]	$ [illegible]	
	MISCELLANEOUS - 10																
	Misc	Various		[illegible]										All	[illegible]	$ [illegible]	
	[illegible]	[illegible]	[illegible]	[illegible]										All	[illegible]	$ [illegible]	[illegible]
	Misc	Various												All	[illegible]	$ [illegible]	
	Misc	Various		[illegible]										All	[illegible]	$ [illegible]	
53a	[illegible]	[illegible]		[illegible]	[illegible]									All	[illegible]	$ [illegible]	
53b	[illegible]	[illegible]		[illegible]	[illegible]									All	[illegible]	$ [illegible]	
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	DISTRICT DISCRETIONARY - 11																
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37	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	$ [illegible]	
38	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	$ [illegible]	
39	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
40	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	MA	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
41	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	
42	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	L	[illegible]	$ [illegible]	[illegible]

HARLINGEN-SAN BENITO MPO 2030 METROPOLITAN TRANSPORTATION PLAN RECOMMENDED PROJECTS BY FUNDING CATEGORY

	Corridor Data							Existing Roadway Data				Forecast Roadway Data			Proposed Project Data		
Line Number	Corridor	Project Limits To	Project Limits From	MTP Project Number	CSJ	Length in Miles	Area	Number of Lanes	Right of Way Width	Functional Classification	Base Year LOS	2030 LOS	Proposed ROW Width	Range	Type of Project	Cost in Dollars	Comments
43	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
44	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
45	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
46	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
47	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
48	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
49	[illegible]	[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
50	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
51	[illegible]	[illegible]				[illegible]	[illegible]	[illegible]					[illegible]	[illegible]	[illegible]	[illegible]	
52	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
53	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
54	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
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56	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
57	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
58	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
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60	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
61	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
62	[illegible]	[illegible]		[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
63	[illegible]	[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
64	[illegible]	[illegible]		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
65	[illegible]	[illegible]		[illegible]	[illegible]										[illegible]	[illegible]	
66	[illegible]	[illegible]		[illegible]	[illegible]										[illegible]	[illegible]	
	LOCAL FUNDS																
															TOTAL CONSTRUCTION PROJECT COSTS	$ [illegible]	
	[illegible]			[illegible]										[illegible]	[illegible]	$ [illegible]	
	TRANSIT - FTA 5307																
	[illegible]	[illegible]		[illegible]											[illegible]	$ [illegible]	
	[illegible]	[illegible]		[illegible]											[illegible]	$ [illegible]	[illegible]
	[illegible]	[illegible]		[illegible]											[illegible]	$ [illegible]	
															TOTAL TRANSIT PROJECT COSTS	$ [illegible]	
	[illegible]														[illegible]		

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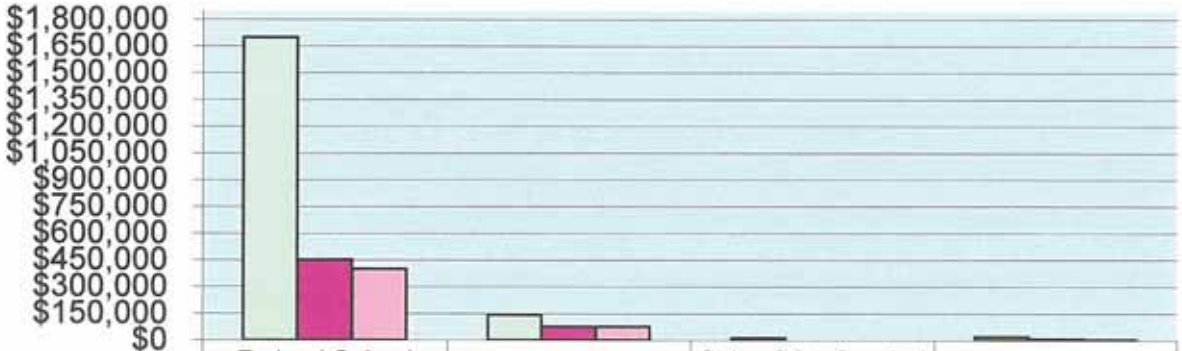
SPECIAL INVESTIGATIONS FUND

CITY OF HARLINGEN

SPECIAL INVESTIGATIONS FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Seized Funds	$1,698,809	$450,000	$450,000	$400,000
Federal	1,698,809	450,000	450,000	400,000
Seized Funds	141,799	75,000	75,000	75,000
Sale of Confiscated Property	11,740	0	0	0
State	153,539	75,000	75,000	75,000
TexPool Investments	6,917	3,000	3,000	1,200
Federal	5,505	2,000	2,000	1,500
NOW Interest	6,024	2,000	2,000	400
State	1,083	1,000	1,000	150
Investments	19,529	8,000	8,000	3,250
TOTAL REVENUES	**$1,871,877**	**$533,000**	**$533,000**	**$478,250**
EXPENDITURES:				
Police Operations	1,151,061	791,000	1,445,537	481,285
SWAT - Federal Funds	36,243	62,472	62,472	29,886
State Funds	120,166	62,500	375,495	376,224
SWAT - State Funds	711	1,200	1,200	1,200
TOTAL EXPENDITURES	**$1,308,181**	**$917,172**	**$1,884,704**	**$888,595**
Excess Revenues Over/Under Expenditures	563,696	(384,172)	(1,351,704)	(410,345)
Fund Balance Beginning of Year	2,211,648	2,775,344	2,775,344	1,423,640
END OF YEAR FUND BALANCE	**$2,775,344**	**$2,391,172**	**$1,423,640**	**$1,013,295**

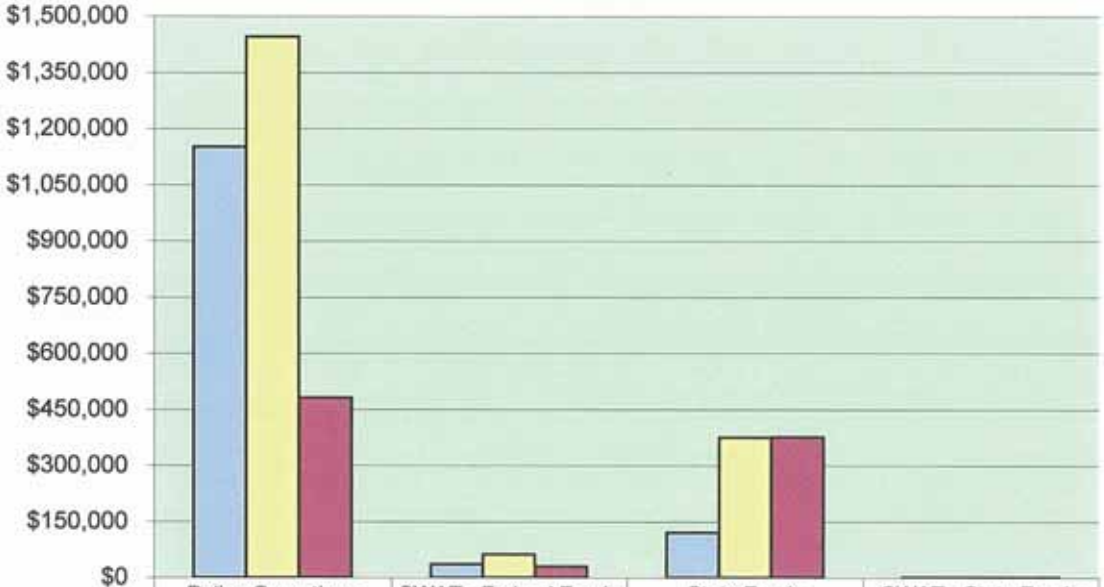
Special Investigations Fund Revenues



	Federal Seized Funds	State Seized Funds	Sale of Confiscated Property	Investments
FY 2008/09	$1,698,809	$141,799	$11,740	$19,529
FY 2009/10	$450,000	$75,000	$0	$8,000
FY 2010/11	$400,000	$75,000	$0	$3,250

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Special Investigations Fund Expenditures



	Police Operations	SWAT - Federal Funds	State Funds	SWAT - State Funds
FY 2008/09	$1,151,061	$36,243	$120,166	$711
FY 2009/10	$1,445,537	$62,472	$375,495	$1,200
FY 2010/11	$481,285	$29,886	$376,224	$1,200

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

SPECIAL INVESTIGATIONS FUND 103-3010
(Police Operations)

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Office Supplies	$16,082	$28,000	$38,000	$33,000
Office Equip/Furniture - Non-Capital	425,075	15,200	33,669	15,300
Civil Service Exams	0	0	2,000	0
Uniform & Safety Supplies	39,183	86,500	86,500	74,250
Bullet Proof Vests	2,350	5,000	6,000	68,435
Food, Drinks, & Ice	9,009	0	5,000	7,500
Supplies - General	491,699	134,700	171,169	198,485
Miscellaneous Supplies	120,354	130,200	529,587	56,800
Supplies - Miscellaneous	120,354	130,200	529,587	56,800
Utilities / Communications	36,994	30,000	104,500	60,000
Professional Services	1,361	25,000	79,000	25,000
Laundry & Uniform Services	1,295	8,000	8,000	8,000
Dues, Memberships & Subscriptions	0	0	1,000	0
Registration, Travel, & Training	9,632	30,000	35,000	30,000
Contract Labor	49,216	22,000	22,000	37,000
Services & Charges - General	98,498	115,000	249,500	160,000
Maintenance - Furniture & Equipment	0	25,000	30,000	0
Maintenance - Software	76,873	0	0	0
Services & Charges - Maintenance	76,873	25,000	30,000	0
Miscellaneous	19,781	0	33,181	0
Services & Charges - Miscellaneous	19,781	0	33,181	0
Office Furniture & Equipment	0	5,600	45,600	0
Motor Vehicles & Heavy Equipment	0	58,000	58,000	0
Miscellaneous Equipment	343,856	322,500	328,500	66,000
Capital Outlay	343,856	386,100	432,100	66,000
POLICE OPERATIONS TOTALS	**$1,151,061**	**$791,000**	**$1,445,537**	**$481,285**

SPECIAL INVESTIGATIONS FUND 103-3012 (SWAT-Federal)

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Overtime	2,488	3,008	3,008	3,008
Personnel Services	2,488	3,008	3,008	3,008
City FICA	0	186	186	186
City Medicare	0	44	44	44

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
City TCG Retirement	0	150	150	150
Worker's Compensation	0	84	84	98
Personnel Services	0	464	464	478
Uniform & Safety Supplies	1,910	11,000	11,000	7,000
Supplies - General	1,910	11,000	11,000	7,000
Miscellaneous Supplies	26,816	30,500	30,500	900
Supplies - Miscellaneous	26,816	30,500	30,500	900
Registration, Travel, & Training	5,029	17,500	17,500	18,500
Services & Charges - General	5,029	17,500	17,500	18,500
SWAT FEDERAL TOTAL	**$36,243**	**$62,472**	**$62,472**	**$29,886**

SPECIAL INVESTIGATIONS FUND 103-3016 (Police-State Funds)

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Office Equipment/Furn.-Non-Capital	$11,187	$0	$25,795	$0
Uniform & Safety Supplies	1,483	4,000	14,500	7,650
Supplies - General	12,670	4,000	40,295	7,650
Miscellaneous Supplies	20,804	4,000	46,200	37,950
Supplies - Miscellaneous	20,804	4,000	46,200	37,950
Advertising	0	0	10,000	0
Equipment Rental/Lease	1,215	2,500	2,500	2,500
Dues, Memberships, & Subscriptions	617	1,000	1,000	1,000
Regis., Travel & Training	0	5,000	5,000	5,000
Services & Charges - General	1,832	8,500	18,500	8,500
Maintenance - Miscellaneous Equipment	2,147	6,000	6,000	6,000
Maintenance - Software	0	0	56,500	0
Services & Charges - Maintenance	2,147	6,000	62,500	6,000
Informant Fees	13,000	15,000	15,000	15,000
Miscellaneous	24,867	25,000	55,000	34,124
Services & Charges - Miscellaneous	37,867	40,000	70,000	49,124
Office Furniture & Equipment	0	0	8,000	0
Motor Vehicles & Heavy Equipment	44,846	0	90,000	252,000
Miscellaneous	0	0	40,000	15,000
Capital Outlay	44,846	0	138,000	267,000
POLICE-STATE FUNDS TOTAL	**$120,166**	**$62,500**	**$375,495**	**$376,224**

SPECIAL INVESTIGATIONS FUND 103-3018 (SWAT - State)

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Food, Drinks, & Ice	$78	$1,000	$1,000	$1,000
Supplies - General	78	1,000	1,000	1,000
Dues, Memberships, & Subscriptions	175	200	200	200
Registration, Travel, & Training	458	0	0	0
Services & Charges - General	633	200	200	200
SWAT STATE TOTAL	**$711**	**$1,200**	**$1,200**	**$1,200**

The Special Investigation Fund is used to account for monies awarded to and received by the Harlingen Police Department through the United States Asset Forfeiture Program. These funds are not to be used to supplant the General Fund, but are to be used to finance Harlingen Police Investigations that may result in the furtherance of seizures and forfeitures, and for law enforcement equipment to be used by the Department in support of law enforcement activities and purposes.

PROGRAM GOAL

- Continue drug and narcotic interdiction efforts and intelligence gathering
- Continue to participate in the assets forfeiture programs in collaboration with the Cameron County District Attorney's Office, the Federal Bureau of Investigations (FBI) and the Drug Enforcement Administration (DEA).
- Investigate and assist in the prosecution of organized vice operations and the enforcement of drug laws.

OBJECTIVES FOR 10-11

- Continued enrollment of narcotic officers' professional associations, thereby increasing the department's ability to gather intelligence information through a wider network
- Provide advanced training to investigators
- Enhance street drug interdiction and overall department crime reduction efforts by purchasing improved technology and necessary equipment with awarded forfeiture funds

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGE

The main difference is due to police operations miscellaneous equipment under Capital Outlay which decreased by $366,000.

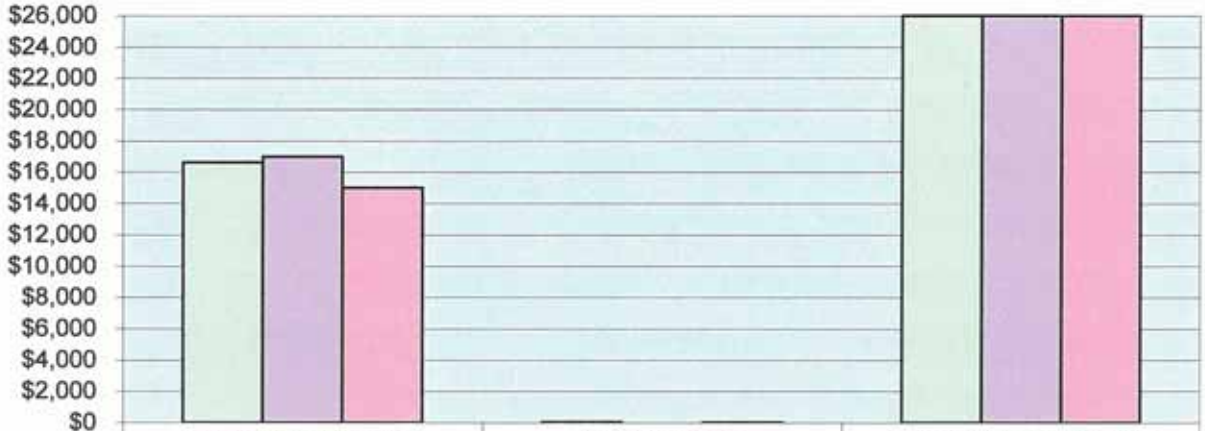
TENNIS COURT FUND

CITY OF HARLINGEN

TENNIS COURT FUND

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Tennis Court Fees	$16,624	$17,000	$17,000	$15,000
NOW Interest	35	0	0	25
Miscellaneous	16,659	17,000	17,000	15,025
General Fund	26,000	26,000	26,000	26,000
Transfer From	26,000	26,000	26,000	26,000
TOTAL REVENUES	**$42,659**	**$43,000**	**$43,000**	**$41,025**
EXPENDITURES				
Contract Labor	37,098	37,640	37,640	37,831
Services & Charges - General	37,098	37,640	37,640	37,831
Maintenance - Buildings	2,248	3,000	3,000	3,000
Services & Charges - Maintenance	2,248	3,000	3,000	3,000
Miscellaneous	36	100	100	100
Services & Charges - Miscellaneous	36	100	100	100
TOTAL EXPENDITURES	**$39,382**	**$40,740**	**$40,740**	**$40,931**
Excess Revenues Over/Under Expenditures	3,277	2,260	2,260	94
Fund Balance Beginning of Year	2,987	6,264	6,264	8,524
END OF YEAR FUND BALANCE	**$6,264**	**$8,524**	**$8,524**	**$8,618**

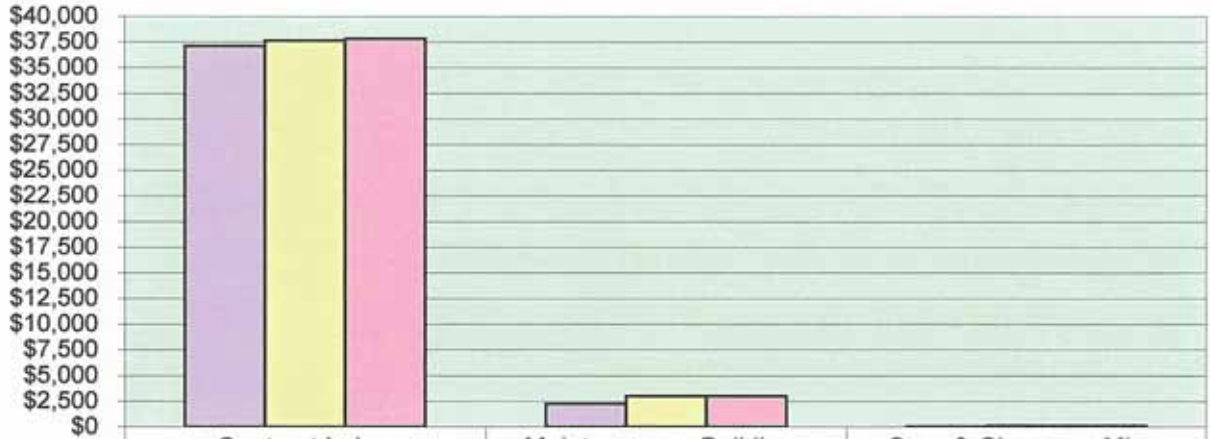
Tennis Court Fund Revenues



	Tennis Court Fees	NOW Interest	General Fund Transfer
FY 2008/09	$16,624	$35	$26,000
FY 2009/10	$17,000	$0	$26,000
FY 2010/11	$15,000	$25	$26,000

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Tennis Court Fund Expenditures



	Contract Labor	Maintenance - Buildings	Svcs & Charges - Misc.
FY 2008/09	$37,098	$2,248	$36
FY 2009/10	$37,640	$3,000	$100
FY 2010/11	$37,831	$3,000	$100

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

The Tennis Division has courts at multiple sites including Victor Park and the H.E.B. Tennis Center. Victor Park has a total of six lighted courts, available for free to the general public. The H.E.B. Tennis Center is composed of two batteries consisting of six and twelve lighted courts and a pro shop. A full-time professional tennis instructor is on staff to manage the Center and to teach class. The H.E.B. Tennis Center maintains a full schedule of tennis activities including lessons, leagues, tournaments, and social activities. Tennis is a lifetime sport.

PROGRAM GOAL

The goal of the Tennis Division is to continue promoting tennis and to increase participation and revenues.

OBJECTIVES FOR 10-11

- Research funding options for four (4) additional tennis courts and Pro shop for the Pendleton Park & Tennis Center Renovations.
- Resurfacing Victor Park Tennis Courts and replacement of windscreens.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Tennis courts maintained	24	20	20
Tennis league seasons	3	3	3
Tennis Tournaments	10	10	10
Youth tennis camps	2	2	2
EFFICIENCY			
Tennis Center cost per day	$110.78	$111.61	$112.14
OUTPUT			
Annual tennis play	11,250	11,000	11,000
Annual league participation	650	650	650
Annual tournament participation	2,600	2,600	2,600

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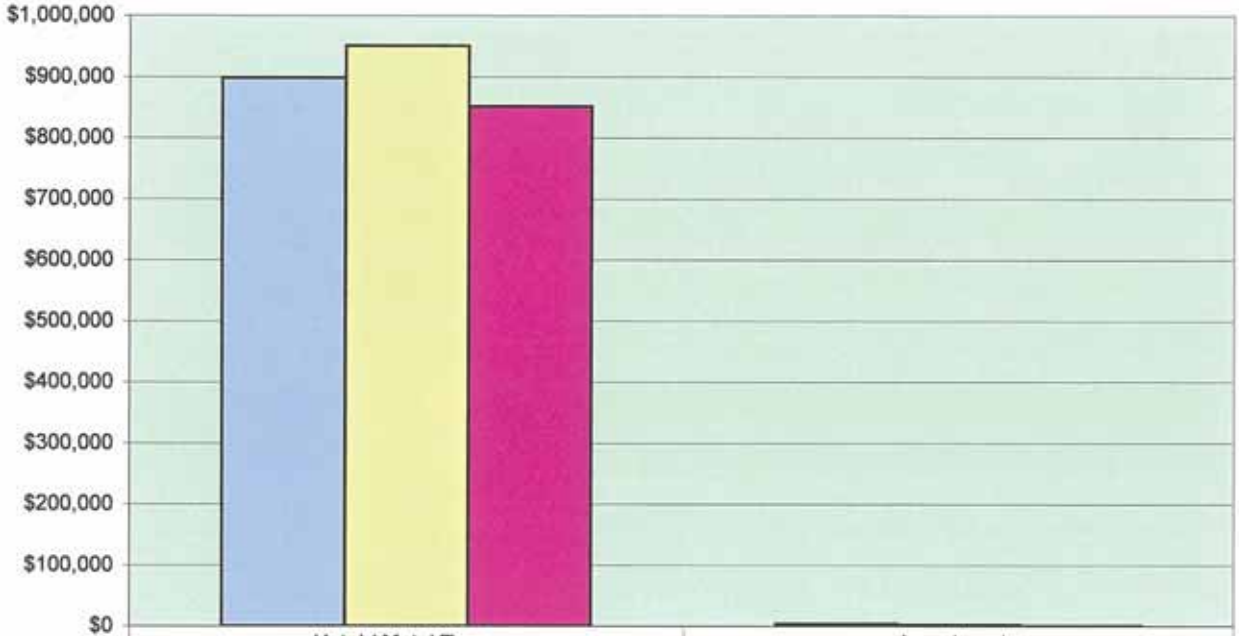
HOTEL/MOTEL OCCUPANCY TAX FUND

CITY OF HARLINGEN

HOTEL/MOTEL OCCUPANCY TAX FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Hotel/Motel Taxes	$896,959	$950,000	$950,000	$850,000
Penalty & Interest	1,170	750	750	1,200
Other	898,129	950,750	950,750	851,200
TexPool	1,512	700	700	500
NOW Interest	1,973	1,500	1,500	100
Investments	3,485	2,200	2,200	600
TOTAL REVENUES	**$901,614**	**$952,950**	**$952,950**	**$851,800**
EXPENDITURES:				
Tourism Recreation Division 105-6060				
Educational & Recreational	$9,342	$15,000	$15,000	$15,000
Advertising	727	0	0	0
Dues, Memberships, & Subscriptions	5,000	0	0	0
Contract Labor	19,163	25,000	25,000	25,000
TOURISM RECREATION DIVISION TOTAL	34,232	40,000	40,000	40,000
Chamber of Commerce Division 105-6101				
Chamber of Commerce	488,000	488,000	488,000	0
Birding Festival	23,000	33,000	33,000	33,000
Birding Festival Exenses	10,000	20,000	20,000	20,000
CHAMBER OF COMMERCE DIV TOTAL	521,000	541,000	541,000	53,000
Miscellaneous Division 105-6199				
Iwo Jima	$10,000	$10,000	$10,000	$10,000
Riofest	30,000	50,000	50,000	0
Riofest Expenses	0	20,000	20,000	0
Harlingen Performing Arts Theatre	21,000	27,000	27,000	27,000
MISCELLANEOUS DIVISION TOTAL	61,000	107,000	107,000	37,000
Transfers Out Division 105-9999				
Convention/Visitors Bureau	$0	$0	$0	$488,000
Harlingen Downtown Fund	35,000	35,000	35,000	35,000
Municipal Auidtorium Fund	158,000	158,000	158,000	158,000
Harlingen Arts & Heritage Museum Fund	70,000	70,000	70,000	70,000
TRANSFERS OUT DIVISION TOTAL	263,000	263,000	263,000	751,000
TOTAL EXPENDITURES	**$879,232**	**$951,000**	**$951,000**	**$881,000**
Excess Revenues Over/(Under) Expenditures	22,382	1,950	1,950	(29,200)
Fund Balance Beginning of Year	534,467	556,849	556,849	558,799
END OF YEAR FUND BALANCE	**$556,849**	**$558,799**	**$558,799**	**$529,599**

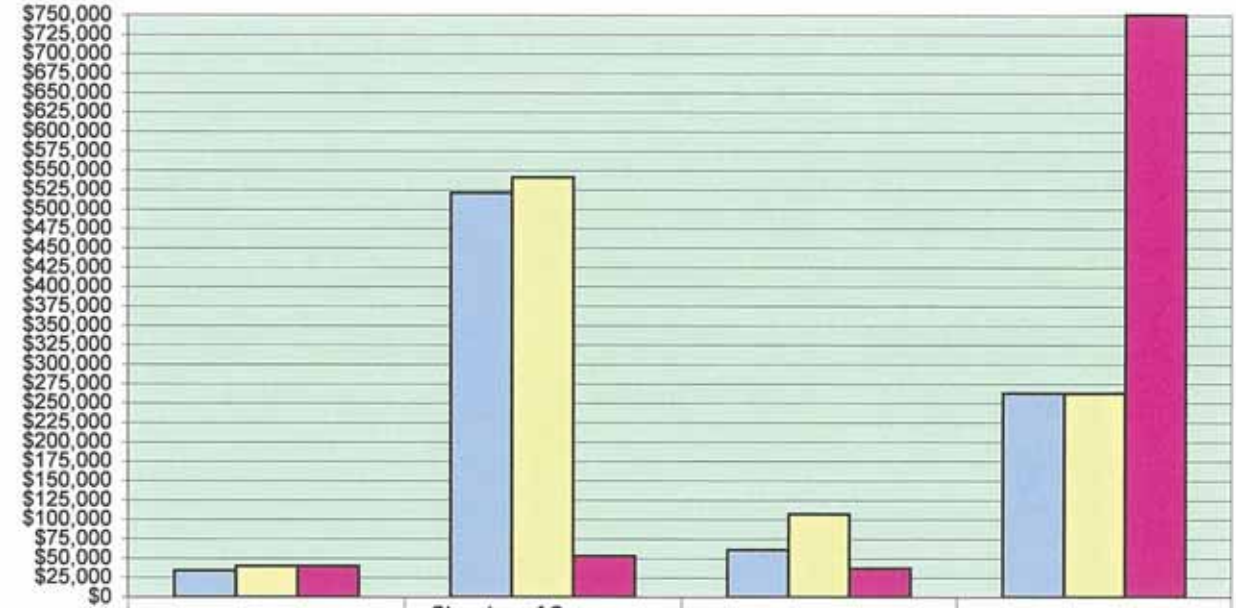
Hotel/Motel Fund Revenues



	Hotel / Motel Taxes	Investments
FY 2008/09	$898,129	$3,485
FY 2009/10	$950,750	$2,200
FY 2010/11	$851,200	$600

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Hotel/Motel Fund Expenditures



	Tourism Recreation Division	Chamber of Commerce Division	Miscellaneous Division	Transfers Out Division
FY 2008/09	$34,232	$521,000	$61,000	$263,000
FY 2009/10	$40,000	$541,000	$107,000	$263,000
FY 2010/11	$40,000	$53,000	$37,000	$751,000

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

HOTEL/MOTEL OCCUPANCY TAX FUND 105

The Hotel/Motel Occupancy Tax Fund is used to account for monies received from the City of Harlingen's hotels and motels based on the City's 7% occupancy tax. The fund allocates a portion to the Chamber of Commerce for the purpose of attracting visitors to Harlingen. This is accomplished through sporting events, small conventions, tour groups, motor coach rallies, and Winter Texan promotions. The Tourist Recreation Division, which provides a year-round program for retired tourists and local retirees residing in Harlingen, is another recipient of the fund's monies. The Hotel/Motel Fund is used to promote activities and events at the Municipal Auditorium, Casa de Amistad Complex and the Harlingen Arts & Heritage Museum for the purpose of attracting tourists to the area. Other benefactors of the Hotel/Motel Fund are the Rio Grande Birding Festival and the Harlingen Performing Arts Theater. These entities must allocate a certain percentage of their funds for promotion and advertising.

TOURIST RECREATION DIVISION 105-6060

The Tourist Recreation Division utilizes Hotel/Motel Funding to promote tourism to Harlingen by providing athletic facilities and tournament play, as well as hosting a variety of special events including Blues On The Hill, the Winter Texan Appreciation Fiesta and the 4th of July Fireworks Display.

PROGRAM GOAL

Promote tourism through hosting special events and sport tournaments.

OBJECTIVES FOR 10-11

- Host statewide soccer tournaments at the new Harlingen Soccer Complex.
- Compete to host more PONY National Tournaments at the Sports Complex or other sports related venues.
- Increase participation and activities for the 8th Annual Winter Texan Appreciation Fiesta.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

The Chamber of Commerce Division budget was transferred the new division Convention and Visitor's Bureau.

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CATASTROPHIC EMERGENCY RELIEF FUND

CITY OF HARLINGEN
CATASTROPHIC EMERGENCY RELIEF FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
TexPool Investments	$392	$500	$3,000	$100
NOW Interest	15,216	4,000	2,500	300
Investments	15,608	4,500	5,500	400
FEMA Recovery	368,458	0	437,000	0
Insurance Recovery-Other	587,527	0	920,335	0
Various	955,985	0	1,357,335	0
TOTAL REVENUES	**$971,593**	**$4,500**	**$1,362,835**	**$400**
EXPENDITURES:				
Public Works Administration	12,593	25,000	25,000	25,000
Traffic Signal Main.	4,168	0	0	0
Sanitation	92,671	0	0	0
Brush & Debris Collection	0	0	390,000	0
Library Services	16,555	0	0	0
Public Buildings	1,242,787	0	431,464	0
Transfers to Other Funds	303,600	0	0	0
TOTAL EXPENDITURES	**$1,672,374**	**$25,000**	**$846,464**	**$25,000**
Excess Revenues Over/(Under) Expenditures	(700,781)	(20,500)	516,371	(24,600)
Fund Balance Beginning of Year	1,533,513	832,732	832,732	1,349,103
END OF YEAR FUND BALANCE	**$832,732**	**$812,232**	**$1,349,103**	**$1,324,503**

CATASTROPHIC EMERGENCY RELIEF FUND 106-5001

The Catastrophic Emergency Relief Fund is used to account for funds transferred from other funds and for monies received from grants. An example of this would be Federal Emergency Management Agency (FEMA), which approves grants when natural disasters occur. The fund will account for expenditures specifically authorized by ordinances, including capital improvements, and catastrophic emergency type expenditures, such as flood or hurricane disasters.

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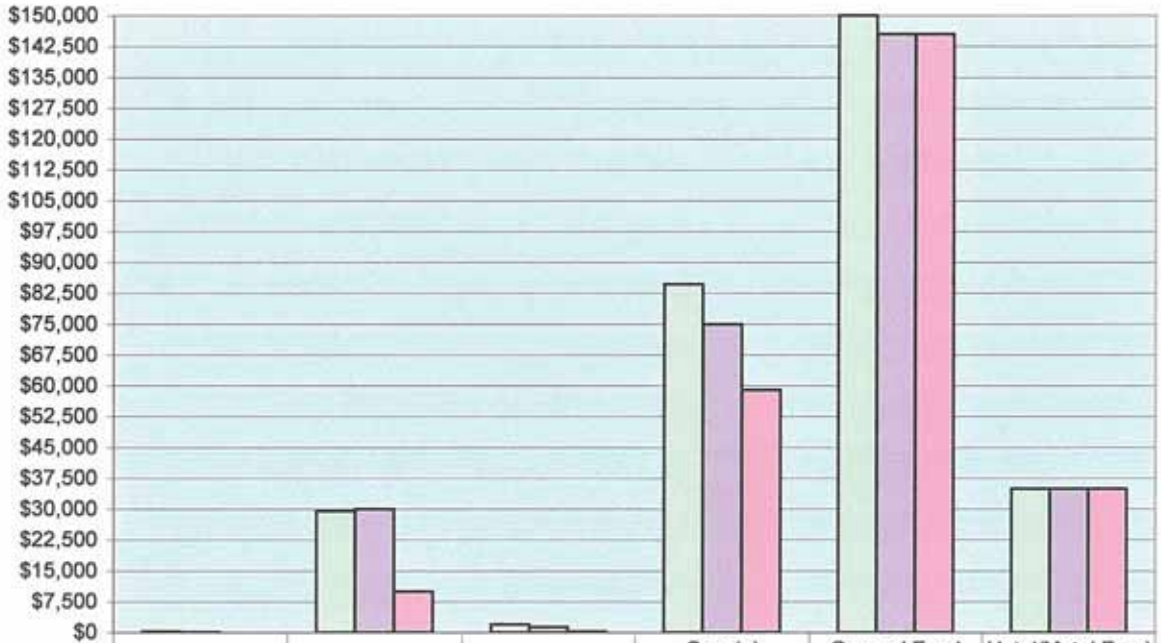
HARLINGEN'S DOWNTOWN FUND

CITY OF HARLINGEN

HARLINGEN'S DOWNTOWN FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Special Activities - Events	$160	$80	$80	$0
July 4th Parade	40	0	0	0
Miscellaneous	200	80	80	0
Promotion & Advertising	29,506	30,000	20,000	10,000
Local	29,506	30,000	20,000	10,000
TexPool Investment	726	360	360	100
NOW Interest	1,253	1,000	1,000	100
Investments	1,979	1,360	1,360	200
Special Assessments	84,702	75,000	75,000	59,000
Assessments	84,702	75,000	75,000	59,000
Miscellaneous	421	0	0	0
Various	421	0	0	0
Transfer from General Fund	150,000	145,500	145,500	145,500
Transfer from Hotel/Motel Fund	35,000	35,000	35,000	35,000
Transfer From	185,000	180,500	180,500	180,500
TOTAL REVENUES	**$301,808**	**$286,940**	**$276,940**	**$249,700**
EXPENDITURES:				
Administration 107-1701				
Personnel Services - Pay	$101,830	$104,613	$104,613	$105,827
Personnel Services - Benefits	30,418	33,213	33,213	35,810
Supplies - General	3,295	3,900	3,900	4,600
Supplies - Miscellaneous	1,526	2,300	2,300	2,000
Services & Charges - General	40,882	45,595	42,230	41,630
Services & Charges - Maintenance	2,220	5,000	4,000	4,200
Services & Charges - Miscellaneous	89,885	75,000	159,714	59,000
Administration Total	270,056	269,621	349,970	253,067
Grants 107-1703				
Services & Charges - General	29,482	30,000	30,000	10,000
Grants Total	29,482	30,000	30,000	10,000
Jackson Street Jubilee 107-1705				
Services & Charges - Miscellaneous	(32)	0	0	0
Jackson Street Jubilee Total	(32)	0	0	0
Transfers to Other Funds 107-9999	72	0	0	0
TOTAL EXPENDITURES	**$299,578**	**$299,621**	**$379,970**	**$263,067**
Excess Revenues Over/(Under) Expenditures	2,230	(12,681)	(103,030)	(13,367)
Fund Balance Beginning of Year	238,106	240,336	240,336	137,306
END OF YEAR FUND BALANCE	**$240,336**	**$227,655**	**$137,306**	**$123,939**

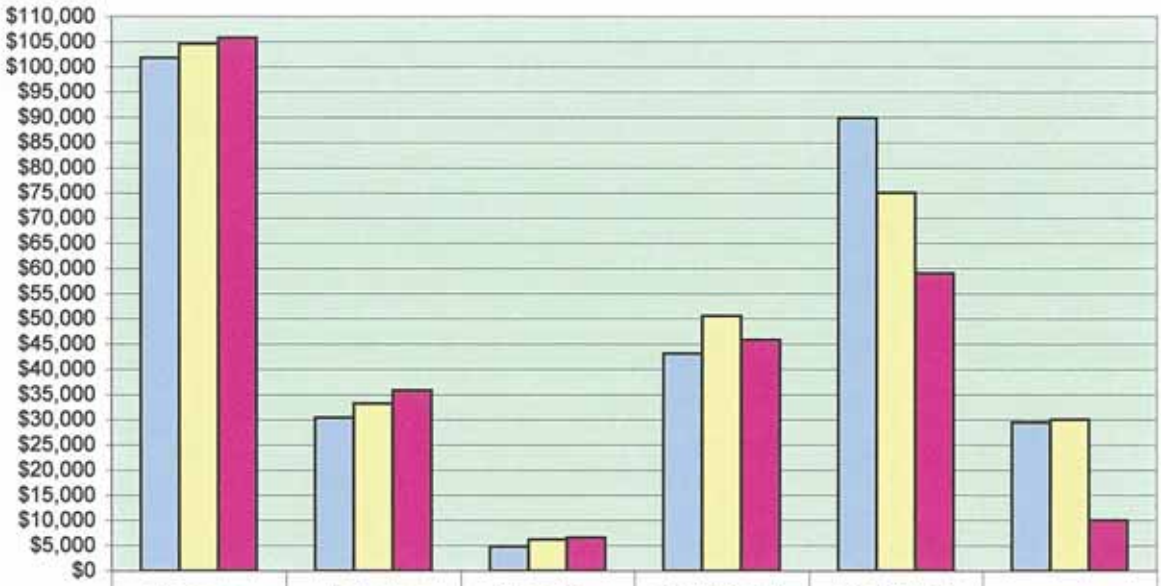
Harlingen Downtown Fund Revenues



	Special Events	Local	Investment	Special Assessments	General Fund Transfer	Hotel/Motel Fund Transfer
FY 2008/09	$200	$29,506	$1,979	$84,702	$150,000	$35,000
FY 2009/10	$80	$30,000	$1,360	$75,000	$145,500	$35,000
FY 2010/11	$0	$10,000	$200	$59,000	$145,500	$35,000

This graph relects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Harlingen Downtown Fund Expenditures



	Personnel Services	Personnel Services Benefits	Supplies - General	Gen'l Svcs & Chgs	Misc Svcs & Charges	Grants
FY 2008/09	$101,830	$30,418	$4,821	$43,102	$89,885	$29,482
FY 2009/10	$104,613	$33,213	$6,200	$50,595	$75,000	$30,000
FY 2010/11	$105,827	$35,810	$6,600	$45,830	$59,000	$10,000

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

HARLINGEN'S DOWNTOWN FUND 107-1701

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$101,830	$104,613	$104,613	$105,827
Personnel Services	101,830	104,613	104,613	105,827
City FICA	6,302	6,473	6,473	6,549
City Medicare	1,474	1,514	1,514	1,532
City TMRS	12,852	14,510	14,510	15,800
City Health Insurance	9,080	9,981	9,981	10,940
Workers Compensation	710	735	735	989
Personnel Services - Benefits	30,418	33,213	33,213	35,810
Office Supplies	2,689	3,000	3,000	3,000
Office Furn-Equip Non Cap	360	500	500	1,200
Food, Drinks, & Ice	246	400	400	400
Supplies General	3,295	3,900	3,900	4,600
Miscellaneous Supplies	1,526	2,300	2,300	2,000
Supplies Miscellaneous	1,526	2,300	2,300	2,000
Utilities - Communications	2,224	2,000	2,000	2,000
Utilities - Electricity	806	3,500	2,200	2,500
Utilities - Other	127	0	100	0
Professional Services	220	300	500	300
Technical Services	909	0	0	0
Audit Fees	1,600	2,200	2,200	2,200
Advertising	27,450	28,000	29,200	28,535
Equipment Rental/Lease	650	250	250	250
Vehicle Rental	1,000	100	100	100
Building Rental	2,585	4,200	3,019	3,000
Dues, Memberships, & Subscriptions	745	745	745	745
Registration, Travel, & Training	1,211	2,400	716	800
Employee Mileage Reimbursement	934	1,500	1,000	800
Small Claims - Unfunded	421	400	200	400
Services & Charges - General	40,882	45,595	42,230	41,630
Maintenance-Furniture & Equipment	184	0	463	500
Internal Service Charges	533	2,500	1,500	1,500
Fuel	1,503	2,500	2,037	2,200
Services & Charges - Maintenance	2,220	5,000	4,000	4,200
Improvement/Promotions - West Side	90,216	75,000	104,714	59,000
Miscellaneous	(331)	0	55,000	0
Service & Charges - Miscellaneous	89,885	75,000	159,714	59,000
ADMINISTRATION TOTAL 107-1701	270,056	269,621	349,970	253,067
GRANTS TOTAL 107-1703	29,482	30,000	30,000	10,000
JACKSON STREET JUBILEE TOTAL 107-1705	(32)	0	0	0
TRANSFERS TO OTHER FUNDS 107-9999	72	0	0	0
HARLINGEN'S DOWNTOWN FUND TOTALS	$299,578	$299,621	$379,970	$263,067

Downtown Harlingen, a Public Improvement District, was established in 1989 to foster economic growth and redevelopment in Harlingen's central business district. Today more than 140 businesses or organizations operate in Downtown Harlingen. The mix of retail and service businesses, government and nonprofit offices, financial institutions, and restaurants includes the city's oldest, most established businesses, national chains, and young entrepreneurs.

The downtown revitalization program has been a public/private partnership since its beginning. In addition to funding provided by the City, Downtown property owners have voted five times to tax themselves through an annual assessment to generate revenue for improvements including landscaping, signage, promotions, and storefront enhancements. A seven-member Board of Directors appointed by the Mayor and City Commission oversees the expenditures of assessment funds. The Downtown Manager, Redevelopment Specialist, and Maintenance Coordinator coordinate daily operations with other city departments, volunteers, property owners, and businesses managers.

Economic growth, creation of new jobs, historic preservation, and development of community pride are among the goals of the program. Downtown Harlingen is affiliated with the National Main Street Center, a program of the National Trust for Historic Preservation, and the Main Street Program administered by the Texas Historical Commission.

PROGRAM GOAL

Develop and promote Downtown revitalization, including public improvements, property enhancements, business development, and promotions.

OBJECTIVES FOR 10-11

Enhance the downtown's physical appearance through building rehabilitation, storefront improvements, signs, landscaping, murals, merchandising, and displays, partnering with public and private sector groups in beautification and public improvement projects, and educating people about the importance of quality design and good visual presentations.

Strengthen and diversify the downtown's economic base by helping existing businesses to grow and expand, property owners to convert unused or underutilized buildings into productive commercial space, and downtown businesspeople to sharpen their competitiveness and merchandising skills.

Market the commercial district through events, advertising, printed materials, and public relations to attract customers, potential investors, new businesses, residents, and visitors.

Build consensus and cooperation among public and private groups and individuals through partnerships and effective, ongoing management and advocacy for the downtown.

PERFORMANCE INDICATORS

To help property owners and businesses improve the overall image and enhance economic vitality in Downtown Harlingen. Matching grants were available, in the last fiscal year, in four areas:

Signage – Maximum grant is $2,500
Storefront – Maximum grant is $6,000
Fire Safety – Maximum grant is $15,000
Security – Maximum grant is $2,000

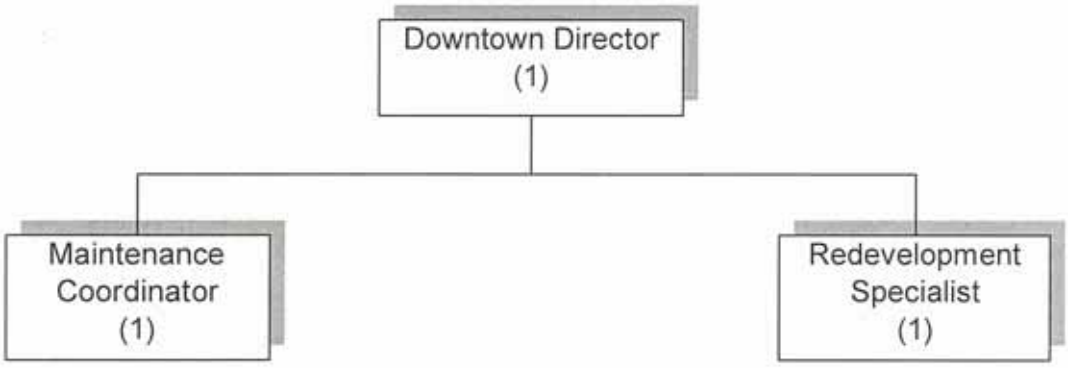
The Board of Directors considered and awarded incentive grants on an ongoing basis throughout the year, leveraged against private investments by business and property owners.

DOWNTOWN GRANT PROGRAMS	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSE FY 10-11
Sign Grants Awarded	18	11	7
Total Awarded	$9,112	$4,262	
Storefront Grants Awarded	22	5	7
Total Awarded	$43,711	$12,059	
Fire Safety Grants Awarded	2	1	1
Total Awarded	$1,836	$13,161	
Rent Buy-Down Grants Awarded	3	Program Terminated	
Total Awarded	$1,500	Effective 10/1/09	
Security Grants Awarded	3	3	1
Total Awarded	$0	$2,923	

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Maintenance Coordinator	1	1	$20,975
Redevelopment Specialist	1	1	$33,506
Downtown Director	1	1	$51,346
Fringe Benefits			35,810
Total	3	3	$141,637

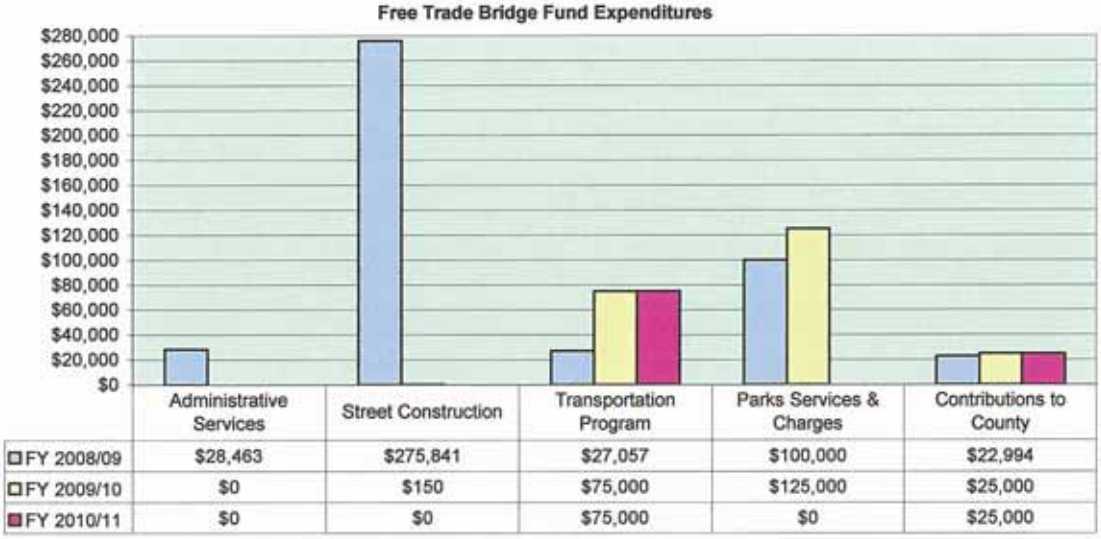
HARLINGEN DOWNTOWN



FREE TRADE BRIDGE FUND

CITY OF HARLINGEN
FREE TRADE BRIDGE FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Bridge Crossings	$171,647	$225,000	$225,000	$140,000
Miscellaneous	171,647	225,000	225,000	140,000
CD's	9,186	3,000	3,000	0
TexPool Investment	4,021	1,000	1,000	700
NOW Interest	2,672	2,000	2,000	150
Investments	15,879	6,000	6,000	850
TOTAL REVENUES	**$187,526**	**$231,000**	**$231,000**	**$140,850**
EXPENDITURES:				
Administrative Services 109-1399				
Family Emergency	$28,463	$0	$0	$0
Services & Charges Misc.	28,463	0	0	0
Street Construction 109-5017				
Utilities - Electricity	127	150	150	0
Professional Services	2,182	0	0	0
Capital Outlay	273,532	0	0	0
Street Construction	275,841	150	150	0
Transportation Program 109-5050				
Transit Program	27,057	75,000	75,000	75,000
Service & Charges - Miscellaneous	27,057	75,000	75,000	75,000
Parks 109-6010				
Contract Labor - Parks	100,000	125,000	125,000	0
Service & Charges - General	100,000	125,000	125,000	0
Animal Control 109-7210				
Miscellaneous	4,050	0	0	0
Service & Charges - Miscellaneous	4,050	0	0	0
Contributions to County 109-9905				
Dues, Memberships & Subscriptions	22,994	25,000	25,000	25,000
Services & Charges - Misc.	22,994	25,000	25,000	25,000
Transfers to Other Funds 109-9999				
Internal Auditor	110	0	0	0
To General Fund	40,000	0	0	625,000
Transfers to other Funds	40,110	0	0	625,000
TOTAL EXPENDITURES	**$498,515**	**$225,150**	**$225,150**	**$725,000**
Excess Revenues Over/(Under) Expenditures	(310,989)	5,850	5,850	(584,150)
Fund Balance Beginning of Year	1,270,546	959,557	959,557	965,407
END OF YEAR FUND BALANCE	**$959,557**	**$965,407**	**$965,407**	**$381,257**



This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

On September 13, 1989, the City of Harlingen executed an interlocal agreement with Cameron County, Texas, whereby the County would issue revenue bonds for the construction of an international bridge, herein referred to as Los Indios International Bridge, located at Los Indios, Texas and La Barranca, Tamaulipas, Mexico. The bonds are payable from the revenues of the County's Toll Bridge System, as defined and fully explained in the Order which authorized such bonds. During November 1992 construction of the bridge was completed and operations commenced.

Any surplus revenues remaining after payment of the debt service requirements, maintenance and operation costs, and a n amount equal to 140% of the average annual debt service requirements of all outstanding bonds, shall be equally shared between the City of Harlingen, City of San Benito, and Cameron County.

Harlingen-San Benito MPO receives approximately $35,000 per year in Federal Transit Administration Section 5307 funds. These funds allow for the operation of urban transit systems and are required to have a local cash match of 20%. Federal dollars are expended before any local match dollars. The cities of Harlingen and San Benito began a demand response system, the Harlingen-San Benito Express, in January 2000. The system currently consists of two American Disability Acts (ADA) compliant fifteen-passenger vans, which operate Monday through Friday from 8:30 a.m. to 5:00 p.m. within the corporate City limits. The cities entered into an interlocal agreement with the Lower Rio Grande Valley Development Council on ridership, fares, etc.

The budget this year continues to include funding for the transit system for Harlingen. Current plans call for a system of three fixed/flexible routes in the community to replace the current on demand system. Funding for the transit system will come from the state and federal governments, from fares and from profits from the Free Trade Bridge at Los Indios.

COMMUNICATION CENTER FUND

COMMUNICATION CENTER FUND 112-3540

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Tower Rental	$58,560	$57,215	$57,215	$59,083
NOW Interest	720	360	360	50
TOTAL REVENUES	**$59,280**	**$57,575**	**$57,575**	**$59,133**
EXPENDITURES:				
Miscellaneous Equipment	$84,110	$87,300	$87,300	$96,300
Transfers to Other Funds	58	0	0	0
TOTAL EXPENDITURES	**$84,168**	**$87,300**	**$87,300**	**$96,300**
Excess Revenues Over/(Under) Expenditures	(24,888)	(29,725)	(29,725)	(37,167)
Fund Balance Beginning of Year	96,937	72,049	72,049	42,324
END OF YEAR FUND BALANCE	**$72,049**	**$42,324**	**$42,324**	**$5,157**

Responsibility for the Communication Center, located at Fire Station #3, falls under two departments – Police Services and Fire Suppression. Police Services oversee Dispatch's salaries, hiring, equipping and training, the Communication Aided Dispatch/Records Management System (CAD/RMS) computers, and the Dictaphone audio recording system as well as their respective support and maintenance agreements. Fire Suppression is responsible for the Center's utilities, maintenance, upgrades, fuel system, emergency generator and any other needs related to the building only. This department also watches over radio system maintenance contracts and all rental contracts for users of the radio system. It is the Fire Chief's responsibility to approve and oversee any additional radio equipment and/or users added to the radio system. Fire Suppression is also responsible for the New Hampshire Communication Tower site rent, as well as the fuel and maintenance of said facility. The maintenance of the emergency generator at this tower site is included in the radio service/maintenance contract.

Funds generated by the inter-local (radio-user) agreements and a property lease agreement between the City of Harlingen and American Tower for property next to Fire Station #1 on Jefferson Street as a tower site are used to offset the Annual Service Contract.

The main difference is due to the Annual Service contract for the Radio System.

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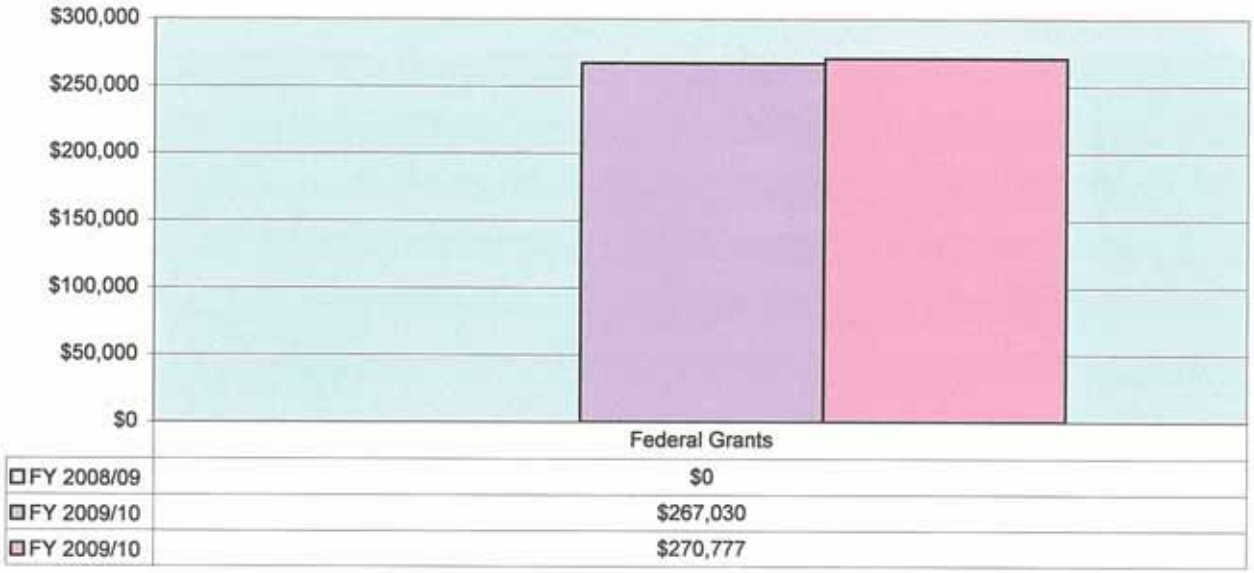
COMMUNITY ORIENTED POLICING SERVICES / UNIVERSAL HIRING POLICY GRANT

CITY OF HARLINGEN

COMMUNITY ORIENTED POLICING SERVICES / UNIVERSAL HIRING PROGRAM (COPS/UHP) GRANT FUND

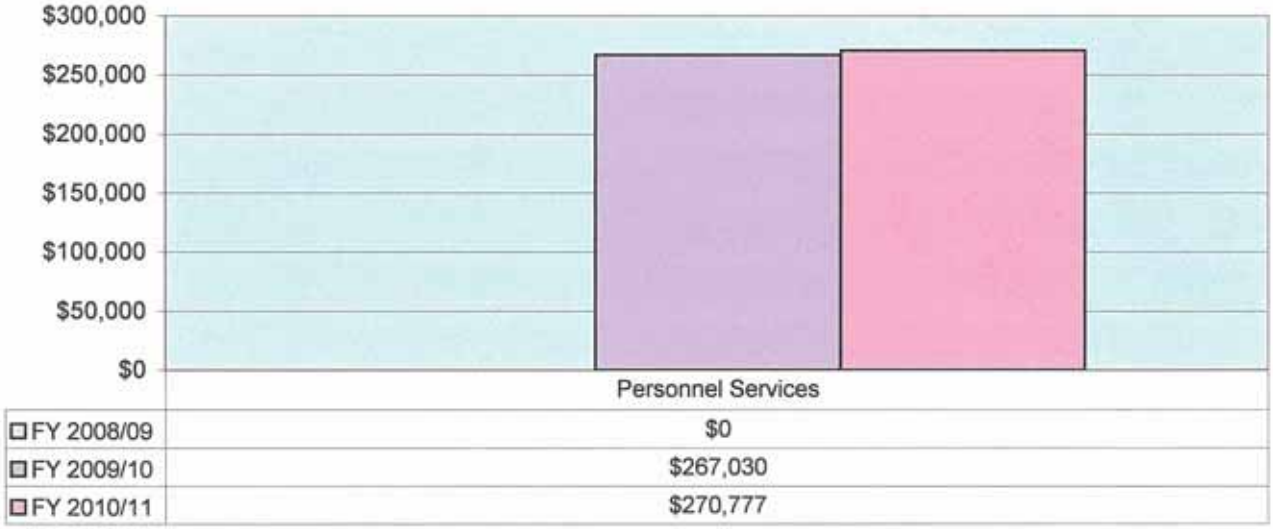
DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Grants	$0	$267,030	$267,030	$270,777
Federal	0	267,030	267,030	270,777
TOTAL REVENUES	**$0**	**$267,030**	**$267,030**	**$270,777**
EXPENDITURES:				
Salaries Full Time	$0	$267,030	$267,030	$211,087
Personnel Services	0	267,030	267,030	211,087
City FICA	0	0	0	13,068
City Medicare	0	0	0	3,056
City TCG Retirement	0	0	0	10,705
City Health Insurance	0	0	0	25,860
Worker's Compensation	0	0	0	7,001
Personnel Services - Benefits	0	0	0	59,690
TOTAL EXPENDITURES	**$0**	**$267,030**	**$267,030**	**$270,777**
Excess Revenues Over/(Under) Expenditures	0	0	0	0
Fund Balance Beginning of Year	0	0	0	0
END OF YEAR FUND BALANCE	**$0**	**$0**	**$0**	**$0**

COPS/UHP Fund Revenues



This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

COPS/UHP Fund Expenditures



This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

COPS/UHP GRANT 115-3010

The purpose of the Community Oriented Policing Services/Universal Hiring Program (COPS/UHP) Grant is for the payment of entry-level salaries and approved fringe benefits over three years for new, additional sworn career law enforcement officer positions.

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RED LIGHT SAFETY PHOTO ENFORCEMENT PROGRAM

CITY OF HARLINGEN

RED LIGHT SAFETY ENFORCEMENT PROGRAM

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
TexPool	$4,188	$1,000	$1,000	$0
NOW	1,364	1,500	1,500	0
Investments	5,552	2,500	2,500	0
Red Light Enforcement	275,456	270,000	270,000	0
Various	275,456	270,000	270,000	0
TOTAL REVENUES	**$281,008**	**$272,500**	**$272,500**	**$0**
EXPENDITURES:				
Overtime	$14,333	$22,437	$18,049	$0
Personnel Services - Benefits	14,333	22,437	18,049	0
City Fica	2	0	1,119	0
City Medicare	1	0	262	0
City TMRS	4	0	2,503	0
City Health Insurance	5	0	0	0
Workers Compensation	0	0	504	0
Personnel Services - Benefits	12	0	4,388	0
Office Supplies	0	100	100	0
Supplies - General	0	100	100	0
Miscellaneous Supplies	21,783	10,000	28,484	33,020
Supplies - Miscellaneous	21,783	10,000	28,484	33,020
Professional Services	0	0	30,200	0
Contract Labor	9,205	16,000	16,000	0
Services & Charges - General	9,205	16,000	46,200	0
Main Miscellaneous Equip.	0	0	27,840	0
Services & Charges - Main	0	0	27,840	0
Miscellaneous	0	149,905	149,905	0
Services & Charges - Miscellaneous	0	149,905	149,905	0
Various Street Signs			19,973	
Install New Lights	0	0	19,000	0
Services & Charges - General	0	0	38,973	0
Miscellaneous Equipment	296,275	71,300	237,816	0
Capital Outlay	296,275	71,300	237,816	0
TOTAL EXPENDITURES	**$341,608**	**$269,742**	**$551,755**	**$33,020**
Excess Revenues Over/(Under) Expenditures	(60,600)	2,758	(279,255)	(33,020)
Fund Balance Beginning of Year	536,708	476,108	476,108	196,853
END OF YEAR FUND BALANCE	**$476,108**	**$478,866**	**$196,853**	**$163,833**

The City of Harlingen entered into a contract with Redflex Traffic Systems and reached a written agreement with the Texas Department of Transportation for the installation of photographic traffic signal monitoring systems within the City's jurisdiction to include State Highway Rights-of-Way. The traffic signal systems have been placed at different intersections to monitor and produce recorded images and video of vehicles that fail to stop at red light controlled intersections. The system photographs the license plates of the vehicles that disregard the red light and Harlingen Police Officers review the video and images to accept or reject the red light violation. Once accepted, Redflex Traffic Systems mails the violation notification to the registered owner of the vehicle. The registered owner can resolve the situation by nominating the actual operator of the vehicle, requesting an administrative adjudication hearing, appealing to Municipal Court or submitting payment for the civil violation imposed. Persons requesting an administrative adjudication hearing re heard by a Hearing Officer contracted by the City of Harlingen. The Harlingen Red Light Safety Photo Enforcement Program is aimed at reducing accident-related injuries specifically at intersections that reflect a high number of traffic accidents. Contract ended March 2010, and it was not renewed resulting in a decreased ending balance.

CONVENTION & VISITOR'S BUREAU FUND

CITY OF HARLINGEN

CONVENTION & VISITORS BUREAU FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Web Page & Promo Items	$0	$5,900	$5,900	$0
Miscellaneous	0	5,900	5,900	0
For CVB Marketing & Ad's	0	500	500	0
Reimbursements	0	500	500	0
NOW Interest	0	0	0	150
Investments	0	0	0	150
Contract Dispute	0	263,702	263,702	0
Various	0	263,702	263,702	0
Transfer from Hotel/Motel Fund	0	366,000	366,000	488,000
Transfer From	0	366,000	366,000	488,000
TOTAL REVENUES	**$0**	**$636,102**	**$636,102**	**$488,150**
EXPENDITURES:				
Administration 119-6501				
Personnel Services - Pay	$0	$106,803	$106,803	$102,100
Personnel Services - Benefits	0	12,262	12,262	26,053
Supplies - General	0	8,955	8,955	15,000
Services & Charges - General	0	29,921	29,921	30,510
Services & Charges - Maintenance	0	3,500	3,500	3,500
Administration Total	0	161,441	161,441	177,163
Meeting Convention Marketing 119-6502				
Services & Charges - General	0	15,300	15,300	13,450
Meeting Convention Marketing Total	0	15,300	15,300	13,450
General Advertising 119-6503				
Services & Charges - General	0	19,483	19,483	48,500
Services & Charges – Miscellaneous	0	40,317	40,317	51,500
General Advertising Total	0	59,800	59,800	100,000
Promotion of Arts 119-6504				
Services & Charges – Miscellaneous	0	28,033	28,033	29,500
Promotion of Arts Total	0	28,033	28,033	29,500

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Sports Marketing 119-6506				
Services & Charges - General	0	39,600	39,600	37,000
Services & Charges – Miscellaneous	0	1,490	1,490	6,000
Sports Marketing Total	0	41,090	41,090	43,000
Canada Marketing 119-6507				
Services & Charges - General	0	18,018	18,018	36,200
Canada Marketing Total	0	18,018	18,018	36,200
Mexico Marketing 119-6508				
Services & Charges - General	0	4,228	4,228	35,000
Services & Charges – Miscellaneous	0	20,000	20,000	15,000
Mexico Marketing Total	0	24,228	24,228	50,000
Nature Tour Marketing 119-6509				
Services & Charges - General	0	22,413	22,413	27,300
Services & Charges - Miscellaneous	0	2,000	2,000	7,000
Nature Tour Marketing Total	0	24,413	24,413	34,300
TOTAL EXPENDITURES	**$0**	**$372,323**	**$372,323**	**$483,613**
Excess Revenues Over/(Under) Expenditures	0	263,779	263,779	4,537
Fund Balance Beginning of Year	0	0	0	263,779
END OF YEAR FUND BALANCE	**$0**	**$263,779**	**$263,779**	**$268,316**

PROGRAM GOAL

The mission of the Harlingen Convention & Visitors Bureau is to solicit convention, meetings, and other related group businesses; to carry out visitor promotions generating overnight stays in Harlingen thereby contributing to the economic fabric and quality of life in the community. Further, the Bureau assists in creating and promoting enjoyable, quality experiences by providing uncompromising personalized service for visitors and event delegates.

OBJECTIVES 10-11

- To organize and create a Soccer Task Force with the help of local Soccer organizations and Parks & Recreation. The purpose of the Task Force is to ensure proper promotion and tournament hosting of our Soccer Facilities.

- To organize and create a Baseball Task Force with the help of local Baseball/Softball organizations and Parks & Recreation for the same purpose as the Soccer Task Force.

- Continue to support local Art & Culture special events to attract visitors, enhance the visitor experience and better the quality of life in Harlingen.
- Continue working with our consultant; Dr. Peter Tarlow until we develop a unified tourism vision of Harlingen. Work with him and the Harlingen PD creating a Tourism Police Task Force that may become a regional effort. In addition, with his help, develop a marketing message to promote Harlingen as a safe and enjoyable place to visit by working with the CVB Advisory Board and other key organization representatives.
- Develop and create a marketing campaign tied in with the "outdoor" message promoted by Bass Pro Shops.
- Integrate mobile technology through I-Phone applications to promote our tourism resources.
- Continue to build interest and traffic on our website through Social Media and online giveaways.
- Work with the Birding Festival committee and Birding / Nature enthusiasts developing a feasibility study, business plan and plan of action towards a Harlingen World Birding Center.
- Continue supporting the Birding Festival with the promotion of this event through travel and all media marketing.
- Work with the Jalapeno 100 committee and hire a consulting company that will advise us on how to bring this event to a National level of performance. Increase the number of participants to this event.
- Continue supporting the marketing and promotional efforts of the Harlingen Arts & Heritage Museum in addition to providing contact for several traveling exhibits throughout the year.
- Attend TTIA (Texas Travel Industry Association) and TACVB (Texas Association of Convention & Visitors Bureaus) conferences and complete our Destination Management certifications.
- Increase the number of Sales / Media Missions in Mexico and Canada as well as the participation in important market industry Conferences and or Conventions.
- Begin the research for the potential expansion of Casa De Amistad to tap into the Meetings and Conventions market.
- Solidify the Hospitality certification program that the CVB and the TXDot has been working on with the purpose of delivering a welcoming/hospitable environment in Harlingen. This program is for hospitality industry personnel.
- Continue promoting Harlingen as a retirement destination in conjunction with our branding as a Certified Retirement Community. Work closely with this committee in marketing and strategic planning.

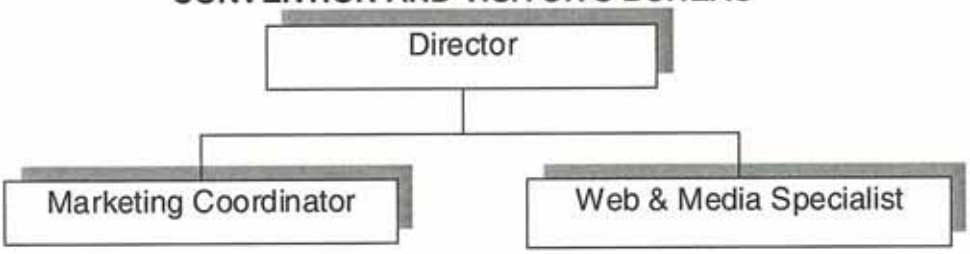
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
WEB Events Specialist	0	1	$23,191
Marketing Coordinator	0	1	28,000
CVB Director	0	1	50,909
Fringe Benefits			26,053
Total	0	3	$128,153

CONVENTION AND VISITOR'S BUREAU



TAX INCREMENT FINANCING FUNDS

CITY OF HARLINGEN
TAX INCREMENT FINANCING 1 FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Transfers From General Fund	$58,865	$67,437	$67,437	$115,900
Transfers From Debt Service Fund	20,607	0	0	0
TOTAL REVENUES	**$79,472**	**$67,437**	**$67,437**	**$115,900**
EXPENDITURES:				
Professional Services	$0	$0	$67,437	$115,900
TOTAL EXPENDITURES	**$0**	**$0**	**$67,437**	**$115,900**
Excess Revenues Over/(Under) Expenditures	79,472	67,437	0	0
Fund Balance Beginning of Year	0	79,472	79,472	79,472
END OF YEAR FUND BALANCE	**$79,472**	**$146,909**	**$79,472**	**$79,472**

The Tax Increment Financing Reinvestment Zone #1 (TIF#1) Fund is used to account for revenue that provide development incentive and funding for infrastructure improvements lacking in the selected area. TIF #1 is an area along and either side of the north leg of Loop 499 continuing along the east leg of the Loop, primarily on the east side south of the airport and containing approximately 2,170 acres.

CITY OF HARLINGEN
TAX INCREMENT FINANCING 2 FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Transfers From General Fund	$124,234	$96,208	$96,208	$175,826
Transfers From Debt Service Fund	43,491	0	0	0
TOTAL REVENUES	**$167,725**	**$96,208**	**$96,208**	**$175,826**
EXPENDITURES:				
Professional Services	$0	$96,208	$96,208	$175,826
TOTAL EXPENDITURES	**$0**	**$96,208**	**$96,208**	**$175,826**
Excess Revenues Over/(Under) Expenditures	167,725	0	0	0
Fund Balance Beginning of Year	0	167,725	167,725	167,725
END OF YEAR FUND BALANCE	**$167,725**	**$167,725**	**$167,725**	**$167,725**

The Tax Increment Financing Reinvestment Zone #2 (TIF#2) Fund is used to account for revenue that provide development incentive and funding for infrastructure improvements lacking in the selected area. TIF #2 is an area primarily between FM 801 (Ed Carey) and FM 509 both north and south of the Expressway 77/83 and containing approximately 1,183 acres.

CITY OF HARLINGEN
TAX INCREMENT FINANCING 3 FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Transfers From General Fund	$17,552	$19,608	$19,608	$122,350
Transfers From Debt Service Fund	6,145	0	0	0
TOTAL REVENUES	**$23,697**	**$19,608**	**$19,608**	**$122,350**
EXPENDITURES:				
Professional Services	$0	$19,608	$19,608	$122,350
TOTAL EXPENDITURES	**$0**	**$19,608**	**$19,608**	**$122,350**
Excess Revenues Over/(Under) Expenditures	23,697	0	0	0
Fund Balance Beginning of Year	0	23,697	23,697	23,697
END OF YEAR FUND BALANCE	**$23,697**	**$23,697**	**$23,697**	**$23,697**

The Tax Increment Financing Reinvestment Zone #3 (TIF#3) Fund is used to account for revenue that provide development incentive and funding for infrastructure improvements lacking in the selected area. TIF #2 is an area north and south of Expressway 83 and containing approximately 670 acres.

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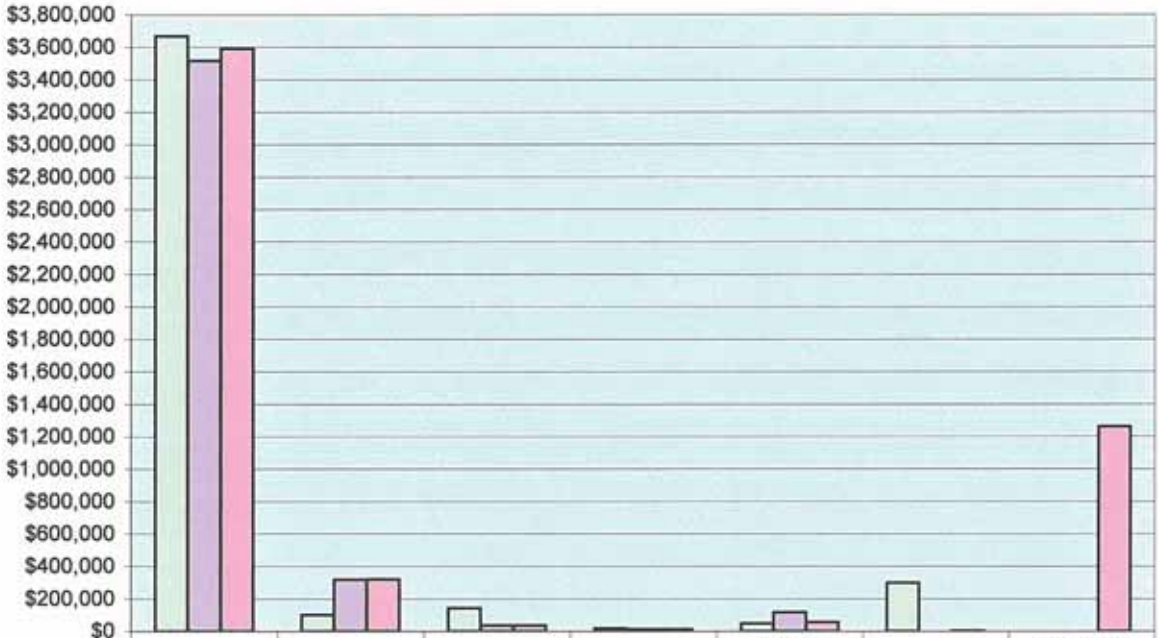
DEVELOPMENT CORPORATION OF HARLINGEN, INC.

CITY OF HARLINGEN

DEVELOPMENT CORPORATION OF HARLINGEN, INC. FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Sales Tax	$3,667,813	$3,790,520	$3,515,457	$3,590,883
Sales Tax	3,667,813	3,790,520	3,515,457	3,590,883
Echostar / Parking Lot	34,407	34,407	34,407	34,407
Spring Dynamic / Building	14,860	23,403	23,403	24,971
United Health Care / Buildings	51,497	260,700	260,700	260,700
Rentals	100,764	318,510	318,510	320,078
CD's	80,291	300,000	35,000	35,000
NOW Interest	61,975	0	0	0
Investments	142,266	300,000	35,000	35,000
Miscellaneous - Interest	17,483	10,968	10,968	10,968
Loans	17,483	10,968	10,968	10,968
Miscellaneous - Interest	16,881	24,208	24,208	22,641
Lease Purchase	16,881	24,208	24,208	22,641
Various	31,303	92,883	92,883	32,192
Loans Principal	31,303	92,883	92,883	32,192
Contract Dispute	200,000	0	0	0
Share of HIFI Land Sale	0	0	0	1,892
Miscellaneous	99,000	300,000	0	0
Various	299,000	300,000	0	1,892
Fund Balance	0	0	0	1,261,834
Transfer From	0	0	0	1,261,834
TOTAL REVENUES	**$4,275,510**	**$4,837,089**	**$3,997,026**	**$5,275,488**
EXPENDITURES:				
Administration	$874,210	$910,440	$973,240	$1,049,988
Marketing	78,857	91,000	91,000	98,500
Direct Business Incentive	1,413,718	4,245,853	4,498,665	3,634,500
Payment to Other Taxing Unit	200,398	160,914	218,142	10,000
Other	543,891	537,500	1,213,034	482,500
	3,111,074	5,945,707	6,994,081	5,275,488
TOTAL EXPENDITURES	**$3,111,074**	**$5,945,707**	**$6,994,081**	**$5,275,488**
Excess Revenues Over/(Under) Expenditures	1,164,436	(1,108,618)	(2,997,055)	0
Fund Balance Beginning of Year	12,735,654	13,900,090	13,900,090	10,903,035
END OF YEAR FUND BALANCE	**$13,900,090**	**$12,791,472**	**$10,903,035**	**$10,903,035**

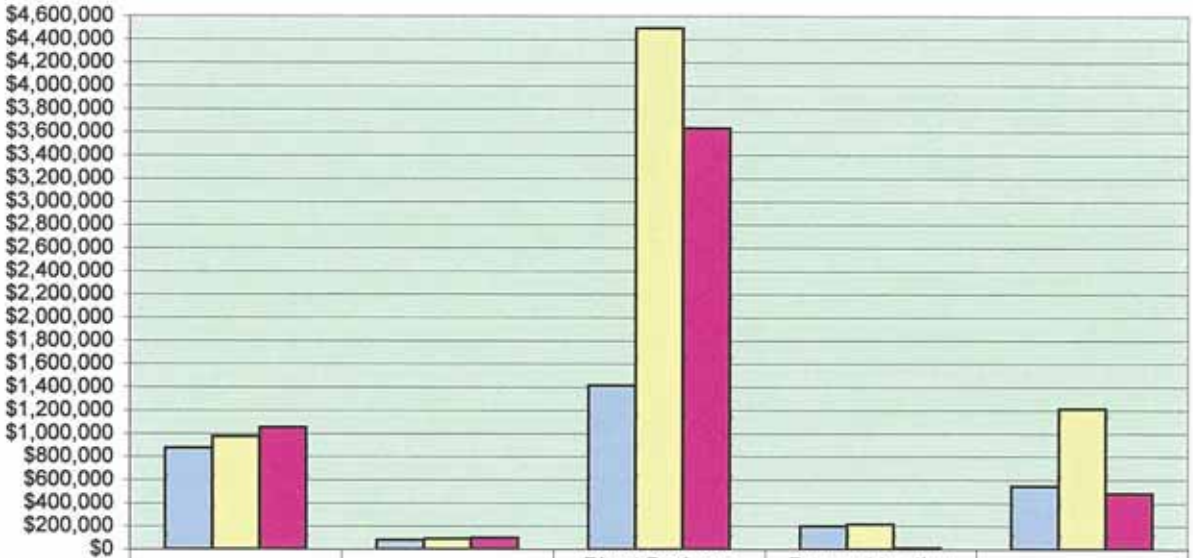
Development Corporation of Harlingen, Inc. Fund Revenues



	Sales Tax	Rentals	Investments	Loans	Loan - Principal	Various	Transfers From
FY 2008/09	$3,667,813	$100,764	$142,266	$17,483	$48,184	$299,000	$0
FY 2009/10	$3,515,457	$318,510	$35,000	$10,968	$117,091	$0	$0
FY 2010/11	$3,590,883	$320,078	$35,000	$10,968	$54,833	$1,892	$1,261,834

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Development Corporation of Harlingen, Inc. Fund Expenditures



	Administration	Marketing	Direct Business Incentive	Payment to other Taxing Unit	Other
FY 2008/09	$874,210	$78,857	$1,413,718	$200,398	$543,891
FY 2009/10	$973,240	$91,000	$4,498,665	$218,142	$1,213,034
FY 2010/11	$1,049,988	$98,500	$3,634,500	$10,000	$482,500

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

DEVELOPMENT CORPORATION OF HARLINGEN, INC. FUND DETAIL 191-8501

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries - Full Time	$259,307	$313,540	$313,540	$304,044
Car Allowance	9,225	0	0	9,496
City FICA	13,028	14,561	14,561	12,994
City Medicare	3,730	3,658	3,658	3,789
City TMRS	1,875	0	0	0
City TCG Retirement	26,517	26,790	26,790	27,072
City Health Insurance	19,053	19,308	19,308	25,531
City Life Insurance	1,893	0	0	0
Worker's Compensation	698	683	683	962
Office Equip/Furn Non Cap	0	10,000	10,000	45,000
Communications	10,422	18,000	18,000	18,000
Website Development/Maintenance	9,150	10,000	10,000	10,000
Office Rental	45,600	48,000	48,000	34,200
Dues, Memberships, & Subscriptions	2,921	14,000	14,000	5,000
Professional Develpoment Travel	84	0	0	0
Mileage Reimbursement	1,611	3,000	3,000	3,000
Insurance	987	0	0	0
Promotional	8,438	8,000	8,000	8,000
Marketing - Miscellaneous	0	500	500	500
Chamber - Sibley & Millsap	120,546	120,000	120,000	120,000
Consultants I69/77/281	99,000	120,000	120,000	120,000
City Reimbursement	57,100	57,100	57,100	57,100
Office Supplies	8,129	10,000	10,000	10,000
Professional	160,477	65,000	127,800	65,000
Audit Fees	4,120	5,000	5,000	7,000
Registration, Travel, & Training	4,280	14,000	14,000	10,000
Insurance	1,000	1,300	1,300	1,300
Miscellaneous/Unallocated	0	21,000	21,000	20,000
Hosting/Groundbreaking Events	5,019	7,000	7,000	7,000
Consultants Mexico Initiative	0	0	0	75,000
Consultants Redevelopment Plan	0	0	0	50,000
Administration	874,210	910,440	973,240	1,049,988
Marketing - Miscellaneous	33,689	20,000	20,000	20,000
Marketing - Direct Mail	9,856	13,000	13,000	15,000
Marketing - Travel	10,172	25,000	25,000	27,500
Marketing - Advertising	25,140	33,000	33,000	36,000
Marketing	78,857	91,000	91,000	98,500
Industrial Start-up Training	0	50,000	50,000	50,000
Bales Mold Services, Inc.	0	13,188	0	0
Harmony Green/Aloe Labs.	0	0	40,000	0
Echostar Satellite Corp.	205,875	300,000	300,000	300,000
Arroyo Grande Retail LP	0	399,165	399,165	40,000
Prism Industries, LLC	0	132,000	0	0
NNN Harrison Crossing, LP	50,000	0	0	0
Pocket Communications	0	0	350,000	0

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Fisher Corporation	0	117,000	0	0
Joint Articulation Center	18,727	2,084,500	2,084,500	2,084,500
United Health Care Group	1,139,116	1,100,000	1,200,000	1,100,000
Rental World	0	50,000	75,000	0
HHS ROTEC, LLC	0	0	0	30,000
TYCO Valves & Controls, LP	0	0	0	30,000
Direct Business Incentive	1,413,718	4,245,853	4,498,665	3,634,500
DID Oper.-Promotion/Advertising	29,506	20,000	20,000	10,000
Regional Academic Health Center	170,892	140,914	198,142	0
Payment To Other Tax Unit	200,398	160,914	218,142	10,000
Miscellaneous - Property Taxes	2,925	0	0	0
HIFI Industrial Park IV	10,000	0	50,000	0
Targeted Infrastructure	124,466	0	625,534	0
VIDA-Valley Initiative for Development Adv	300,000	300,000	300,000	300,000
RG Regional Cntr F/Inov & Cm	0	50,000	50,000	50,000
Public Relations & Image	1,500	20,000	20,000	20,000
Tech Prep	75,000	75,000	75,000	75,000
Rio South Texas EDC	30,000	30,000	30,000	30,000
Industrial Park Master Plan	0	55,000	55,000	0
I - 69 Alliance	0	7,500	7,500	7,500
Other	543,891	537,500	1,213,034	482,500
DEVELOPMENT CORPORATION HARLINGEN, INC. FUND TOTAL	3,111,074	5,945,707	6,994,081	5,275,488

CITY OF HARLINGEN

HARLINGEN COMMUNITY IMPROVEMENT BOARD

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Sales Tax	$1,222,604	$1,280,294	$1,280,294	$1,196,961
Sales Tax	1,222,604	1,280,294	1,280,294	1,196,961
Now	11,639	0	0	400
Investments	11,639	0	0	400
TOTAL REVENUES	$1,234,243	$1,280,294	$1,280,294	$1,197,361
EXPENDITURES:				
Wilson Sports Complex Fld Lighting	230,000	0	0	0
Centennial Park	2,256	0	0	0
Capital Improvements	1,713,058	0	0	0
Unallocated (Special Projects)	0	1,280,294	1,280,294	1,197,361
TOTAL EXPENDITURES	$1,945,314	$1,280,294	$1,280,294	$1,197,361
Excess Revenues Over/(Under) Expenditures	(711,071)	0	0	0
Fund Balance Beginning of Year	1,115,208	404,137	404,137	404,137
END OF YEAR FUND BALANCE	$404,137	$404,137	$404,137	$404,137

The Development Corporation of Harlingen, Inc. Fund is a separately chartered nonprofit corporation. This fund is used to account for the ½ cent sales tax with expenditures to promote, assist and enhance economic and industrial activity within the City of Harlingen. The collection of the ½ cent sales tax for economic and industrial purposes commenced during the fiscal year ending September 30, 1991. A Board of Directors appointed by the City Commission primarily controls the Fund.

In May 2007 the City voters approved the establishment of a 4B sales tax corporation to fund numerous community projects. The new organization is called the Harlingen Community Improvement Board which has been appointed and funding began the fiscal year 2007-2008.

HARLINGEN ECONOMIC DEVELOPMENT CORPORATION

MISSION STATEMENT

The mission of the Harlingen Economic Development is to improve the quality of life of the citizens of Harlingen through the creation of wealth, jobs, and investment.

GUIDING PRINCIPLES

1.) The purpose of the Corporation is to create wealth that improves the quality of life for the citizens of Harlingen.
2.) The focus of the Corporation will be the creation of "primary" (sometimes called "basic") employment opportunities.
    - Primary employers sell their goods or services outside the community, resulting in new money in the local economy. This new money circulates (multiplier effect) within the community, generating additional jobs, tax revenue, and economic activity.
    - Employers in this sector (manufacturing, distribution, administrative offices, research and development) typically pay higher wages.
    - Investment in this sector is typically higher, resulting in greater tax value with fewer burdens on local government services.
    - Potential new firms and existing businesses that consider expansion will be treated equally. Local firms create the most jobs and are the best salespeople for the community.
    - Priority will be given to corporate headquarters operations due to the added value these firms bring to a community by way of good corporate citizenship.
3.) A secondary focus of the Corporation will be the recruitment of new, larger-scale retail developments through improvements in infrastructure.
    - New retailers generate property and sales tax revenue for the City.
    - A broad range of retail opportunities adds to quality of life of the City.
4.) While building a better community is important and requires the effort of a number of organization, groups and institutions, the focus of the Development Corporation will be "marketing" and "deal making." Community development activities will be conducted by others.

GOALS AND OBJECTIVES 2010-2011

CAPACITY BUILDING PROJECTS

GOAL: INVEST IN HUMAN CAPITAL THROUGH SPECIFIC WORKFORCE DEVELOPMENT AND TRAINING ACTIVITIES.

- Continue work to establish a University Articulation and Career Center to address critical workforce development issues.
    - Complete design and construction of the facility.
- Continue to support the training activities of VIDA.
- Support the Tech Prep Program, including programs of study, summer internship programs for Harlingen CISD teachers and the Career Expo.

JOB CREATING PROJECTS

GOAL: LEAD IN THE EFFORT TO CREATE AT LEAST 500 JOBS.

- Using the "Guiding Principles" of the HEDC, lead in the recruitment of new business and the expansion of existing business.

- Implement a plan to create new "primary" jobs through the retention and expansion of existing business and the recruitment of new business.

GOAL: RETAIN EXISTING BUSINESSES AND ENCOURAGE THEIR EXPANSION

PUBLISH A DIRECTORY OF LOCAL MANUFACTURERS AND MAJOR EMPLOYERS ANNUALLY.

- Perform annual review of information on basic employers (industrial, distribution, administrative services, health services, information technology and research and development) and other major employers in Harlingen to insure proper information is available.
- Maintain information on businesses that provide services to local industries.
- Prepare a directory of industrial and major employers for internal use and publish a list of major employers on the web site.

WORK REGULARLY WITH LOCAL EMPLOYERS.

- Call on at least thirty (30) local firms.
- Call on the corporate headquarters of one local branch operation.
- Use the Existing Industry Visit Survey to verify company information, determine areas of company interest/concern and determine expansion potential.
- Maintain information on programs and assistance available to local employers.
- Follow up with firms on problems/opportunities identified and act as a key resource for existing industry.
- Develop a list of suppliers or customers of existing industry that might be recruited.
- Manage the activities of the Harlingen Manufacturers Association.

GOAL: RECRUIT NEW BUSINESS AND INDUSTRY TO CREATE JOBS AND GENERATE NEW INCOME

DEVELOP A DIRECT MARKETING PROGRAM TO REACH TARGET FIRMS.

- Maintain a database of at least five hundred (500) firms within target industry categories.
- Maintain a list of one hundred (100) regional and national firms involved in site location for their clients.
- Maintain a list of three hundred (300) regional and national industrial and commercial realtors.
- Develop a semi-annual direct mail marketing campaign to target industries, site location consultants and the industrial and commercial real estate community.
- Participate in CoreNet and the International Asset Management Council to access real estate executives of national firms and consultants involved in site selection.

MARKET THE AREA ON THE INTERNET.

- Update the web site to accurately depict the attractiveness of Harlingen to new and expanding business.
- Participate in Fast Facility, Site Location Partnership, LoopNet, Site Selection Network and other Internet sites used by site selectors and clients.
- Establish a method to upload client proposals to a secure web site.
- Insure that all information provided over these sites is current, factual and easy to access.
- Conduct a program of "search engine optimization" to insure proper positioning of HEDC website.

MARKET HARLINGEN TO MAQUILADORAS AND MEXICAN NATIONALS

- Develop contact information for firms currently located near the border in Mexico.
- Initiate direct contact to inform these firms of the advantages of a Harlingen location.

- Develop relationships with economic development officials in Mexico to promote Harlingen as a location.
- Develop and implement a program to market Harlingen to Mexican nationals as a location for their business or residence.

PARTICIPATE IN MARKETING EFFORTS OF ECONOMIC DEVELOPMENT ALLIES.

- Meet regularly with the Governor's Office of Economic Development, utilities and others to review current marketing activities, discuss current business prospects, plan future activities and provide updates on local marketing activities.
- Participate in marketing activities of TexasOne, Team Texas and other allies.
- Provide current information on available buildings and sites to allies.

DEVELOP AN ADVERTISING PROGRAM TO GENERATE PROSPECTS.

- Place advertisement in major site selection magazines (such as Area Development; Site Selection Handbook; Business Facilities; Expansion Management; Business Xpansion Journal; Trade & Industry Development, etc.).
- Place advertisements in Reynosa and Matamoros Industrial Maps, Valley Business Report and RGVisions to raise regional awareness.
- Research advertising opportunities in target industries and participate as appropriate.

GOAL: RECRUIT NEW RETAIL DEVELOPMENT

- Finalize lease and development agreements and begin construction of Bass Pro Shops/Cameron Crossing project.
- Gather information on the strength and advantages of the Harlingen area market for retail development.
- Prepare marketing materials that outline the strengths and advantages.
- Develop a local team to help market Harlingen to retailers and developers.
- Participate in International Conference of Shopping Centers trade shows.
- Conduct direct mail and personal follow up activities to potential developers and retailers.

GOAL: PROVIDE ONE-STOP RESOURCE FOR ECONOMIC DEVELOPMENT INFORMATION ON HARLINGEN

CATALOG INFORMATION ON LOCAL ASSISTANCE AND RESOURCES.

- Support efforts to streamline the permitting process to assist clients.
- Catalogue assistance available to business.

DEVELOP FACTUAL INFORMATION TO USE WHEN WORKING WITH CLIENTS.

- Publish and continually update a "fact book" that includes detailed information on population, labor force, transportation, utilities, government, taxes and incentives, education, training, and community facilities and services to serve as the basis for prospect presentations.
- Maintain a database (including photos and maps) and detailed information on available sites and buildings.
- Maintain information in a printed format, on an Internet home page, in specific prospect proposals on the Internet and in Microsoft PowerPoint presentations.

PLAN FOR FUTURE PROPERTY NEEDS.

- Complete planning for development of the 434 acre Industrial AirPark as a first class business and industrial park, including site layout, streets and utilities.
    - Participate in the "Certified Sites Program" of the Rio South Texas Economic Council.
    - Research development of a first class, 100,000 square foot "shell building" to increase client activity.

- Continually search for new sites and buildings to add to the existing inventory.
- Manage the activities of the Harlingen Industrial Foundations, Inc. (HIFI)
- Provide input regarding zoning issues in order to protect future business/industrial areas.
- Develop a plan to redevelop older industrial areas along Commerce Street, west of the Union Pacific Railroad tracks.

GOAL: IMPROVE THE IMAGE OF HARLINGEN

- Continue to update and improve the HEDC website.
- Promote to the news media (local, regional and national) local efforts and successes, particularly in the area of economic development.
- Issue four (4) press releases.
- Publish an annual progress report.

GOAL: FOSTER REGIONAL RELATIONSHIPS FOR ECONOMIC DEVELOPMENT

- Continue participation in the Rio South Texas Economic Council as a means to generate more prospect activity for the region.
- Continue working with the Rio Tech Fund to spur technology-based entrepreneurship on a regional level.
- Continue participation in the Matamoros-Reynosa Overseas Security Advisory Council to provide information to U.S. firms doing business in Mexico.

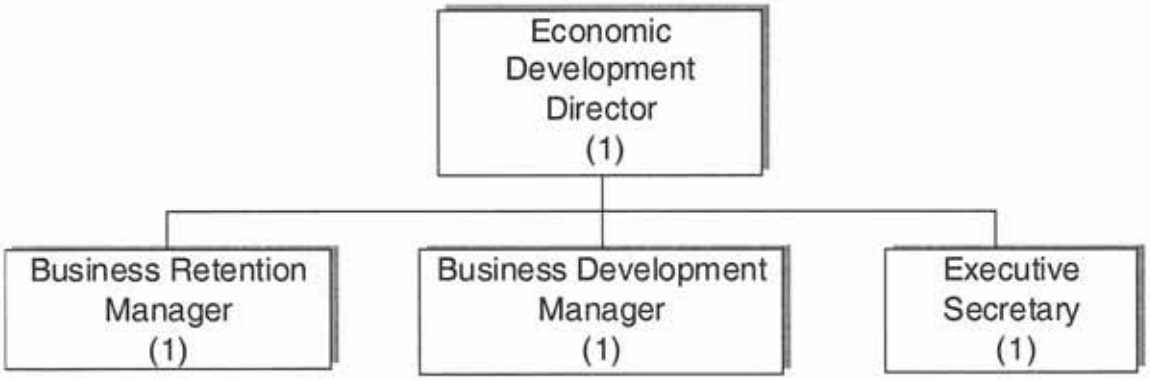
GOAL: INCREASE USE OF THE FREE TRADE BRIDGE AS A MEANS OF JOB CREATION.

- Work with other bridge partners to resolve issues that hold back growth.
- Work with the State of Tamaulipas to encourage improvements on the Mexico side of the border.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Executive Secretary	1	1	$31,720
Business Retention Manager	1	1	45,770
Business Development Manager	1	1	34,376
Economic Development Director	1	1	153,420
Car Allowance			9,496
Fringe Benefits			70,348
Total	4	4	$345,131

DEVELOPMENT CORPORATION OF HARLINGEN



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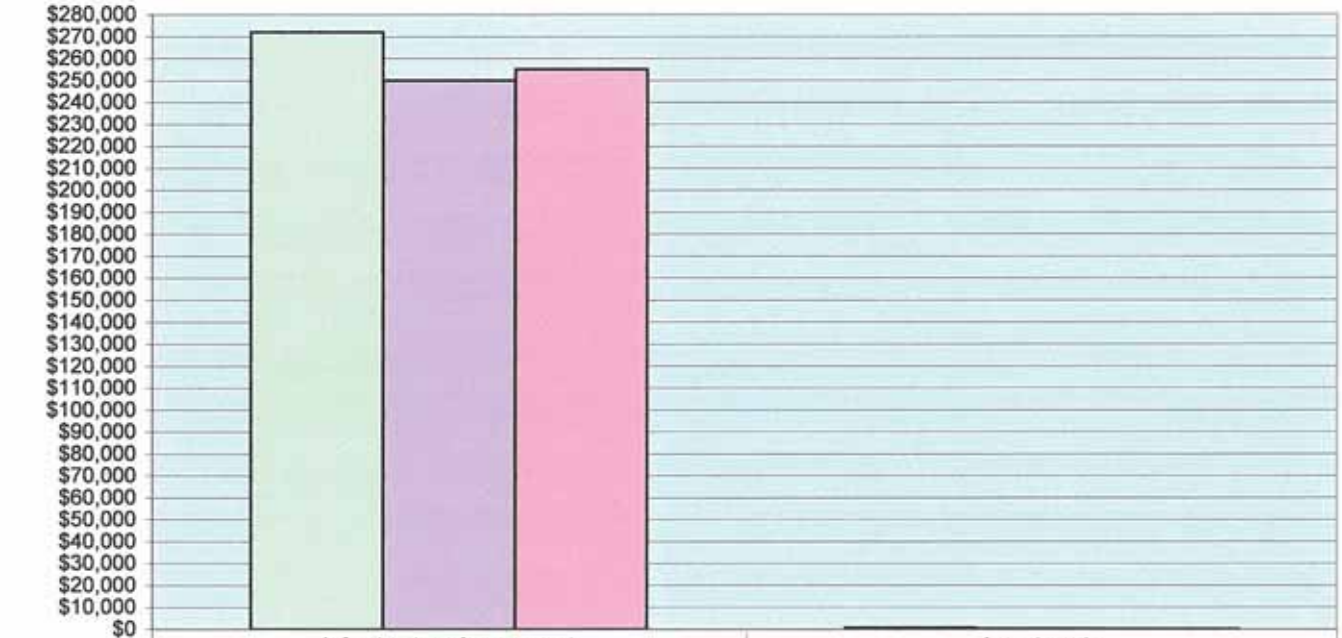
INFRASTRUCTURE FUND

CITY OF HARLINGEN

INFRASTRUCTURE FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Infrastructure Assessment	$257,198	$250,000	$250,000	$255,000
Other	257,198	250,000	250,000	255,000
For Street Maintenance	14,802	0	0	0
Reimbursements	14,802	0	0	0
NOW Interest	682	300	300	100
Investments	682	300	300	100
TOTAL REVENUES	$272,682	$250,300	$250,300	$255,100
EXPENDITURES:				
Street Materials	$79,889	$64,000	$64,000	$18,100
Supplies - General	79,889	64,000	64,000	18,100
Maintenance - Buildings	0	0	0	45,000
Service & Charges - Maintenance	0	0	0	45,000
Reseal & Overlay	62,685	20,000	20,000	30,000
Street Improvements	62,685	20,000	20,000	30,000
Other than Buildings	0	105,000	105,000	0
Capital Outlay	0	105,000	105,000	0
TOTAL STREET MAINTENANCE	$142,574	$189,000	$189,000	$93,100
Buildings	0	60,000	60,000	105,000
Capital Outlay	0	60,000	60,000	105,000
TOTAL PARKS	$0	$60,000	$60,000	$105,000
Maintenance - Buildings	8,614	0	0	0
Services & Charges - Maintenance	8,614	0	0	0
TOTAL PUBLIC BUILDINGS	$8,614	$0	$0	$0
TOTAL EXPENDITURES	$151,188	$249,000	$249,000	$198,100
Excess Revenues Over/(Under) Expenditures	121,494	1,300	1,300	57,000
Fund Balance Beginning of Year	51,004	172,498	172,498	173,798
END OF YEAR FUND BALANCE	$172,498	$173,798	$173,798	$230,798

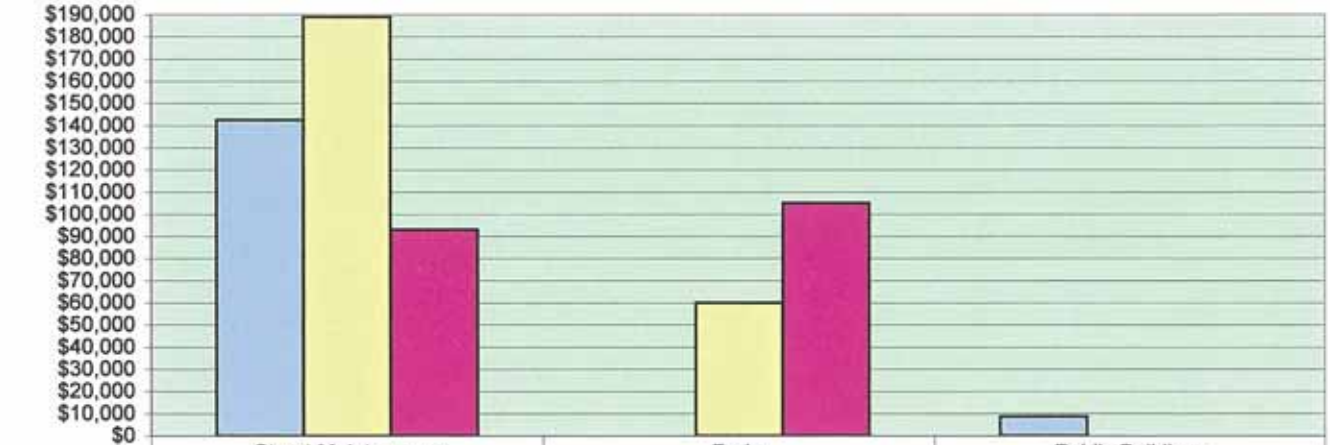
Infrastructure Fund Revenues



	Infrastructure Assessment	Investments
FY 2008/09	$272,000	$682
FY 2009/10	$250,000	$300
FY 2010/11	$255,000	$100

This graph relects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Infrastructure Fund Expenditures



	Street Maintenance	Parks	Public Buildings
FY 2008/09	$142,574	$0	$8,614
FY 2009/10	$189,000	$60,000	$0
FY 2010/11	$93,100	$105,000	$0

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

INFRASTRUCTURE FUND 397

The Infrastructure Fund was added to the Budget for fiscal 2004-2005 to fund the maintenance of the City's existing infrastructure. Several facilities have become more difficult to maintain. These areas include parks, restrooms, street signs, seal coating, street materials, etc. The fund is financed from a special assessment on the Sanitation bill as a separate monthly line item and is estimated at $255,000 for fiscal year 2010-2011. The increase in the fund balance is due to street materials supplies being $46,000 lower.

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DEBT SERVICE FUNDS

CITY OF HARLINGEN TEXAS

DEBT SERVICE FUND

Debt Service Fund is used to account for the accumulation of resources and the payment of general obligation bond principal and interest from governmental resources when the City is obligated in some manner for the payment.

CITY OF HARLINGEN
DEBT SERVICE FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Current Property Taxes	$3,733,959	$3,874,287	$3,874,287	$3,974,329
Delinquent Property Taxes	187,468	150,000	150,000	160,000
Property	3,921,427	4,024,287	4,024,287	4,134,329
TexPool	4,369	3,000	3,000	1,000
NOW Account	6,453	5,000	5,000	400
Investments	10,822	8,000	8,000	1,400
C.O. Project Fund	41,954	0	0	0
Petition Paving	0	0	0	104,415
Transfer From	41,954	0	0	104,415
TOTAL REVENUES	**$3,974,203**	**$4,032,287**	**$4,032,287**	**$4,240,144**
EXPENDITURES:				
Principal	$1,960,000	$2,150,000	$2,150,000	$2,285,000
Interest	1,944,969	1,872,283	1,872,283	1,953,136
Bond Paying Agent Fees	2,000	2,000	2,000	2,000
Transfers to other funds	70,253	0	0	0
	3,977,222	4,024,283	4,024,283	4,240,136
TOTAL EXPENDITURES	**$3,977,222**	**$4,024,283**	**$4,024,283**	**$4,240,136**
Excess Revenues Over/(Under) Expenditures	(3,019)	8,004	8,004	8
Fund Balance Beginning of Year	498,901	495,882	495,882	503,886
END OF YEAR FUND BALANCE	**$495,882**	**$503,886**	**$503,886**	**$503,894**

The City of Harlingen issues general obligation bonds and certificates of obligation to provide funds for the acquisition and construction of major capital facilities. General obligation bonds and certificates of obligation are direct obligations and pledge the full faith and credit of the City. These bonds and certificates generally are issued as 25-years or less serial bonds, with varying amounts of principal maturing each year. All taxable property within the City is subject to a continuing direct ad valorem tax, within the limits prescribed by law, levied by the City sufficient to provide for the payment of principal of and interest on all Bonds and Certificates of Obligation.

CITY OF HARLINGEN

LEGAL DEBT LIMIT

The City of Harlingen does not have a legal debt limit mandated by law.

Article XI, Section 5, of the Texas Constitution is applicable to the City, and limits its maximum ad valorem tax rate to $2.50 per $100 Taxable Assessed Valuation for all City purposes. The Home Rule Charter of the City adopts the constitutionally authorized maximum tax rate of $2.50 per $100 Taxable Assessed Valuation. Administratively, the Attorney General of the State of Texas will permit allocation of $1.50 of the $2.50 maximum tax rate for all General Obligation debt service, as calculated at the time of issuance. For October 1, 2010 the 2009 Tax Rate is $0.588827 per $100 Assessed Valuation.

Taxable Assessed Valuation	$2,670,987,425
Limited on amount designated for Debt Service	X$2.50 per 100
Legal property tax levy limit	$66,774,686
Estimated amount budgeted for general obligation Debt Service during the fiscal year 2010-2011	$4,240,136

LONG-TERM DEBT POLICIES

Capital Improvement Plan

Major capital improvement will normally be funded through the issuance of long-term debt.

Debt Policies

The City will limit financing by issuance of long-term debt to those capital projects that cannot be funded from current revenues.

The City will not utilize long-term debt to finance recurring maintenance and operating costs.

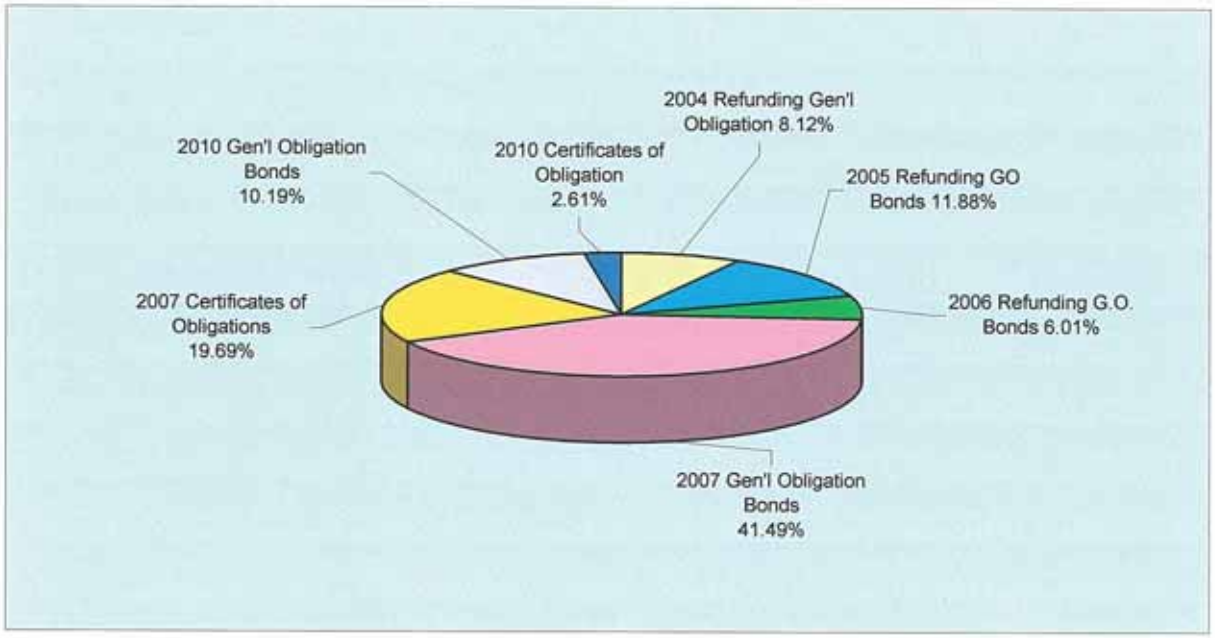
The City will not issue long-term debt for a period that exceeds the estimated useful life of the related capital project.

CITY OF HARLINGEN

DEBT SERVICE SCHEDULE

This fund was established to accumulate monies for the retirement of the City's bonded indebtedness. Of the City of Harlingen's $0.588827 tax rate, $0.154193 is allocated to the retirement of long term debt.

	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
2001 Certificates of Obligation	318,564	323,448	323,448	0
2002 Refunding G. O. Bonds	415,773	182,748	182,748	0
2004 Refunding G. O. Bonds	335,941	341,066	341,066	335,941
2005 Refunding G. O. Bonds	488,424	485,218	485,218	490,936
2006 General Obligation Bonds	247,860	248,398	248,398	248,591
2007 General Oblibation Bonds	1,427,938	1,657,438	1,657,438	1,715,037
2007 Certificates of Obligation	670,469	783,969	783,969	814,069
2010 Refunding G. O. Bonds	0	0	0	421,395
2010 Certificates of Obligation	0	0	0	107,751
Fiscal Agent Fees	2,000	2,000	2,000	2,000
	$3,906,969	$4,024,283	$4,024,283	$4,135,721



This pie chart shows the percentage that each General Obligation Bond or Certificate of Obligation Project represents.

CITY OF HARLINGEN

DEBT REQUIREMENT SUMMARY 2010-2011

	OUTSTANDING PRINCIPAL 10/1/2010	CURRENT PRINCIPAL	INTEREST REQUIREMENT	OUTSTANDING PRINCIPAL 10/1/2011	MATURITY DATE
2004 Refunding G. O. Bonds	3,610,000	200,000	135,941	3,410,000	2/15/2024
2005 Refunding G. O. Bonds	4,510,000	330,000	160,936	4,180,000	2/15/2025
2006 General Obligation Bonds	2,895,000	135,000	113,591	2,760,000	2/15/2026
2007 Certificates of Obligation	20,655,000	855,000	860,038	19,800,000	2/15/2027
2007 General Obligation Bonds	10,035,000	395,000	419,069	9,640,000	2/15/2027
2010 Refunding G.O. Bonds	2,540,000	370,000	51,395	2,170,000	2/15/2016
2010 Certificates of Obligation	3,090,000	0	107,751	3,090,000	2/15/2030
	$47,335,000	$2,285,000	$1,848,721	$45,050,000	

CITY OF HARLINGEN
DEBT SERVICE REQUIREMENTS TO MATURITY
BY FISCAL YEAR
SOURCE OF FUNDING - PROPERTY TAX RATE

FISCAL YEAR ENDING	2004 REFUNDING G.O. BONDS PRINCIPAL	INTEREST	2005 REFUNDING G.O. BONDS PRINCIPAL	INTEREST	2006 G.O. BONDS PRINCIPAL	INTEREST	2007 CERTIFICATES OF OBLIGATION PRINCIPAL	INTEREST
9/30/2011	200,000	135,941	330,000	160,936	135,000	113,591	855,000	860,038
9/30/2012	210,000	130,166	335,000	150,752	140,000	108,435	405,000	834,838
9/30/2013	215,000	123,630	345,000	139,825	145,000	103,091	465,000	817,438
9/30/2014	220,000	116,559	360,000	128,013	150,000	97,560	535,000	797,438
9/30/2015	230,000	108,791	375,000	115,330	155,000	91,841	600,000	774,738
9/30/2016	240,000	100,209	385,000	101,789	160,000	85,935	810,000	746,537
9/30/2017	245,000	90,993	395,000	87,405	165,000	79,635	1,120,000	707,938
9/30/2018	260,000	81,076	280,000	74,679	175,000	72,835	1,285,000	659,838
9/30/2019	270,000	70,476	295,000	63,643	180,000	65,735	1,335,000	606,603
9/30/2020	280,000	59,336	210,000	53,833	190,000	58,335	1,415,000	549,884
9/30/2021	290,000	47,506	220,000	45,338	195,000	50,513	1,475,000	489,356
9/30/2022	305,000	34,859	230,000	36,194	205,000	42,263	1,540,000	425,288
9/30/2023	315,000	21,411	240,000	26,500	210,000	33,625	1,610,000	357,344
9/30/2024	330,000	7,260	250,000	16,300	220,000	24,595	1,680,000	285,375
9/30/2025	0	0	260,000	5,525	230,000	15,088	1,760,000	209,025
9/30/2026	0	0	0	0	240,000	5,100	1,840,000	128,025
9/30/2027	0	0	0	0	0	0	1,925,000	43,313
	$3,610,000	$1,128,213	$4,510,000	$1,206,062	$2,895,000	$1,048,178	$20,655,000	$9,293,014

	2007 G.O. BONDS PRINCIPAL	INTEREST	2010 REFUNDING G.O. BONDS PRINCIPAL	INTEREST	2010 CERTIFICATES OF OBLIGATION PRINCIPAL	INTEREST	TOTAL DEBT PRINCIPAL	TOTAL DEBT INTEREST	TOTAL PRINCIPAL & INTEREST
9/30/2011	395,000	419,069	370,000	51,395		107,751	2,285,000	1,848,721	4,133,721
9/30/2012	175,000	407,669	455,000	42,775	145,000	103,256	1,865,000	1,777,891	3,642,891
9/30/2013	205,000	400,069	465,000	33,575	85,000	100,956	1,925,000	1,718,584	3,643,584
9/30/2014	240,000	391,169	465,000	24,275	150,000	98,606	2,120,000	1,653,620	3,773,620
9/30/2015	270,000	380,969	480,000	13,625	130,000	95,481	2,240,000	1,580,775	3,820,775
9/30/2016	365,000	368,269	305,000	3,813	135,000	92,169	2,400,000	1,498,721	3,898,721
9/30/2017	510,000	350,769	0	0	140,000	88,381	2,575,000	1,405,121	3,980,121
9/30/2018	590,000	328,769	0	0	145,000	84,106	2,735,000	1,301,303	4,036,303
9/30/2019	615,000	304,284	0	0	145,000	79,756	2,840,000	1,190,496	4,030,496
9/30/2020	715,000	276,853	0	0	150,000	75,144	2,960,000	1,073,385	4,033,385
9/30/2021	745,000	246,275	0	0	155,000	69,994	3,080,000	948,982	4,028,982
9/30/2022	775,000	213,975	0	0	160,000	64,481	3,215,000	817,060	4,032,060
9/30/2023	810,000	179,788	0	0	170,000	58,494	3,355,000	677,161	4,032,161
9/30/2024	845,000	143,584	0	0	175,000	52,025	3,500,000	529,139	4,029,139
9/30/2025	885,000	105,188	0	0	180,000	45,144	3,315,000	379,969	3,694,969
9/30/2026	925,000	64,463	0	0	190,000	37,744	3,195,000	235,331	3,430,331
9/30/2027	970,000	21,825	0	0	195,000	30,044	3,090,000	95,181	3,185,181
9/30/2028	0	0	0	0	205,000	22,044	205,000	22,044	227,044
9/30/2029	0	0	0	0	215,000	13,509	215,000	13,509	228,509
9/30/2030	0	0	0	0	220,000	4,538	220,000	4,538	224,538
	$10,035,000	$4,602,985	$2,540,000	$169,458	$3,090,000	$1,323,623	$47,335,000	$18,771,532	$66,106,532

CITY OF HARLINGEN

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL GOVERNMENTAL BONDED DEBT TO TOTAL GENERAL FUND EXPENDITURES

LAST TEN FISCAL YEARS

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL DEBT SERVICE BOND PAYMENTS	TOTAL GENERAL FUND OPERATING EXPENDITURES	RATIO OF DEBT SERVICE FUND TO GENERAL FUND EXPENDITURES
2001	1,795,000	948,579	2,743,579	24,699,049	11.11%
2002	1,930,000	1,012,795	2,942,795	25,709,348	11.45%
2003	2,300,000	737,391	3,037,391	26,610,817	11.41%
2004	2,405,000	653,404	3,058,404	27,714,372	11.04%
2005	2,685,000	802,330	3,487,330	28,539,095	12.22%
2006	2,870,000	793,169	3,663,169	29,269,815	12.52%
2007	2,982,143	736,824	3,718,967	32,981,314	11.28%
2008	1,278,242	2,512,367	3,790,609	33,911,019	11.18%
2009	1,960,000	1,944,969	3,904,969	35,217,149	11.09%
2010	2,150,000	1,872,283	4,022,283	35,789,337	11.24%
2011	2,285,000	1,848,721	4,133,721	36,854,918	11.22%

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CAPITAL PROJECTS FUNDS

CITY OF HARLINGEN TEXAS

CAPITAL PROJECTS FUNDS

The Capital Projects Funds are to account for financial resources to be used for the acquisition or construction of major capital facilities by the City of Harlingen, including those financed by special assessments. The City has the following Capital Projects Funds:

Capital Improvement Fund is provided to account for receipts and expenditures of monies received for the construction of major capital improvements by the City of Harlingen.

Petition Paving Fund is used to account for the construction and financing of certain public improvements, which are to be paid wholly or in part by special assessments levied against benefited property.

Street Improvement Fund is provided for the purpose of street improvements for the City.

General Obligation Bond Projects Fund is used to account for the proceeds from the issuance of General Obligation Bonds and Certificates of Obligation.

CAPITAL IMPROVEMENT FUND

CITY OF HARLINGEN

CAPITAL IMPROVEMENT PROJECTS

Capital outlay expenditures are accounted for in essentially three categories:

1) The Operating fund in which the capital item is utilized to achieve the specific objectives of that fund or department. The items included in this category are "period" - oriented and thus subject to review during the year, and if not expended, the authority for the expenditure lapses.

2) Capital improvement Fund-items in this category are planned and evaluated on a "project" basis and can extended over two or more fiscal years.

3) General Obligation Bond Projects - these projects are like those in the Capital Improvement Fund; however, they are generally larger in scope and are restricted to those approved by the voters in a bond election. These projects, as indicated, are financed through long-term debt (bonds) – usually with 15-20 years amortizations. The State Constitution has set the legal tax rate limit at $2.50 per $100 of taxable assessed value on the property tax roll. This year the legal property tax levy limit is $66,774,686.

Community Development Funds have traditionally funded the City of Harlingen Capital Improvement Program. In 1981 the City Commission approved a Capital Improvement Fund. The City Manager prioritizes projects to be funded after final approval by the City Commission.

Capital Improvements Projects for the City of Harlingen Waterworks and Valley International Airport are formulated by each respective board and approved by the City Commission. Vehicle and equipment replacement for the Waterworks and Airport are budgeted separately in their own respective Capital Improvement Budget. These two components units' capital budgets are listed at the end of this section.

Funding for vehicle and equipment replacement is achieved through the City's Internal Service Fund. The funds are provided from rental and depreciation rates charged to user departments. The Internal Service Fund's Budget lists specific items to be purchased with City Commission approval.

GENERAL OBLIGATION BOND PROJECTS AND CERTIFICATES OF OBLIGATION

A bond election was held on September 13, 2003 in the amount of $21,850,000 and was approved by the majority of the participating voters. Proceeds from the sale of these bonds will be used for the purpose of acquiring, constructing and improving City streets. This bond issue funds drainage improvements to four high flood areas (Downtown Area, Seventh and Bowie Street Area, New Combes Area, and Green Acres Area), protecting citizens' homes, businesses and neighborhoods. These improvements will increase the safety and security of the City when heavy rains occur. Another issued passed was for transportation improvements, including Railroad Relocation, street repairs and new sidewalk construction. The final issue passed was to replace Fire Station Number 4, an Aerial/Ladder Truck, Fire Engine Number 6, and provide City department new radios to effectively fight fires and keep the community safe. These significant non-routine capital expenditures will impact current and future operating expenditures by providing a cleaner environment, improved response time by public safety employees, better public transportation for all citizens, and a reduction in street maintenance and repairs.

CAPITAL IMPROVEMENT PROJECT PRIORITY LIST

On September 13, 2003, the voters approved three capital improvement programs:

Fire Department-New (replacement) fire station, radio equipment, and two fire trucks.

Drainage Improvements - Various areas of city.

Transportation Improvements- Street Improvements, sidewalk improvements, and railroad relocation.

2004

Project			
FD2403	Purchase Fire Station 4 Property	$150,000	
FD2404	Purchase of Radios	240,500	
PW2251	Reimbursement for Sam Houston Street	636,000	
FD2403	Design & Engineering for Fire Station 4	154,500	
PW2252	1/2 of Dixieland Road Local Matching Funds	488,654	
PW2303	Engineering of Downtown Drainage	407,876	
PW2303	Downtown Drainage	1,267,124	
PW2302	Engineering for Vinson Avenue	258,030	
PW2302	ROW for Vinson Avenue	60,000	
PW2301	Treasure Hills Blvd. Local Matching Funds	475,136	
PL2201	Reimbursement for NRS Sidewalk Project	222,180	
	TOTAL 2004	**$4,360,000**	

2005

PW2303	Utility Adjustment Downtown Drainage	$50,000	PW2802
FD2403	Construction of Fire Station 4	800,000	PW2802
FD2403	Purchase Furniture Fire Station 4	50,000	
PW2303	Construction of Downtown Drainage	730,000	PW2803
FD2403	Fence and Landscape Fire Station 4	25,000	
FD2501	Purchase Fire Ladder Truck $1	800,000	
PW2406	1/4 of RR Local Matching Funds	1,135,000	
	TOTAL 2005	**$3,590,000**	

2006

PW2302	Construction of Vinson Avenue	$1,899,600	Revised
PW2601	Construction of Austin Avenue	0	Deleted
PW2602	Construction of Madison Avenue	69,900	Revised
FD2604	Asbestos Cleanup of Fire Station 4	20,000	
PW2406	1/4 of RR Local Matching Funds	295,000	
PW2603	Engineering of Tucker Road	37,500	Revised
PW2603	Engineering & Construction of Tucker Road	428,000	Revised
	TOTAL 2006	**$2,750,000**	

2007

Project			
PW2702	Construction of 7th and Bowie Drainage	$415,820	
PW2701	Construction of Green Acres Drainage	297,300	
PW2703	Construction of New Combes Drainage	529,380	Revised
PW2704	Engineering of T Street	11,500	Revised
PW2704	Construction of T Street	128,200	Revised
PD2706	Purchase Fire Engine #6	361,339	Revised
PW2707	Construction of Dixieland Road	511,346	Revised
PW2708	Construction of Sidewalk Projects	1,848,697	
PW2709	Reconstruction of Existing Sidewalks	901,000	On Hold
PW2710	Engineering and ROW Matz Avenue	377,056	
PW2710	Construction of Matz Road	1,049,741	Revised
PW2711	Engineering of Chester Park Road	292,800	On Hold
PW2711	ROW for Chester Park Road	100,000	On Hold
PW2711	Construction of Chester Park Road	474,824	On Hold
PW2406	1/4 of RR Local Matching Funds	1,430,000	
	Sale of Existing Fire Station 4	($121,339)	
PW2712	Palm Court Local Matching Funds	321,064	Revised
PW2715	Engineering of Dilworth Road	5,500	Revised
PW2715	Construction of Dilworth Road	52,700	Revised
PW2716	Stuart Place Local Matching Funds	1,300,800	Revised
PW2705	Engineering and ROW Bob Youker	0	Deleted
PW2705	Construction of Bob Youker	0	Deleted
PW2713	Stuart Place-Overlay	210,000	
PW2714	Matz/New Combes Overlar	329,519	
	Total 2007	**$10,827,247**	

TOTAL BOND PROGRAM	
FIRE DEPARTMENT	$2,480,000
DRAINAGE IMPROVEMENTS	$3,697,500
DRAINAGE IMPROV.-BAL. UNALLOC.	2,500
TRANSPORTATION IMPROVEMENTS	$15,349,747
TRANSP. IMPRVMTS-BAL. UNALLOC.	$320,253
GRAND TOTAL BOND PROGRAM	**$21,850,000**

	Issued Jan '04	Issued Feb '05	Issued May '06	Balance
$2,480,000	$545,000	$1,675,000	$260,000	$0
$3,700,000	$1,675,000	$780,000	$1,245,000	$0
$15,670,000	$2,140,000	$1,135,000	$12,395,000	$0
$21,850,000	$4,360,000	$3,590,000	$13,900,000	$0

CITY OF HARLINGEN

CAPITAL IMPROVEMENT FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
TexPool	$1	$0	$0	$0
NOW Account	65	0	0	0
Investments	66	0	0	0
TXDOT	105,506	0	0	0
Reimbursements	105,506	0	0	0
HCIB 4B	1,713,058	0	0	0
Transfer From	1,713,058	0	0	0
TOTAL REVENUES	**$1,818,630**	**$0**	**$0**	**$0**
EXPENDITURES:				
Main Miscellaneous Equipment	$1,519	$0	$0	$0
Services & Charges - Main	1,519	0	0	0
Miscellaneous	906,816	0	0	0
Capital Outlay	906,816	0	0	0
Improvements	83,732	0	0	0
Capital Outlay	83,732	0	0	0
TOTAL EXPENDITURES	**$992,067**	**$0**	**$0**	**$0**
Excess Revenues Over/(Under) Expenditures	826,563	0	0	0
Fund Balance Beginning of Year	(481,879)	344,684	344,684	344,684
END OF YEAR FUND BALANCE	**$344,684**	**$344,684**	**$344,684**	**$344,684**

The Capital Improvement Fund was used to account for the construction of major capital improvements by the City of Harlingen. The funding for Capital Improvements is now largely done through General Obligation Bond Series and Certificates of Obligation.

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PETITION PAVING FUND

CITY OF HARLINGEN

PETITION PAVING FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Paving Assessments	($31,667)	$0	$0	$0
Paving	(31,667)	0	0	0
CD'S	23,483	8,500	8,500	4,200
Federal Gov't & Agencies	0	0	0	0
TexPool Investments	1,968	1,500	1,500	0
NOW Interests	1,814	1,200	1,200	100
Investments	27,265	11,200	11,200	4,300
Miscellaneous	50,483	0	0	0
Various	50,483	0	0	0
TOTAL REVENUES	**$46,081**	**$11,200**	**$11,200**	**$4,300**
EXPENDITURES:				
Street Materials	0	0	0	90,000
Street Maintenance	0	0	0	90,000
Street Materials	0	0	0	20,000
Street Cut Repairs	0	0	0	20,000
General Fund	0	0	0	235,016
Debt Service	0	0	0	104,415
Transfers to Other Funds	0	0	0	339,431
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$449,431**
Excess Revenues Over/(Under) Expenditures	46,081	11,200	11,200	(445,131)
Fund Balance Beginning of Year	533,668	579,749	579,749	590,949
END OF YEAR FUND BALANCE	**$579,749**	**$590,949**	**$590,949**	**$145,818**

The Petition Paving Fund is used to account for the construction and finance of certain public improvements, which are to be paid for wholly or in part by special assessments levied against benefited property. Under the Charter of the City of Harlingen and the State of Texas, the City is able to collect part of the costs

incurred when constructing or reconstructing streets and drainage within the City limits. At this time, the City collects one third of the contract cost of a new roadway from the abutting property owners.

Therefore, at any cross section of the roadway, it is possible to collect up to two thirds of the cost. Owners on each side of the roadway pay one third each and the City pays for the middle third. Drainage costs incurred in the new roadway are not assessed. Property owners can pay the total assessment in one lump sum or can take up to four years to repay at an annual interest rate of eight percent (8%).
The main difference is due to transfers to the General and Debt Service Funds.

STREET IMPROVEMENT FUND

CITY OF HARLINGEN

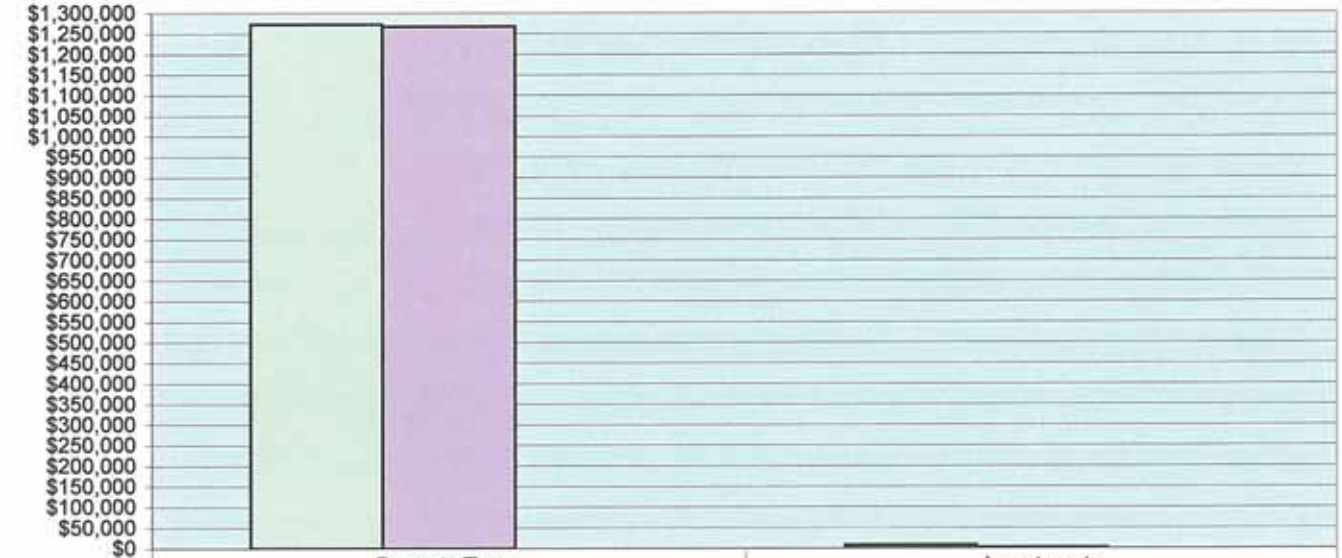
STREET IMPROVEMENT FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Current Taxes	$1,226,656	$1,248,538	$1,248,538	$0
Delinquent Taxes	45,922	19,000	19,000	0
Property	1,272,578	1,267,538	1,267,538	0
TexPool Investments	780	420	420	0
NOW Interests	7,307	750	750	0
Investments	8,087	1,170	1,170	0
General Fund	0	0	0	0
Transfer From	0	0	0	0
TOTAL REVENUES	**$1,280,665**	**$1,268,708**	**$1,268,708**	**$0**
EXPENDITURES:				
Reseal & Overlay Program	1,900,000	1,200,000	1,200,000	0
Transfer to Other Funds	0	0	0	0
TOTAL EXPENDITURES	**$1,900,000**	**$1,200,000**	**$1,200,000**	**$0**
Excess Revenues Over/(Under) Expenditures	(619,335)	68,708	68,708	0
Fund Balance Beginning of Year	943,131	323,796	323,796	392,504
END OF YEAR FUND BALANCE	**$323,796**	**$392,504**	**$392,504**	**$392,504**

Each year the City of Harlingen selects and overlay streets in need of repair. Repairs are done in the form of a 1.5" layer of asphalt material over the existing roadway to improve the road surface and extend the life of the street. Funding for the overlay program comes from the Street Improvement Fund, Infrastructure Fund, and the Community Development Block Grant (CDBG) Funds.

Since fiscal year 2006-07 a tax levy is calculated separately from the General Fund to deposit money directly into the Street Improvement Fund from property taxes. No budget was approved for 2010-2011.

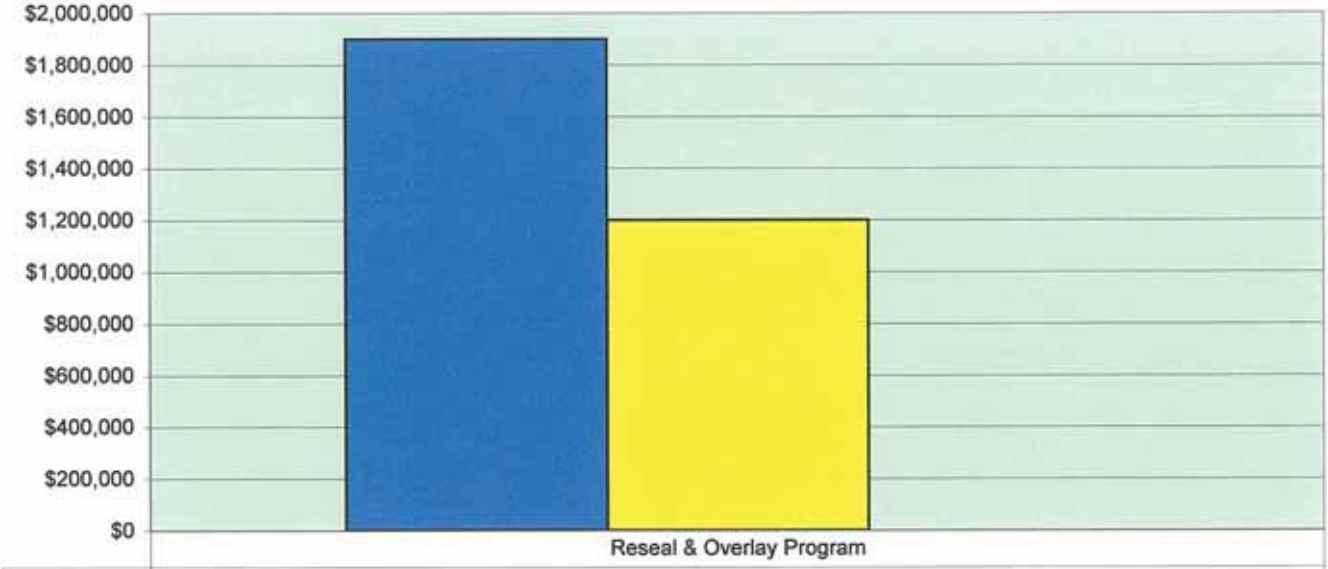
Street Improvement Fund Revenues



	Property Taxes	Investments
FY 2008/09	$1,272,578	$8,087
FY 2009/10	$1,267,538	$1,170
FY 2010/11	$0	$0

This graph relects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Street Improvement Fund Expenditures



	Reseal & Overlay Program
FY 2008/09	$1,900,000
FY 2009/10	$1,200,000
FY 2010/11	$0

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

GENERAL OBLIGATION BONDS AND CERTIFICATES OF OBLIGATION SERIES

GENERAL OBLIGATION BONDS AND CERTIFICATE OF OBLIGATION SERIES

2001 Certificates of Obligation

The City of Harlingen issued the 2001 Combination Tax and Revenue Certificates of Obligation in July 2001 in the principal amount of $3,000,000 for the constructing, improving, and equipping the City's Parks (the Birding Center); improving and renovating the City's baseball stadium, known as Giants Field, including purchasing and installing seating and backstop; and acquiring a fire truck; improving City streets; and for paying legal, fiscal, and engineering fees in connection with these projects.

2002 General Obligation Refunding Bonds

2002 General Obligation Refunding Bonds in the amount of $5,705,000 were issued In October 2002 to advance refund a portion of the City's outstanding debt in order to lower the overall debt service requirement of the City and to pay the costs associated with the issuance of the bonds. Included were $2,735,000 of the 1992 General Obligation Bonds, $1,225,000 of the 1993 General Obligation Bonds, and $1,420,000 of the 1995 Certificate of Obligation.

2004 General Obligation Bonds

The City of Harlingen issued the 2004 Qualified Tax Exempt General Obligation Bonds in January 2004 for the purpose of acquiring, constructing and improving City streets, including drainage and sidewalk improvements and the relocation of a railroad right-of-way in connection therewith, constructing and including City drainage improvements, and constructing and improving a Fire Station together with Fire Department equipment, and to pay the costs of issuance with the Bonds.

Street improvements are Vinson Avenue, Sam Houston, Dixieland Road, and Treasure Hills Boulevard. The Vinson Avenue project begins on 7th Street and ends on 25th Street. The improvements are necessary to improve increased traffic circulation in that area. The Sam Houston Improvement Project consisted of extending Sam Houston Street from Business 77 south to Hale Avenue. The 0.82-mile extension was necessary to alleviate traffic congestion on Ed Carey Drive and to provide an alternate route that connected to U.S. Expressway 77/83. Sam Houston was widened to a 48' BB Street from Hale Avenue north to Business 77. This project was a joint venture between the City and the Texas Department of Transportation. The Dixieland Road Project extends Dixieland Road from Garret Road south across the Arroyo to Rangerville Road. The extension is necessary to provide a connection from Rangerville Road to the northwest side of town. This project will be a joint venture between the City of Harlingen and the Texas Department of Transportation.

Infrastructure Projects are the Downtown Drainage Project and the Railroad Relocation Project. The Downtown Drainage consists of tying the existing storm sewer system into larger storm sewer trunk lines in the downtown area to carry runoff east to an open ditch by Business 77 and Jefferson Street. The drainage improvements are necessary to stop water from entering buildings during heavy storms. The Railroad Relocation Project involves the development of an environmental assessment for the relocation of the existing Union Pacific Railroad tracks between Orphanage Road and San Benito to a new alignment in the northwest quadrant of Cameron County. The proposed realignment starts on Orphanage Road and continues east to utility overhead transmission line feeding into Harlingen and then south until it intersects the east and west Union Pacific line in the general vicinity of Farm-to-Market 106.

The Neighborhood Revitalization Strategy Sidewalks starts with the first phase of the project adding 6.75 miles of sidewalks linking schools, neighborhoods, downtown shopping and park facilities.

2005 General Obligation Bonds

The City of Harlingen issued the 2005 Qualified Tax Exempt General Obligation Bonds in February 2005 for the purpose of acquiring, constructing, and improving City streets, including drainage and sidewalk improvements and the relocation of a railroad right-of-way; constructing and improving a fire station together with related fire department equipment; refund a portion of the City's outstanding general obligation debt for the purpose of lowering the debt service requirements; and paying legal, fiscal and engineering fees in connection with these projects.

2006 General Obligation Bonds

The City of Harlingen issued the 2006 Qualified Tax Exempt General Obligation Bonds in May 2006 for the purposes of acquiring, constructing, and improving City streets, including drainage and sidewalk improvements; relocating the railroad right-of-way; improving a fire station; and paying legal, fiscal and engineering fees in connection with these projects.

2007 General Obligation Bonds

The City of Harlingen issued the 2007 Qualified Tax Exempt General Obligation Bonds in April 2007 for the purpose of acquiring, constructing and improving City streets, including drainage and sidewalk improvements; relocating railroad right-of-way; improving a fire station; and paying the costs of the issuance of the Bonds.

2007 Certificates of Obligation

The City of Harlingen issued the 2007 Combination Tax and Revenue Certificates of Obligation in April 2007 for the purpose of acquiring, constructing, and equipping a new police/municipal court building facility and fire station; constructing, improving and equipping municipal park facilities; constructing, improving and repairing City streets together with drainage, traffic and street signalization improvements; and the development of a comprehensive drainage study; improving and equipping the Municipal Auditorium with a Fly System; and paying the costs associated with the issuance of the Certificates.

2010 General Obligation Refunding Bonds

General Obligation Refunding Bonds in the amount of $2,540,000 were issued in 2010 to advance refund a portion of the City's outstanding debt in order to lower the overall debt service requirement of the City and to pay the costs associated with the issuance of the bonds. Included were $1,665,000 of the 2001 Certificate of Obligation and $845,000 of the 2002 General Obligation Refund Bond.

2010 Certificates of Obligation

2010 Certificates of Obligation in the amount of $3,090,000 were issued in 2010 for the purpose of construction and improvements to City streets, for the extension of Dixieland Road from Harrison to Spur 54, including drainage improvements, street lights, railroad crossing, and irrigation ditch in connection with the extension of Dixieland Road improvements and extensions to the City's water and sewer infrastructure, and improvements to the City's Tony Butler Golf Course; and paying legal, fiscal, and engineering fees in connection with these projects, and also for paying the costs associated with the issuance of the Certificates.

CAPITAL IMPROVEMENT PROJECTS
AS OF SEPTEMBER 30, 2010

Fund	Project #	Project Name	Approved Budget	Cumulative Budget	Actual Expenditures	Variance	FUNDING SOURCES Fund Bal	Bonds	Grants	Other	Cash Avail	Unspent Bonds
GENERAL OBLIGATION BONDS												
		2004 G.O. Bond Fund										
		Fire Department										
302	FD2403	Fire Station 4 Property (Land&Bldg)	150,000	150,000	319,377	(169,377)		150,000			0	0
302	FD2403	Fire Station 4 Design & Engineering	154,500	154,500	119,730	34,770		154,500			34,770	34,770
302	FD2404	Fire Dept. Radio Equipment	239,275	239,275	237,282	1,993		239,275			1,993	1,993
		Total Fire Department	543,775	543,775	676,389	(132,614)	0	543,775	0	0	0	0
		Planning & Development										
302	PL2201	Pedestrian Linkage Project	222,180	222,180	218,882	3,298		222,180			3,298	3,298
		Public Works										
302	PW2201	Brazil/Chester Park Road Extension			240	(240)					0	0
302	PW2251	Sam Houston Street Extension	636,000	636,000	519,253	116,748		636,000			116,748	116,748
302	PW2252	Dixieland Drive	488,654	488,654	721,676	(233,022)		488,654			0	0
302	PW2301	Treasure Hills	475,136	475,136	145,366	329,770		475,136			329,770	329,770
302	PW2302	Vinson Avenue	318,030	318,030	320,995	(2,965)		318,030			0	0
302	PW2303	Downtown Drainage	1,675,000	1,675,000	2,121,986	(446,986)		1,675,000			0	0
		Total Public Works	3,592,820	3,592,820	3,829,516	(236,696)	0	3,592,820	0	0	0	0
		Total 302 Fund	4,358,775	4,358,775	4,724,787	(366,012)	0	4,358,775	0	0	3,298	3,298
											Cash Available	
											(96,087) 302 as of 09/30/10	
		2005 G.O. Bond Fund										
		Fire Department										
305	FD2501	Fire Ladder Truck #1	800,000	800,000	799,907	93		800,000			93	93
305	FD2403	Construction of Fire Station 4	800,000	800,000	1,756,598	(956,598)		800,000			0	0
305	FD2403	Purchase Furniture Fire Station 4	50,000	50,000	29,181	20,819		50,000			50,000	50,000
305	FD2403	Fence & Landscape Fire Station 4	25,000	25,000	0	25,000		25,000			25,000	25,000
		Total Fire Department	1,675,000	1,675,000	2,585,686	(910,686)		1,675,000			75,093	75,093
		Public Works										
305	PW2303	Utility Adjustment Dwntwn. Drainage	50,000	50,000	0	50,000		50,000			50,000	50,000
305	PW2303	Downtown Drainage	780,000	780,000	1,828,432	(1,048,432)		780,000			0	0
305	PW2406	1/4 of RR Local Matching Fund	1,135,000	1,135,000	845,571	289,429		1,135,000			289,429	289,429
		Total Public Works	1,965,000	1,965,000	2,674,003	(709,003)		1,965,000			(709,003)	(709,003)
		Total 305 Fund	3,640,000	3,640,000	5,259,689	(1,619,689)	0	3,640,000	0	0	(633,910)	(633,910)
											Cash Available	
											(922,886) 305 as of 09/30/10	

CAPITAL IMPROVEMENT PROJECTS
AS OF SEPTEMBER 30, 2010

Fund	Project #	Project Name	Approved Budget	Cumulative Budget	Actual Expenditures	Variance	FUNDING SOURCES Fund Bal	Bonds	Grants	Other	Cash Avail	Unspent Bonds
	2006 G.O. Bond Fund											
		Fire Department										
306	FD2604	Asbestos Cleanup- Fire Station 4	20,000	20,000	0	20,000		20,000			20,000	20,000
		Total Fire Department	20,000	20,000	0	20,000		20,000			20,000	20,000
		Public Works										
306	PW2406	Railroad Relocation	295,000	295,000	0	295,000		295,000			295,000	295,000
306	PW2302	Vinson Avenue	1,899,600	1,899,600	1,672,543	227,057		1,899,600			0	0
306	PW2602	Madison Avenue	69,900	69,900	81,742	(11,842)		69,900			0	0
306	PW2603	Tucker Road	465,500	465,500	137,145	328,355		465,500			328,355	328,355
		Total Public Works	2,730,000	2,730,000	1,891,430	838,570		2,730,000			838,570	838,570
		Total 306 Fund	2,750,000	2,750,000	1,891,430	858,570	0	2,750,000	0	0	858,570	858,570
											Cash Available	
											1,489,410	306 as of 09/30/10
	2007 G.O. Bond Fund											
		Fire Department										
307	FD2706	Fire Engine No. 6	361,339	361,339	337,052	24,287		361,339			24,287	24,287
		Total Fire Department	361,339	361,339	337,052	24,287		361,339			24,287	24,287
		Public Works										
307	PW2701	Green Acres Drainage	297,300	297,300	281,668	15,632		297,300			0	0
307	PW2702	7th & Bowie Drainage	415,820	415,820	342,306	73,514		415,820			73,514	73,514
307	PW2703	New Combes Drainage	529,380	529,380	575,675	(46,295)		529,380			0	0
307	PW2704	T Street Construction	139,700	139,700	44,777	94,923		139,700			94,923	94,923
307	PW2707	Dixieland Drive (Phase II)	511,346	511,346	51,296	460,050		511,346			460,050	460,050
307	PW2708	Sidewalk Construction	1,938,697	1,938,697	2,381,447	(442,750)		1,938,697			0	0
307	PW2709	Reconstruction of Existing Sidewalk	901,000	901,000	282,463	618,537		901,000			618,537	618,537
307	PW2710	Matz/New Combes	1,426,797	1,426,797	0	1,426,797		1,426,797			1,426,797	1,426,797
307	PW2711	Chester Park	867,624	867,624	929,327	(61,703)		867,624			(61,703)	(61,703)
307	PW2712	Palm Court Street Overlay	321,064	321,064	160,659	160,405		321,064			160,405	160,405
307	PW2713	Stuart Place Road Overlay	120,000	120,000	95,427	24,573		120,000			24,573	24,573
307	PW2714	Matz/New Combes-Street Overlay	329,519	329,519	330,037	(518)		329,519			0	0
307	PW2715	Dilworth Road	58,200	58,200	40,730	17,470		58,200			17,470	17,470
307	PW2716	Stuart Place Road	1,300,800	1,300,800	517,094	783,706		1,300,800			783,706	783,706
307	PW2406	Railroad Relocation	1,430,000	1,430,000	0	1,430,000		1,430,000			1,430,000	1,430,000
		Total Public Works	10,587,247	10,587,247	6,032,905	4,554,342		10,587,247			5,028,272	5,028,272
		Total 307 Fund	10,948,586	10,948,586	6,369,957	4,578,629	0	10,948,586	0	0	5,052,559	5,052,559
											Cash Available	
											4,547,763	307 as of 09/30/10
		TOTAL GENERAL OBLIGATION BONDS		21,722,361	18,383,583	3,338,778						

CAPITAL IMPROVEMENT PROJECTS
AS OF SEPTEMBER 30, 2010

Fund	Project #	Project Name	Approved Budget	Cumulative Budget	Actual Expenditures	Variance	FUNDING SOURCES Fund Bal	Bonds	Grants	Other	Cash Avail	Unspent Bonds
1996 CERTIFICATE OF OBLIGATION												
396	PW9782	St. Maint,-Construction(1996-2000)	1,000,000	1,000,000	979,755	20,245	149,000	851,000			20,245	20,245
		Total 396 Fund	0	0	0	0	149,000	851,000			20,245	20,245
											Cash Available	
											0	396 as of 09/30/10
CERTIFICATE OF OBLIGATION												
301	2001 C.O. Project Fund											
		Parks										
301	PK2151	Harlingen Field Improvements	1,597,225	1,597,225	1,552,451	44,774	97,225	1,500,000			44,774	44,774
301	PK2152	Birding Center	1,118,002	1,118,002	886,604	231,398	18,002	1,100,000			231,398	231,398
		Total Parks	2,715,227	2,715,227	2,464,302	276,172	115,227	2,600,000			276,172	276,172
		Total 301 FUND	2,715,227	2,715,227	2,464,302	276,172	115,227	2,600,000	0	0	276,172	276,172
											Cash Available	
											864,199	301 as of 09/30/10

CAPITAL IMPROVEMENT PROJECTS
AS OF SEPTEMBER 30, 2010

Fund	Project #	Project Name	Approved Budget	Cumulative Budget	Actual Expenditures	Variance	FUNDING SOURCES Fund Bal	Bonds	Grants	Other	Cash Avail	Unspent Bonds
	2007 C.O.	Project Fund										
398	AD2744	Auditorium Fly System	165,000	165,000	135,836	29,164	165,000	165,000			29,164	29,164
398	FD2749	Fire Dept.-Const./Relocate F.Statio	1,650,000	1,650,000	1,325	1,648,675	1,650,000	1,650,000			1,648,675	1,648,675
		Parks										
398	PK2741	Soccer Tournament Complex	4,950,000	4,950,000	5,159,016	(209,016)	4,950,000	4,950,000			0	0
398	PK2742	Pendleton Park Tennis Center	825,000	825,000	1,468,370	(643,370)	825,000	825,000			(643,370)	(643,370)
398	PK2771	Pendleton Park Improvements	550,000	550,000	1,133,602	(583,602)	550,000	550,000			(583,602)	(583,602)
		Total Parks	6,325,000	6,325,000	7,760,988	(1,435,988)	6,325,000	6,325,000			(1,435,988)	(1,435,988)
		Public Works										
398	PW2303	Downtown Area Drainage	1,603,447	1,603,447	256,673	1,346,775	1,603,447	1,603,447			1,346,775	1,346,775
398	PW2701	Green Acres Drainage/Construction	344,522	344,522	291,212	53,310	344,522	344,522			53,310	53,310
398	PW2702	7th & Bowie Drainage/Construction	77,035	77,035	69,497	7,538	69,480	69,480			7,538	7,538
398	PW2703	New Combes Drainage/Constructio	614,996	614,996	463,641	151,355	614,996	614,996			151,355	151,355
398	PW2745	Traffic Control Safety Lights	165,000	165,000	102,403	62,597	165,000	165,000			62,597	62,597
398	PW2746	Comprehensive Drainage Study	550,000	550,000	454,915	95,085	550,000	550,000			95,085	95,085
398	PW2748	Street Improvements Infrastructure	357,500	357,500	0	357,500	357,500	357,500			357,500	357,500
		Total Public Works	3,712,500	3,712,500	1,638,342	2,074,158	3,704,945	3,704,945			2,074,158	2,074,158
		POLICE/MUNICIPAL COURT										
398	PD2743	Police/Municipal Court	9,643,963	9,643,963	10,230,426	(586,463)	9,643,963	9,643,963			0	0
		Total 398 Fund	21,496,463	21,496,463	19,766,917	1,729,546	21,488,908	21,488,908	0	0	2,316,009	2,316,009
											Cash Available	
											2,754,617	398 as of 09/30/10
		Total Certificates of Obligation	27,726,245	27,726,245	24,911,788	2,839,704						

CAPITAL IMPROVEMENT PROJECTS
AS OF SEPTEMBER 30, 2010

Fund	Project #	Project Name	Approved Budget	Cumulative Budget	Actual Expenditures	Variance	FUNDING SOURCES Fund Bal	Bonds	Grants	Other	Cash Avail	Unspent Bonds
		GENERAL FUND 001										
		Public Buildings										
001	PB2879	Fire Station #1 Re-Roof	3,857	3,857	5,081	(1,224)	3,857				0	
001	PB2880	Catastrophic Building Improvmts.	0	0	133,324	(133,324)	0				0	
001	PB2970	Repaint Library Building	38,330	38,330	41,270	(2,940)	0				0	
		Total Public Buildings	3,857	3,857	138,405	(134,548)	3,857				0	
		Parks										
001	PK2873	Replaster Victor Park Pool	150,000	150,000	118,774	31,226	150,000				31,226	
001	PK2874	Replaster L.C. Hill Park Pool	110,000	110,000	122,522	(12,522)	110,000				0	
		Total Parks	260,000	260,000	241,295	18,705	260,000				18,705	
		Public Works										
001	PW2571	Commerce/Taft Traffic Signal	50,000	50,000	33,452	16,548	50,000				16,548	
001	-	Infrastructure -Street Improvmts.	50,000	50,000	44,130	5,870	50,000				5,870	
001		**Administrative**										
001	-	Land Acquisition - Parking Lot	50,000	50,000	0	50,000	50,000				50,000	
		Municipal Golf Course										
001	GF2975	Renovate Club House	700,000	700,000	833,242	(133,242)	700,000				0	
		Total 001 Fund	1,060,000	1,060,000	1,107,990	(47,990)	1,060,000	0	0	0	85,253	
		CDBG FUND-101										
		Entitlement 29 (FY 2004)										
101	CD2581	Northwest Area Drainage	127,226	127,226	127,226	(0)			127,226			
		Entitlement 30 (FY 2005)										
101	CD2581	Northwest Area Drainage	427,214	427,214	426,762	452			427,214			
101	CD2583	NRSA Sidewalks	8,587	8,587	8,587	0			8,587			
		Entitlement 31 (FY 2006)										
101	CD2681	Street Overlay/Improvements	120,009	120,009	120,009	0			120,009			
101	CD2581	Northwest Area Drainage	442,035	442,035	442,900	(865)			441,218			
		Entitlement 32 (FY 2007)										
101	CD2581	Northwest Area Drainage	399,017	399,017	399,882	(865)			399,882			
101	CD2781	Street Overlay/Improvements	120,682	120,682	120,682	(0)			120,682			
		Entitlement 33 (FY 2008)										
101	CD2881	Street Overlay/Improvements	320,000	320,000	313,936	6,064			313,936			
101	CD2581	Northwest Area Drainage	170,000	170,000	152,242	17,758			113,047			
		Entitlement 34 (FY 2009)										
101	CD2581	Northwest Area Drainage	350,000	350,000	0	350,000			350,000			

CAPITAL IMPROVEMENT PROJECTS
AS OF SEPTEMBER 30, 2010

Fund	Project #	Project Name	Approved Budget	Cumulative Budget	Actual Expenditures	Variance	FUNDING SOURCES Fund Bal	Bonds	Grants	Other	Cash Avail	Unspent Bonds
101	CD2981	Street Overlay/Improvements	117,000	117,000	87,463	29,537			117,000			
		Total 101 Fund	2,601,770	2,601,770	2,199,688	402,082	0	0	2,538,801	0		
		LOS INDIOS BRIDGE FUND										
		Public Works										
109	PW2251	Sam Houston Extension	25,000	25,000	137,719	(112,719)		25,000			0	0
109	PW2966	Expwy 77 Gateway Sign	0	0	121,423	(121,423)					0	0
		Total 109 Fund	25,000	25,000	137,719	(112,719)	0	25,000	0	0	0	0
		CAPITAL IMPROVEMENT FUND 393										
		Public Services										
393	PK2877	Tom Wilson Sports Complex	0	0	280,396	(280,396)	0				0	
393	PK2878	Arroyo Park Improvements	0	0	339,538	(339,538)	0				0	
393	PK2881	Pendleton Park Improvements	0	0	305,163	(305,163)	0				0	
393	PK2883	Dixieland Park Improvements	0	0	71,103	(71,103)	0				0	
393	PK2884	Victor Park Improvements	0	0	122,897	(122,897)	0				0	
		Total 393 Fund	0	0	1,119,097	(1,119,097)	0	0	0	0	0	0
		STREET IMPROVEMENT FUND										
		Public Works										
394	PW2765	Street Maint.- Reseal/Ovrly (2007)	1,625,181	1,625,181	1,521,253	103,928	1,625,181				103,928	103,928
394	PW2865	Street Maint.- Reseal/Ovrly (2008)	1,889,374	1,889,374	1,159,315	730,059	1,159,374				730,059	730,059
		Total 394 Fund	3,514,555	3,514,555	2,680,569	833,986	2,784,555	0			833,986	833,986
		INFRASTRUCTURE FUND 397										
		Public Buildings										
397	PB2879	Fire Station #1 Re-Roof	17,640	17,640	17,640	0	17,640				0	
		Public Works										
397	-	Street Imprvmts-Reseal/Overlay	75,000	75,000	75,000	0	75,000				0	
		Total 397 Fund	92,640	92,640	92,640	0	92,640	0	0	0	0	0

HARLINGEN DRAINAGE

The Progress Made So Far and Continued Progress Underway

The City of Harlingen has experienced a number of recent heavy rain events that have produced 9-12 inches in the month of May 2007, 22-25 inches in the month of July 2008 (including Hurricane Dolly) and 22 inches in the month of September 2008. This excessive rainfall temporarily overwhelmed our drainage systems in various areas causing scattered flooding. The recent heavy rain events have once again reinforced the need to continue working on drainage issues throughout the city.

Improving Drainage takes time and a great deal of money. Cities cannot design and build drainage systems to accommodate all rain events. Excessive rain events like we experienced since May 2007 will continue to cause scattered flooding in our community.

In our continued effort to address drainage issues throughout the City, we have completed construction on a number of drainage projects approved by the Voters in the 2003 Bond Program. These projects are a result of a 1981 Drainage Study, which highlighted the need for additional drainage improvements within the City of Harlingen. The following is a list of drainage projects that have been completed within the past 5 years:

DOWNTOWN DRAINAGE PROJECT: Completed 2008
The downtown drainage project approved by the Voters in the 2003 Bond Program has been completed. This project included the construction of new drainage structures down Jefferson Avenue from the outfall (drainage ditch) next to Peter Piper Pizza across Business 77 to 10th Street where it turned to the South for one (1) block onto Monroe Street then turned to the west down Monroe and terminated at 3rd Street. This drainage system has already proven to be beneficial to the residential area within the 9th Street/3rd Street area from Jefferson Avenue to Van Buren Avenue.

7TH & BOWIE DRAINAGE PROJECT: Completed 2008
The 7th & Bowie drainage project approved by the Voters in the 2003 Bond Program has been completed. This project included the construction of new drainage structures beginning at 7th Street and traveling west down Bowie Avenue for approximately 300 feet then turning north through a drainage easement and crossing Business 77 and connecting to the outfall (drainage ditch) at 3rd Street & Business 77. The project is designed to improve drainage within the Austin Avenue/ Grimes Avenue area from 7th Street to Woodland Avenue.

GREEN ACRES DRAINAGE PROJECT: Completed 2008
The Green Acres drainage project approved by the Voters in the 2003 Bond Program has been completed. This drainage project included the construction of new drainage structures down Little Creek Drive from Commerce Street to 12th Street then turning south on 12th Street and connecting to an existing 48" drainage line. The drainage system is designed to improve drainage within the Little Creek Drive/Greenway Drive area from Business 77 to Commerce Street.

MATZ/NEW COMBES DRAINAGE PROJECT: Completed 2008
The Matz/New Combes drainage project approved by the Voters in the 2003 Bond Program has been completed. This drainage project included the construction of new drainage structures through Matz Avenue from Rose Street to the outfall (drainage ditch) on 3rd Street and through Davis Avenue from New Combes Highway east to the outfall (drainage ditch) on 3rd Street. The project also called for the installation of new drainage inlets along First Street, Dennis Street, Rose Street, Matz Avenue, Davis Avenue and Beck Avenue. The drainage system is designed to improve drainage within the Matz Avenue/Beck Avenue area from Rose Street to 3rd Street.

NORTHWEST DRAINAGE PROJECT:
The Northwest Drainage Project is being funded through the Community Development Block Grant funds and is being constructed in seven (7) Phases or as funding becomes available. Phase I of the Northwest Drainage Project has been completed. Phase I of this drainage system consisted of the construction of new drainage structures beginning at the outfall ("drainage ditch" that is located just north of Wilson Road where it intersects with the expressway 77 frontage road) and traveling south next to the Expressway 77 frontage road and turning east on Wilson Road.

Phase II of this drainage system is currently under construction. This phase will consist of the construction of new drainage structures going east down Wilson Road and going south for 750 feet along "T" street.

Phase III of the Northwest Drainage System is currently under design and is expected to go out for bids within the next few months.

The current estimated construction cost for all phases of the project is $5 million. Once all phases are completed the system is expected to improve drainage within the "L" Street/Frontage road area from Jefferson Avenue to Wilson Road.

COMMERCE STREET/FILMORE INTERCEPTOR DRAINAGE PROJECT:
The Commerce Street/Filmore interceptor drainage project was completed in 2004. At a cost of $3.7 million, this project included the construction of new drainage structures through Commerce Street from the Arroyo Colorado to Filmore Avenue and turning west on Filmore Avenue to "M" Street. The project

was designed to improve drainage from Pierce Avenue north to Monroe Avenue and from Commerce Street west to "M" Street.

LOUISIANA & MASSACHUSETTS DRAINAGE PROJECT:
The Louisiana & Massachusetts drainage project was completed by the Texas Department of Transportation (TxDOT) in 2005 as part of the Expressway 77/83 project. This project included the installation of larger drainage structures under the expressway to improve drainage within the Louisiana/Massachusetts area.

In addition to these projects the City Commission also authorized funds in April 2007 to develop a **new Comprehensive Drainage Study/Plan** to update the 1981 study. This new study will provide much needed information with respect to growth and changes in the community over the past 26 years. The Engineering firm of Civil Systems Engineering based in Houston, Texas has been contracted to develop the master drainage plan for the City of Harlingen. This plan takes into account the recent heavy rain events including Hurricane Dolly. The plan is schedule to be presented to the Mayor and City Commission on October 13, 1008. The new Comprehensive Drainage Plan will provide the city with an excellent tool to plan for future drainage projects and address areas of concern.

As you can see your City Officials have made great strides in addressing drainage issues throughout the City. They are committed to working toward addressing drainage concerns within our city with cost effective drainage solutions that will enhance our quality of life and preserve our property.

HARLINGEN WATERWORKS SYSTEM
WATER AND WASTEWATER OPERATIONS
PROPOSED CAPITAL EXPENDITURES FOR 2010 - 2011

DEPT #	PROJECT TITLE	DESCRIPTION	COST
CITY PAVING PROJECT	Stuart Place Road Widening US 83 to Business 83	Relocate 2500FT of 12" waterline & modify sewer manholes which conflict with new road improvements	410,000
WASTEWATER TREATMENT PLANT #2	36" Interceptor from LS1 to WWTP2	Install 9,000 FT of gravity main between the Arroyo Colorado and the Landfill	1,700,000
WASTEWATER TREATMENT PLANT #2	Headworks & Lift Station at WWTP2	Replace headworks & lift station prior to structural failure of existing Units and to increase capacity for the future	3,640,000
WASTEWATER TREATMENT PLANT #2	Effluent Reuse System	Effluent delivery system to Soccer Complex, Ramsey Park, Victor Park, and Tony Butler Golf Course	285,000
DOWNTOWN WATER PLANT	Sludge Dewatering Facilities	Existing sludge lagoons not adequate for proper treatment of plant waste. Dewatering facilities will increase plant capacity	340,000
DOWNTOWN WATER PLANT	Rehabilitate Filters 7-8 and Install new filters 9-10	Existing filters not operating due to age. Upgrade to new under drains with air wash will increase plant capacity 300%	750,000
DIXIELAND WATER PLANT	Replace clarifier weirs	Existing weir systems have failed	730,000
WATER DISTRIBUTION SYSTEM	Jefferson-Chester Park Transmission Line	13,000 Ft 20" transmission line for downtown supply	1,400,000
WATER DISTRIBUTION MAINTENANCE	Service Trucks 4 units @ $31,250	To replace current units 2000 Ford F350 Unit 114, 2000 Ford F350 Unit 122, 2001 Ford F350 Unit 129, and 2002 Ford F350 Unit 137 Beyond Useful life	125,000
WASTEWATER TREATMENT PLANT #2	Pumps & Motors for Recirculator and Aeration	Worn, failing, inefficient	175,000
HWWS OFFICE BUILDING	Roof Repair	Beyond useful life-leaking	120,000
		TOTAL CAPITAL PROJECTS	**$9,675,000**

CITY OF HARLINGEN
VALLEY INTERNATIONAL AIRPORT
APPROVED CAPITAL BUDGET FOR 2010-2011

CAPITAL EXPENSES	
Maintenance Bucket Truck	$35,000
Hand Held Radios (4)	10,000
ARFF Equipment	20,000
Public Safety Equipment	15,000
TOTAL CAPITAL EXPENSES	$80,000
TOTAL CAPITAL EXPENSES AND IMPROVEMENTS	**$80,000**

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CAPITAL IMPROVEMENT PROGRAM

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program Section has been added to differentiate between the regular Capital Project Funds and the ongoing capital projects that represent very large financial obligations that span two or more fiscal years. Beginning in October 2006 the Mayor and City Commission held a series of meetings and workshops to discuss the City's capital needs.

True capital expenditures (the acquisition or construction of capital assets) were separated from deferred maintenance expenditures. From the workshops it was determined that the City was not budgeting adequate funds to maintain City-owned facilities. The City's capital needs were focused on and it was determined how those needs can be funded, while at the same time budgeting for maintenance expenditures. At a meeting held on January 4, 2007, the City Commission reviewed a Capital needs list of $36,247,000 and after considerable discussion, agreed to fund $24,457,000 of the requests. This will be accomplished over a four-year time frame (2007-2010) using not only funding from Certificates of Obligation ($19,775,000), but monies from General Fund, Special Investigations Fund, Red Light Photo Safety Enforcement Program Fund, Infrastructure Fund, and Lease/Purchase Funding.

The 2007 Certificates of Obligation Capital Improvement Program is explained as follows:

I. Police, Municipal Court, and Jail Facility $9,000,000

This project will construct a Police, Municipal Court and Jail Facility. Additionally, land acquisition and furnishings will be provided for. This project will combine all the Police and Municipal Court operations in one building in order to provide better services to the citizens of Harlingen. The projected operating costs are estimated to remain basically the same as the current operating costs.
This project has been completed 100%.

II. Fire Stations $1,500,000

This project will construct two Fire Stations within the City to provide for better coverage area and in anticipation of the annexation scheduled in 2008. This will not require additional staffing as this will be a relocation of two existing stations. The locations have not yet been determined.

III. Municipal Auditorium Fly System $150,000

This project will replace the existing counterweight system at the Municipal Auditorium. This system is a set of pulleys and levers used to hoist production sets during performances and lowers them as backgrounds change from scene to scene. This was amended by the City Commission to include upgrading the sound and lighting systems, as all three systems were obsolete.

There will be no impact on the operating budget. The upgrades, however, will increase the auditorium's ability to offer a higher level of touring performances, as well as increase versatility for use of the space for the general public. This in turn should result in increased attendance and additional revenue.
This project has been completed 100%.

IV. Soccer Complex $4,500,000

This project will construct a state of the art soccer complex on 80 acres owned by the City on East Harrison. The facility will have a minimum of 10 fields (6 of the field lighted), a concession stand, bathrooms and adequate parking. There will be impact on the operating budget for operative and preventative maintenance, and increase in utility costs and insurance coverage.

The objective of the Soccer Complex is to increase the number of fields available not only for local teams but for hosting tournaments. The ability to host state and national tournaments will increase tourism to the City, which in turn will result in increased hotel/motel occupancies, shopping and restaurant usage, and quality of life for the citizens of Harlingen.
This project has been completed 100%.

V. H.E.B. Tennis Center $750,000

This project is located at Pendleton Park and will provide a dollar for dollar match to the Tennis Association in order to renovate the 12 existing tennis courts. A new pro shop and clubhouse will be constructed and the tennis courts will be resurfaced and lighted. There will be not be an impact on the operating budget for staffing levels, but there will be an increase in utility costs and insurance coverage.

The objective of the H.E.B. Tennis Center is to increase the number of courts available not only for local teams but for hosting tournaments. The ability to host state and national tournaments will increase tourism to the City, which in turn will result in increased hotel/motel occupancies, shopping and restaurant usage, and quality of life for the citizens of Harlingen.
This project has been completed 83%.

VI. Pendleton Park $500,000

This project received a $500,000 grant from the Recreation Grants Branch of the Texas Parks and Wildlife Department. The project will assist in the H.E.B. Tennis Center renovation, upgrade playgrounds, renovate the pavilion, baseball fields and create a trail within the park. Additionally, the project proposes to acquire 9.85 acres for the park.
This project has been completed 84%.

VII. Drainage Projects $2,400,000

This project will provide the necessary funds to cover the increases in construction and labor cost associated with various Capital Improvement Drainage projects approved in the 2003 Bond Program. The drainage projects include the Downtown Drainage project, Downtown Drainage Laterals, Green Acres Drainage Project, 7th & Bowie Drainage Project and the Matz/New Combes Drainage project. The downtown drainage project and downtown drainage laterals have been completed. The Green Acres Drainage project, 7th & Bowie Drainage project and the Matz/New Combes drainage projects were completed in 2008. These projects will improve drainage at various areas around the City to elevate flooding. This project has been completed 45%.

VIII. Street Improvements $325,000

This project will provide the necessary funds to cover the increases in construction and labor cost associated with various Capital Improvement Street projects approved in the 2003 Bond Program. The various street improvement projects include the Vinson Street Improvements, Chester Park Improvement, Dixieland Extension Project, Stuart Place Road Improvement Project, Matz/New Combes Overlay, Palm Court Drive Overlay, Stuart Place Road Overlay, "T" Street Overlay, Dilworth Overlay, Tucker Road Overlay and the Madison Street Improvement projects. To date the "T" Street Overlay, Dilworth Overlay, Tucker Road Overlay and Madison Street Projects have been completed. The Stuart Place Road overlay, Matz/New Combes overlay and Palm Court Drive overlay projects are currently under construction and are scheduled for completion in December 2007. The Stuart Place Road Improvement project is currently under design and is scheduled to go out for bids in the year 2012 due to a cost sharing agreement with the Texas Department of Transportation (TxDOT). The Dixieland Extension project is currently under design and is expected to go out for bids in September 2008. The Chester Park Improvement project is currently under design and is scheduled to go out for bids within the next 10-11 months. These street projects will improve the City's infrastructure and extend the life of our roadways. Completing these projects in a timely manner will help address the rising cost of construction

IX. Comprehensive Drainage Study $500,000

This project will provide the necessary funds to complete a comprehensive drainage study of the city. The study will include the existing drainage infrastructure, ditches, inlets, etc. to determine problem areas. The project will also include a Capital Improvement Plan identifying the problem drainage areas throughout the city and provide alternate solutions to address each. Once completed, this project will provide an excellent plan to follow for future drainage projects that will in turn help address flooding throughout the city. A contract has been executed with the engineering firm of Civil System Engineering in November 2007 for this project. The project is schedule to take 12 months to complete.
This project has been completed 90%.

X. Traffic Control $150,000

This project will provide the necessary funds to purchase and install 21 new solar powered school flashers at various locations throughout the city to improve traffic safety around school zones. A total of 20 school flashers have been purchased and installed to date. The one remaining school flasher to be installed will be placed along 13th Street upon completion of the Boggus Stadium renovation project currently under construction by the Harlingen Consolidated Independent School District (HCISD). The solar school flasher will improve traffic safety around school zones while reducing cost to the city.
This project has been completed 68%.

TOTAL AMOUNT BUDGETED **$19,775,000**

CITY OF HARLINGEN

2007-2010 CAPITAL IMPROVEMENT PROGRAM

PROJECTS	FUNDING SOURCE					
	CERTIFICATES OF OBLIGATION	GENERAL FUND	SPECIAL INVESTIGATIONS FUND	RED LIGHT PHOTO SAFETY PROGRAM	INFRA-STRUCTURE FUNDS	LEASE/ PURCHASING FUNDING
Public Safety						
Police, Municipal Court, Jail Facility	9,000,000					
Police, Facility Furnishings				450,000		
Two Fire Stations	1,500,000					
Pumper Truck 2007						360,000
Pumper Truck for West Side						580,000
Public Safety Technology			1,000,000	920,000		
PROJECT TOTALS	**$10,500,000**		**$1,000,000**	**$1,370,000**		**$940,000**
Public Buildings						
Municipal Auditorium Fly System	150,000					
Remortar Brick at City Hall		55,000				
M.I.S. Technology		310,000				
Public Library A/C Units		180,000				
Municipal Auditorium Sound System Upgrade		55,000				
Community Center Air Handlers		70,000				
Parks Building Parking Lot		12,000				
Replace City Hall Roof		80,000				
PROJECT TOTALS	**$150,000**	**$762,000**				
Parks						
Soccer Complex	4,500,000					
H.E.B. Tennis Center Match	750,000					
Pendleton Park Center Match	500,000					
Replaster Victor Park Pool		150,000				
Replaster Lon C. Hill Pool		110,000				
Seal Coat Arroyo Trail		60,000				
Seal Coat Rangerville Trail		30,000				
PROJECT TOTALS	**$5,750,000**	**$350,000**				
Streets and Drainage						
Drainage Projects	2,400,000					
Overlay Harlingen Field Park Road					40,000	
Street Signs					220,000	
Street Improvements	325,000					
Comprehensive Drainage Study	500,000					
Flashing School Zone Signals	150,000					
PROJECT TOTALS	**$3,375,000**				**$260,000**	
TOTAL AMOUNT FUNDED $24,457,000	**$19,775,000**	**$1,112,000**	**$1,000,000**	**$1,370,000**	**$260,000**	**$940,000**

This worksheet reflects the different projects for the 2007-2010 Capital Improvement Program and the sources of funding. A detailed worksheet follows reflecting not only the status of the various projects. It reflects completion of various projects, including specific specific phases, estimated funding requirements, and planned timing for acquisition, design and construction activities.
It also identifies funding sources and estimated costs of the projects based on recent and accurate sources of information.

City of Harlingen Status of Capital Improvement Program
Summary For Fiscal Years 2007-2010

Project	Funding Source	Budgeted Amount	Revised Budget	Status	Year Scheduled	Actual Expenditures	Cash Balance	Dept. Assigned
2007 CERTIFICATES OF OBLIGATION								
Police/Municipal Court/Jail Facility								
Police/Municipal Court/Jail Facility	2007 Certificates of Obligation	$8,888,891	$8,888,891	(detailed on Status of Capital Projects Report)	2007-2008	$10,230,426	$0	Public Works
Municipal Auditorium								
Auditorium Fly System	2007 Certificates of Obligation	$150,000	$150,000	Fly System purchased	2007-2008	$135,937	$14,063	Auditorium
Fire Suppression								
Fire Dept.-Const./Relocate F.Station	2007 Certificates of Obligation	$1,500,000	$1,650,000	(detailed on Status of Capital Projects Report)	2007-2010	$1,325	$1,648,675	Fire Supp.
Parks								
Soccer Tournament Complex	2007 Certificates of Obligation	$4,500,000	$4,500,000	(detailed on Status of Capital Projects Report)	2007-2008	$5,159,016	$0	Public Services
Pendleton Park Tennis Center	2007 Certificates of Obligation	750,000	750,000	(detailed on Status of Capital Projects Report)	2007-2008	1,468,370	0	Public Services
Pendleton Park Improvements	2007 Certificates of Obligation	500,000	500,000	(detailed on Status of Capital Projects Report)	2007-2008	1,132,732	-632,732	Public Services
Total Parks		$5,750,000	$5,750,000			$7,760,118	-$632,732	
Public Works								
Downtown Area Drainage	2007 Certificates of Obligation	$1,446,200	$1,446,200	Under Construction	2007-2008	$1,603,447	$0	Public Works
Green Acres Drainage/Construction	2007 Certificates of Obligation	310,735	344,522	Under Construction	2007	344,522	0	Public Works
7th & Bowie Drainage/Construction	2007 Certificates of Obligation	69,480	77,035	Under Construction	2007	77,035	0	Public Works
New Combes Drainage/Construction	2007 Certificates of Obligation	554,685	614,996	Under Construction	2007	614,996	0	Public Works
				(Four projects listed above are detailed on Status of Capital Projects Report)				
Traffic Control Safety Lights	2007 Certificates of Obligation	150,000	165,000	Scheduled for completion in 2007	2007	102,403	62,597	Public Works
Comprehensive Drainage Study	2007 Certificates of Obligation	500,000	500,000	Contract executed Nov 2007	2007-2009	454,915	45,085	Public Works
Street Improvements Infrastructure	2007 Certificates of Obligation	325,000	357,500	Several projects under bid	2007-2010	0	357,500	Public Works
Total Public Works		$3,356,100	$3,505,253			$3,197,318	$307,935	
Total 398 Fund		**$19,644,991**	**$19,944,144**			**$21,325,124**	**$1,337,941**	

City of Harlingen Capital Projects
September 30, 2010

Streets					
Project Description	Funding Source	Budget	Actual Expenditures	Balance at 9/30/10	Dept. Assigned
Sam Houston Extension	**G.O. Bonds**				Public Works
Professional Services		25,000.00	137,719.20	(112,719.20)	
Right-of-Way		1,500.00	1,375.00	125.00	
Engineering		18,600.00	17,877.50	722.50	
Construction		615,900.00	500,000.00	115,900.00	
Dixieland Drive	**G.O. Bonds**				"
Advertising		1,895.00	1,894.73	0.27	
Engineering		50,000.00	2,500.00	47,500.00	
Construction		436,759.00	716,840.78	(280,081.78)	
Dixieland Drive (Phase II)	**G.O. Bonds**				"
Right-of-Way		0.00	20,717.29	(20,717.29)	
Construction		511,346.00	30,578.44	480,767.56	
Treasure Hills	**G.O. Bonds**				"
Right-of-Way		0.00	43,036.00	(43,036.00)	
Engineering		48,000.00	71,325.34	(23,325.34)	
Construction		427,136.00	0.00	427,136.00	
Vinson Avenue	**G.O. Bonds**				"
Right-of-Way		60,000.00	97,220.60	(37,220.60)	
Engineering		257,531.00	223,774.88	33,756.12	
Construction		1,899,600.00	1,672,543.26	227,056.74	
Madison Avenue	**G.O. Bonds**				"
Advertising		0.00	59.72	(59.72)	
Engineering		5,600.00	6,000.00	(400.00)	
Construction		64,300.00	75,681.98	(11,381.98)	
Tucker Road	**G.O. Bonds**				"
Engineering		37,500.00	36,450.00	1,050.00	
Construction		428,000.00	100,695.41	327,304.59	
T Street Construction	**G.O. Bonds**				"
Engineering		11,500.00	11,125.00	375.00	
Construction		128,200.00	33,651.95	94,548.05	
Matz/New Combes	**G.O. Bonds**				"
Engineering		377,056.00	0.00	377,056.00	
Construction		1,049,741.00	0.00	1,049,741.00	
Chester Park	**G.O. Bonds**				"
Advertising		0.00	767.87	(767.87)	
Right-of-Way		100,000.00	233,493.63	(133,493.63)	
Engineering		292,800.00	239,788.81	53,011.19	
Construction		474,824.00	450,136.47	24,687.53	
Palm Court - Street Overlay	**G.O. Bonds**				"
Advertising		0.00	477.70	(477.70)	
Engineering		0.00	0.00	0.00	
Construction		321,064.00	160,181.50	160,882.50	
Stuart Place Road - Street Overlay	**G.O. Bonds**				"
Engineering		0.00	12,875.34	(12,875.34)	
Construction		120,000.00	82,552.00	37,448.00	
Matz-New Combes - Street Overlay	**G.O. Bonds**				"
Construction		329,519.50	330,037.00	(517.50)	
Dilworth Road	**G.O. Bonds**				"
Engineering		5,500.00	5,525.00	(25.00)	
Construction		52,700.00	35,204.56	17,495.44	
Stuart Place Road	**G.O. Bonds**				"
Advertising		0.00	1,833.64	(1,833.64)	
Engineering		100,000.00	265,276.98	(165,276.98)	
Engineering		-	249,983.48	(249,983.48)	
Construction		1,200,800.00	0.00	1,200,800.00	
Total		**9,452,371.50**	**5,869,201.06**	**3,583,170.44**	

City of Harlingen Capital Projects
September 30, 2010

Project Description	Funding Source	Budget	Actual Expenditures	Balance at 9/30/10	Dept. Assigned
Sidewalks					
Sidewalk Construction	**G.O. Bonds**				"
Advertising		0.00	430.34	(430.34)	
Engineering		14,000.00	189,188.56	(175,188.56)	
Construction		1,924,697.00	2,191,477.65	(266,780.65)	
Pedestrian Link Project	**G.O. Bonds**				"
Improvements		222,180.00	218,882.45	3,297.55	
Reconstruction of Existing Sidewalks (2007-08)	**G.O. Bonds**				"
Construction		901,000.00	282,112.90	618,887.10	
Total		**3,061,877.00**	**2,882,091.90**	**179,785.10**	
Drainage					
Downtown Drainage	**G.O. Bonds**				"
Advertising		1,100.00	1,654.87	(554.87)	
Right-of-Way		624.00	364.00	260.00	
Engineering		407,876.00	447,694.74	(39,818.74)	
Construction		2,047,124.00	3,500,526.63	(1,453,402.63)	
Loop 499	**G.O. Bonds**				"
Engineering		0.00	480.00	(480.00)	
Downtown Drainage	**G.O. Bonds**				"
Advertising		0.00	604.00	0.00	
Construction		780,000.00	1,827,828.42	(1,047,828.42)	
Green Acres Drainage/Construction	**G.O. Bonds**				"
Advertising		0.00	59.71	(59.71)	
Engineering		20,855.00	22,533.00	(1,678.00)	
Construction		276,445.00	259,075.34	17,369.66	
7th & Bowie Drainage/Construction	**G.O. Bonds**				"
Advertising		0.00	59.71	(59.71)	
Engineering		14,945.00	16,830.00	(1,885.00)	
Construction		400,875.00	325,416.39	75,458.61	
New Combes Drainage/Construction	**G.O. Bonds**				"
Advertising		0.00	59.71	(59.71)	
Engineering		34,600.00	46,239.46	(11,639.46)	
Construction		494,780.00	529,375.60	(34,595.60)	
Total		**4,479,224.00**	**6,978,801.58**	**(2,498,973.58)**	
Railroad					
Railroad Relocation	**G.O. Bonds**				Administration
Right-of-Way		1,135,000.00	323,525.53	811,474.47	
Engineering		0.00	522,045.00	(522,045.00)	
Railroad Relocation	**G.O. Bonds**				
Right-of-Way		295,000.00	0.00	295,000.00	
Railroad Relocation (2007-08)	**G.O. Bonds**				
Construction		1,430,000.00	0.00	1,430,000.00	
Total		**2,860,000.00**	**845,570.53**	**2,014,429.47**	
Fire Department					
Purchase Fire Station #4 Property	**G.O. Bonds**				Fire Dept.
Professional Services		154,500.00	119,284.56	35,215.44	
Land		150,000.00	247,869.00	(97,869.00)	
Purchase of Radios	**G.O. Bonds**				
Miscellaneous Equipment		239,275.00	237,281.92	1,993.08	
Fire Ladder Truck #1	**G.O. Bonds**				
Motor Vehicle / Heavy Equipment		800,000.00	799,907.00	93.00	
Fire Station 4	**G.O. Bonds**				"
Buildings		800,000.00	1,828,106.08	(1,028,106.08)	
Improvements		25,000.00	0.00	25,000.00	
Furniture & Equipment		50,000.00	29,180.96	20,819.04	
Asbestos Cleanup Fire Station 4	**G.O. Bonds**				"
Improvements		20,000.00	0.00	20,000.00	
Fire Engine No. 6	**G.O. Bonds**				"
Capital Outlay - Motor Vehicles		361,339.00	360,376.04	962.96	
Total		**2,600,114.00**	**3,622,005.56**	**(1,021,891.56)**	

ENTERPRISE FUND

ENTERPRISE FUNDS

Enterprise Funds are established to account for operations, which are intended to be self-supporting through user charges. The City has the following enterprise Fund Component Units:

Municipal Auditorium Fund has been established to account for the activities of the Municipal Auditorium.

Sanitation Fund is provided to account for the resources from the collection of garbage within the City limits.

Harlingen Arts and Heritage Museum Fund is used to account for the activities of the City Museum.

Municipal Golf Course Fund is provided to account for user fees received from the Municipal Golf Course and account for expenditures of maintenance and operations.

Waterworks and Wastewater System Fund is a component unit, which accounts for the operation of the Waterworks and Wastewater system. A board separate from the City Commission controls this component unit.

Valley International Airport Fund is a component unit, which accounts for the operations of the Valley International Airport. A board separate from the City Commission controls this component unit.

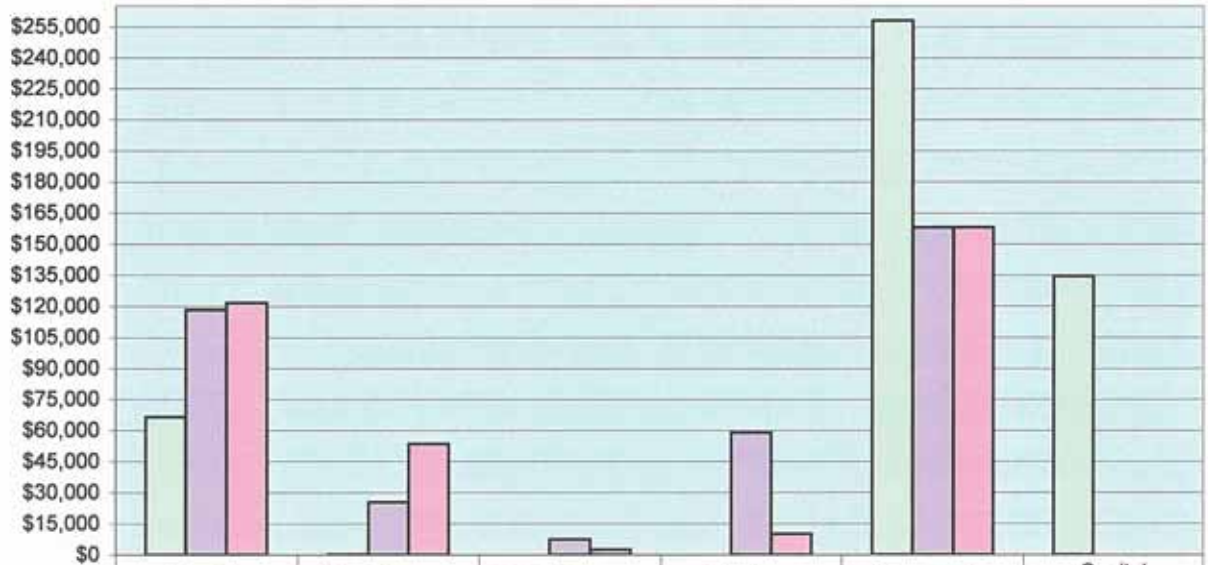
MUNICIPAL AUDITORIUM FUND

CITY OF HARLINGEN

MUNICIPAL AUDITORIUM FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Rental-Auditorium	$6,685	$52,873	$52,873	$58,700
Rental-Casa de Amistad	59,875	65,367	65,367	63,000
Rentals	66,560	118,240	118,240	121,700
Show Admissions	0	25,150	25,150	3,600
Ticketing Fees	0	0	0	50,000
TML	164	0	0	0
Food & Drink Sales	0	200	200	0
Miscellaneous	164	25,350	25,350	53,600
TexPool Investment	18	0	0	0
Investments	18	0	0	0
Sponsors	0	7,500	7,500	2,500
Outside Sources	0	7,500	7,500	2,500
Miscellaneous	0	59,000	59,000	10,000
Various	0	59,000	59,000	10,000
Hotel/Motel Fund	158,000	158,000	158,000	158,000
General Fund	100,000	0	0	0
Transfers from	258,000	158,000	158,000	158,000
Sale of Fixed Assets	583	0	0	0
Sale of Fixed Assets	583	0	0	0
Capital Contributions	134,570	0	0	0
Capital Contributions	134,570	0	0	0
TOTAL REVENUES	**$459,895**	**$368,090**	**$368,090**	**$345,800**
EXPENDITURES:				
Personnel Services - Pay	$87,463	$88,702	$88,702	$90,556
Personnel Services - Benefits	30,334	30,665	30,665	33,402
Supplies - General	3,098	7,200	7,200	8,880
Supplies - Miscellaneous	1,218	1,200	1,200	2,817
Services & Charges - General	200,235	229,412	229,412	176,608
Services & Charges - Maintenance	10,978	15,500	15,500	13,500
Services & Charges - Miscellaneous	5,764	17,500	17,500	20,000
Depreciation	98,615	88,216	88,216	0
Loss / Sale of Fixed Assets	34,389	0	0	0
TOTAL EXPENDITURES	**$472,094**	**$478,395**	**$478,395**	**$345,763**
Net Income/(Loss)	(12,199)	(110,305)	(110,305)	37
Working Capital Beginning of Year	(3,382)	(15,581)	(15,581)	(125,886)
END OF YEAR WORKING CAPITAL	**($15,581)**	**($125,886)**	**($125,886)**	**($125,849)**

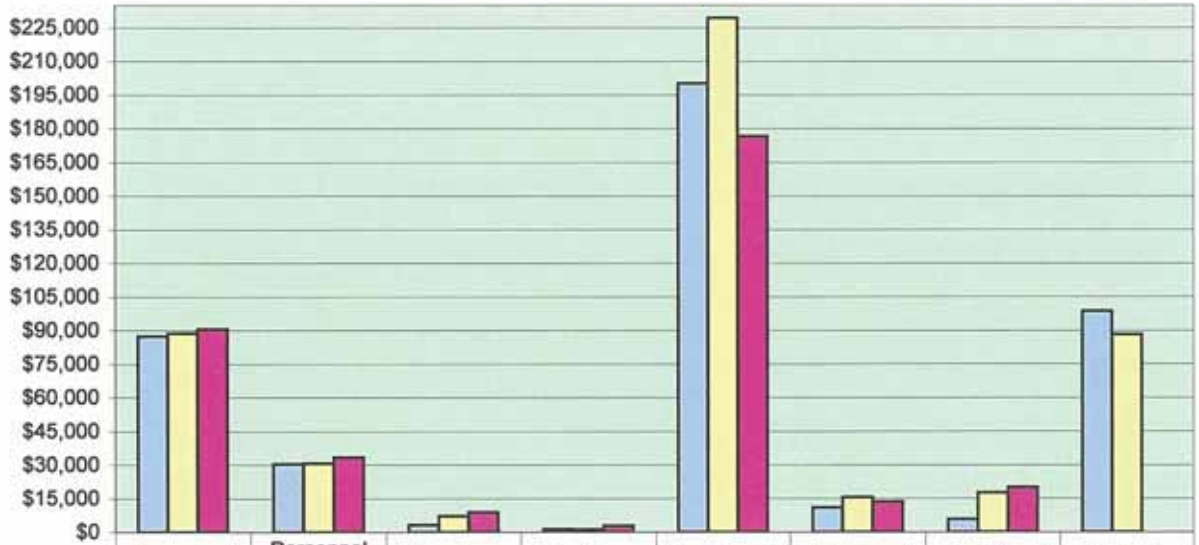
Municipal Auditorium Fund Revenues



	Rentals	Miscellaneous	Outside Sources	Various	Transfers In	Capital Contributions
FY 2008/09	$66,560	$164	$18	$0	$258,000	$134,570
FY 2009/10	$118,240	$25,350	$7,500	$59,000	$158,000	$0
FY 2010/11	$121,700	$53,600	$2,500	$10,000	$158,000	$0

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Municipal Auditorium Fund Expenditures



	Personnel Services	Personnel Services - Benefits	Supplies - General	Supplies - Misc.	Gen'l Svcs & Charges	Main. Svcs & Charges	Misc. Svcs & Charges	Deprecia - tion
FY 2008/09	$87,463	$30,334	$3,098	$1,218	$200,235	$10,978	$5,764	$98,615
FY 2009/10	$88,702	$30,665	$7,200	$1,200	$229,412	$15,500	$17,500	$88,216
FY 2010/11	$90,556	$33,402	$8,880	$2,817	$176,608	$13,500	$20,000	$0

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

MUNICIPAL AUDITORIUM FUND DETAIL 401-6061

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$82,532	$84,512	$84,512	$86,443
Salaries Part Time	2,258	0	0	0
Overtime	90	1,544	1,544	1,454
Car Allowance	2,583	2,646	2,646	2,659
Personnel Services	87,463	88,702	88,702	90,556
City FICA	5,019	4,975	4,975	5,239
City Medicare	1,174	1,163	1,163	1,225
City TMRS	10,491	11,722	11,722	12,906
City TCG Retirement	0	77	77	0
City Health Insurance	11,613	12,504	12,504	13,715
OPEB / ARC	1,808	0	0	0
Worker's Compensation	229	224	224	317
Personnel Services - Benefits	30,334	30,665	30,665	33,402
Office Supplies	952	1,500	1,500	1,500
Office Equipment/Furniture - Non Capital	0	250	250	3,600
Chemicals & Medical Supplies	2,146	5,300	5,300	3,780
Resale Merchandise	0	150	150	0
Supplies - General	3,098	7,200	7,200	8,880
Miscellaneous Supplies	1,218	1,200	1,200	2,817
Supplies - Miscellaneous	1,218	1,200	1,200	2,817
Utilities - Communications	6,031	7,800	7,800	6,300
Utilities - Electricity	50,253	75,000	75,000	62,000
Utilities - Other	5,391	8,000	8,000	6,883
Technical Services	600	0	0	600
Show Contracts	3,900	17,500	17,500	5,000
Show Refunds	68,076	0	0	0
Advertising	2,267	20,500	20,500	1,500
Equipment Rental/Lease	2,207	5,200	5,200	5,000
Dues, Memberships & Subscriptions	95	1,000	1,000	825
Registration, Travel & Training	223	3,000	3,000	2,500
Employee Mileage Reimbursement	0	100	100	0
Insurance	34,607	39,312	39,312	36,000
Contract Labor	26,585	52,000	52,000	50,000
Service & Charges - General	200,235	229,412	229,412	176,608
Maintenance - Buildings	10,978	11,000	11,000	11,000
Maintenance - Miscellaneous Equipment	0	4,500	4,500	2,500
Services & Charges - Maintenance	10,978	15,500	15,500	13,500
Miscellaneous	5,764	17,500	17,500	20,000
Services & Charges - Miscellaneous	5,764	17,500	17,500	20,000
Depreciation	98,615	88,216	88,216	0
Depreciation	98,615	88,216	88,216	0
Loss/Sale of Fixed Assets	34,389	0	0	0
Loss/Sale of Fixed Assets	34,389	0	0	0
MUNICIPAL AUDITORIUM FD. TOTAL	**$472,094**	**$478,395**	**$478,395**	**$345,763**

MISSION STATEMENT

"Presenting, promoting, and participating in regional arts and cultural affairs."

PROGRAM GOALS

- Continue to reestablish the Harlingen Municipal Auditorium as one of the Rio Grande Valley's premier theatrical venues by providing well-trained theatrical personnel and safe, well-maintained state of the art equipment for all auditorium clients.
- Continue to promote Casa de Amistad as the Harlingen's leading venue for large-scale weddings, quinceaneras, and private gatherings as well as trade shows, expositions, corporate, and commercial events.

OBJECTIVES FOR 10-11

- Expand existing revenue streams by offering ticketing services to presenters, promoters and local non-profit organizations
  - Identify and seek out viable event promoters and arts presenters as potential auditorium clients
  - Continue working closely with the CVB and others to:
    1. Bring quality entertainment to the municipal auditorium and large commercial events to Casa de Amistad.
    2. Maximize revenue streams by analyzing existing price points as they pertain to rentals and ancillary fees and ticketing fees
- Continue developing a synergistic relationship with the Harlingen Arts and Heritage Museum as well as other Valley arts organizations in developing an overall cultural plan for the community.
- Continue to provide superior customer service and quality meeting facilities.
- Increase marketing presence of rental facilities.
- Increase web presence through cross-marketing, utilizing marketing tools available to us thru Vendini's® ticketing portal, the City's enhanced website and capitalizing on current industry trends by using social networking sites such as Facebook to promote auditorium events.
- Advocate closer ties between business and the arts.
- Stimulate partnerships between the arts and business that strengthen both sectors and the community.

PERFORMANCES

- Continue to function as a resource of technical support and information for arts organizations across the Valley through formal and informal interaction.
- Reestablish and continue to seek out and foster partnerships with local arts organizations such as:
  South Texas Chorale, Valley Symphony Orchestra, USAF Band of the West & South Texas Lyric Opera.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

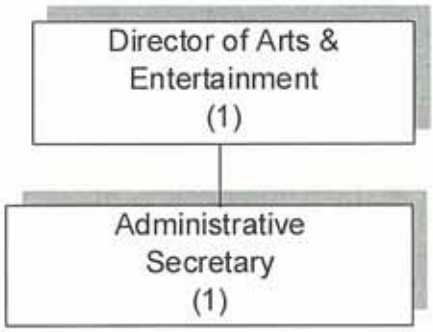
- Arts and Entertainment division is continuing to seek out ways to provide our citizens with quality entertainment without incurring all of the risk inherent in presenting major touring performances.

- The qualities of accommodation, theatrical equipment and aesthetics of the municipal auditorium have all been vastly improved as a result of the Hurricane Dolly renovations. This provides HA&E with an opportunity to review rental policies and existing price-points.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Administrative Secretary	1	1	$24,726
Director of Arts & Entertainment	1	1	61,717
Car Allowance			2,659
Overtime			1,454
Fringe Benefits			33,402
Total	2	2	$123,958

MUNICIPAL AUDITORIUM



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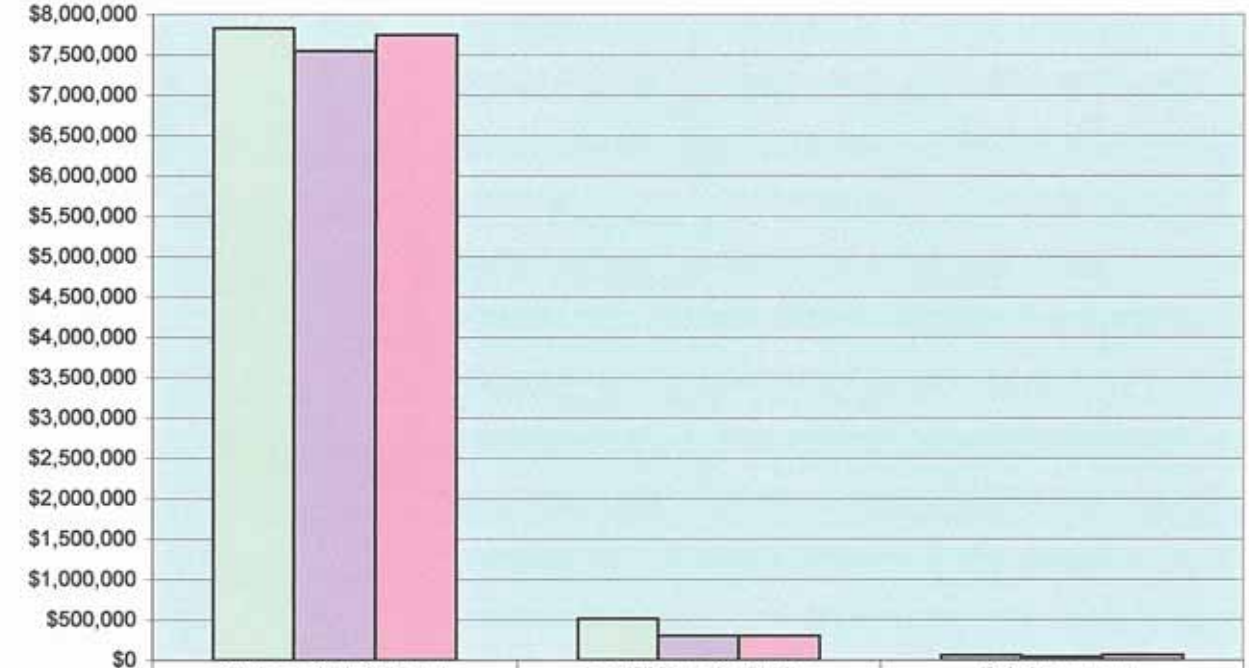
SANITATION FUND

CITY OF HARLINGEN

SANITATION FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
TML	$6,150	$0	$0	$0
Sanitation/Special Pickup	2,511	3,000	3,000	3,000
Landfill/Special Pickup	50,684	40,000	40,000	40,000
Garbage Collections	7,761,011	7,500,000	7,500,000	7,700,000
Landfill/Transfer Station	511,201	300,000	300,000	300,000
Rental - Garbage Containers	9,010	5,000	5,000	5,000
Miscellaneous	8,340,567	7,848,000	7,848,000	8,048,000
Reimbursement for Sanitation	20,297	0	0	0
Reimbursement for Landfill	41,141	40,000	40,000	65,000
Reimbursements	61,438	40,000	40,000	65,000
LRGVDC - Ilegal Dumping	0	0	35,013	0
Other	0	0	35,013	0
TexPool Investment	7,015	4,500	4,500	2,000
NOW Interest	3,603	2,700	2,700	400
Investments	10,618	7,200	7,200	2,400
Insurance Recovery - Other	53,346	0	0	0
Cash Over/(Short)	(80)	0	0	0
Miscellaneous	2,899	0	0	0
Various	56,165	0	0	0
Catastrophic Fund	303,600	0	0	0
Transfer From	303,600	0	0	0
TOTAL REVENUES	**$8,772,388**	**$7,895,200**	**$7,930,213**	**$8,115,400**
EXPENDITURES:				
Sanitation	$2,533,665	$2,709,649	$2,723,909	$2,856,184
Sanitation - Brush & Debris	1,854,921	1,550,864	1,551,479	1,559,734
Sanitation - Landfill	2,683,757	3,524,120	3,528,459	2,667,205
Recycling Center	33,115	40,355	75,368	269,733
Transfers Out	410,000	350,000	350,000	338,000
TOTAL EXPENDITURES	**$7,515,458**	**$8,174,988**	**$8,229,215**	**$7,690,856**
Net Income/(Loss)	1,256,930	(279,788)	(299,002)	424,544
Working Capital Beginning of Year	1,240,219	2,497,149	2,497,149	2,198,147
END OF YEAR WORKING CAPITAL	**$2,497,149**	**$2,217,361**	**$2,198,147**	**$2,622,691**

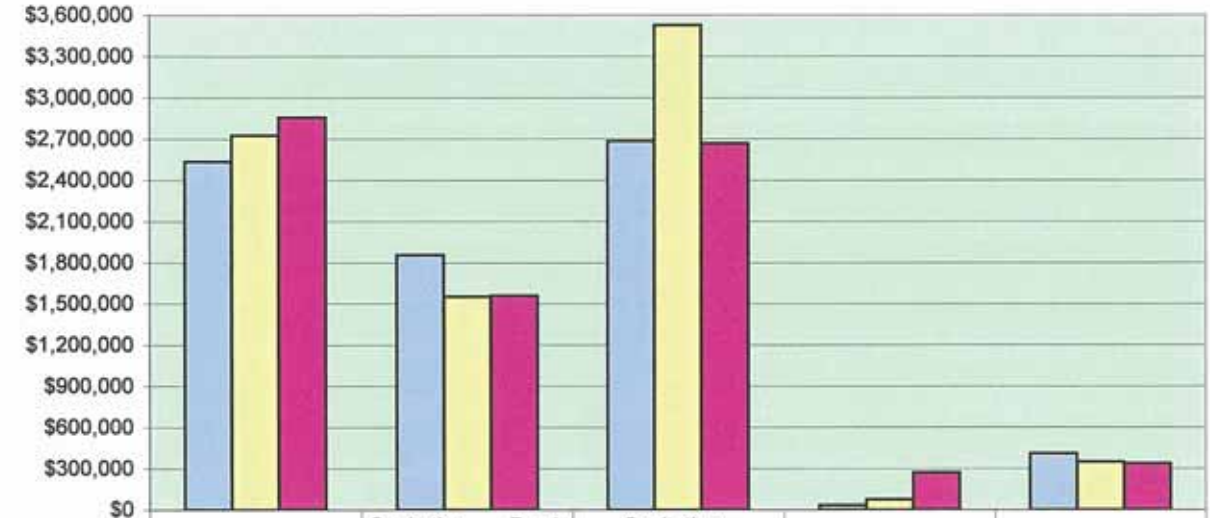
Sanitation Fund Revenues



	Garbage Coll. & Rental	Landfill-Transfer Station	Reimbursements
FY 2008/09	$7,829,366	$511,201	$61,438
FY 2009/10	$7,548,000	$300,000	$40,000
FY 2010/11	$7,748,000	$300,000	$65,000

This graph reflects revenue trends from FY2008/2009 to 2010/2011 and visually depicts the changes.

Sanitation Fund Expenditures



	Sanitation	Sanitation - Brush & Debris	Sanitation - Landfill	Recycling Center	Transfers
FY 2008/09	$2,533,665	$1,854,921	$2,683,757	$33,115	$410,000
FY 2009/10	$2,723,909	$1,551,479	$3,528,459	$75,368	$350,000
FY 2010/11	$2,856,184	$1,559,734	$2,667,205	$269,733	$338,000

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

SANITATION 402-5020

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$342,535	$495,144	$495,144	$508,051
Overtime	18,052	31,025	31,025	32,044
Car Allowance	0	4,800	4,800	4,800
Well Pay	0	0	0	2,000
Personnel Services	360,587	530,969	530,969	546,895
City FICA	25,792	30,660	30,660	31,452
City Medicare	6,032	7,170	7,170	7,356
City TMRS	50,255	57,170	57,170	50,227
City TCG Retirement	2,355	5,699	6,709	10,794
City Health Insurance	75,813	93,010	93,010	105,829
OPEB / ARC	11,245	0	0	0
Worker's Compensation	20,317	21,771	21,771	43,512
Personnel Services - Benefits	191,809	215,480	216,490	249,170
Office Equipment/Furniture - Non Capital	2,671	800	1,175	6,400
Supplies - General	2,671	800	1,175	6,400
Garbage Containers	59,984	70,000	75,000	51,250
Miscellaneous Supplies	19,753	12,200	17,325	24,750
Supplies - Miscellaneous	79,737	82,200	92,325	76,000
Utilities - Communications	2,604	2,960	2,960	4,100
Advertising	336	300	300	0
Laundry & Uniform Services	6,321	10,000	10,000	10,000
Equipment Rental/Lease	6,115	15,000	12,000	15,000
Vehicle & Radio Rental	483,268	366,490	366,490	363,419
Dumpster Rental	189,000	200,000	200,000	200,000
Dues, Memberships & Subscriptions	146	500	500	500
Registration, Travel & Training	2,850	9,100	9,100	10,000
Insurance	57,378	64,450	64,450	75,700
Small Claims - Unfunded	12,848	12,000	12,000	12,000
Franchise Fees	390,000	450,000	450,000	462,000
Contract Labor	11,143	20,000	7,500	15,000
Service & Charges - General	1,162,009	1,150,800	1,135,300	1,167,719
Maintenance - Miscellaneous Equipment	14,882	29,400	21,900	35,000
Internal Service Charges	466,419	375,000	457,500	450,000
Fuel	180,997	300,000	240,000	300,000
Services & Charges - Maintenance	662,298	704,400	719,400	785,000
Miscellaneous	21,780	25,000	28,250	25,000
Services & Charges - Miscellaneous	21,780	25,000	28,250	25,000
Depreciation	32,398	0	0	0
Depreciation	32,398	0	0	0
Motor Vehicles & Heavy Equipment	20,376	0	0	0
Capital Outlay	20,376	0	0	0
SANITATION TOTALS	**$2,533,665**	**$2,709,649**	**$2,723,909**	**$2,856,184**

The Sanitation Division of the Public Works Department employs 21 employees responsible for the collection of garbage from all residential and commercial customers and transporting it to the City's Transfer Station. Household garbage is collected twice a week in residential areas and up to seven times per week for commercial establishments.

PROGRAM GOAL

Provide refuse collection services to all our customers in a consistent and timely manner to preserve the city's public health and environment. Manage the municipal solid waste collection program through careful planning while ensuring the best quality of service to our customers.

OBJECTIVES 10-11

- Collect garbage twice a week from residential customers
- Provide commercial establishments with garbage collection service up to seven times per week as requested
- Maintain balanced collection routes for all areas
- Provide education and training to employees when route changes are made to insure a smooth transition.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

The main differences are due to an increase in Garbage collections revenues by $200,000 and a decrease in Maintenance building expenses.

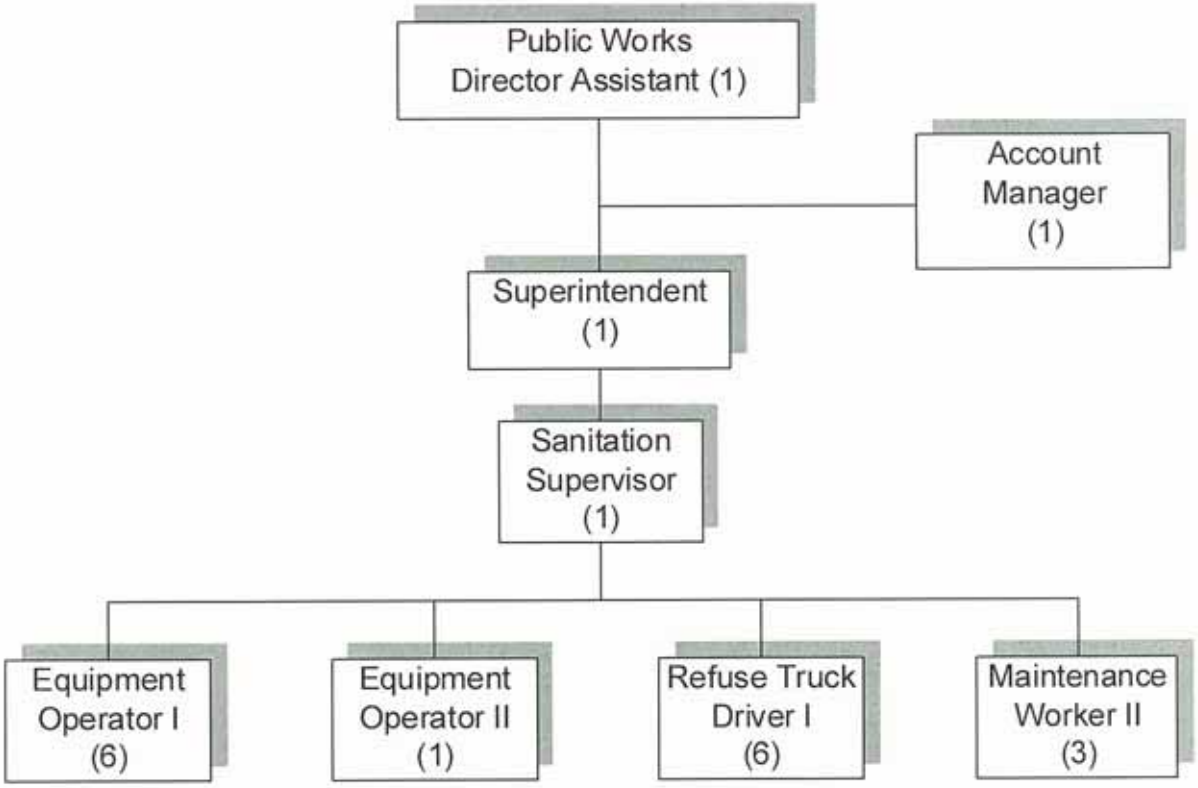
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Number of Residential Accounts Serviced	16,964	16,893	17,000
Number of Commercial Accounts Serviced	2,499	2,506	2,525
Total accounts serviced	19,463	19,399	19,525
EFFICIENCY			
Cost per account	$130.18	$139.68	$146.28
OUTPUT			
Total tons of solid waste collected	62,800	62,000	63,000

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Equipment Operator I	15	15	$347,035
Equipment Operator II	1	1	19,793
Account Manager	0	1	28,156
Supervisor	1	1	30,529
Superintendent	1	1	50,552
Assistant Public Works Director	1	1	54,229
Overtime			32,044
Car Allowance			4,800
Fringe Benefits			260,586
Adjustment			(31,658)
Total	19	20	$796,065

SANITATION



SANITATION - BRUSH & DEBRIS 402-5022

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$483,770	$528,992	$528,992	$535,457
Overtime	32,987	37,102	37,102	38,320
Well Pay	0	0	0	1,000
Personnel Services	516,757	566,094	566,094	574,777
City FICA	30,648	33,609	33,609	33,879
City Medicare	7,168	7,860	7,860	7,923
City TMRS	44,224	51,217	51,217	47,278
City TCG Retirement	8,471	9,842	10,457	13,246
City Health Insurance	83,145	101,680	101,680	119,661
OPEB / ARC	12,658	0	0	0
Worker's Compensation	31,793	25,031	25,031	48,122
Personnel Services - Benefits	218,107	229,239	229,854	270,109
Office Supplies	484	750	750	750
Supplies - General	484	750	750	750
Garbage Containers	14,701	17,000	17,000	18,000
Miscellaneous Supplies	9,103	21,750	23,750	7,000
Supplies - Miscellaneous	23,804	38,750	40,750	25,000
Laundry & Uniform Services	5,268	5,725	5,725	5,750
Vehicle & Radio Rental	390,882	317,506	317,506	280,548
Registration, Travel & Training	1,387	4,800	4,800	4,800
Small Claims - Unfunded	1,108	2,000	2,000	2,000
Contract Labor	3,758	6,000	4,000	6,000
Service & Charges - General	402,403	336,031	334,031	299,098
Maintenance - Miscellaneous Equipment	316	5,000	5,000	5,000
Internal Service Charges	155,133	175,000	175,000	185,000
Fuel	122,963	200,000	200,000	200,000
Services & Charges – Maint.	278,412	380,000	380,000	390,000
Motor Vehicle & Heavy Equipment	414,954	0	0	0
Capital Outlay	414,954	0	0	0
SANITATION BRUSH & DEBRIS TOTAL	**$1,854,921**	**$1,550,864**	**$1,551,479**	**$1,559,734**

The Brush & Debris Collection Division of the Public Works Department employs 24 employees responsible for the collection of brush and transporting it to the City's Air Curtain Incinerator for disposal. Brush and debris collection services are provided to

residential customers on a monthly basis and to commercial customers upon request. All residential customers are provided monthly collection and disposal services for a maximum of (1) truckload of brush and two (2) cubic yards of debris each month. Commercial customers can also be provided with brush & debris collection services upon request for an additional charge. The department also collects and removes illegal dumpsites from the city in cooperation with the City's Code Enforcement Department.

PROGRAM GOAL

Strive to provide brush and debris collection services to all our customers in a consistent and timely manner to preserve the city's public health and environment. Manage the municipal solid waste collection program through careful planning while ensuring the best quality of service to our customers.

OBJECTIVES FOR 10-11

- Collect up to one (1) brush truckload of brush from residential customers every 4 to 5 weeks.
- Collect up to 2 cubic yards of debris (bulky waste) from residential customers every 4 to 6 weeks.
- Maintain balanced collection routes for all areas.
- Provide education and training to our employees to improve service delivery.
- Provide special pick-up collection services, upon request, to all residential and commercial customers.
- Continue the operation of the City's Air-Curtain Incinerator for efficient brush disposal.
- Maintain citizens drop-off area in good working order
- Utilize reimbursement funds from Hurricane Dolly to acquire two additional 60-cubic yard hydraulic trucks to assist with the collection of brush & debris.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

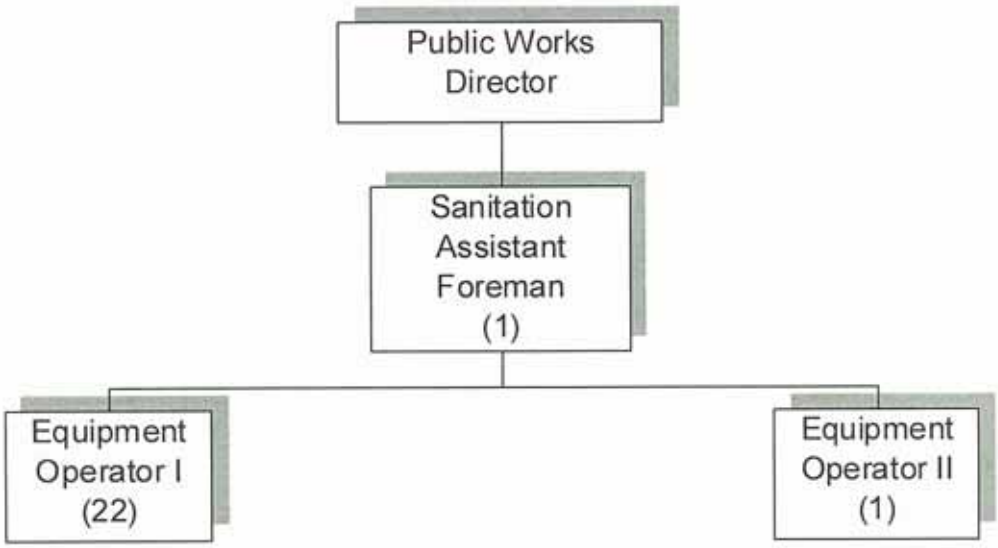
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
No. of Residential Accounts Serviced	16,964	16,893	17,000
EFFICIENCY			
Cost per account	$109.34	$91.81	$91.75
OUTPUT			
Total tons of brush collected/processed	7,600	8,700	8,700
Total tons of debris collected/processed	9,700	6,420	6,500

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Equipment Operator I	22	22	$484,754
Equipment Operator II	1	1	23,121
Sanitation Assistant Foreman	1	1	27,583
Overtime			38,320
Fringe Benefits			271,109
Total	24	24	$844,886

SANITATION - BRUSH & DEBRIS



SANITATION - LANDFILL 402-5027

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$264,120	$260,749	$260,749	$225,817
Salaries Part Time	4,448	8,538	8,538	19,022
Overtime	17,706	22,246	22,246	22,977
Personnel Services	286,274	291,533	291,533	267,816
City FICA	16,834	16,973	16,973	15,454
City Medicare	3,937	3,970	3,970	3,614
City TMRS	28,444	25,773	25,773	22,110
City TCG Retirement	2,945	4,859	4,859	5,035
City Health Insurance	43,833	57,145	57,145	51,395
OPEB / ARC	8,137	0	0	0
Worker's Compensation	14,253	13,745	13,745	16,130
Personnel Services - Benefits	118,383	122,465	122,465	113,738
Office Supplies	3,851	3,700	4,200	4,500
Office Equip/Furniture - Non-Capital	250	0	1,900	6,000
Supplies - General	4,101	3,700	6,100	10,500
Miscellaneous Supplies	16,946	5,000	6,000	11,000
Supplies - Miscellaneous	16,946	5,000	6,000	11,000
Utilities - Communications	1,674	2,140	2,140	1,875
Utilities - Electricity	20,320	12,000	15,000	18,000
Utilities - Other	10,988	12,000	9,000	3,000
Advertising	1,202	500	500	1,000
Laundry & Uniform Services	3,313	5,430	5,430	5,000
Equipment Rental/Lease	7,594	10,000	6,000	10,000
Vehicle & Radio Rental	224,088	148,382	148,382	137,926
Registration, Travel & Training	5,386	3,300	3,300	3,500
Insurance	3,664	0	0	0
Small Claims - Unfunded	1,054	2,000	2,000	2,000
Contract Labor	3,471	15,000	7,000	10,000
Service & Charges - General	282,754	210,752	198,752	192,301
Maintenance - Buildings	32,685	664,250	676,850	20,500
Internal Service Charges	228,298	185,000	187,737	185,000
Fuel	142,950	250,000	250,000	285,000
Services & Charges - Maintenance	403,933	1,099,250	1,114,587	490,500
Miscellaneous	1,499,695	1,616,120	1,613,722	1,455,050
Services & Charges – Misc.	1,499,695	1,616,120	1,613,722	1,455,050

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Depreciation	20,891	10,300	10,300	10,300
Depreciation	20,891	10,300	10,300	10,300
Closure/Post Closure	44,780	60,000	60,000	60,000
Closure/Post Closure	44,780	60,000	60,000	60,000
Miscellaneous Equipment	6,000	105,000	105,000	56,000
Capital Outlay	6,000	105,000	105,000	56,000
SANITATION LANDFILL TOTAL	**$2,683,757**	**$3,524,120**	**$3,528,459**	**$2,667,205**

This division of the Public Works Department is responsible for the operation of the city's Solid Waste Transfer Station and Recycling Center. All refuse generated by our residential and commercial customers including some from surrounding communities, is delivered to the City's Transfer Station located on E. Harrison Street where it is loaded onto transport trailers and transported to an approved landfill. The Transfer Station is operated in compliance with all Texas Commission on Environmental Quality (TCEQ) rules and regulations.

PROGRAM GOAL

To operate the Transfer Station in compliance with rules and regulations established by the Texas Commission on Environmental Quality and monitor the post closure care of the remaining closed landfill cells.

OBJECTIVES FOR 10-11

- Maintain the area from Loop 499 to the Industrial Park clear of debris and upkeep landscaped areas at the landfill and Transfer Station.
- Monitor the leachate collection system, and gas monitoring wells.
- Amend our existing TCEQ permit for the transfer station to increase the daily allowable tonnage.
- Purchase a compact sweeper to improve maintenance of the transfer station floor.
- Operate the Transfer Station in compliance with the rules and regulations established by the Texas Commission on Environmental Quality.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Two positions were transferred to the Recycling Center division.

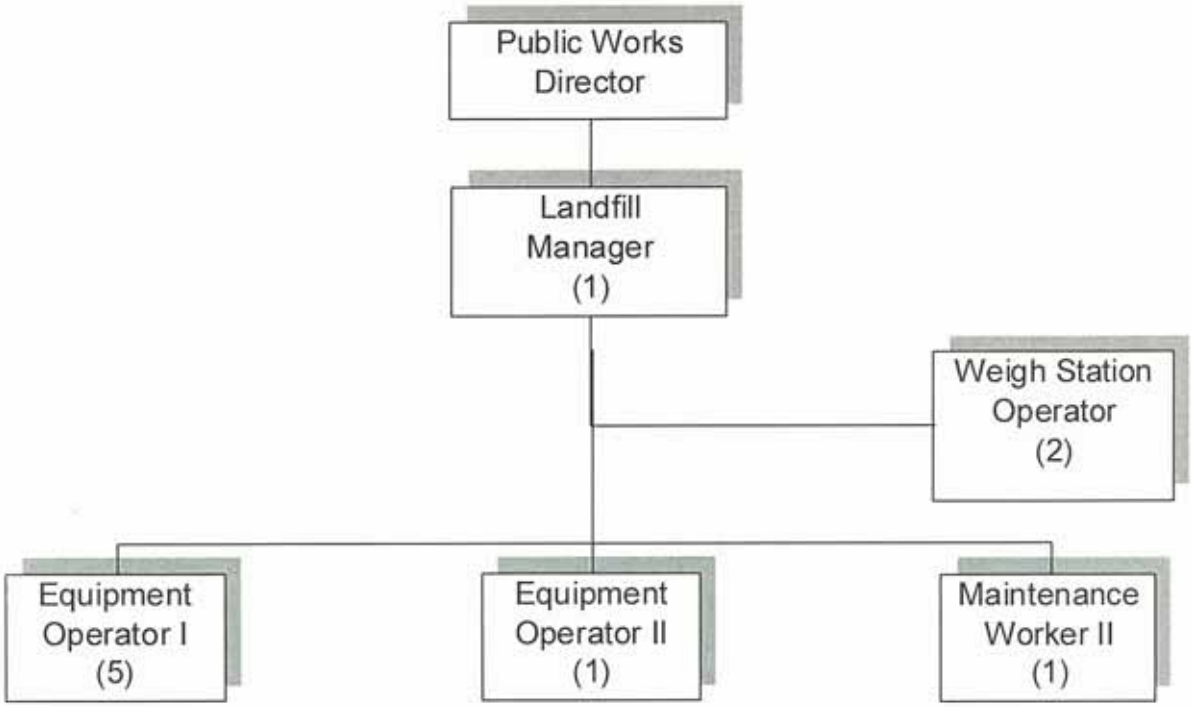
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Population served	74,950	74,950	74,950
Tons of garbage/debris processed transported	64,800	61,954	63,000
EFFICIENCY			
Cost per ton	$41.42	$56.88	$42.08
OUTPUT			
Tons of solid waste (residential & commercial) transported	64,800	61,954	63,000
Tons of recyclable material collected/processed	800	900	950

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Maintenance Worker	2	1	$18,787
Equipment Operator I	4	5	111,233
Equipment Operator II	1	1	25,153
Scale Operator PT	1	0	0
Weigh Station Operator	1	2	37,051
Recycling Helper	1	0	0
Recycling Coordinator	1	0	0
Landfill Manager	1	1	31,534
Overtime			22,977
Fringe Benefits			105,120
Adjustment			29,699
Total	12	10	$381,554

SANITATION - LANDFILL



SANITATION - RECYCLING CENTER 402-5035

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$0	$0	$0	$49,700
Overtime	0	0	0	1,203
Personnel Services	0	0	0	49,700
City FICA	0	0	0	3,081
City Medicare	0	0	0	721
City TMRS	0	0	0	2,770
City TCG Retirement	0	0	0	1,557
City Health Insurance	0	0	0	7,293
Worker's Compensation	0	0	0	3,568
Personnel Services - Benefits	0	0	0	18,990
Office Supplies	62	0	0	750
Supplies - General	62	0	0	750
Miscellaneous Supplies	0	0	10,963	1,000
Supplies - Miscellaneous	0	0	10,963	1,000
Utilities - Communications	244	280	280	310
Advertising	0	0	1,600	0
Laundry & Uniform Services	0	0	0	600
Vehicle & Radio Rental	75	75	75	18,083
Regis., Travel & Training	0	0	0	2,000
Contract Labor	0	0	22,450	1,500
Service & Charges - General	319	355	24,405	22,493
Maintenance - Buildings	0	0	0	90,000
Main-Furniture & Equipment	0	0	0	300
Internal Service Charges	0	0	0	12,500
Fuel	0	0	0	9,000
Services & Charges - Main	0	0	0	111,800
Miscellaneous	32,734	40,000	40,000	65,000
Services & Charges-Miscellaneous	32,734	40,000	40,000	65,000
RECYCLING CENTER TOTAL	**$33,115**	**$40,355**	**$75,368**	**$269,733**

The Recycling Center purpose is to educate the community on the facts contributing to littering behavior, establish programs to deter littering encourage beautification, save taxpayers money by extending the life of the area landfill through conservation and recycling measures, and promote volunteerism and to provide a clean and safe environment in which to live.

PROGRAM GOAL

Expand and implement programs that help divert the solid waste stream away from the Transfer Station. Promote beautifications project throughout the city. Continue graffiti removal program. Educate and encourage citizens to promote a clean and healthy Harlingen to improve the quality of life.

OBJECTIVES FOR 10-11

— Track market trends contributing to the sale of recyclable materials.
— Coordinate volunteers to work at the Recycling Center.
— Continue to coordinate and promote the annual Trash Bash.
— Coordinate volunteers to help clean and beautify the city.
— Increase awareness with Public Education Programs.
— Continue City Wide beautification projects.
— Continue working to eradicate graffiti.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

Two full time positions were transferred to this division.

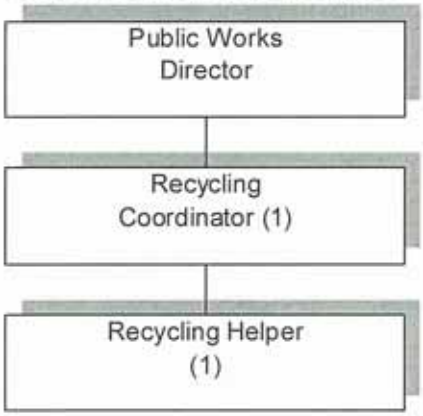
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Beautification programs/projects	8	11	10
Public Awareness Events	15	14	15
Clean-up Events	19	8	8
Population served	74,950	74,950	74,950
Tons of recyclable material collected/processed	800	900	950
EFFICIENCY			
Cost per capita	$0.44	$0.77	$2.53
OUTPUT			
Number of Volunteer hours	7,244	8,188	8,000
Trash Bash (tons of litter collected)	2	1.21	2
Tons of recyclable material collected/processed	800	900	950

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Recycling Coordinator	1	1	$29,946
Recycling Helper	1	1	18,551
Overtime			1,203
Fringe Benefits			18,990
Total	2	2	$68,690

SANITATION RECYCLING



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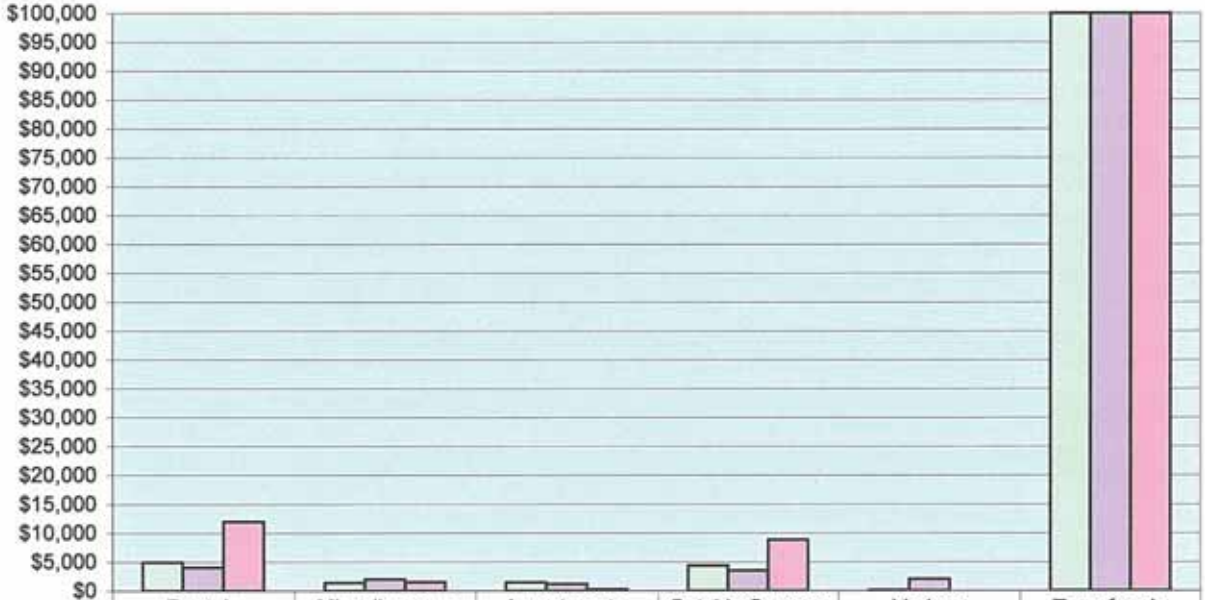
HARLINGEN ARTS & HERITAGE MUSEUM FUND

CITY OF HARLINGEN

HARLINGEN ARTS AND HERITAGE MUSEUM FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Miscellaneous	$4,955	$4,050	$4,050	$12,000
Rentals	4,955	4,050	4,050	12,000
Admissions	881	2,000	2,000	1,500
TML	526	0	0	0
Miscellaneous	1,407	2,000	2,000	1,500
TexPool Investment	454	240	240	100
NOW Account	1,006	950	950	100
Investments	1,460	1,190	1,190	200
Harlingen Arts Museum	0	0	0	5,000
Donations	4,329	3,500	3,500	3,800
Outside Sources	4,329	3,500	3,500	8,800
Miscellaneous	90	2,000	2,000	0
Various	90	2,000	2,000	0
Transfers from General Fund	30,000	30,000	30,000	30,000
Transfers from Hotel/Motel Fund	70,000	70,000	70,000	70,000
Total Transfers	100,000	100,000	100,000	100,000
TOTAL REVENUES	**$112,241**	**$112,740**	**$112,740**	**$122,500**
EXPENDITURES:				
Personnel Services - Pay	$31,204	$38,208	$38,208	$40,414
Personnel Services - Benefits	8,173	7,400	7,400	9,801
Supplies - General	2,556	2,875	2,875	3,065
Supplies - Miscellaneous	1,671	1,825	940	730
Services & Charges - General	35,551	46,575	45,025	46,140
Services & Charges - Maintenance	18,139	15,500	15,000	15,500
Services & Charges - Miscellaneous	5,998	6,500	9,435	6,850
Depreciation	6,802	6,000	6,000	0
TOTAL EXPENDITURES	**$110,094**	**$124,883**	**$124,883**	**$122,500**
Net Income/(Loss)	2,147	(12,143)	(12,143)	0
Working Capital Beginning of Year	179,303	181,450	181,450	169,307
END OF YEAR WORKING CAPITAL	**$181,450**	**$169,307**	**$169,307**	**$169,307**

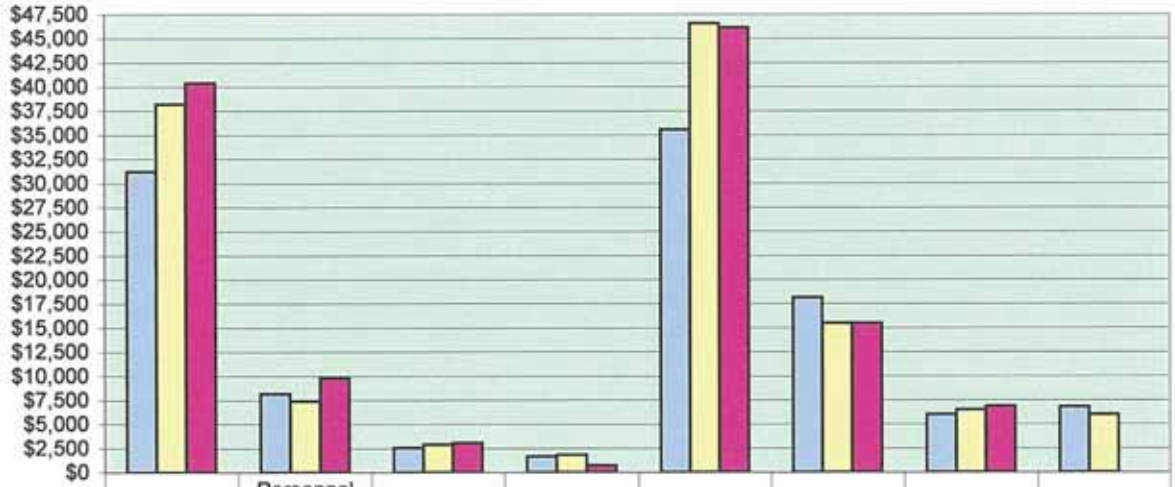
Harlingen Arts & Heritage Museum Fund Revenues



	Rentals	Miscellaneous	Investments	Outside Sources	Various	Transfers In
FY 2008/09	$4,955	$1,407	$1,460	$4,329	$90	$100,000
FY 2009/10	$4,050	$2,000	$1,190	$3,500	$2,000	$100,000
FY 2010/11	$12,000	$1,500	$200	$8,800	$0	$100,000

This graph relects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Harlingen Arts & Heritage Museum Fund Expenditures



	Personnel Services	Personnel Services Benefits	Supplies - General	Supplies - Misc.	Gen'l Svcs & Chgs	Main. Svcs & Chgs	Misc Svcs & Charges	Deprecia - tion
FY 2008/09	$31,204	$8,173	$2,556	$1,671	$35,551	$18,139	$5,998	$6,802
FY 2009/10	$38,208	$7,400	$2,875	$1,825	$46,575	$15,500	$6,500	$6,000
FY 2010/11	$40,414	$9,801	$3,065	$730	$46,140	$15,500	$6,850	$0

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

HARLINGEN ARTS AND HERITAGE MUSEUM DETAIL 403-6301

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$19,317	$21,196	$21,196	$23,402
Salaries Part Time	11,887	17,012	17,012	17,012
Personnel Services	31,204	38,208	38,208	40,414
City FICA	1,954	2,362	2,362	2,313
City Medicare	457	552	552	541
City TCG Retirement	987	1,060	1,060	1,170
City Health Insurance	2,886	3,327	3,327	5,637
OPEB / ARC	1,808	0	0	0
Worker's Compensation	81	99	99	140
Personnel Services - Benefits	8,173	7,400	7,400	9,801
Office Supplies	1,416	1,550	1,550	1,500
Chemicals & Medical Supplies	706	500	500	625
Uniform & Safety Supplies	0	0	0	100
Small Tools & Equipment	281	300	300	315
Educational & Recreational	153	525	525	525
Supplies - General	2,556	2,875	2,875	3,065
Miscellaneous Supplies	1,671	1,825	940	730
Supplies - Miscellaneous	1,671	1,825	940	730
Utilities - Communications	3,619	6,500	6,500	4,515
Utilities - Electricity	20,895	25,000	25,000	24,000
Utilities - Other	372	150	150	150
Technical Services	1,348	0	0	0
Advertising	1,524	6,000	2,750	6,300
Dues, Memberships, & Subscriptions	100	500	200	250
Registration, Travel, & Training	546	500	2,500	2,625
Employee Mileage Reimbursement	24	100	100	100
Insurance	7,123	7,325	7,325	7,700
Contract Labor	0	500	500	500
Service & Charges - General	35,551	46,575	45,025	46,140
Maintenance - Buildings	17,719	15,000	15,000	15,000
Maintenance - Furniture & Equipment	420	500	0	500
Services & Charges - Maintenance	18,139	15,500	15,000	15,500
Miscellaneous	5,998	6,500	9,435	6,850
Services & Charges - Miscellaneous	5,998	6,500	9,435	6,850
Depreciation	6,802	6,000	6,000	0
Depreciation	6,802	6,000	6,000	0
HARL. ARTS MUSEUM FD. TOTALS	**$110,094**	**$124,883**	**$124,883**	**$122,500**

HARLINGEN ARTS AND HERITAGE MUSEUM

This department is responsible for the day-to-day operation and maintenance of the Museum. The main Museum building contains exhibit galleries for changing exhibits, a theatre/lecture area, activity and archive rooms, an office, information desk, and a museum shop. The existing Museum building contains more permanent exhibits focusing on the various eras and aspects of Valley life. The three historic structures include the Paso Real Stagecoach Inn, the Lon C. Hill Home, and the original Harlingen Hospital

MISSION STATEMENT

"Promoting the history of Harlingen through art, preservation, education, and celebration. To operate the Museum in a professional manner making the best use of government, private, and fundraising revenue."

PROGRAM GOALS

Provide the citizens of Harlingen and Museum visitors with a resource for fine art and history emphasizing Harlingen's role in the development of South Texas culture.

OBJECTIVES FOR 10-11

- Continue to develop restoration / renovation plans for the Harlingen Historic Museum & El Paso Real.
- Develop long-range maintenance plans for each historic building.
- Develop a contemporary Docents Manual to update the presentation of Museum tour information
- Expand existing revenue streams by analyzing existing price points as they pertain to rentals and ancillary fees.
- Continue developing a synergistic relationship with the Harlingen Arts and Entertainment, the Rio Grande Valley Museum Association and other Valley arts organizations in developing an overall cultural plan for the community.
- Continue to provide superior customer service and quality meeting facilities.
- Increase marketing presence of rental facilities in an attempt to draw more high-end, high-profile events such as A Taste of Harlingen, Bluseum, The St Alban's Triple T fundraiser, Harlingen's Heritage Festival, Harlingen Board of Realtors Receptions and Leadership Harlingen Luncheons to Museum facilities.
- Increase web presence through cross-marketing, utilizing marketing tools available to us thru the City's enhanced website and capitalizing on current industry trends by using social networking sites such as Facebook to promote museum events.
- Advocate closer ties between business and the arts
- Stimulate partnerships between the arts and business that strengthen both sectors and the community.

PERFORMANCES / EXHIBITS

- Continue to function as a resource of technical support and information for

arts organizations across the Valley through formal and informal interaction and involvement at the state level thru involvement in Texas Association of Museums.

- Contintue to seek out and foster partnerships with local arts organizations and Artists such as:
  National Quilt Museum
  Texas Watercolor Society
  And artists including
  Mark Clark
  Anne McCullough
  Bernice Coleman
  Cliff Weltry

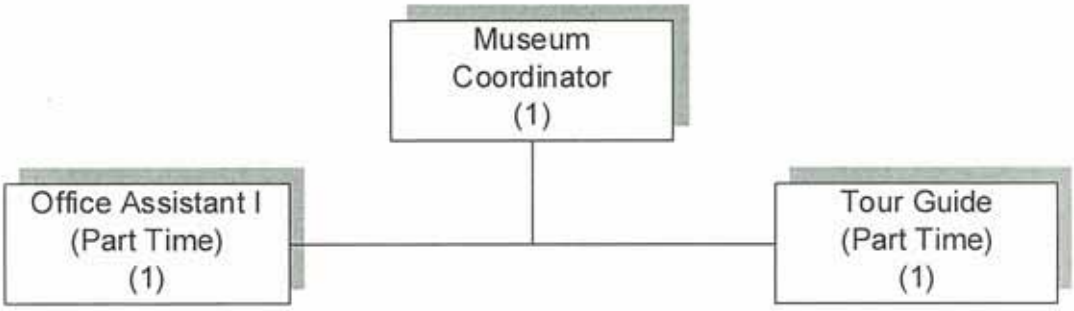
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

- HAHM is in the process of developing a renovation plan for the Historic Museum. Once this plan is developed it will require a commitment to Fundraising on the part of the Advisory Board and Museum Association.
- In each of the last three fiscal years, we have seen an increase of rental Revenues of over 100%. We fully expect to increase rental rates within the next few months to help boost revenues.
- The exterior of the Bo Bo / Sul Ross home has been renovated and the Museum Association is preparing to begin work on the interior. This will provide museum visitors with another historic structure to enjoy but will also require a commitment to fundraising on behalf of the respective boards.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Tour Guide Part-time	1	1	$9,451
Office Assistant I Part-time	1	1	7,561
Museum Coordinator	1	1	23,402
Fringe Benefits			9,801
Total	3	3	$50,215

HARLINGEN ARTS AND HERITAGE MUSEUM



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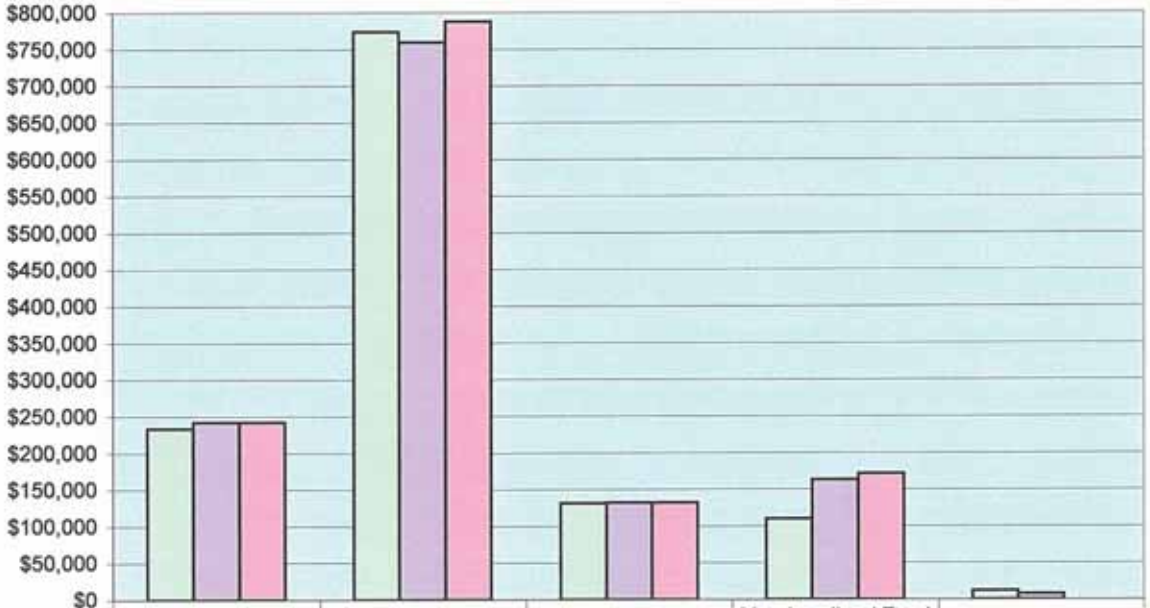
MUNICIPAL GOLF COURSE FUND

CITY OF HARLINGEN
MUNICIPAL GOLF COURSE FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Green Fees	$599,662	$595,000	$595,000	$599,000
Coupons	74,795	76,000	76,000	76,000
Cart Rental Fees	229,746	240,000	240,000	240,000
Cart Storage Fees	12,000	10,750	10,750	12,000
Junior Memberships	8,895	13,070	13,070	13,000
Annual Memberships	122,425	118,930	118,930	119,000
Tournament Fees	16,359	15,000	15,000	19,000
Trail Fees	10,084	9,750	9,750	9,750
Annual Trail Fees	18,675	17,000	17,000	19,250
Pull Cart/Club Rental	3,490	2,000	2,000	2,000
Driving Range Fees	40,094	36,000	36,000	53,000
TML	2,319	0	0	0
Merchandise Sales	25,642	43,000	43,000	50,000
Food & Drink Sales	81,762	111,000	111,000	119,000
Food & Drink Sales (Non-taxable)	2,611	9,300	9,300	2,400
Miscellaneous	1,248,559	1,296,800	1,296,800	1,333,400
TexPool Investment	6,192	2,400	2,400	0
NOW Interest	5,371	4,800	4,800	0
Investments	11,563	7,200	7,200	0
Cash Over/(Short)	225	0	0	0
Miscellaneous	8,060	0	0	0
Various	8,285	0	0	0
Sale of Fixed Assets	(2,807)	0	0	0
Sale of Fixed Assets	(2,807)	0	0	0
TOTAL REVENUES	**$1,265,600**	**$1,304,000**	**$1,304,000**	**$1,333,400**
EXPENDITURES:				
Clubhouse	$481,649	$501,071	$555,375	$445,601
Grounds	500,013	527,684	527,684	536,622
Restaurant	120,329	141,076	136,076	173,236
Transfers	66,017	0	0	65,200
TOTAL EXPENDITURES	**$1,168,008**	**$1,169,831**	**$1,219,135**	**$1,220,659**
Net Income/(Loss)	97,592	134,169	84,865	112,741
Working Capital Beginning of Year	1,243,275	1,340,867	1,340,867	1,425,732
END OF YEAR WORKING CAPITAL	**$1,340,867**	**$1,475,036**	**$1,425,732**	**$1,538,473**

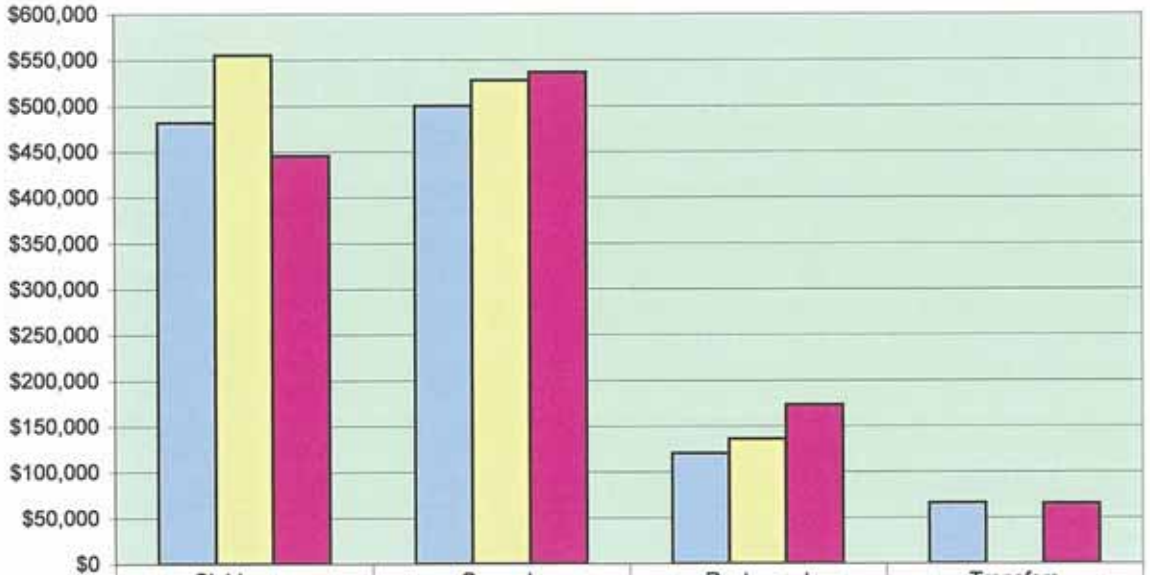
Municipal Golf Course Fund Revenues



	Rental Fees	Other Fees	Memberships	Merchandise / Food Sales	Investments
FY 2008/09	$233,236	$773,988	$131,320	$110,015	$11,563
FY 2009/10	$242,000	$759,500	$132,000	$163,300	$7,200
FY 2010/11	$242,000	$788,000	$132,000	$171,400	$0

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Muncipal Golf Course Fund Expenditures



	Clubhouse	Grounds	Restaurant	Transfers
FY 2008/09	$481,649	$500,013	$120,329	$66,017
FY 2009/10	$555,375	$527,684	$136,076	$0
FY 2010/11	$445,601	$536,622	$173,236	$65,200

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

MUNICIPAL GOLF COURSE FUND (CLUBHOUSE) DETAIL 404-6051

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$133,332	$183,255	$183,255	$146,346
Salaries Part Time	31,722	43,717	43,717	60,486
Overtime	359	0	0	0
Personnel Services	165,413	226,972	226,972	206,832
City FICA	11,194	13,469	13,469	12,130
City Medicare	2,618	3,150	3,150	2,837
City TMRS	19,276	18,439	18,439	15,921
City TCG Retirement	1,615	4,155	4,155	3,195
City Health Insurance	27,241	36,801	36,801	34,272
OPEB / ARC	7,512	0	0	0
Worker's Compensation	3,232	4,152	4,152	5,666
Personnel Services - Benefits	72,688	80,166	80,166	74,021
Office Supplies	2,023	3,000	20,790	3,000
Office Equipment Furn Non Cap	0	0	4,392	0
Chemicals & Medical Supplies	2,869	7,800	7,350	10,800
Office & Computer Equipment	1,824	0	450	6,000
Resale Merchandise	21,124	36,000	41,000	40,000
Equipment Misc.	0	0	3,372	0
Supplies - General	27,840	46,800	77,354	59,800
Miscellaneous Supplies	5,469	6,000	6,000	7,800
Supplies - Miscellaneous	5,469	6,000	6,000	7,800
Utilities - Communications	4,356	6,300	6,300	6,300
Utilities - Electricity	27,915	25,000	25,000	25,000
Utilities - Other	4,121	5,300	5,300	4,940
Technical Services	12,257	5,043	5,043	4,043
Medical Examinations	0	500	500	500
Audit Fees	5,150	5,500	5,500	5,500
Advertising	1,047	5,000	5,000	5,000
Equipment Rental/Lease	660	1,200	1,200	1,200
Dues, Memberships, & Subscriptions	656	1,150	1,150	1,300
Registration, Travel, & Training	(317)	2,000	2,000	1,525
Mileage	0	600	600	600
Insurance	9,435	16,000	16,000	16,000
Service & Charges - General	65,280	73,593	73,593	71,908
Maintenance - Buildings	4,201	6,000	29,750	13,000
Maintenance - Furniture & Equipment	20	3,000	3,000	3,000
Maintenance - Miscellaneous Equip.	8,948	6,840	6,840	6,840
Maintenance - Software	1,740	7,000	7,000	2,400
Services & Charges - Maintenance	14,909	22,840	46,590	25,240
Miscellaneous	18,050	14,200	14,200	0
Services & Charges - Miscellaneous	18,050	14,200	14,200	0
Depreciation	110,702	0	0	0
Depreciation	110,702	0	0	0
Debt Service - Principal	1,298	30,500	30,500	0
Other Financing Uses - Debt	1,298	30,500	30,500	0
GOLF COURSE (CLUBHOUSE) TOTAL	**$481,649**	**$501,071**	**$555,375**	**$445,601**

MUNICIPAL GOLF COURSE FUND (CLUBHOUSE) DETAIL 404-6051

The City-owned and operated Tony Butler Golf course is a twenty-seven hole course complete with driving range, putting and chipping greens, snack bar and Pro Shop. The 18-hole course is a championship layout measuring 6,400 yards, par 71. The 9-hole course is a shorter course measuring 2,600 yards, par 35. The clubhouse renovation was completed in March 2010.

PROGRAM GOAL

Focus on increasing revenues through promotion of golf in community and surrounding market, recruit golf outings, create golf outings/tournaments and increase service standards, and new promotion of golf club through newspaper and golf magazine advertisement.

Promote new clubhouse facility to recruit golf outings.
Create a Men's, Ladies, Couples, and Junior's golf league that will participate in tournaments throughout the year.
Increase merchandise sales through the promotion of golf events and buying programs.
Create a database of patrons to e-mail promotions and upcoming events.

OBJECTIVES 10-11

- Initiate player development programs to introduce golf to new customers with the objective to generate a new player base. Create an e-mail database to develop an on line promotion program for tournaments and merchandise sales.
- Create a more professional and knowledgeable staff by increased training and participation in PGA.
- Increase/generate golf outing rounds by marketing and development.
- Control and promote golf rounds and annual membership usage utilizing GolfTrec system.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES.

New clubhouse.

PERFORMANCE INDICATORS

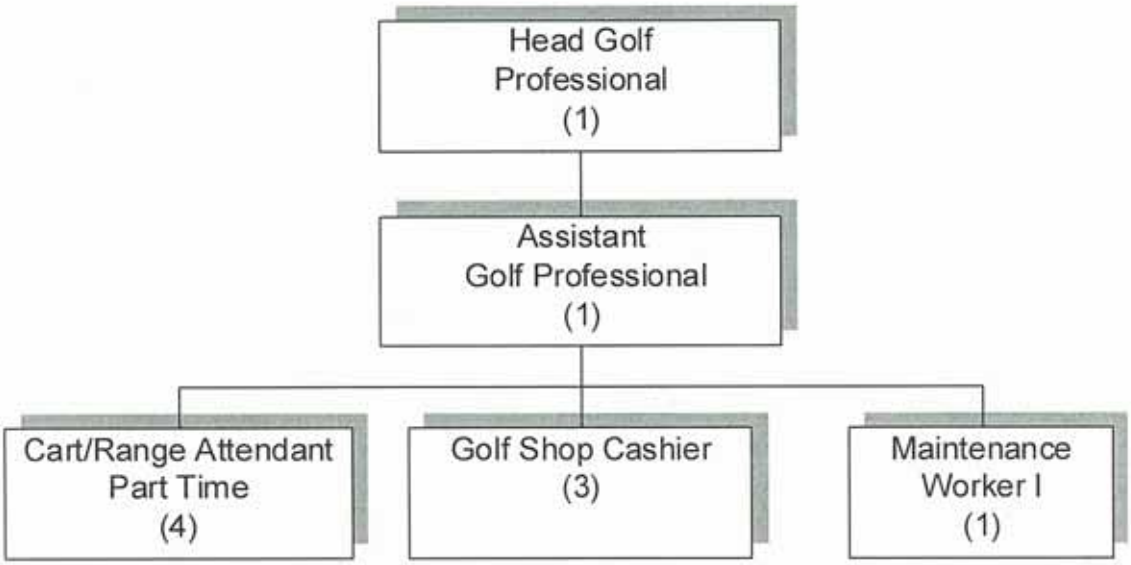
EFFECTIVENESS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Green fees	$599,482	$547,315	$599,000
Tournament fees	16,359	16,405	19,000
Annual/Jr. Membership	131,500	130,215	132,000
Discount coupons	74,795	71,580	76,000
Cart rental fees	229,905	192,033	240,000
Trail fees/storage fees	40,759	40,159	41,000
Golf range/other fees	45,007	64,838	55,000
Merchandise sales	25,642	42,816	50,000
Total Revenues	$1,163,449	$1,105,361	$1,212,000

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Golf Shop Cashier (1 Part-time)	4	3	$59,319
Cart/Range Attendant Part-time	4	4	48,389
Maintenance Worker I	1	1	23,713
Assistant Golf Professional	1	1	23,601
Head Golf Professional	1	1	51,810
Fringe Benefits			74,021
Total	11	10	$280,853

MUNICIPAL GOLF COURSE CLUBHOUSE



MUNICIPAL GOLF COURSE FUND (GROUNDS) DETAIL 404-6052

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$211,470	$213,828	$213,828	$214,320
Overtime	796	2,005	2,005	0
Personnel Services	212,266	215,833	215,833	214,320
City FICA	12,292	12,392	12,392	12,610
City Medicare	2,875	2,898	2,898	2,949
City TMRS	22,672	24,990	24,990	23,105
City TCG Retirement	1,636	1,783	1,783	2,978
City Health Insurance	39,644	43,702	43,702	41,231
OPEB /ARC	7,233	0	0	0
Worker's Compensation	5,971	6,086	6,086	7,929
Personnel Services - Benefits	92,323	91,851	91,851	90,802
Chemicals & Medical Supplies	47,940	65,000	65,000	75,000
Office & Computer Equipment	5,762	3,900	3,900	3,900
Botanical & Irrigation	6,487	7,500	7,500	8,500
Supplies - General	60,189	76,400	76,400	87,400
Miscellaneous Supplies	7,840	7,500	7,500	7,500
Supplies - Miscellaneous	7,840	7,500	7,500	7,500
Utilities - Electricity	30,293	30,000	30,000	30,000
Utilities - Other	10,644	12,000	12,000	12,000
Laundry & Uniform Services	5,276	6,000	5,000	6,000
Vehicle & Radio Rental	57,000	58,200	58,200	58,000
Dues, Memberships, & Subscriptions	240	400	1,400	600
Registration, Travel, & Training	0	1,500	1,500	2,000
Small Claims Unfunded	517	0	0	0
Contract Labor	734	0	0	0
Service & Charges - General	104,704	108,100	108,100	108,600
Maintenance - Buildings	4,665	8,000	8,000	8,000
Maintenance - Miscellaneous Equipment	18,026	20,000	20,000	15,000
Internal Service Charges	0	0	0	5,000
Services & Charges - Maintenance	22,691	28,000	28,000	28,000
GOLF COURSE (GROUNDS) TOTALS	**$500,013**	**$527,684**	**$527,684**	**$536,622**

MUNICIPAL GOLF COURSE FUND (GROUNDS) DETAIL 404-6052

PROGRAM GOAL

Provide optimum conditions on a more consistent basis for a more positive golf experience through proven methods/practice of agronomy. Work closely with management and golf advisory board to improve on course/playing conditions. New golf equipment has provided better playing conditions and efficiency. Increase fertilizer budget to provide a weed free program on tee-boxes, fairways, surround green areas.

OBJECTIVES FOR 10-11

Continue to improve on turf quality and playability through general agronomy practices and chemical/fertilizer applications. Continue to improve course aesthetics by cleaning ponds, brush, and tree trimming. Improve green conditions on holes 19-27 with increased fertilizer/chemical applications.

Upgrade irrigation systems using innovative nozzles to better distribute water to problem areas on the course and update computer irrigation system.

Repair wash out areas on hole #7 and #12.

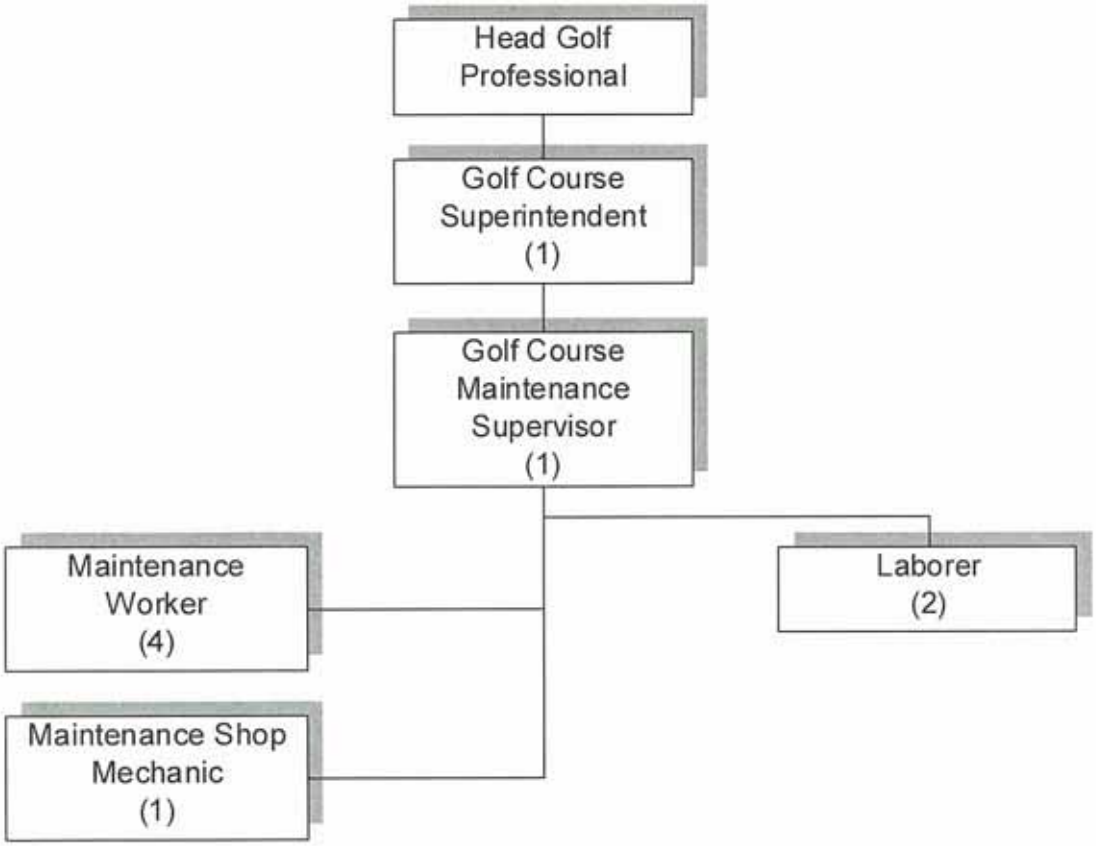
SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

New mowing equipment has provided improved turf quality and playability. Adding an additional laborer will assist in improving esthetics of the golf course and flower beds.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Greenskeeper Tractor Mower	6	6	$127,923
Golf Shop Mechanic	1	1	26,829
Golf Course Maintenance Supervisor	1	1	24,909
Golf Course Superintendent	1	1	34,660
Fringe Benefits			90,802
Total	9	9	$305,122

MUNICIPAL GOLF COURSE GROUNDS



MUNICIPAL GOLF COURSE (RESTAURANT) DETAIL 404-6053

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	$14,851	$17,739	$17,739	$53,703
Salaries Part Time	24,967	36,291	36,291	24,194
Overtime	41	0	0	0
Personnel Services	39,859	54,030	54,030	77,897
City FICA	2,477	3,350	3,350	4,830
City Medicare	579	784	784	1,130
City TMRS	5,047	7,494	7,494	9,295
City TCG Retirement	0	0	0	782
City Health Insurance	3,027	3,327	3,327	12,930
OPEB / ARC	4,521	0	0	0
Worker's Compensation	104	141	141	272
Personnel Services - Benefits	15,755	15,096	15,096	29,239
Office Equip-Furn Non Cap	439	0	0	0
Resale Merchandise	61,505	66,000	61,000	59,500
Supplies - General	61,944	66,000	61,000	59,500
Miscellaneous Supplies	2,034	5,000	5,000	5,000
Supplies - Miscellaneous	2,034	5,000	5,000	5,000
Dues, Memberships, & Subscriptions	687	750	750	1,100
Registration, Travel, & Training	50	200	200	500
Service & Charges - General	737	950	950	1,600
GOLF COURSE (RESTAURANT) TOTALS	**$120,329**	**$141,076**	**$136,076**	**$173,236**

PROGRAM GOAL

Offer golfers and golf outings a variety of foods and beverages with service. New clubhouse and added amenities should increase sales and profitability. Service standards and cost control measures will be increased to optimize potential. There are new opportunities for increased sales with new kitchen and menu options, adding a new full time cook would offer increased opportunity. Advertising and promotion of golf course will make new / past customers aware of new facility and warm food options at our Club.

OBJECTIVES FOR 10-11

- Develop and maintain exceptional customer service through staff training, written instruction, and meetings.
- Improve profitability by developing menus and pricing that match food/beverage cost of sales profit expectation.

- No longer using outside vending machines.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES.

New clubhouse with improved food preparation area and addition of banquet seating area for golf events will provide increased menu items and increased sales opportunities.

PERFORMANCE INDICATORS

EFFECTIVENESS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Food & Drink Sales	$82,576	$86,000	$115,000
Food & Drink Sales	2,611	2,534	2,000
Hall Rental Fees	0	0	2,000
Total Revenues	$85,187	$88,534	$119,000

AUTHORIZED PERSONNEL

		FY 09-10	FY 10-11	APPROVED
Snack Bar Attendant Part-time		3	2	$24,194
Snack Bar Clerk		1	1	$17,917
Golf Shop Cashier		0	2	$35,786
Fringe Benefits				29,239
	Total	4	5	$107,136

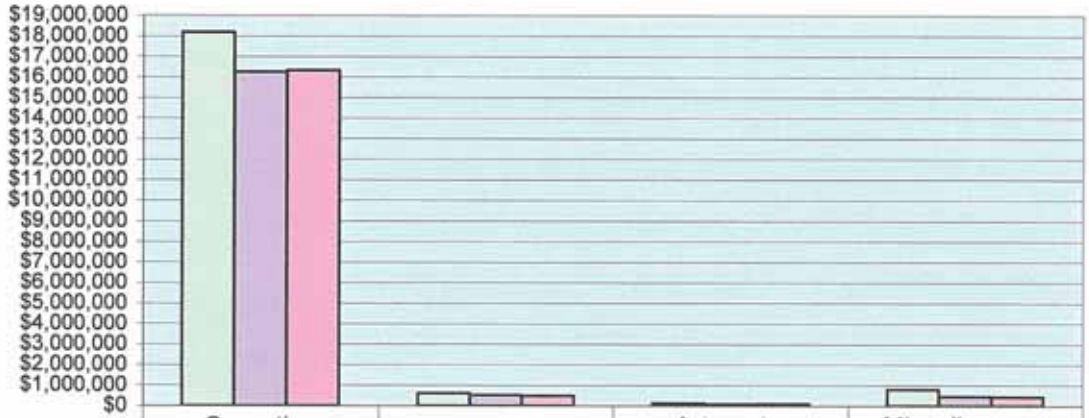
MUNICIPAL GOLF COURSE RESTAURANT

HARLINGEN WATERWORKS SYSTEM

HARLINGEN WATERWORKS SYSTEM
STATEMENT OF REVENUES AND EXPENSES
COMBINED SYSTEM OPERATIONS (WATERWORKS AND WASTEWATER)

DESCRIPTION	ACTUAL 2008-2009	BUDGET 2009-2010	ESTIMATED 2009-2010	APPROVED 2010-2011
REVENUES				
Base Charges - Water	$ 2,673,051	$ 2,673,000	$ 2,701,800	$ 2,715,000
Base Charges - Sewer	917,673	920,000	926,670	930,000
Consumptions Charges - Water	4,968,368	4,600,000	3,851,000	3,870,000
Consumptions Charges - Sewer	7,716,182	7,200,000	7,114,410	7,164,000
Fuel Adjustment	503,865	452,400	433,850	434,000
Sales to Other Entities - Water	386,101	314,000	226,000	208,600
Sales to Other Entities - Sewer	322,114	313,000	336,200	337,000
Late Payment Penalties	225,618	225,600	196,157	197,000
Disconnect Fee Water	297,903	294,000	238,491	240,000
Service Fees	69,499	73,200	76,110	80,400
Pretreatment Testing Fees - Sewer	26,478	27,600	14,345	24,000
Industrial Surcharge - Sewer	84,389	75,800	132,936	132,000
Total Operating Revenues	18,191,241	17,168,600	16,247,969	16,332,000
LESS: OPERATING EXPENSES				
Personnel Services	6,925,891	6,567,758	6,278,561	6,423,250
Contracted Services	3,560,169	3,505,030	3,480,769	3,492,100
Materials & Supplies	3,675,100	3,137,652	2,601,535	2,800,775
Other Charges	501,224	431,901	387,049	411,610
	14,662,384	13,642,341	12,747,914	13,127,735
Depreciation	5,374,476	4,540,337	5,074,680	5,040,000
Total Operating Expenses	20,036,860	18,182,678	17,822,594	18,167,735
Operating Income/(Loss)	(1,845,619)	(1,014,078)	(1,574,625)	(1,835,735)
PLUS: NON-OPERATING REVENUES				
Impact Fees - Water	253,623	240,000	244,563	210,000
Impact Fees - Sewer	348,518	330,000	276,194	276,000
Investment Earnings	124,319	115,000	81,625	90,000
Tap Fees	102,086	99,600	85,912	86,000
Front Footage/Tie in Charges	27,611	30,000	25,742	30,000
Rental Income	95,954	120,000	124,590	120,000
Garbage Billing Fee	66,000	66,000	66,000	66,000
Grant Revenue (FEMA)	310,212	0	0	0
Miscellaneous Revenue	194,857	110,800	146,479	130,000
Total Non-Operating Income	1,523,180	1,111,400	1,051,105	1,008,000
LESS: NON-OPERATING EXPENSES				
Interest & Amortization Expense	1,172,670	1,424,736	1,129,256	1,334,987
CHANGE IN NET ASSETS	**$ (1,495,109)**	**$ (1,327,414)**	**$ (1,652,776)**	**$ (2,162,722)**

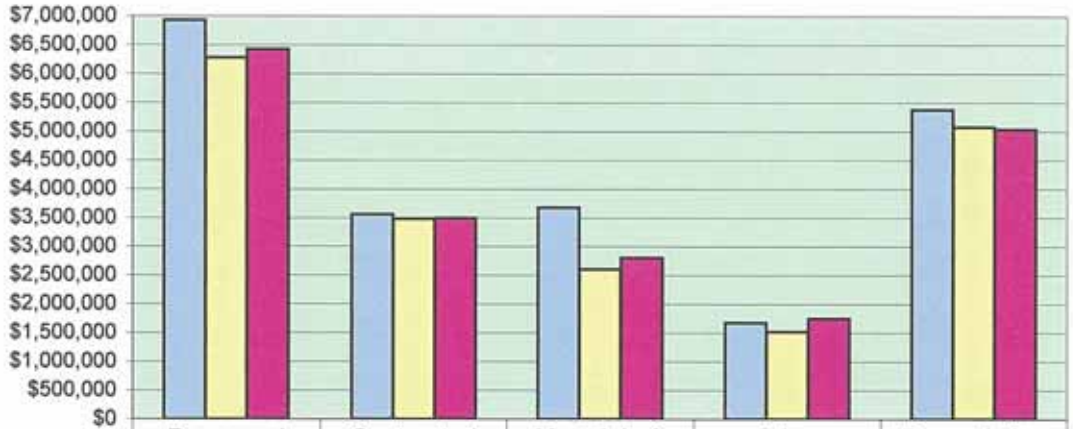
Combined Waterworks and Wastewater Operations Revenues



	Operating Revenues	Impact Fees	Interest - Investments	Miscellaneous Revenue
FY 2008/09	$18,191,241	$602,141	$124,319	$796,720
FY 2009/10	$16,247,969	$520,757	$81,625	$448,723
FY 2010/11	$16,332,000	$486,000	$90,000	$432,000

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Combined Waterworks and Wastewater Operations Expenses



	Personnel Services	Contracted Services	Materials & Supplies	Other Expenses	Depreciation Expenses
FY 2008/09	$6,925,891	$3,560,169	$3,675,100	$1,673,894	$5,374,476
FY 2009/10	$6,278,561	$3,480,769	$2,601,535	$1,516,305	$5,074,680
FY 2010/11	$6,423,250	$3,492,100	$2,800,775	$1,746,597	$5,040,000

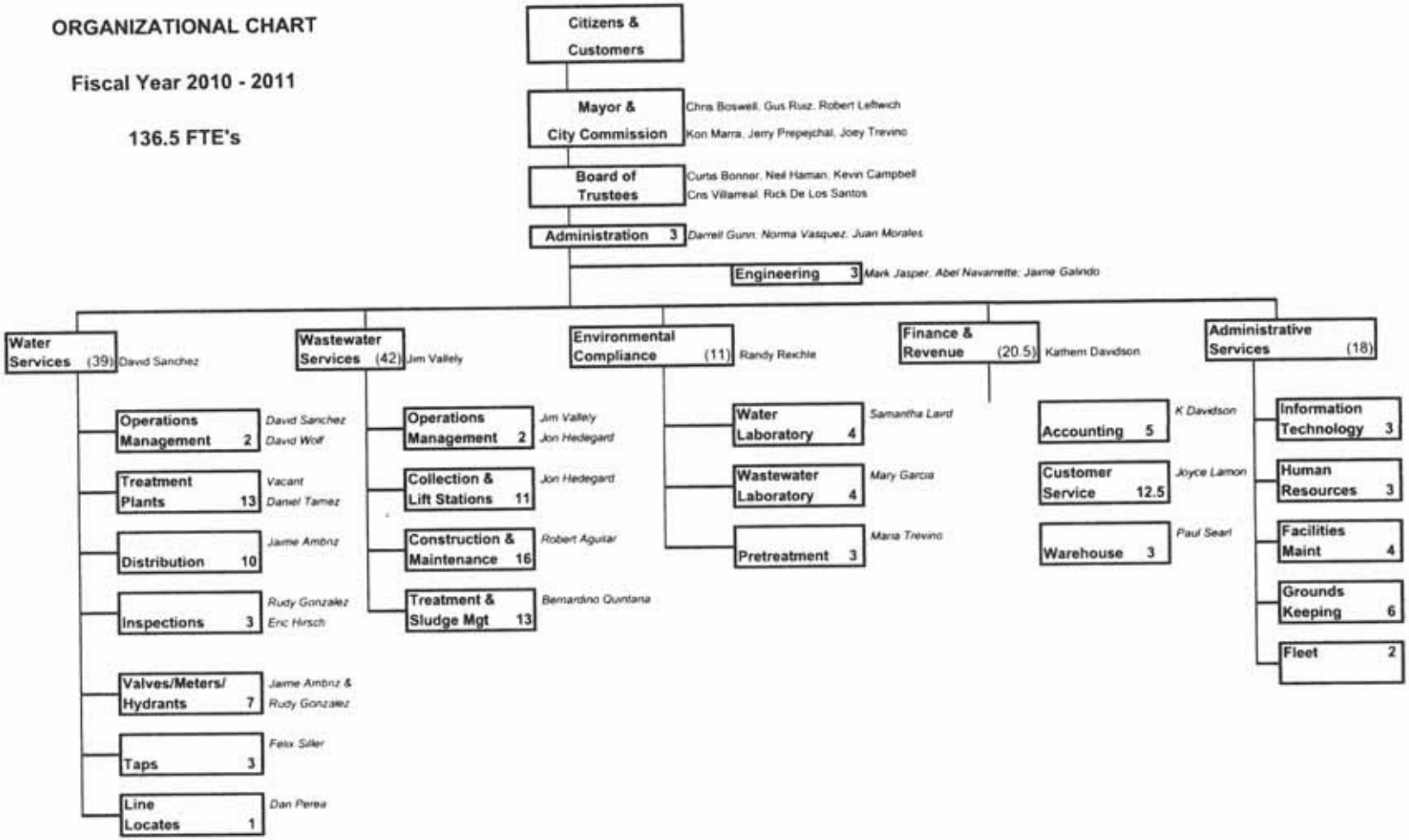
This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

HARLINGEN WATERWORKS

ORGANIZATIONAL CHART

Fiscal Year 2010 - 2011

136.5 FTE's



HARLINGEN WATERWORKS SYSTEM
STATEMENT OF REVENUES AND EXPENSES
WATER SYSTEM

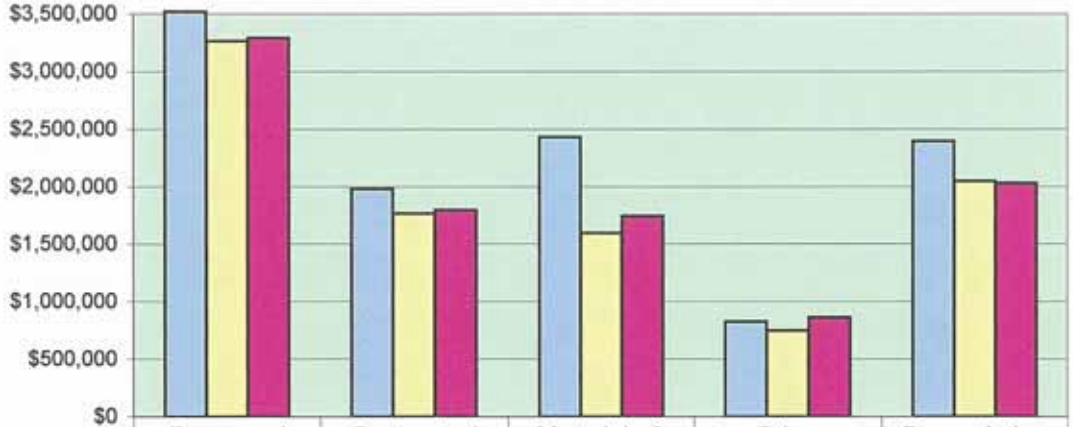
DESCRIPTION	ACTUAL 2008-2009	BUDGET 2009-2010	ESTIMATED 2009-2010	APPROVED 2010-2011
REVENUES:				
Base Charges	$ 2,673,051	$ 2,673,000	$ 2,701,800	$ 2,715,000
Consumption Charges Revenue	4,968,368	4,600,000	3,851,000	3,870,000
Fuel Adjustment	268,670	240,000	222,000	222,000
Water Sales to Other Entities	386,101	314,000	226,000	208,600
Late Payment Penalties	112,212	114,000	82,817	83,000
Disconnect Fees	297,903	294,000	238,491	240,000
Service Fees	69,274	73,200	76,110	78,400
Total Operating Revenues	**8,775,579**	**8,308,200**	**7,398,218**	**7,417,000**
LESS: OPERATING EXPENSES				
Personnel Services	3,520,267	3,338,873	3,262,571	3,290,663
Contracted Services	1,978,948	1,848,949	1,764,358	1,795,535
Materials & Supplies	2,429,182	1,918,185	1,594,678	1,744,300
Other Charges	257,785	218,045	197,510	207,175
	8,186,182	7,324,052	6,819,117	7,037,673
Depreciation	2,393,569	1,667,403	2,047,030	2,028,510
Total Operating Expenses	**10,579,751**	**8,991,455**	**8,866,147**	**9,066,183**
Operating Income/(Loss)	**(1,804,172)**	**(683,255)**	**(1,467,929)**	**(1,649,183)**
PLUS NON-OPERATING REVENUES				
Impact Fees - Water	253,623	240,000	244,563	210,000
Investment Earnings	53,325	50,000	37,991	40,000
Tap Fees	74,953	72,000	55,800	56,000
Front Footage/Tie in Charges	12,496	12,000	11,524	12,000
Rental Income	52,676	60,000	62,369	60,000
Garbage Billing Fee	33,000	33,000	33,000	33,000
Grant Revenue	39,729	-	-	-
Other Revenue	157,433	56,000	91,574	80,000
Total Non-Operating Revenues	**677,235**	**523,000**	**536,821**	**491,000**
LESS: NON-OPERATING EXPENSES:				
Interest & Amortization	**568,964**	**671,689**	**548,949**	**653,503**
CHANGE IN NET ASSETS	**$ (1,695,901)**	**$ (831,944)**	**$ (1,480,057)**	**$ (1,811,686)**

Waterworks Operations Revenues

	Operating Revenues	Impact Fees	Interest - Investments	Miscellaneous Revenue
FY 2008/09	$8,775,579	$253,623	$53,325	$370,287
FY 2009/10	$7,398,218	$244,563	$37,991	$254,267
FY 2010/11	$7,417,000	$210,000	$40,000	$241,000

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Waterworks Operations Expenses



	Personnel Services	Contracted Services	Materials & Supplies	Other Expenses	Depreciation Expenses
FY 2008/09	$3,520,267	$1,978,948	$2,429,182	$826,749	$2,393,569
FY 2009/10	$3,262,571	$1,764,358	$1,594,678	$746,459	$2,047,030
FY 2010/11	$3,290,663	$1,795,535	$1,744,300	$860,678	$2,028,510

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

WATER ADMINISTRATION

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$128,793	$126,450	$124,321	$126,002
Contracted Services	35,336	71,225	68,420	58,750
Materials & Supplies	5,486	10,775	4,630	10,250
Other Charges	4,003	7,000	6,200	12,500
Depreciation	25,156	25,156	25,140	25,050
Total Budget	**$198,774**	**$240,606**	**$228,711**	**$232,552**

The Harlingen Waterworks System is a municipally owned enterprise that is operated by a Board of Trustees, which is appointed by the elected commission of the City of Harlingen. The operation of this system is financed with revenues generated from water and wastewater services. The General Manager, who is hired by the Utility Board of Trustees, is in charge of the overall day-to-day operations of the system. The mission of the Administration Department is to provide direction, leadership, and coordination of all Systems functions and activities. This department provides administrative support to the implemented and enforced. Under the guidance of the General Manager, this department is responsible for submitting proposed operating and capital budgets as well as immediate and long-term capital improvements.

PROGRAM GOAL

Provide safe and sufficient water, ensure environmental quality and public health and strive for higher levels of customer service. Provide a work environment that respects individual contributions in order to maintain quality personnel. Provide long range planning for continued growth.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Administrative Assistant	0.5	0.5	$20,123
Capital Project Admin	0.5	0.5	25,250
General Manager	0.5	0.5	59,095
Fringe Benefits			21,535
Total	1.5	1.5	$126,002

WATER ENGINEERING

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$81,683	$75,938	$76,004	$76,209
Contracted Services	2,183	13,925	3,884	14,850
Materials & Supplies	2,855	2,575	1,208	1,600
Other Charges	286	625	280	550
Depreciation	7,617	4,992	4,980	2,600
Total Budget	**$94,624**	**$98,055**	**$86,356**	**$95,809**

The Engineering Department is responsible for all drawings, specifications, designs, and administration of major construction projects. Repairs and renovations to the Waterworks System are done under the direction of this department. Working closely with the System's General Manager, this department is in charge of developing the required guidelines for planning long term System growth. Renovations and necessary repairs to the system are undertaken under the supervision of this department. This department is in charge of the ongoing project of digitizing and updating System maps to indicate areas encompassed by new subdivisions. These maps are continually updated to identify the location of both new and existing water and sewer lines. This Department is responsible for the development of standards and specifications to be met by subdivides and developers in their installation of water and sewer mains. In addition to reviewing subdivision plots and construction plans, this department conducts onsite inspections in order to verify that HWWS (Harlingen Waterworks System), TCEQ (Texas Commission on Environmental Quality), and EPA (Environmental Protection Agency) guidelines have been strictly adhered to during the installation of all mains. Additionally, this department assigns ratepayer utility account numbers and develops applicable fees and charges to be assessed to subdividers, homeowners, and business owners connecting to the water and wastewater systems.

PROGRAM GOAL

Enhance job knowledge of all department employees and convert all mapping to computer. Maintain good relations with the public, developer, and contractors. Develop long range plans for upgrading the system to meet future demands.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Drafting Technician I	0.5	0.5	$14,380
Drafting Technician II	0.5	0.5	18,084
Engineering Operations Supervisor	0.5	0.5	27,604
Fringe Benefits			16,142
Total	1.50	1.50	$76,209

WATER VALVE MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$137,170	$126,160	$111,304	$119,566
Contracted Services	1,977	2,092	2,210	1,600
Materials & Supplies	54,086	33,376	32,850	32,700
Other Charges	1,066	1,000	3,780	1,000
Depreciation	16,503	15,137	17,840	17,900
Total Budget	**$210,802**	**$177,765**	**$167,984**	**$172,766**

The Valve Maintenance Department is responsible for the repair and maintenance of all water valves within the distributing system. This department is also responsible for updating and mapping the location of older water valves. The carrying out of this responsibility is critical in preventing loss of revenue due to lost water when breaks occur to water mains. These water valves must be promptly located and in proper working condition in order to shut off the flow of water to broken water mains.

PROGRAM GOAL

Establish a comprehensive mapping, maintenance, and valve replacement program. Locate all valves in the system to facilitate a faster response time to emergencies.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Valve Technician	4	4	$86,353
Overtime			1,680
Fringe Benefits			31,533
Total	4	4	$119,566

WATER TREATMENT PLANT DOWNTOWN

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$344,311	$312,462	$276,905	$267,847
Contracted Services	528,496	443,500	276,860	312,600
Materials & Supplies	597,910	335,899	139,020	246,600
Other Charges	2,225	6,300	3,420	5,500
Depreciation	512,673	392,067	421,250	385,900
Total Budget	**$1,985,615**	**$1,490,228**	**$1,117,455**	**$1,218,447**

This department is responsible for the operation of the System's downtown water treatment plant. This plant is located on the north side of the City at the intersection of Jefferson and Third Street. This treatment plant, in conjunction with its sister plant on Dixieland Road, is responsible for providing safe and potable drinking water to the City of Harlingen ratepayers. The Harlingen Waterworks System provides potable drinking water to the towns of Combes, Primera and Palm Valley Estates. Water is diverted from the Rio Grande River into the System's reservoirs under water rights owned by these municipalities. Pumping records are carefully documented in order to prevent infringement of water rights belonging to the ratepayers of the City of Harlingen. Potable water is similarly supplied to the Military Water Supply Corporation and the East Rio Hondo Water Supply Corporation. Under guidelines established by the Texas Commission for Environmental Quality, HWWS has also been issued the responsibility of supplying water to the cities of La Feria and San Benito in case of emergencies or drought conditions.

PROGRAM GOAL

Continue to provide quality water treatment and keep staff abreast of all local, state, and federal regulations to ensure compliances of all guidelines. Expand facilities for future growth.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Operator License	5	4	$119,949
Chief Operator	1	1	44,512
Superintendent	1	1	29,578
Overtime			14,300
Fringe Benefits			59,508
Total	7	6	$267,847

WATER DISTRIBUTION MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$607,344	$466,681	$561,129	$547,054
Contracted Services	35,405	2,300	1,670	2,000
Materials & Supplies	338,493	174,794	246,030	227,000
Other Charges	2,423	2,000	1,800	1,000
Depreciation	1,079,304	665,791	1,149,550	1,167,800
Total Budget	**$2,062,969**	**$1,311,566**	**$1,960,179**	**$1,944,854**

The Water Distribution Maintenance Department is primarily responsible for the repairs and maintenance of the water distribution system used to deliver potable water to all ratepayers. This includes the repair or replacement of service lines, water mains, and water transmission lines. This department is also responsible for the installation and maintenance of new and existing fire hydrants, valves, water service connections, and extension of water lines. This department is also assigned the task of maintaining the System's three (3) elevated water storage tanks and the two (2) new 10-million gallon ground storage tanks recently constructed by the HWWS. Additionally, this department is also called upon to mark water locations for contractors and other utilities working near or around existing water lines.

PROGRAM GOAL

Continue with the ongoing process of training repair crews on the latest methods of performing emergency repairs to broken water lines and the use of the latest tools and equipment available for such repairs.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Equipment Operator II	1	1	$31,358
Equipment Operator I	1	2	53,236
Outside Operations Coordinator	1	1	44,706
Line Maintenance Worker	4	3	68,516
Foreman	3	3	86,020
Overtime			103,780
Standby Pay			40,000
Fringe Benefits			119,438
Total	10	10	$547,054

WATER TAP CREW

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$52,439	$69,714	$103,701	$71,852
Contracted Services	671	227	130	260
Materials & Supplies	16,278	10,762	13,150	8,775
Other Charges	90	585	600	520
Depreciation	2,772	3,486	2,680	2,210
Total Budget	**$72,250**	**$84,774**	**$120,261**	**$83,617**

The Tap Crew Department is responsible for providing service to ratepayers who have built home son lots with no connections to water or sewer service lines. This department is responsible for the installation of the water meter and the connecting or "tapping" of the customer's sewer line to the System's sewer service line. This department also installs sprinkler meters to ratepayers with existing service lines.

PROGRAM GOAL

Continue to assist in preventive maintenance of water valves. Provide the essential link between the system and the public for the receipt of drinking water and disposal of wastewater. Continue to upgrade service taps and material to meet standards.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Line Maintenance Worker I	2	2	$31,082
Foreman	0	1	$21,632
Overtime			1,040
Fringe Benefits			18,098
Total	2	3	$71,852

WATER CONSTRUCTION MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$255,962	$296,815	$249,755	$346,215
Contracted Services	16,639	1,350	11,660	1,200
Materials & Supplies	69,994	35,577	32,710	29,000
Other Charges	1,508	1,800	660	1,800
Depreciation	8,433	185,085	8,230	7,150
Total Budget	**$352,536**	**$520,627**	**$303,015**	**$385,365**

The Maintenance Department is responsible for major maintenance work done on water and wastewater treatment plants. This department performs all in-house maintenance of pumps, valves, and filters. Department personnel are also called upon to provide assistance in the installation and repair of water and sewer mains. Responsibilities assigned to this department also include the installation of equipment purchased and the remodeling, repairs, and improvements to existing buildings and structure. This department also assists in the routine electrical repairs and maintenance of lift stations and chemical pumps.

PROGRAM GOAL

Continue to support the various departments and contractors in the construction of projects. Continue to upgrade systems at the lift stations, wastewater plants and reservoirs. Continue to provide support to any department that needs assistance.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Line Maintenance Worker I	0.5	0.5	$9,256
Maintenance Operator	0.5	1.5	45,391
Heavy Equipment Operator	0.5	0.5	18,320
Equipment Operator	1	1	25,580
Electrician Master	0.5	0.5	26,391
Electrician Journey	1	1	46,556
Welder II	0.5	0.5	17,365
Electrician Helper	1	1	23,515
Foreman	1	1	29,421
Supervisor	0.5	0.5	18,743
Overtime			5,001
Fringe Benefits			80,679
Total	7.00	8.00	$346,215

WATER GROUNDSKEEPING

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$102,603	$85,214	$81,909	$85,438
Contracted Services	1,280	1,737	700	300
Materials & Supplies	16,271	11,058	12,420	10,950
Other Charges	103	50	1,060	555
Depreciation	5,183	4,289	5,570	5,600
Total Budget	**$125,440**	**$102,348**	**$101,659**	**$102,843**

The Groundskeeping Department is responsible for overseeing the landscaping management of System owned properties around the City of Harlingen. Landscaping responsibilities include areas around the water and wastewater facilities, elevated towers, ground storage tanks, and reservoirs. This department, suing various landscaping techniques, is in charge of enhancing the visual impact and attractiveness of the downtown city lake and all other properties.

PROGRAM GOAL

Continue to maintain the grounds to the best of our ability. Enhance the scenery of all system owned property.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Groundskeeper I	2	2	$37,772
Groundskeeper II	1	1	24,130
Overtime			450
Fringe Benefits			23,086
Total	3.00	3.00	$85,438

WATER WAREHOUSE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$91,162	$79,773	$80,461	$72,765
Contracted Services	36,402	40,411	44,130	49,225
Materials & Supplies	14,957	10,109	9,230	7,775
Other Charges	4,609	250	20	0
Depreciation	121,170	114,658	124,240	121,400
Total Budget	**$268,300**	**$245,201**	**$258,081**	**$251,165**

The Warehouse Department is responsible for receiving, stocking, and issuing all materials and supplies necessary for the day-to-day operation of the Waterworks System. This department is also responsible for purchasing gasoline and diesel used in the System's fleet of vehicles, backhoes, front-end loaders and heavy equipment. This department maintains a perpetual inventory system and is responsible for ordering and/or informing department heads when inventory-reordering levels have been reached. In addition to warehousing responsibilities, the warehouse supervisor oversees the repairing and part ordering for vehicles, backhoes, front-end loaders, and all other heavy equipment. One of the main responsibilities of this department is to make certain that all warehoused material and supplies are stocked in sufficient quantities to guarantee the smooth and efficient operation of all departments. Through a system of warehouse reports and procedures, this department also safeguards against the unauthorized use and pilfering of System's assets, materials, and supplies.

PROGRAM GOAL

Continue purchasing quality supplies that are reliable and dependable at competitive prices. Maintain an adequate amount of supplies that are required for the timely completion of water and wastewater projects. Continue to strive for inventory shortage/overage controls. Increase staff knowledge of new product developments and continue to develop new sources in the marketplace in order to better serve the needs of all departments. Maintain and operate the Warehouse Department in an orderly and professional manner.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Worker I	0.5	0.5	$14,343
Office Assistant III	0.5	0.5	18,819
Warehouse Supervisor	0.5	0.5	21,009
Overtime			1,250
Fringe Benefits			17,345
Total	1.50	1.50	$72,765

WATER INSPECTIONS

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$51,041	$49,064	$50,352	$71,118
Contracted Services	877	975	680	900
Materials & Supplies	3,566	2,675	3,090	3,800
Other Charges	1,504	1,400	1,470	1,300
Depreciation	2,673	4,083	2,450	2,250
Total Budget	**$59,661**	**$58,197**	**$58,042**	**$79,368**

This department performs new utility inspections for both water and wastewater on new construction/development, such as new subdivisions, to insure quality installation of the water and wastewater system. This department also performs customer service inspections for both commercial and residential properties to prevent unwanted backflow into the water system.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Construction/Backflow Inspector	0.5	1	$33,099
Construction/Backflow Inspector Supervisor	0.5	0.5	22,084
Overtime			1,275
Fringe Benefits			14,661
Total	1.00	1.50	$71,118

WATER LABORATORY

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$214,110	$196,045	$191,096	$168,695
Contracted Services	22,082	27,220	25,240	15,500
Materials & Supplies	51,837	71,442	57,490	61,350
Other Charges	3,010	5,875	1,380	2,300
Depreciation	22,149	30,224	26,720	30,700
Total Budget	**$313,188**	**$330,806**	**$301,926**	**$278,545**

The Harlingen Waterworks Laboratory Department is responsible for providing all necessary data to determine the degree of operating efficiency demonstrated by the System's water and wastewater treatment plants. This department monitors the effectiveness of the process controls utilized in the operation of the two individual wastewater treatment plants. Potential pollution sources are identified and operating parameters are adjusted to address and eliminate unwanted contaminates from being discharged into the receiving system. This department is especially meticulous in monitoring the quality of potable water produced by the two water treatment plants. Daily monitoring and testing generate analytical data that is constantly being evaluated to ensure compliance with stringent State and Federal guidelines pertaining to production of safe and uncontaminated drinking water. This department also generates test results from samples taken of industrial discharges in order to enforce compliance with Federal, State, and local ordinances.

PROGRAM GOAL

Continue providing assistance to other departments to support permit amendments, permit applications, plant design, toxicity testing and proper quality assurance and quality control on both plant and laboratory testing.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Lab Maintenance	1	0	$0
Environmental Compliance Director	1	1	32,112
Chemist I	2	2	58,240
Water Lab Supervisor	1	1	41,244
Overtime			384
Fringe Benefits			36,715
Total	5	4	168,695

WATER LINE LOCATER

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$23,162	$17,408	$21,650	$16,920
Contracted Services	276	300	170	300
Materials & Supplies	1,966	2,021	1,910	1,950
Other Charges	55	0	0	0
Depreciation	1,627	1,627	1,630	1,650
Total Budget	**$27,086**	**$21,356**	**$25,360**	**$20,820**

In order to protect the assets and equipment of the various utilities buried in the rights-of-way, anyone planning to dig in the rights-of-way are required to request the various utilities to go mark on the ground the location of their buried equipment. The line locator staff responds to requests for Harlingen Waterworks System to mark the location of its water and wastewater lines in the rights-of-way.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Line Spotter	1	1	$12,200
Fringe Benefits			4,721
Total	1	1	$16,920

WATER METER MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$71,049	$84,568	$59,157	$26,835
Contracted Services	5,409	750	620	600
Materials & Supplies	87,648	50,388	89,990	81,100
Other Charges	85	0	180	0
Depreciation	15,137	15,148	15,130	15,200
Total Budget	**$179,328**	**$150,854**	**$165,077**	**$123,735**

The Meter Maintenance Department is responsible fro replacing, upgrading, and maintaining water meters. This department will also provide verification of meter reading accuracy.

PROGRAM GOAL

Establish a comprehensive meter maintenance program. Maintain a rigid meter inventory control system.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Meter Technician	1	1	$18,720
Supervisor	1	0	0
Overtime			700
Fringe Benefits			7,415
Total	2	1	$26,835

WATER ACCOUNTING

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$156,648	$145,612	$145,473	$146,040
Contracted Services	127,246	116,055	120,884	126,000
Materials & Supplies	2,542	3,000	3,310	4,000
Other Charges	4,770	12,950	10,910	11,500
Total Budget	**$291,206**	**$277,617**	**$280,577**	**$287,540**

The Accounting Department is responsible for establishing and maintaining a system of internal accounting controls. This department is called upon to render opinions and judgments to management in the process of ascertaining the expected benefits and related cost implementing various financial controls and procedures. The primary objectives of this department are to provide management with reasonable assurance that all assets are safeguarded against loss from unauthorized use or disposition and that all financial transactions are duly recorded in accordance with generally accepted accounting principles.

PROGRAM GOAL

Provide timely and accurate financial reports essential to the overall operation. Coordinate efforts and work closely with all department supervisors in a continuing effort of cost reduction and containment. Assist in the adherence of local, state, and federal mandates and guidelines as they relate to purchasing, wages, and financial management and reporting. Prepare clear and concise utility budgets and expend all necessary efforts in order to have all departments operate within the parameters of said budgets.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Accounting Specialist I	0.5	0.5	$12,480
Accounting Specialist III	1.5	1.5	62,990
Finance & Revenue Director	0.5	0.5	40,800
Overtime			500
Fringe Benefits			29,271
Total	2.50	2.50	$146,040

WATER CUSTOMER SERVICE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$260,759	$252,203	$247,139	$248,759
Contracted Services	68,186	39,842	48,150	39,750
Materials & Supplies	103,700	92,248	107,750	91,600
Other Charges	150,682	84,350	75,950	79,650
Depreciation	6,157	3,639	11,840	10,800
Total Budget	**$589,484**	**$472,282**	**$490,829**	**$470,559**

The Customer Service Department is the main contact point between the HWWS and its ratepayers. As such, this department is responsible for the day-to-day interactions with the System's ratepayers. This department is responsible for providing or terminating services upon customer request. Personnel working within this department receive and post customer payments on a daily basis. This department must prepare daily bank deposits and arrange for the transport of collected funds to the System's bank via contracted armored car service. The Customer Service Department, in conjunction with the Engineering Department, processes requests from other utilities and contractors for water and wastewater service line locations. This department is in charge of handling the reporting of ratepayers' problems and complaints to the appropriate water or sewer department and overseeing their resolution. For a minimal charge the Customer Service Department is contracted by the City of Harlingen to bill and collect fees from its citizens for garbage services rendered.

PROGRAM GOAL

Continue providing assistance to the public in an efficient and courteous manner. Provide continuing education to staff personnel in their particular field. Continue to improve the billing and collection procedures to provide better and more expedient service to customers.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Customer Service Representative I	2	2	$57,755
Cashier	1	1	26,403
Meter Reader	1.5	1.5	34,067
Service Person	1.5	1.5	37,615
Customer Service Director	0.5	0.5	29,890
Overtime			3,000
Fringe Benefits			60,031
Total	6.50	6.50	$248,759

WATER INFORMATION TECHNOLOGY

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$110,432	$105,245	$103,340	$103,916
Contracted Services	965	7,235	8,900	500
Materials & Supplies	30,322	39,534	38,690	39,750
Other Charges	3,032	3,325	1,020	3,000
Depreciation	5,000	4,592	9,710	14,350
Total Budget	**$149,751**	**$159,931**	**$161,660**	**$161,516**

This department is responsible for providing complete data processing support to all other departments in the HWWS. This support includes systems analysis, programming modifications, software training, phone system maintenance, PC maintenance, troubleshooting, and installation of equipment as well as all software. Data Processing is responsible for all AS/400 System program enhancements as well as the maintenance of this mainframe computer. This department is charged with control and operation of the System's internal mail system that includes the operation of a postage machine, preparation of outgoing mail, and the acquisition of additional postage funds when necessary. Other duties and responsibilities assigned to this department include the maintaining of computer materials and supplies at sufficient levels to provide for smooth efficient operation as well as obtaining quick response of hardware needs due to hardware malfunctions or obsolescence.

PROGRAM GOAL

Continue to maintain a harmonious relationship with users and respond to their needs as rapidly as possible.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Web Info Technician	0.5	0.5	$16,694
Info Technology Programmer	0.5	0.5	22,256
Administrative Services Director	0.5	0.5	46,080
Fringe Benefits			18,886
Total	1.50	1.50	$103,916

WATER BUILDING MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$71,660	$67,337	$66,719	$67,266
Contracted Services	57,069	54,225	68,740	68,450
Materials & Supplies	40,788	19,851	35,000	43,050
Other Charges	391	250	0	0
Depreciation	26,673	24,198	28,430	28,450
Total Budget	**$196,581**	**$165,861**	**$198,889**	**$207,216**

The Building Maintenance Department is responsible for the maintenance of the Waterworks main building on 134 East Van Buren. This department is in charge of the general maintenance, cleaning, and minor repairs to the three-floor downtown office building. Additionally, these employees are responsible for the preventive maintenance on the air conditioning/heating units and all equipment used in the performance of their duties and responsibilities. This department is also assigned the general landscaping and groundskeeping duties for the areas adjacent to the building.

PROGRAM GOAL

Maintaining the main office building and grounds in such manner that is conducive to a productive, pleasant and healthy work environment for employees and also for the convenience and safety of customers.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Custodian	1	1	$22,423
Maint Worker I	0.5	0.5	11,575
Superivisor Outside Oper	0.5	0.5	15,226
Overtime			700
Fringe Benefits			17,343
Total	2	2	$67,266

WATER FIRE HYDRANT MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$94,165	$70,566	$77,106	$67,081
Contracted Services	54	250	130	100
Materials & Supplies	81,512	55,824	32,860	32,700
Other Charges	81	0	0	0
Depreciation	6,730	3,364	10,070	10,100
Total Budget	**$182,542**	**$130,004**	**$120,166**	**$109,981**

The Fire Hydrant Maintenance Department is responsible for testing and inspecting each fire hydrant in the system. Part of the testing includes obtaining pressure and chlorine residual data for evaluation the distribution system. The employees exercise the fire hydrants on a regular basis to ensure they will perform when required.

PROGRAM GOAL

Provide information on performance of fire hydrants and water system to allow deficiencies and problems to be resolved proactively.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Technician Valve	2	2	$47,377
Overtime			1,836
Fringe Benefits			17,868
Total	2	2	$67,081

WATER OPERATION MANAGEMENT

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$188,612	$177,560	$176,735	$177,479
Contracted Services	343	500	690	800
Materials & Supplies	130	0	150	200
Other Charges	794	500	1,070	2,000
Total Budget	**$189,879**	**$178,560**	**$178,645**	**$180,479**

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Water Service Assistant	1	1	$58,092
Water Service Director	1	1	83,520
Fringe Benefits			35,867
Total	2	2	$177,479

WATER TREATMENT PLANT M.F. RUNNION

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$352,792	$385,990	$313,630	$335,748
Contracted Services	1,035,245	1,022,050	1,068,820	1,098,400
Materials & Supplies	892,643	909,303	656,810	722,100
Other Charges	4,454	6,000	7,900	5,500
Depreciation	526,056	169,867	177,220	175,000
Total Budget	**$2,811,190**	**$2,493,210**	**$2,224,380**	**$2,336,748**

Department #40 is responsible for the operation of the System's water treatment plant located on the south side of the City off Dixieland Road. This treatment plant, in conjunction with its sister plant on 3rd Street, is responsible for providing safe potable drinking water to towns of Combes, Primera and Palm Valley Estates. Water is diverted from the Rio Grande River into the System's reservoirs under water rights owned by these municipalities. Pumpage records are carefully documented in order to prevent infringement of water rights belonging to the ratepayers of the City of Harlingen. Potable water is similarly supplied to the Military Water Supply Corporation and the East Rio Hondo Water Supply Corporation. Under guidelines established by the Texas Commission for Environmental Quality, the Harlingen Waterworks System has also been assigned the responsibility of supplying water to the cities of La Feria and San Benito in case of emergencies or extreme drought conditions.

PROGRAM GOAL

Continue to provide quality water treatment and keep staff abreast of all local, state and federal regulations to ensure compliances of all guidelines. Expand facilities for future growth.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Maintenance Worker	2	2	$45,958
Operator	6	5	161,022
Superintendent	1	1	29,578
Overtime			18,920
Fringe Benefits			80,270
Total	9	8	$335,748

WATER HUMAN RESOURCES

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$67,286	$65,725	$65,466	$101,798
Contracted Services	1,377	2,125	1,510	2,100
Materials & Supplies	1,019	1,370	570	600
Other Charges	72,486	83,685	79,790	78,500
Total Budget	**$142,168**	**$152,905**	**$147,336**	**$182,998**

AUTHORIZED PERSONNEL

		FY 09-10	FY 10-11	APPROVED
Office Assistant III		0.5	0.5	$16,324
Safety Coordinator			0.5	$29,128
Director HR		0.5	0.5	36,523
Fringe Benefits				19,824
	Total	1	2	$101,798

WATER SAFETY / FLEET MANAGEMENT

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$57,084	$82,343	$79,219	$46,060
Contracted Services	1,430	655	10,160	1,350
Materials & Supplies	15,179	45,604	75,810	87,450
Other Charges	127	100	20	0
Depreciation	2,556	0	4,350	4,400
Total Budget	**$76,376**	**$128,702**	**$169,559**	**$139,260**

AUTHORIZED PERSONNEL

		FY 09-10	FY 10-11	APPROVED
Mechanic		1	1	$34,798
Safety Fleet Coordinator		0.5	0	0
Overtime				450
Fringe Benefits				10,813
	Total	1 1/2	1	$46,060

WASTEWATER TREATMENT

HARLINGEN WATERWORKS SYSTEM
STATEMENT OF REVENUES AND EXPENSES
WASTEWATER SYSTEM

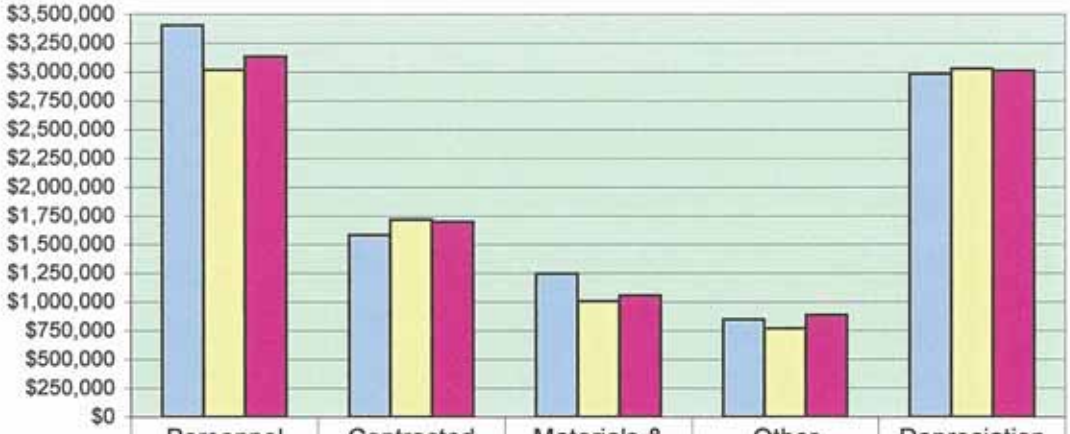
DESCRIPTION	ACTUAL 2008-2009	BUDGET 2009-2010	ESTIMATED 2009-2010	APPROVED 2010-2011
REVENUES:				
Base Charges - Sewer	$ 917,673	$ 920,000	$ 926,670	$ 930,000
Consumption Charges - Sewer	7,716,182	7,200,000	7,114,410	7,164,000
Fuel Adjustment	235,195	212,400	211,850	212,000
Sales to Other Entities	322,114	313,000	336,200	337,000
Late Payment Penalties	113,406	111,600	113,340	114,000
Pretreatment Testing Fees	26,478	27,600	14,345	24,000
Industrial Surcharge Fees	84,389	75,800	132,936	132,000
Other Revenues	225	-	-	2,000
Total Operating Revenues	**9,415,662**	**8,860,400**	**8,849,751**	**8,915,000**
LESS: OPERATING EXPENSES				
Personnel Services	3,405,624	3,228,885	3,015,990	3,132,587
Contracted Services	1,581,221	1,656,081	1,716,411	1,696,565
Materials & Supplies	1,245,918	1,219,467	1,006,857	1,056,475
Other Charges	243,439	213,856	189,539	204,435
	6,476,202	6,318,289	5,928,797	6,090,062
Depreciation	2,980,907	2,872,934	3,027,650	3,011,490
Total Operating Expenses	**9,457,109**	**9,191,223**	**8,956,447**	**9,101,552**
Operating Income/(Loss)	**(41,447)**	**(330,823)**	**(106,696)**	**(186,552)**
PLUS NON-OPERATING REVENUES:				
Impact Fees - Wastewater	348,518	330,000	276,194	276,000
Investment Earnings	70,994	65,000	43,634	50,000
Tap Fees	27,133	27,600	30,112	30,000
Front Footage / Tie In Charges	15,115	18,000	14,218	18,000
Rental Income	43,278	60,000	62,221	60,000
Garbage Billing Fees	33,000	33,000	33,000	33,000
Grant Revenue (FEMA)	270,483	-	-	-
Other Revenue	37,424	54,800	54,905	50,000
Total Non-Operating Revenues	**845,945**	**588,400**	**514,284**	**517,000**
LESS: NON-OPERATING EXPENSES:				
Interest & Amortization	**603,706**	**753,047**	**580,307**	**681,484**
CHANGE IN NET ASSETS	**$ 200,792**	**$ (495,470)**	**$ (172,719)**	**$ (351,036)**

Wastewater Operations Revenues

	Operating Revenues	Impact Fees	Interest - Investments	Miscellaneous Revenue
FY 2008/09	$9,415,662	$348,518	$70,994	$426,432
FY 2009/10	$8,849,751	$276,194	$43,634	$194,456
FY 2010/11	$8,915,000	$276,000	$50,000	$191,000

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

Wastewater Operations Expenses



	Personnel Services	Contracted Services	Materials & Supplies	Other Expenses	Depreciation Expenses
FY 2008/09	$3,405,624	$1,581,221	$1,245,918	$847,145	$2,980,907
FY 2009/10	$3,015,990	$1,716,411	$1,006,857	$769,846	$3,027,650
FY 2010/11	$3,132,587	$1,696,565	$1,056,475	$885,919	$3,011,490

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

WASTEWATER ADMINISTRATION

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$128,792	$126,449	$124,322	$126,002
Contracted Services	35,336	71,225	68,420	58,750
Materials & Supplies	5,487	10,775	4,630	10,250
Other Charges	4,003	7,000	6,200	7,500
Depreciation	25,156	25,156	25,140	25,050
Total Budget	**$198,774**	**$240,605**	**$228,712**	**$227,552**

The HWWS is a municipally owned enterprise that is operated by a Board of Trustees, which is appointed by the elected commission of the City of Harlingen. The operation of this system is financed with revenues generated from water and wastewater services. The General Manager, who is hired by the Utility Board of Trustees, is in charge of the overall day-to-day operations of the system. The mission of the Administration Department is to provide direction, leadership, and coordination of all Systems functions and activities. This department provides administrative support to the Board of Trustees and ensures that all ordinances, codes, and policies are duly implemented and enforced. Under the guidance of the General Manager, this department is responsible for submitting proposed operating and capital budgets as well as immediate and long-term capital improvements.

PROGRAM GOAL

Provide safe and sufficient water, ensure environmental quality and public health and strive for higher levels of customer service. Provide a work environment that respects individual contributions in order to maintain quality personnel. Provide long range planning for continued growth.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Administrative Assistant	0.5	0.5	$20,123
Capital Project Admin	0.5	0.5	25,250
General Manager	0.5	0.5	59,095
Fringe Benefits			21,535
Total	1.5	1.5	$126,002

WASTEWATER ENGINEERING

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$81,682	$75,937	$76,005	$76,209
Contracted Services	2,184	15,925	3,884	14,850
Materials & Supplies	2,855	575	1,208	1,600
Other Charges	286	625	280	550
Depreciation	7,617	4,993	4,980	2,600
Total Budget	**$94,624**	**$98,055**	**$86,357**	**$95,809**

The Engineering Department is responsible for all drawings, specifications, designs, and administration of major construction projects. Repairs and renovations to the Waterworks System are done under the direction of this department. Working closely with the System's General Manager, this department is in charge of developing required guidelines for planning long term System growth. Renovations and necessary repairs to the system are undertaken under the supervision of this department. This department is in charge of the ongoing project of digitizing and updating System maps to indicate areas encompassed by new subdivisions. These maps are continually updated to identify the location of both new and existing water and sewer lines. The Engineering Department is responsible for the development of standards and specifications to be met by subdivides and developers in their installation of water and sewer mains. In addition to reviewing subdivision plots and construction plans, this department conducts onsite inspections in order to verify that HWWS, TCEQ (Texas Commission on Environmental Quality), and EPA (Environmental Protection Agency) guidelines have been strictly adhered to during the installation of all mains. Additionally, this department assigns ratepayer utility account numbers and develops applicable fees and charges to be assessed to subdividers, homeowners, and business owners connecting to the water and wastewater systems.

PROGRAM GOAL

Enhanced job knowledge of all department employees and convert all mapping to computer. Maintain good relations with the public, developer, and contractors. Develop long range plans for upgrading the system to meet future demands for service.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Drafting Technician I	0.5	0.5	$14,380
Drafting Technician II	0.5	0.5	18,084
Engineering Operations Supervisor	0.5	0.5	27,604
Fringe Benefits			16,142
Total	1.5	1.5	$76,209

WASTEWATER CONSTRUCTION MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$255,962	$296,814	$249,755	$346,215
Contracted Services	16,640	1,350	11,660	1,200
Materials & Supplies	69,994	32,994	34,420	29,000
Other Charges	1,507	1,800	660	1,800
Depreciation	8,433	185,086	8,230	7,150
Total Budget	**$352,536**	**$518,044**	**$304,725**	**$385,365**

The Maintenance Department is responsible for major maintenance work done on water and wastewater treatment plants. This department performs all in-house maintenance of pumps, valves, and filters. Department personnel are also called upon to provide assistance in the installation and repair of water and sewer mains. Responsibilities assigned to this department also include the installation of equipment purchased and the remodeling, repairs, and improvements to existing buildings and structures. This department also assists in the routine electrical repairs and maintenance of lift stations and chemical pumps.

PROGRAM GOAL

Continue to support the various departments and contractors in the construction of projects. Continue to upgrade systems at the lift stations, wastewater plants, and reservoirs. Continue to provide support to any department that needs assistance.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Line Maintenance Worker I	0.5	0.5	$9,256
Maintenance Operator	0.5	1.5	45,391
Heavy Equipment Operator	0.5	0.5	18,320
Equipment Operator	1	1	25,580
Electrician Master	0.5	0.5	26,391
Electrician Journey	1	1	46,556
Welder II	0.5	0.5	17,365
Electrician Helper	1	1	23,515
Foreman	1	1	29,421
Supervisor	0.5	0.5	18,743
Overtime			5,001
Fringe Benefits			80,679
Total	7.00	8.00	$346,215

WASTEWATER GROUNDSKEEPING

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$102,603	$85,213	$81,909	$85,437
Contracted Services	1,280	1,737	700	300
Materials & Supplies	16,272	11,060	12,420	10,950
Other Charges	103	50	1,060	555
Depreciation	5,182	4,290	5,570	5,600
Total Budget	**$125,440**	**$102,350**	**$101,659**	**$102,842**

The Groundskeeping Department is responsible for overseeing the landscaping management of System owned properties around the City of Harlingen. Landscaping responsibilities include areas around the water and wastewater facilities, elevated towers, ground storage tanks, and reservoirs. This department, using various landscaping techniques, is in charge of enhancing the visual impact and attractiveness of the downtown city lake and all other properties.

PROGRAM GOAL

Continue to maintain the grounds to the best of our ability. Enhance the scenery of all system owned property.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Groundskeeper	2	2	$37,772
Groundskeeper 2	1	1	24,130
Overtime			450
Fringe Benefits			23,085
Total	3.00	3.00	$85,437

WASTEWATER WAREHOUSE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$91,163	$79,774	$80,462	$72,764
Contracted Services	36,402	40,411	42,610	49,225
Materials & Supplies	14,957	10,108	9,240	7,775
Other Charges	1,832	250	20	0
Depreciation	121,170	114,657	124,240	121,400
Total Budget	**$265,524**	**$245,200**	**$256,572**	**$251,164**

The Warehouse Department is responsible for receiving, stocking, and issuing all materials and supplies necessary for the day-to-day operation of the Waterworks System. This department is also responsible for purchasing gasoline and diesel used in the System's fleet of vehicles, backhoes, front-end loaders and heavy equipment. This department maintains a perpetual inventory system and is responsible for ordering and/or informing department heads when inventory-reordering levels have been reached. In addition to warehousing responsibilities, the warehouse supervisor oversees the repairing and part ordering for vehicles, backhoes, front-end loaders, and all other heavy equipment. One of the main responsibilities of this department is to make certain that all warehoused material and supplies are stocked in sufficient quantities to guarantee the smooth and efficient operation of all departments. Through a system of warehouse reports and procedures, this department also safeguards against the unauthorized use and pilfering of System's assets, materials, and supplies.

PROGRAM GOAL

Continue purchasing quality supplies that are reliable and dependable at competitive prices. Maintain an adequate amount of supplies that are required for the timely completion of water and wastewater projects. Continue to strive for inventory shortage/overage controls. Increase staff knowledge of new product developments and continue to develop new sources in the market place in order to better serve the needs of all departments. Maintain and operate the Warehouse Department in an orderly and professional manner.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Worker I	0.5	0.5	$14,343
Office Assistant III	0.5	0.5	18,819
Warehouse Supervisor	0.5	0.5	21,009
Overtime			1,250
Fringe Benefits			17,344
Total	1.50	1.50	$72,764

WASTEWATER COLLECTION

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$304,211	$441,053	$407,904	$459,924
Contracted Services	2,764	210,450	238,270	245,000
Materials & Supplies	159,058	562,110	335,620	376,000
Other Charges	1,248	2,950	1,630	3,000
Depreciation	1,579,840	1,832,499	2,038,830	2,020,000
Total Budget	**$2,047,121**	**$3,049,062**	**$3,022,254**	**$3,103,924**

The Collection Department is responsible for the repairs, replacement, and installation of sewer lines and manholes. To check for needed repairs and replacements this department performs videotaping of clay and concrete sewer lines. This department is also responsible for air testing sewer lines in new subdivisions to ensure they are in compliance with City, State, and Federal guidelines. This department grouts sewer manholes, repairs damaged sewer lines, and overhauls broken force mains. Additionally, this department will assist the Tap Crew Department in the installation of sewer taps. Also vested within this department is the responsibility of investigating and resolving complaints pertaining to sewer back-ups and sewer odors. When applicable, this department is called upon to assess any damages resulting from sewer blockages.

PROGRAM GOAL

Continue preventive maintenance on all wastewater lines within the City to prevent any inconvenience customers. Continue to keep personnel updated on revisions to local, state, and federal regulations. Continue to work with the public and other departments in a quick, and efficient manner when handling customer's complaints.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Operator Equipment II	1	1	$29,594
Foreman	1	1	31,836
Line Maintenance Worker I	2	2	47,716
Technician TV I	1	1	21,272
Operator, Maint., & Repair Technician	5	5	112,526
Supervisor	1	1	37,898
Overtime			52,200
Standby			20,000
Fringe Benefits			106,882
Total	11	11	$459,924

WASTEWATER INSPECTIONS

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$51,041	$49,065	$50,352	$67,955
Contracted Services	877	975	680	900
Materials & Supplies	3,514	2,676	2,590	3,800
Other Charges	1,503	1,400	1,470	1,300
Depreciation	2,674	4,083	2,450	2,250
Total Budget	**$59,609**	**$58,199**	**$57,542**	**$76,205**

This department performs new utility inspections for both water and wastewater on new construction/development, such as new subdivisions, to insure quality installation of the water and wastewater system. This department also performs customer service inspections for both commercial and residential properties to prevent unwanted backflow into the water system.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Construction/Backflow Inspector	0.5	1	$31,801
Construction/Backflow Inspector Supervisor	0.5	0.5	21,217
Overtime			1,225
Fringe Benefits			13,711
Total	1.00	1.50	$67,955

WASTEWATER PRETREATMENT

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$136,956	$128,116	$125,557	$145,627
Contracted Services	8,435	8,843	2,310	11,250
Materials & Supplies	7,305	11,260	6,905	8,775
Other Charges	3,905	1,862	2,600	3,200
Depreciation	6,428	5,998	6,850	4,300
Total Budget	**$163,029**	**$156,079**	**$144,222**	**$173,152**

The Industrial Pretreatment Department is vested with the responsibility of protecting wastewater plant personnel and treatment facilities from adverse effects due to discharge of potentially dangerous industrial materials into the wastewater treatment system. This is accomplished by parameters set forth by pretreatment ordinances governing the type and contents of industrial wastewater that is considered treatable by the wastewater treatment system. Permits and fines are used to control enforcement of HWWS, EPA and TCEQ regulations pertaining to permitted industrial discharges. These fines and permits are issued and levied by Industrial Pretreatment Department personnel. The regulation of industrial wastewater ratepayers is an ongoing process by which discharge permits are granted through frequent inspections and monitoring. Department personnel work closely in a cooperative effort to aid industries in solving compliance problems. This department also investigates discharge complaints, conducts field inspections, and maintains a database for tracking repeated non-compliance offenders.

PROGRAM GOAL

Implement the Pretreatment Ordinances and Program Procedures as handed down by Local, State, and Federal agencies. Implement EPA'S most current methods of determining compliances with all pretreatment ordinances. Update data files and promptly notify industries of compliance problems.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Pretreatment Coordinator	1	1	$35,410
Inspector II	1	1	31,462
Inspector I	1	1	29,950
Environmental Director			16,056
Overtime			920
Fringe Benefits			31,829
Total	3	3	$145,627

WASTEWATER TREATMENT PLANT 2 SECTION "A"

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$646,117	$783,439	$686,646	$613,496
Contracted Services	910,255	1,076,260	1,071,400	1,070,000
Materials & Supplies	421,756	351,634	320,330	338,700
Other Charges	5,116	8,335	3,440	5,000
Depreciation	754,295	650,400	733,270	743,000
Total Budget	**$2,737,539**	**$2,870,068**	**$2,815,086**	**$2,770,196**

Wastewater Treatment Plant #2 is located on Harrison Street, three miles east of the City, and is operated in three different sections. This department represents the section that is responsible for the treatment of wastewater from sources on the north, east, and portions of the south side of the City. This is treated wastewater that would normally be released into the Arroyo Colorado. This department must ensure that the quality of treated wastewater being transferred to the reverse osmosis unit falls within required parameters. These parameters are set forth to ensure quality consistent with the physical capabilities and limitations of the filters in the reverse osmosis process. This department must also ensure that HWWS, TECEQ, and EPA mandated criteria for water quality has been met for effluent water being discharged into the receiving stream.

PROGRAM GOAL

Provide the highest quality effluent of the reverse osmosis for the customer. Improve the procedures for a more cost effective operation.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
License Operator	8	8	$265,049
Maintenance Operator	5	2	46,155
Foreman	1	1	32,739
Chief Operator	1	1	40,040
Superintendent	1	1	52,366
Overtime			41,400
Fringe Benefits			135,747
Total	16	13	$613,496

WASTEWATER LABORATORY

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$219,928	$219,135	$215,453	$202,110
Contracted Services	2,224	9,737	14,798	4,700
Materials & Supplies	22,709	17,750	16,180	14,800
Other Charges	1,820	4,609	660	2,100
Depreciation	18,755	9,841	19,450	19,300
Total Budget	**$265,436**	**$261,072**	**$266,541**	**$243,010**

The Harlingen Waterworks Laboratory Department is responsible for providing all necessary data to determine the degree of operating efficiency demonstrated by the System's wastewater treatment plants. This department monitors the effectiveness of the process controls utilized in the operations of the two individual wastewater treatment plants. Potential pollution sources are identified and operating parameters are adjusted to address and eliminate unwanted contaminates from being discharged into the receiving system. This department also generates test results from samples taken of industrial discharges in order to enforce compliance with federal, state, and local ordinances to said discharges.

PROGRAM GOAL

Continue providing assistance to other departments to support permit amendments, permit applications, plant design, toxicity testing and proper quality assurance and quality control on both plant and laboratory testing.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Supervisor	1	1	$48,433
Chemist I	3	3	86,167
Environmental Compliance Director			16,056
Overtime			7,080
Fringe Benefits			44,374
Total	4	4	$202,110

WASTEWATER TAP CREW

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$45,259	$37,539	$24,139	$38,690
Contracted Services	397	123	70	140
Materials & Supplies	2,239	4,447	6,680	4,725
Other Charges	349	315	320	280
Depreciation	2,772	1,877	2,680	1,190
Total Budget	**$51,016**	**$44,301**	**$33,889**	**$45,025**

The Tap Crew Department is responsible for providing service to ratepayers who have built homes on lots with no connections to water or sewer service lines. This department is responsible for the installation of the water meter and the connecting or "tapping" of the customer's sewer line to the System's sewer service lines. This department also installs sprinkler meters to ratepayers with existing service lines.

PROGRAM GOAL

Continue to assist in preventive maintenance of fire hydrants and water valves. Provide the essential link between the system and the public for the receipt of drinking water and disposal of wastewater. Continue to upgrade service taps and material to meet standards.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Foreman	1.5	1.5	$38,690

WASTEWATER LINE LOCATER

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$23,162	$17,408	$21,650	$16,920
Contracted Services	275	300	280	300
Materials & Supplies	1,966	2,021	2,240	1,950
Other Charges	56	0	0	0
Depreciation	1,627	1,627	1,630	1,650
Total Budget	**$27,086**	**$21,356**	**$25,800**	**$20,820**

In order to protect the assets and equipment of the various utilities buried in the rights-of-way, anyone planning to dig in the rights-of-way are required to request the various utilities to go mark on the ground the location of their buried equipment. The line locator staff responds to requests for Harlingen Waterworks System to mark the location of its water and wastewater lines in the rights-of-way.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Line Spotter	1	1	$12,200
Fringe Benefits			4,721
Total	1	1	$16,920

WASTEWATER ACCOUNTING

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$156,649	$145,611	$145,474	$146,040
Contracted Services	127,247	116,055	123,583	126,000
Materials & Supplies	2,541	3,000	3,310	4,000
Other Charges	4,770	12,950	10,910	11,500
Total Budget	**$291,207**	**$277,616**	**$283,277**	**$287,540**

The Accounting Department is responsible for establishing and maintaining a system of internal accounting controls. This department is called upon to render opinions and judgments to management in the process of ascertaining the expected benefits and related cost implementing various financial controls and procedures. The primary objectives of this department are to provide management with reasonable assurance that all assets are safeguarded against loss from unauthorized use of disposition and that all financial transactions are duly recorded in accordance with generally accepted accounting principles.

PROGRAM GOAL

Provide timely and accurate financial reports essential to the overall operation. Coordinate efforts and work closely with all department supervisors in a continuing effort of cost reduction and containment. Assist in the adherence of local, state, and federal mandates and guidelines as they relate to purchasing, wages, and financial management and reporting. Prepare clear and concise utility budgets and expend all necessary effort in order to have all departments operate within the parameters of said budgets.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Accounting Specialist I	0.5	0.5	$12,480
Accounting Specialist	1.5	1.5	62,990
Finance & Revenue	0.5	0.5	40,800
Overtime			500
Fringe Benefits			29,271
Total	2.5	2.5	$146,040

WASTEWATER CUSTOMER SERVICE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$260,759	$252,204	$247,141	$248,764
Contracted Services	68,186	38,450	48,150	39,750
Materials & Supplies	103,700	92,248	107,740	91,600
Other Charges	139,622	84,350	75,950	79,650
Depreciation	6,157	3,638	11,840	10,800
Total Budget	**$578,424**	**$470,890**	**$490,821**	**$470,564**

The Customer Service Department is the main contact point between the Harlingen Waterworks System and its ratepayers. As such, this department is responsible for the day-to-day interactions with the System's ratepayers. This department is responsible for providing or terminating services upon customer request. Personnel working within this department receive and post customer payments on a daily basis. This department must prepare daily bank deposits and arrange for the transport of collected funds to the System's bank via contracted armored car service. The Customer Service Department, in conjunction with the Engineering Department, processes requests from other utilities and contractors for water and wastewater service line locations. This department is in charge of handling the reporting or ratepayers' problems and complaints to the appropriate water or sewer department and overseeing their resolution. For a minimal charge the Customer Service Department is contracted by the City of Harlingen to bill and collect fees from its citizens for garbage services rendered.

PROGRAM GOAL

Continue providing assistance to the public in an efficient and courteous manner. Provide continuing education to staff personnel in their particular field. Continue to improve the billing and collection procedures to provide better and more expedient service to customers.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Customer Service Representative I	2	2	$57,755
Cashier	1	1	26,403
Meter Reader	1.5	1.5	34,067
Serviceman	1.5	1.5	37,615
Customer Service Director	0.5	0.5	29,890
Overtime			3,000
Fringe Benefits			60,036
Total	6.5	6.5	$248,764

WASTEWATER INFORMATION TECHNOLOGY

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$110,431	$105,245	$103,342	$103,916
Contracted Services	965	7,235	8,900	500
Materials & Supplies	30,322	39,983	38,690	39,750
Other Charges	3,032	3,325	1,020	3,000
Depreciation	5,001	4,592	9,710	14,350
Total Budget	**$149,751**	**$160,380**	**$161,662**	**$161,516**

This department is responsible for providing complete data processing support to all other departments in the Harlingen Waterworks System. This support includes systems analysis, programming modifications, software training, phone system maintenance, PC maintenance, troubleshooting, and installation of equipment as well as all software. Data Processing is responsible for all AS/400 System program enhancements as well as the maintenance of this mainframe computer. This department is charged with control and operation of the System's internal mail system that includes the operation of a postage machine, preparation of outgoing mail, and the acquisition of additional postage funds when necessary. Other duties and responsibilities assigned to this department include the maintaining of computer materials and supplies at sufficient levels to provide for smooth efficient operation as well as obtaining quick response of hardware needs due to hardware malfunctions or obsolescence.

PROGRAM GOAL

Continue to maintain a harmonious relationship with users and respond to their needs as rapidly as possible.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Web Info Technician	0.5	0.5	$16,694
Info Technology Programmer	0.5	0.5	22,256
Administrative Services Director	0.5	0.5	46,080
Fringe Benefits			18,886
Total	1.5	1.5	$103,916

WASTEWATER BUILDING MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$71,659	$67,337	$66,720	$67,266
Contracted Services	57,070	54,225	68,740	68,450
Materials & Supplies	40,788	19,852	34,910	24,050
Other Charges	390	250	0	0
Depreciation	26,673	24,197	28,430	28,450
Total Budget	**$196,580**	**$165,861**	**$198,800**	**$188,216**

The Building Maintenance Department is responsible for the maintenance of the Waterworks main building on 134 East Van Buren. This department is in charge of the general maintenance, cleaning, and minor repairs to the three-floor downtown office building. Additionally, these employees are responsible for the preventive maintenance on the air conditioning/heating units and all equipment used in the performance of their duties and responsibilities. This department is also assigned the general landscaping and groundskeeping duties for the areas adjacent to the building.

PROGRAM GOAL

Maintaining the main office building and grounds in such manner that is conductive to a productive, pleasant and healthy work environment for employees and also for the convenience and safety of customers.

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Custodian	1	1	$22,423
Maintenance Worker I	0.5	0.5	11,575
Superintendent Outside Operations	0.5	0.5	15,226
Overtime			700
Fringe Benefits			17,343
Total	2	2	$67,266

WASTEWATER OPERATION MANAGEMENT

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$162,149	$170,477	$164,473	$167,395
Contracted Services	294	0	276	1,800
Materials & Supplies	130	0	474	700
Other Charges	229	0	3,509	1,500
Total Budget	**$162,802**	**$170,477**	**$168,732**	**$171,395**

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Wastewater Service Assistant	1	1	$51,002
Wastewater Service Director	1	1	83,520
Fringe Benefits			30,881
Total	2	2	$165,403

WASTEWATER HUMAN RESOURCES

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$67,286	$65,725	$65,467	$101,797
Contracted Services	1,376	2,125	1,510	2,100
Materials & Supplies	1,019	1,370	570	600
Other Charges	72,487	83,685	79,790	83,500
Total Budget	**$142,168**	**$152,905**	**$147,337**	**$187,997**

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Office Assistant III	0.5	0.5	$16,324
Safety Coordinator		0.5	29,128
Director HR	0.5	0.5	36,523
Fringe Benefits			$19,823
Total	1	2	$101,797

WASTEWATER SAFETY / FLEET MAINTENANCE

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Personnel Services	$57,084	$82,344	$79,219	$46,060
Contracted Services	1,429	655	10,170	1,350
Materials & Supplies	15,179	45,604	68,700	87,450
Other Charges	128	100	20	0
Depreciation	2,556	0	4,350	4,400
Total Budget	**$76,376**	**$128,703**	**$162,459**	**$139,260**

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Mechanic	1	1	$34,798
Safety Fleet Coordinator	0.5	0	0
Overtime			450
Fringe Benefits			10,813
Total	1 1/2	1	$46,060

VALLEY INTERNATIONAL AIRPORT

CITY OF HARLINGEN

VALLEY INTERNATIONAL AIRPORT

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Terminal Building	$3,532,837	$3,442,800	$3,471,160	$3,435,000
Airfield	712,885	697,000	725,931	704,000
Industrial Park	1,028,971	1,149,400	1,160,743	1,121,400
Terminal Support	1,081,400	1,141,000	1,190,465	1,191,500
TOTAL OPERATING REVENUES	**$6,356,093**	**$6,430,200**	**$6,548,299**	**$6,451,900**
EXPENSES:				
Personnel Services	$2,542,419	$2,625,000	$2,634,996	$2,688,000
Contracted Services	1,330,618	1,708,950	1,459,559	1,665,000
Materials and Supplies	503,286	524,500	539,751	543,500
Other Expenses	637,636	735,928	658,716	740,001
TOTAL OPERATING EXPENSES	**$5,013,959**	**$5,594,378**	**$5,293,022**	**$5,636,501**
OPERATING INCOME BEFORE DEPRECIATION	$1,342,134	$835,822	$1,255,277	$815,399
Depreciation Expense	4,005,559	4,200,000	4,008,000	4,200,000
Operating Income/(Loss)	($2,663,425)	($3,364,178)	($2,752,723)	($3,384,601)
Non-Operating Revenues	61,975	25,000	29,649	15,000
Non-Operating Expenses	(39,327)	(65,000)	(105,191)	(62,000)
Capital Contributions	6,415,551	8,175,000	6,603,006	7,200,000
INCREASE IN NET ASSETS	**$3,774,774**	**$4,770,822**	**$3,774,741**	**$3,768,399**

Valley International Airport

The Valley International Airport is a municipally owned enterprise, which is financed from revenues generated from the terminal building, terminal support, airfield, and industrial park. The Director of Aviation, who is the chief administrator of Valley International Airport, is appointed by the Harlingen Airport Board. The members of the Harlingen Airport Board are appointed by the Mayor with the consent of the City Commission. Commercial airline services are provided by Southwest Airlines and Continental Express, and seasonal service is provided by Sun Country Airlines.

PROGRAM GOAL

Ensure that Valley International Airport continues to be a safe, convenient, and self-sustaining operating facility providing excellent customer service to its passengers, visitors and tenants while maintaining a competitive cost structure.

Valley International Airport like most airports around the world is being challenged by the economic slowdown and the resulting drop in passenger and cargo traffic. However, the airport has a strong financial base, making it well-positioned to meet the challenge while continuing to explore opportunities for growth.

During 2010, the airport has achieved several important goals;

- Established the South Padre Island Shuttle service
- Completed the majority of the new cargo apron work for the UPS, DHL and Fed Express operations
- Started work on major terminal improvements, new plumbing, HVAC and interior finish replacement

OBJECTIVES FOR 10-11

As we look towards 2011, we have significant challenges ahead that will demand focused efforts and resources. These challenges include;

- Retain the current air carriers routes and number of flights
- Obtain new routes and carriers
- Maintain existing vendors at the Airport

FINANCIAL HIGHLIGHTS

The adopted budget for fiscal year 2010-2011 reflects Valley International Airport's commitment to maintain a safe, secure, customer friendly and self-sustaining facility.

Budgeted operating expenses before depreciation are $5,636,501, again flat when compared to the adopted budgeted expenses for the current fiscal year. The change in operating expenses mix is due to an increase in payroll, ARFF

service fee increase charged by the City, offset by reduced professional services and maintenance contracted services for the 2010-2011 fiscal year.

The proposed operating budget would provide the airport net revenue (before depreciation) of $815,399, approximately the same as 2009-2010.

Personnel The adopted budget includes an allotment for a 3% merit increase in pay across the board for all employees and the addition of a position within the Maintenance Department. This fiscal year the Airport had a pay freeze and no one received an increase in pay during 2009-2010.

Capital Expenses and Improvement Projects The capital expense budget totals $80,000, which is primarily for the acquisition of equipment for the various airport departments.

Cash Flow It is estimated that fiscal year 2009-2010 will begin with a balance of cash and investments of $5,500,000. Cash sources for the year are projected to be $13,449,628 including $5,750,000 in Federal Aviation Administration – Airport Improvement Program (FAA-AIP) grant reimbursements and $1,450,000 in PFC receipts.

Cash Uses are estimated to be $16,255,501, including $10,000,000 in capital expenses and improvements. A balance of $2,694,127 in cash and investments is anticipated at the end of fiscal year 2011 (see Exhibit I). PFC reimbursements related to the 2010 – 2011 capital projects will occur in future periods as they are collected.

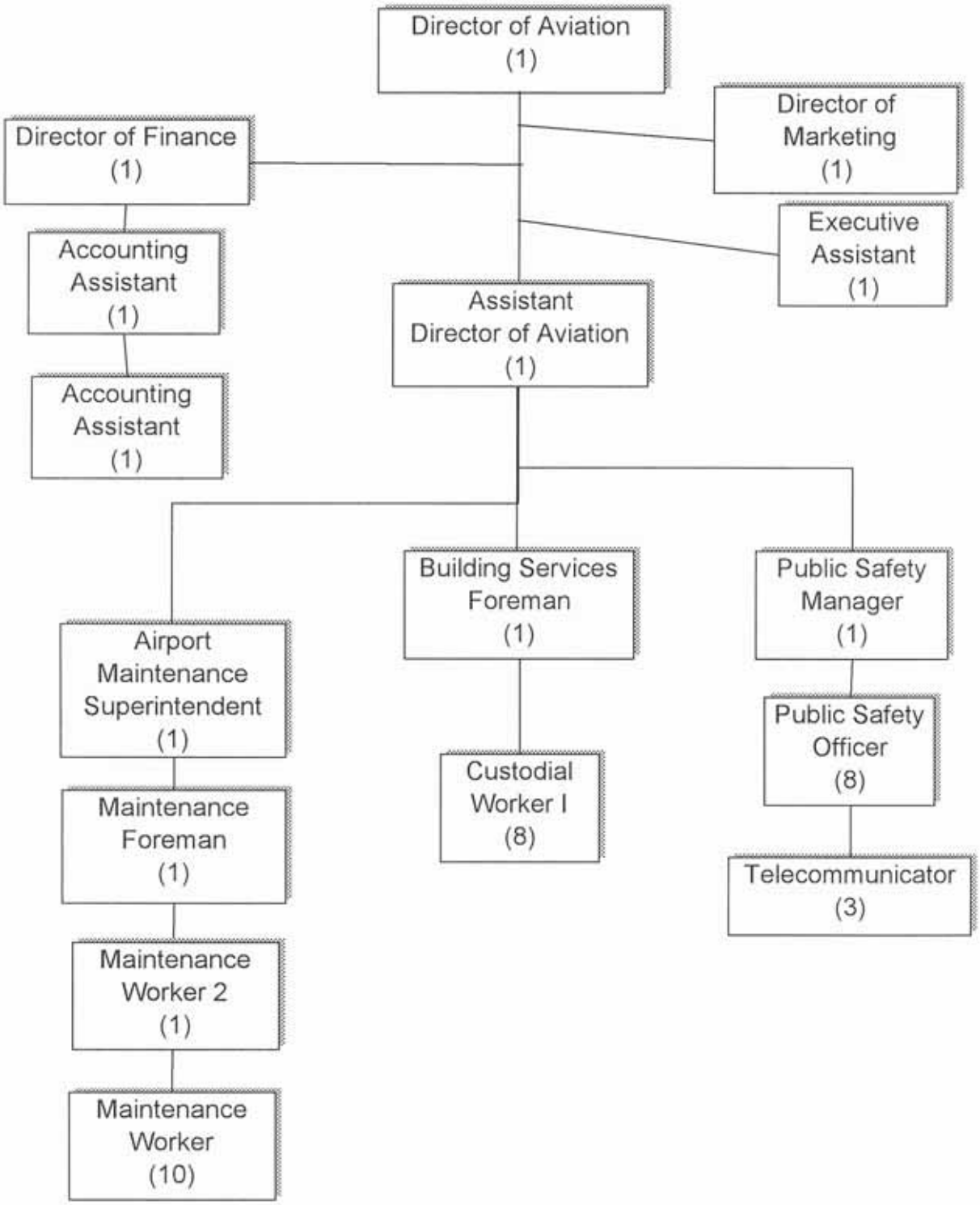
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ACTUAL FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Total number of enplaned passengers	403,924	367,311	385,000
Cargo tonnage-Enplaned and deplaned	72,500,371	73,792,335	75,000,000
EFFICIENCY			
Airline cost per enplaned passenger	$4.01	$4.05	$4.05
OUTPUT			
Number of capital projects completed	1	5	17
Capital projects completed on / below budget	100%	100%	100%

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Director of Aviation	1	1	$112,965
Assistant Director of Aviation	1	1	75,734
Finance Director	1	1	75,091
Director of Marketing	1	1	76,719
Executive Assistant	1	1	39,999
Accounting Assistant	1	1	36,785
Accounting Assistant	1	1	20,085
Public Safety Officer	9	9	310,539
Telecommunicator	3	3	64,080
Airport Maintenance Superintendent	1	1	58,316
Maintenance Forman	1	1	40,000
Maintenance Worker 2	0	1	40,000
Maintenance Worker	10	10	223,966
Building Services Foreman	1	1	31,943
Custodial Worker I	9	8	142,000
Customer Service Agent	7	0	0
Shoe Shine	1	0	0
Total	49	41	$1,348,222

VALLEY INTERNATIONAL AIRPORT



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INTERNAL SERVICE FUNDS

CITY OF HARLINGEN TEXAS

INTERNAL SERVICES FUNDS

Internal Services Funds are established to report activities that provide supplies and services for the City's other programs and activities on a cost-reimbursement basis. The City has the following Internal Services Funds:

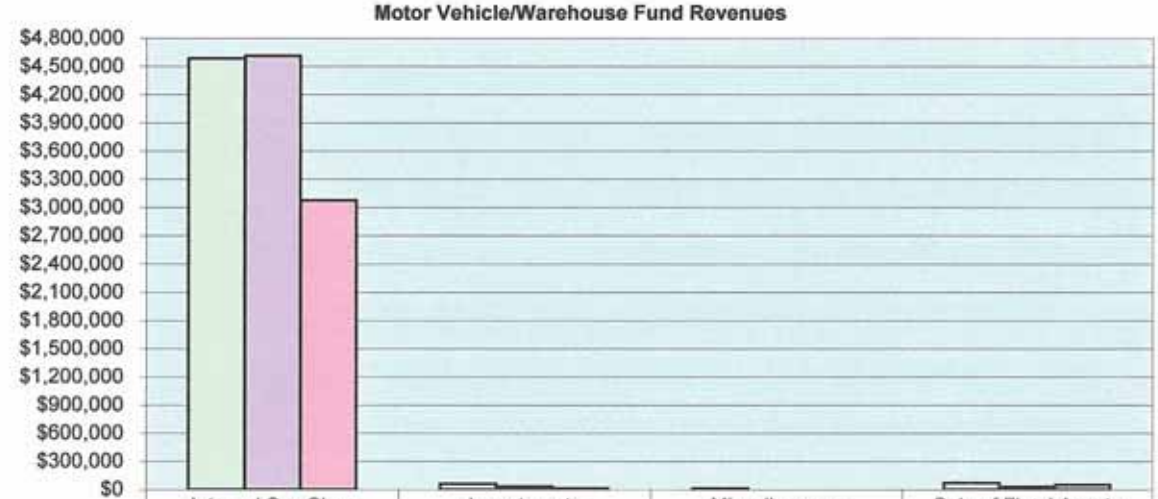
The Motor Vehicle / Warehouse Fund has been established to account for the monies received in servicing motorized vehicles and other equipment required for various departments of the City together with those related costs associated with the maintenance and repair of such vehicle and equipment.

The Health Insurance Fund has been established to account for the monies received in providing medical insurance to the City's employees and families through a medical benefit program of a commercial carrier.

INTERNAL SERVICES FUND

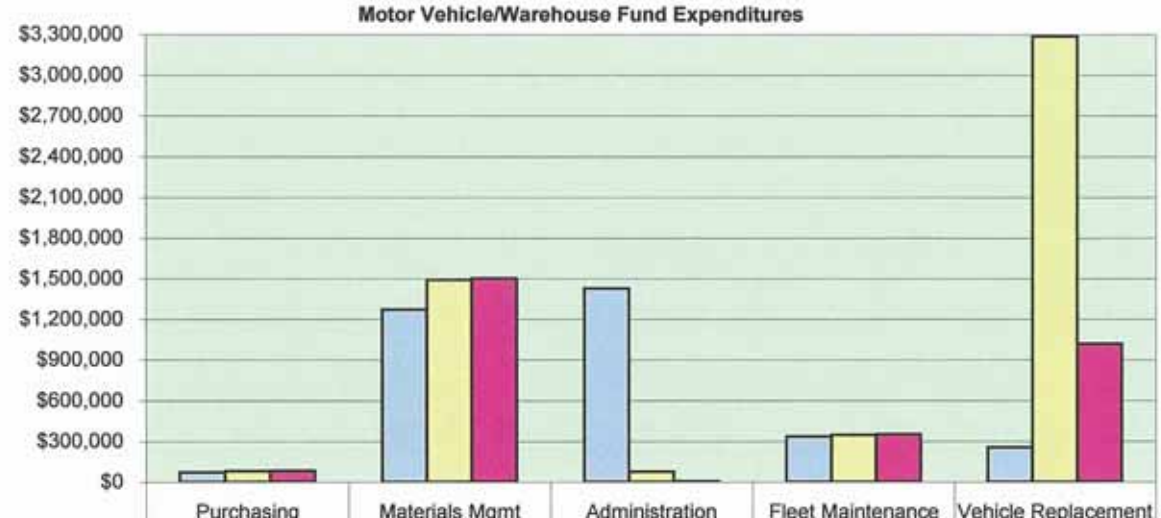
CITY OF HARLINGEN
MOTOR VEHICLE / WAREHOUSE FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Used Oil Collection Revenue	$624	$450	$450	$300
TML	1,043	0	0	0
Miscellaneous	1,667	450	450	300
For Purchasing	905	0	0	0
For Material Management	820	0	0	0
For Fleet Maintenance	154	0	0	0
Reimbursements	1,879	0	0	0
Vehicle Rental	2,854,726	2,629,880	2,629,880	1,080,773
Vehicle Repair	345,661	350,000	350,000	350,000
Radio Rental	33,450	33,750	33,750	33,675
Warehouse Charges	1,350,773	1,599,675	1,599,675	1,611,150
Internal Service Charges	4,584,610	4,613,305	4,613,305	3,075,598
CD's	40,477	20,000	20,000	12,000
TexPool Investment	9,440	6,800	6,800	1,500
NOW Interest	12,185	8,200	8,200	650
Investments	62,102	35,000	35,000	14,150
Miscellaneous	9,139	0	0	0
Various	9,139	0	0	0
Sale of Fixed Assets	71,774	30,000	30,000	50,000
Sale of Fixed Assets	71,774	30,000	30,000	50,000
TOTAL REVENUES	**$4,731,171**	**$4,678,755**	**$4,678,755**	**$3,140,048**
EXPENDITURES:				
Purchasing	$71,694	$80,750	$80,750	$83,334
Materials Management	1,271,450	1,491,672	1,491,672	1,502,199
Administration	1,427,021	37,160	76,312	4,950
Fleet Maintenance	334,260	346,400	346,400	350,609
Vehicle Replacement	253,975	2,967,452	3,286,452	1,019,851
TOTAL EXPENDITURES	**$3,358,400**	**$4,923,434**	**$5,281,586**	**$2,960,943**
Net Income/(Loss)	1,372,771	(244,679)	(602,831)	179,105
Working Capital Beginning of Year	2,514,359	3,887,130	3,887,130	3,284,299
END OF YEAR WORKING CAPITAL	**$3,887,130**	**$3,642,451**	**$3,284,299**	**$3,463,404**



	Internal Svc Chgs	Investments	Miscellaneous	Sale of Fixed Assets
FY 2008/09	$4,584,610	$62,102	$12,685	$71,774
FY 2009/10	$4,613,305	$35,000	$450	$30,000
FY 2010/11	$3,075,598	$14,150	$300	$50,000

This graph reflects revenues trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.



	Purchasing	Materials Mgmt	Administration	Fleet Maintenance	Vehicle Replacement
FY 2008/09	$71,694	$1,271,450	$1,427,021	$334,260	$253,975
FY 2009/10	$80,750	$1,491,672	$76,312	$346,400	$3,286,452
FY 2010/11	$83,334	$1,502,199	$4,950	$350,609	$1,019,851

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

PURCHASING 451-2230

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	47,777	53,327	53,327	54,393
Personnel Services	47,777	53,327	53,327	54,393
City FICA	3,209	3,306	3,306	3,372
City Medicare	750	773	773	789
City TMRS	3,864	4,322	4,322	4,746
City TCG Retirement	1,058	1,108	1,108	1,130
City Health Insurance	6,053	6,654	6,654	7,293
OPEB / ARC	904	0	0	0
Worker's Compensation	135	139	139	190
Personnel Services - Benefits	15,973	16,302	16,302	17,520
Office Supplies	2,001	2,000	2,000	2,000
Supplies - General	2,001	2,000	2,000	2,000
Miscellaneous Supplies	357	1,000	1,000	1,000
Supplies - Miscellaneous	357	1,000	1,000	1,000
Utilities / Communications	1,849	1,995	1,995	1,995
Technical Services	576	576	576	576
Advertising	0	550	550	850
Equipment Rental/Lease	2,275	2,225	2,225	2,225
Dues, Memberships, & Subscriptions	50	500	500	500
Registration, Travel, & Training	836	1,500	1,500	1,500
Services & Charges - General	5,586	7,346	7,346	7,646
Maintenance - Furniture & Equipment	0	275	275	275
Services & Charges - Maintenance	0	275	275	275
Miscellaneous	0	500	500	500
Services & Charges - Miscellaneous	0	500	500	500
PURCHASING TOTALS	**71,694**	**80,750**	**80,750**	**83,334**

This division with two employees renders a significant service and assistance to the requesting departments in the procurement of their needs. The primary objective of this department is to ensure that all State Purchasing Laws and internal procedures are followed and that the requesters receive all goods and services of the best quality and at the least possible cost to the City. Purchasing must process all purchase requisitions, purchase orders, and small purchase orders.

PROGRAM GOAL

Manage the Purchasing Department efficiently and effectively, and provide leadership in solving departmental purchasing problems and provide guidance to department employees and seek new technological procedures for better purchasing.

OBJECTIVES FOR 10-11

- Review and/or renew service contracts to reduce costs on cell phones, copies and fuel.
- Train employees on purchasing methods to increase efficiency, knowledge of City's purchasing software, and abide by local, state and federal laws and requirements.
- Increase departmental savings by verifying use of second and third vendor quotes and/or seal bids on all purchases, as required.
- Utilize Internet more by advertising on City's website and requesting quotes from outside vendors' websites.
- Review and update Purchasing Policy.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

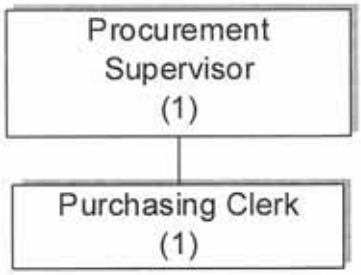
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Improve the awareness level of each department's needs	100%	100%	100%
Knowledge of new available products	50%	75%	85%
Vendors contacted for quotes on all purchases	95%	95%	95%

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Procurement Clerk	1	1	$22,606
Procurement Supervisor	1	1	31,787
Fringe Benefits			17,520
Total	2	2	$71,913

PURCHASING



MATERIALS MANAGEMENT 451-2235

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	46,103	47,936	47,936	48,895
Overtime	310	0	0	0
Personnel Services	46,413	47,936	47,936	48,895
City FICA	2,884	2,972	2,972	3,031
City Medicare	675	695	695	709
City TMRS	5,870	6,649	6,649	7,300
City Health Insurance	6,053	6,654	6,654	7,293
OPEB / ARC	1,808	0	0	0
Worker's Compensation	2,056	2,124	2,124	2,851
Personnel Services - Benefits	19,346	19,094	19,094	21,184
Office Supplies	999	1,000	1,000	1,000
Maintenance Supplies	140,481	121,000	121,000	121,000
Fuel & Lubricants	938,622	1,185,000	1,185,000	1,185,000
Inventory Adjustment	6,175	0	0	0
Supplies - General	1,086,277	1,307,000	1,307,000	1,307,000
Warehouse Stock	95,704	85,000	85,000	95,000
Miscellaneous Supplies	403	400	400	400
Supplies - Miscellaneous	96,107	85,400	85,400	95,400
Utilities / Communications	1,366	1,400	1,400	1,400
Technical Services	750	750	750	750
Audit Fees	0	1,200	1,200	1,200
Advertising	0	200	200	200
Laundry & Uniform Service	574	600	600	600
Vehicle & Radio Rental	6,685	7,792	7,792	5,270
Auction Expense	873	1,000	1,000	1,000
Dues, Memberships, & Subscriptions	0	150	150	150
Registration, Travel, & Training	0	500	500	500
Insurance	0	1,200	1,200	1,200
Services & Charges - General	10,248	14,792	14,792	12,270
Maintenance - Buildings	1,004	2,000	2,000	2,500
Maintenance - Miscellaneous Equipment	6,854	10,000	10,000	10,000
Internal Service Charges	732	1,800	1,800	1,300
Fuel	2,014	3,400	3,400	3,400
Services & Charges - Maintenance	10,604	17,200	17,200	17,200
Miscellaneous	0	250	250	250
Services & Charges - Miscellaneous	0	250	250	250
Lease Purchase Payments	2,455	0	0	0
Other Financing Uses - Debt	2,455	0	0	0
MATERIALS MANAGEMENT TOTALS	**1,271,450**	**1,491,672**	**1,491,672**	**1,502,199**

MATERIALS MANAGEMENT 451-2235

The Materials Management division with two employees is responsible for managing a centralized warehouse. Central operating supplies, auto parts, and all fuel and oils are supplied to all departments.

PROGRAM GOAL

The overall goal is the effective and efficient operation of the warehouse, which is accomplished by:

- Improving warehouse inventory accuracy and accountability.
- Improved Delivery and pickup routes.

OBJECTIVES FOR 10-11

Consistent with previously established goals, Materials Management objectives include:

- Warehouse the most commonly used vehicle repair parts in bulk, and save money on man-hours, fuel, wear & tear on City vehicles and trips to the parts store.
- Provide better fuel reporting for all departments for faster and better vehicle budget accountability.
- Increase frequency inventory count.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

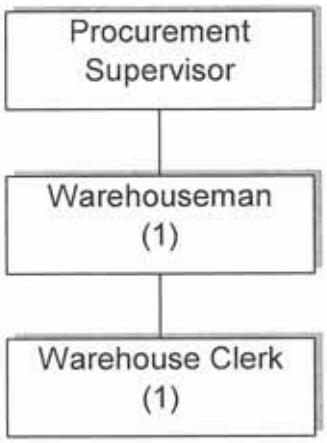
PERFORMANCE INDICATORS

	ACTUAL FY 08-09	ESTIMATED FY 09-10	PROPOSED FY 10-11
Provide Fuel Usage Reports	100%	100%	100%
Department Deliveries	100%	100%	100%
Warehouse Fuel Inventory	100%	100%	100%

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Warehouse Clerk	1	1	$19,977
Warehouse Worker	1	1	28,918
Fringe Benefits			21,184
Total	2	2	$70,079

MATERIALS MANAGEMENT



MOTOR VEHICLE ADMINISTRATION 451-5040

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Office Supplies	838	1,000	1,000	1,000
Supplies - General	838	1,000	1,000	1,000
Miscellaneous Supplies	481	500	500	0
Supplies - Miscellaneous	481	500	500	0
Utilities / Communications	788	850	850	1,000
Technical Services	25,727	25,735	25,735	0
Vehicle & Radio Rental	300	300	300	300
Dues, Memberships, & Subscriptions	145	150	150	150
Registration, Travel, & Training	130	1,000	1,000	0
Mileage Reimbursement	146	500	500	0
Insurance	2,010	2,125	2,125	2,500
Services & Charges - General	29,246	30,660	30,660	3,950
Maintenance - Buildings	10,538	5,000	5,000	0
Services & Charges - Maintenance	10,538	5,000	5,000	0
Depreciation	1,385,918	0	0	0
Depreciation	1,385,918	0	0	0
Miscellaneous Equipment	0	0	39,152	0
Capital Outlay	0	0	39,152	0
MOTOR VEHICLE ADMIN. TOTALS	**1,427,021**	**37,160**	**76,312**	**4,950**

This division of the Public Works Department is responsible for administrative support, and oversight of the vehicle and equipment depreciation program to plan for future replacements of all City-owned vehicles and equipment. This department is also responsible for registering all city vehicles with the State and acquiring all exempt and non-exempt license plates.

PROGRAM GOAL

Plan and project cost for future replacement of all city-owned vehicles and equipment. Inform City departments of budgetary requirements for future replacement cost.

OBJECTIVES FOR 10-11

— Update vehicle depreciation list
— Plan for future replacement of all city owned vehicles and equipment
— Continue to register city vehicles and renew exempt license plates

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Vehicles maintained in database	378	371	371
License plates processed	110	113	100
Vehicle acquisitions processed	51	39	35
Vehicles/Equipment processed for auction	50	59	50
EFFICIENCY			
Administration cost per vehicle/equipment	$136.19	$100.16	$13.34
OUTPUT			
Number of vehicles/equipment purchased	51	39	35
Number of license plates processed	110	113	110
Number of vehicles/equipment processed for auction	50	59	50

FLEET MAINTENANCE 451-5042

CLASSIFICATION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
Salaries Full Time	158,736	163,237	163,237	166,352
Overtime	6,347	6,157	6,157	6,359
Personnel Services	165,083	169,394	169,394	172,711
City FICA	10,092	10,310	10,310	10,229
City Medicare	2,360	2,411	2,411	2,392
City TMRS	20,927	23,495	23,495	24,836
City TCG Retirement	0	0	0	318
City Health Insurance	20,116	21,774	21,774	31,497
OPEB / ARC	4,521	0	0	0
Worker's Compensation	3,536	3,783	3,783	4,904
Personnel Services - Benefits	61,552	61,773	61,773	74,176
Office Supplies	2,100	2,000	2,000	1,750
Office Equipment/Furn- Non-Cap	816	0	0	0
Supplies - General	2,916	2,000	2,000	1,750
Miscellaneous Supplies	9,850	3,000	3,000	3,900
Supplies - Miscellaneous	9,850	3,000	3,000	3,900
Utilities / Communications	1,793	2,000	2,000	2,050
Utilities / Electricity	25,575	37,500	37,500	30,000
Utilities / Other	10,358	14,650	14,650	13,000
Technical Services	2,181	2,181	2,181	2,181
Laundry & Uniform Services	1,745	2,500	2,500	2,500
Vehicle & Radio Rental	32,487	21,202	21,202	21,341
Registration, Travel, & Training	1,174	4,000	4,000	2,000
Insurance	901	1,000	1,000	1,000
Contract Labor	387	3,000	3,000	2,000
Services & Charges - General	76,601	88,033	88,033	76,072
Maintenance - Buildings	6,938	4,400	4,400	4,500
Maintenance - Miscellaneous Equipment	1,339	1,500	1,500	1,500
Internal Service Charges	6,303	10,000	10,000	8,500
Fuel	3,678	6,300	6,300	7,500
Services & Charges -Maintenance	18,258	22,200	22,200	22,000
FLEET MAINTENANCE TOTALS	**334,260**	**346,400**	**346,400**	**350,609**

The Fleet Maintenance division of the Public Works Department is responsible for the maintenance of all City owned vehicles and equipment. All vehicle and equipment repairs are coordinated and/or handled by this division at a cost savings to the City while minimizing downtime. Preventive maintenance is an important part

of our fleet maintenance department. Regular repairs (oil changes, tune-ups, etc.) are scheduled to keep vehicles and equipment in operating condition. Equipment in good operating condition reduces downtime and increases productivity. This division provides maintenance and repairs to over 400 vehicles and heavy equipment such as front-end loaders, excavators, sanitation trucks and street sweepers.

PROGRAM GOAL

Minimize repairs performed by outside vendors. Provide efficient and responsive service to all of our customers. Continue to promote our preventative maintenance program. Maintain City vehicles and equipment in operating condition.

OBJECTIVES FOR 10-11

- Maintain up-to-date information on all vehicle and equipment repairs
- Continue utilizing the new fleet maintenance software to improve productivity and maintain accurate records on maintenance repairs
- Inform departments of required preventative service needs
- Improve turn around time by maintaining well trained mechanics on staff
- Track department productivity
- Provide training opportunities to our in-house mechanics to stay up-to-date with the latest vehicle and equipment technology.

SIGNIFICANT BUDGET AND SERVICE LEVEL CHANGES

None

PERFORMANCE INDICATORS

	ACTUAL FY 08-09	PROJECTED FY 09-10	PROPOSED FY 10-11
EFFECTIVENESS			
Work Orders processed	3,778	3,872	3,850
Vehicles/equipment in fleet	378	371	371
EFFICIENCY			
Cost per work order	($3)	($1)	$0
OUTPUT			
Work Orders completed	3,778	3,872	3,850

AUTHORIZED PERSONNEL

	FY 09-10	FY 10-11	APPROVED
Support Services Aide	1	1	$20,775
Mechanic	3	3	72,652
Shop Foreman	1	1	27,877
Fleet Service Manager	1	1	45,049
Overtime			6,359
Fringe Benefits			74,176
Total	6	6	$246,887

FLEET MAINTENANCE

CITY OF HARLINGEN
INTERNAL SERVICE FUND
VEHICLE AND EQUIPMENT REPLACEMENT LIST

NUMBER	ITEM DESCRIPTION	DEPARTMENT	COST
Vehicle Replacement List			
1	Ford Explorer	Fire Prevention	21,828
1	Ford Explorer	Fire Suppression	27,309
1	Rubber Tire Excavator	Street Maintenance	269,664
1	Front Loader	Street Maintenance	179,776
1	F150 Crew Cab Truck	Public Buildings	23,973
3	F150 Pick-Ups	Public Buildings	41,501
1	35 Cubic Yard Compactor	Sanitation	22,200
1	Gator Utility Vehicle	Parks	7,000
1	Kawasaki Mule	Parks	9,000
		Total Vehicle Replacement	**$602,251**
Equipment Replacement List			
25	Golf Carts	Golf Department	58,000
1356	Garbage Containers	Sanitation	200,000
52	2 Way Digital Radios	Various Departments	159,600
		Total Equipment Replacement	**$417,600**
TOTAL VEHICLE AND EQUIPMENT REPLACEMENT FOR 10-11			**$1,019,851**

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HEALTH INSURANCE FUND

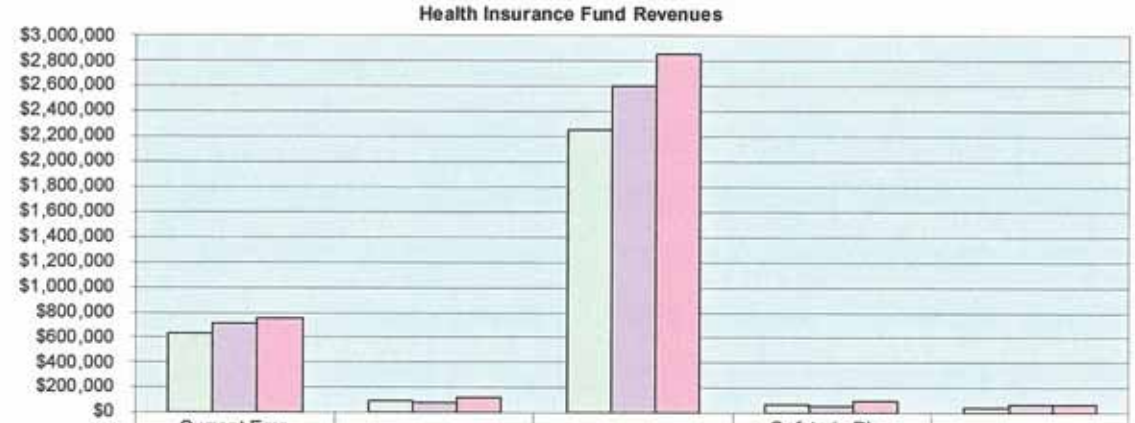
CITY OF HARLINGEN

HEALTH INSURANCE FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
TexPool Investment	$10	$0	$0	$0
NOW Interest	2,217	1,200	1,200	150
Investments	2,227	1,200	1,200	150
Current Employees' Contribution	634,646	705,389	705,389	753,910
Retirees' Contribution	98,824	85,720	85,720	129,855
City's Contributions	2,251,490	2,606,175	2,606,175	2,852,345
Former Employees' Contribution	6,108	5,908	5,908	14,418
Cafeteria Plan Proceeds	64,224	62,000	62,000	90,000
Insurance	3,055,292	3,465,192	3,465,192	3,840,528
Transfer from General Fund	46,500	72,000	72,000	72,000
Transfer	46,500	72,000	72,000	72,000
TOTAL REVENUES	**$3,104,019**	**$3,538,392**	**$3,538,392**	**$3,912,678**
EXPENDITURES:				
Health Insurance Claims	2,978,367	3,457,856	3,457,856	3,807,508
Life Insurance Premiums	16,195	18,000	18,000	15,000
Health Insurance Reimb/Refunds	68	0	0	0
Cafeteria Plan Expenses	65,663	62,000	62,000	90,000
TOTAL EXPENDITURES	**$3,060,293**	**$3,537,856**	**$3,537,856**	**$3,912,508**
Excess Revenues Over/(Under) Expenditures	43,726	536	536	170
Fund Balance Beginning of Year	119,132	162,858	162,858	163,394
END OF YEAR FUND BALANCE	**$162,858**	**$163,394**	**$163,394**	**$163,564**

HEALTH INSURANCE FUND

The Health Insurance Fund is used to accumulate all payments from the various departments for medical/health insurance premiums, payment from retirees for health insurance premiums, and cafeteria plan deductions from employees' paychecks for payment to the insurance company and plan administrator. In order to reduce the portion the City contributes to employees health insurance coverage, the City Commission approved that employees with dependent coverage will pay 50% of the cost and the City will pay the remaining 50%. There are two tiers available to employees with a low plan and high plan available. The City pays the entire portion for the employee who opts for the low plan and the employee who opts for the high plan pays the difference.



	Current Emp Contributions	Retirees' Contribution	City Contribution	Cafeteria Plan Proceeds	Transfers In
FY 2008/09	$634,646	$98,824	$2,251,490	$64,224	$46,500
FY 2009/10	$705,389	$85,720	$2,606,175	$62,000	$72,000
FY 2010/11	$753,910	$129,855	$2,852,345	$90,000	$72,000

This graph reflects revenue trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

	Health Insurance Claims	Life Insurance Premiums	Cafeteria Plan Proceeds
FY 2008/09	$2,978,367	$16,195	$65,663
FY 2009/10	$3,457,856	$18,000	$62,000
FY 2010/11	$3,807,508	$15,000	$90,000

This graph reflects expenditure trends from FY 2008/2009 to 2010/2011 and visually depicts the changes.

FIDUCIARY FUNDS

FIDUCIARY FUNDS

Fiduciary Funds are established for the purpose of accounting for money and property held by the City as trustee or agent for individuals, private organizations, and other governmental units. The Fiduciary Fund of the City of Harlingen is composed of a Pension Trust Fund:

PENSION TRUST FUND

The Fireman's Relief and Retirement Fund has been established to account for the Fireman's relief and retirement monies. The Fund is administered by the City and is operated as a part of the State Fireman's Relief and Retirement Fund.

FIREMEN'S RELIEF AND RETIREMENT FUND

CITY OF HARLINGEN

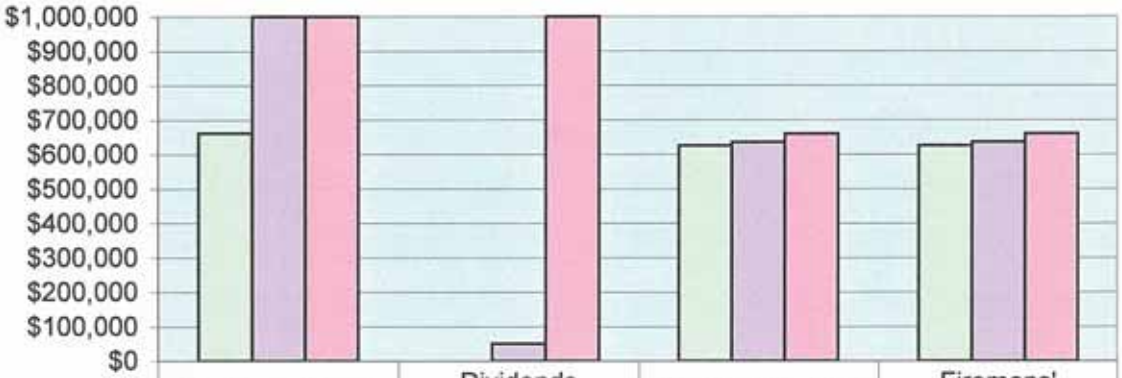
FIREMEN'S RELIEF AND RETIREMENT FUND

DESCRIPTION	ACTUAL FY 08-09	BUDGET FY 09-10	ESTIMATED FY 09-10	APPROVED FY 10-11
REVENUES:				
Westwood Trust	$660,996	$1,000,000	$1,000,000	$1,000,000
NOW Interest	1,436	2,500	2,500	1,000
Dividends	1,660	10,000	10,000	1,000
Dividends (Unrealized)	-303,429	50,000	50,000	1,000,000
City Contributions	625,115	635,000	635,000	660,000
Firemens' Contributions	625,115	635,000	635,000	660,000
TOTAL REVENUES	**$1,610,893**	**$2,332,500**	**$2,332,500**	**$3,322,000**
EXPENDITURES:				
Retirement Benefits Paid	$1,008,315	$1,100,000	$1,100,000	$1,100,000
Withdrawals from Pension	28,744	300,000	300,000	300,000
Professional Services	115,416	175,000	175,000	175,000
Audit Fees	4,050	5,000	5,000	5,000
Dues & Memberships	94	125	125	125
Travel & Training	7,267	7,500	7,500	7,500
Insurance Premiums	6,665	8,000	8,000	8,000
Maintenance Software	0	0	0	4,500
Miscellaneous	235	500	500	500
TOTAL EXPENDITURES	**$1,170,786**	**$1,596,125**	**$1,596,125**	**$1,600,625**
Excess Revenues Over/(Under) Expenditures	440,107	736,375	736,375	1,721,375
Fund Balance Beginning of Year	18,886,821	19,326,928	19,326,928	20,063,303
END OF YEAR FUND BALANCE	**$19,326,928**	**$20,063,303**	**$20,063,303**	**$21,784,678**

FIREMEN'S RELIEF & RETIREMENT FUND

The Firemen's Relief and Retirement Fund provides service retirement, death, disability, and withdrawal benefits for firefighters employed by the City of Harlingen Fire Department. Under this plan Harlingen firefighters are required to contribute 12.0% of their pay to the fund. The City of Harlingen is required to make contributions, which will equal 12.0% of their pay. The Texas Local Firefighters Retirement Act (TELFRA) authorizes the benefit and contributions provisions of this plan. The Board of Trustees of the Firemen's Relief and Retirement Fund for the City of Harlingen is the administrator of this single-employer defined benefit pension plan.

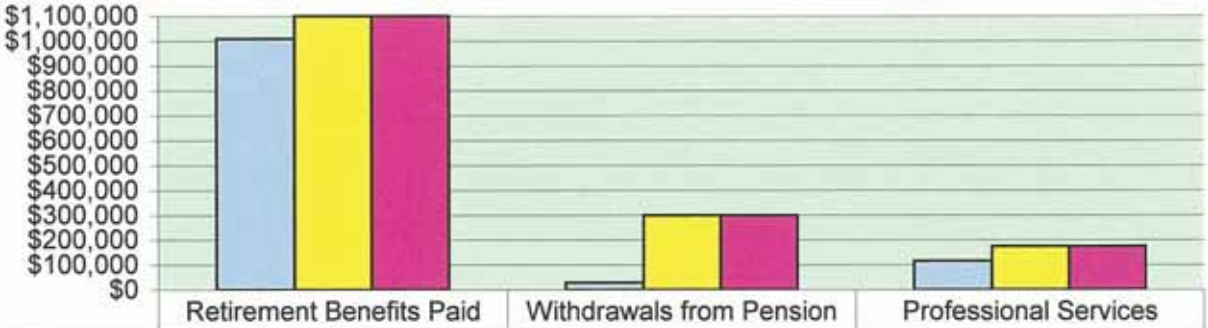
Firemen's Relief & Retirement Fund Revenues



	Westwood Trust	Dividends (Unrealized)	City Contributions	Firemens' Contributions
FY 2008/09	$660,996	-$303,429	$625,115	$625,115
FY 2009/10	$1,000,000	$50,000	$635,000	$635,000
FY 2010/11	$1,000,000	$1,000,000	$660,000	$660,000

This graph reflects revenue trends from FY 2008/09 to 2010/11 and visually depicts the changes.

Firemen's Relief & Retirement Fund Expenditures



	Retirement Benefits Paid	Withdrawals from Pension	Professional Services
FY2008/09	$1,008,315	$28,744	$115,416
FY2009/10	$1,100,000	$300,000	$175,000
FY2010/11	$1,100,000	$300,000	$175,000

This graph reflects expenditure trends from FY 2008/09 to 2010/11 and visually depicts the changes.

SUPPLEMENTARY INFORMATION

City of Harlingen, Texas

Perfect Place for Business

Harlingen, TX, nestled near the U.S.-Mexico border in the Rio Grande Valley, has enjoyed steady growth over the years, as more and more firms realize the benefits of doing business near Mexico. Maquiladoras and many tax benefits in South Texas make Harlingen, located at the Crossroads of the Rio Grande Valley, a city poised for an economic boom.

Harlingen and the State of Texas also have gained much recognition for treating its businesses right. Among the awards and recognition are:

- **Texas is America's Top State for Business**
  According to the results of a CNBC and USA Today study that scored each state on 40 different measures of competitiveness. (CNBC and USA Today, July 2010)
- **Harlingen Employment Ranked 7th in the Nation.**
  According to a survey released March 11, 2008, by Manpower, Inc., 53% of firms in Harlingen expect to hire new employees in the second quarter, compared to 26% nationally.
- **Harlingen had the lowest cost of living in the U.S. during 3rd Quarter, 2010**
  According to the ACCRA Cost of Living Index, Harlingen's cost of living is 20.1% below the national average. (survey compiled by Council for Community and Economic Research released in July, 2010)
- **Texas Ranked 1st in Business Climate and 5th in Economic Growth**
  A new survey of 281 U.S. corporate executives shows 40.8% identifying Texas as the No. 1 Business Climate. Respondents cited tax climate, workforce cost and availability and pro-business climate as reasons for their positive perceptions. (Business Facilities, July/August 2010)
- **Texas Ranked in the top ten for Automotive Manufacturing Growth**
  Based on the number of cars and light trucks produced in 2009. (Business Facilities, July/August 2010)
- **Texas won the Gold Shovel award for Economic Development & Job Creation**
  The shovel awards are based on information about 10 of the top job-creating and investment projects in 2007. (Area Development, June/July 2008)
- **Texas ranks No. 1 on the 2008 FORTUNE 500 and 1000**
  Lists for the most number of corporate headquarters located within a state. (FORTUNE, April 2008)
- **Texas ranked #1 nationally by FDI investment**
  With over $14.9 billion invested into the state 2006-2007. (OCO Consulting Ltd, LOCO monitor TM 2008)
- **Texas ranked No. 1 U.S. Exporting State 6 years in a row**
  Texas' exports were approximately $168 billion in 2007, representing an 11.45 percent increase from 2006. (WISER Trade, February 2008)

- **Texas ranked Best State for Business 3 straight years**
  For the third straight year, the nation's leading executives ranked Texas as the best state in which to do business, applauding the state for controlling taxes and spending as well as for its positive regulatory burden, quality of life and infrastructure. (Chief Executive Magazine, January 2008)
- **Texas 2007 State of the Year**
  The first annual ranking singles out the state with the most economically significant relocation and expansion projects of the year. (Business Facilities, December 2007)
- **Texas No. 1 state in the 2007 Legislative Quotient**
  For the most business-friendly legislative climate. (Expansion Management, December 2007)
- **Texas easiest state in which to do business**
  For the third straight year, a survey of corporate decision makers ranked Texas as the easiest state in which to do business. (Site Selection magazine, November 2009)
- **Harlingen Rating at "A+"**
  According to an October 6, 2009 news release from Fitch, "the 'A ' rating reflects the city's stable financial history and healthy fund balances, an increasingly diversified economic base with unemployment levels below the national average, and a moderate debt burden and manageable additional borrowing plans." (Fitch, October 2009)
- **Harlingen wins SEDC award**
  For the 2nd year in a row the Harlingen Economic Development Corporation and Harlingen, Texas received an award of merit in the 2010 Marketing and Communications awards program. (Southern Economic Development Council (SEDC), August 2010)
- **Texas Ranked 2nd in Biotechnology Strength, 4th in Biofules Manufacturing & 1st in Wind Power Generation Leaders**
  Texas continues to build its biotech industry, R&D funding for biotech, as well as education with higher degrees in biotech. (Business Facilities, July/August 2010)
- **Harlingen wins award in Warehouse Distribution**
  In the Nov/Dec 2010 issue of Expansion Solutions Magazine Harlingen won the 1st place in the top five for Warehouse Distribution.

Enterprise Zone – Texas Business Incentives

The City of Harlingen, pursuant to the Texas Enterprise Zone Act, has designated an Enterprise zone, which may provide the following incentives:

- For areas of the Enterprise zone which are outside the city limits, non-annexation agreements for up to seven years are available whereby the city ensures that the company site will not be annexed into City thus precluding any personal or real property taxes from being levied for that period. Payments in lieu of taxes may be made for City services such as fire and police protection, etc.
- Company may be nominated by City for designation of an Enterprise Zone project which provides a rebate of state sales tax relative to sales tax paid and jobs created. Detailed information should be requested for nomination eligibility.
- All applications for state and federal funds on behalf of company will be prioritized and expedited by City.
- Streamlined Zoning and Permitting are provided within City Limits.
- Ombudsman service to streamline compliance with City and County requirements will be provided.
- Low interest financing may be made available through the Community Development Industrial Loan Program.
- Promotion will be provided for businesses in the Zone by the Harlingen Area Chamber of Commerce.
- For areas of the Enterprise Zone which are outside city limits, in-city sewer and water rates may be negotiated.

- Tax Abatement: Cameron County
    - Abatement of real property taxes is available for qualified enterprise zone businesses (5 year designation) in Cameron County for areas within the zone outside city limits.
    - To qualify for tax abatement, a business whether a sole proprietor, a partnership or a corporation, must meet the criteria as established in Cameron County Resolution.

Freeport Exemption

In 1989, Texas voters approved a constitutional amendment giving local taxing jurisdictions the option to exercise or not exercise their authority to tax specific personal property known as Freeport goods.

The Freeport exemption exempts certain types of tangible personal property (i.e., inventory) from ad valorem (property) taxation provided the property is:

- Acquired in or imported into Texas to be forwarded out of state
- Detained in Texas for assembling, storing, manufacturing, processing, or fabricating purposes by the person who acquired or imported it; and
- Transported out of state within 175 days after the date the person acquired or imported it into Texas.

Because oil, natural gas, and other petroleum products are not considered Freeport goods, they are not eligible for the exemption and therefore remain taxable. Even when goods are sold to an in-state purchaser rather than shipped out of the state, they may qualify for the Freeport exemption; however, the property must qualify under the above requirements as Freeport property and must be transported out of the state within 175 days after it was first acquired in or imported into the state.

The City of Harlingen and Cameron County have eliminated the tax on interstate inventory and established a Freeport. The Freeport exempts from tax inventory and materials-in-process manufactured locally and shipped out of Texas within 175 days.

Downtown Incentive Programs

To help property owners and businesses improve the overall image and enhance economic vitality in Harlingen's Downtown, matching grants are available in the following areas:

- **Signage:**
  50/50 matching basis. Maximum amount is $2,500.
  Plastic-face signs, vinyl lettering, plastic lettering, and neon signs are encouraged. All proposed signs must comply with the City of Harlingen's sign ordinance.
- **Storefront/Exterior**
  $150 per front footage, on a 50/50 matching basis. Maximum amount is $6,000.
  Improvements such as awnings, sidewalk repairs, painting, murals, installation of new doors and windows and other improvements. Roof repairs and replacement of broken glass in windows or doors are not eligible improvements.
- **Fire Safety:**
  50/50 matching basis. Maximum amount is $5,000.
  Fire separation improvements in multistory buildings and/or improvements to enhance building egress to meet fire codes. Any funding proposals for fire safety improvements will be considered only after they have been approved by the City building department. Grants are awarded on a first-come, first served basis each fiscal year. The total grant awards for any property are limited to $15,000 per fiscal year, from any combination of grant funds (sign, storefront, fire enhancement, security enhancement.)
- **Security Enhancement:**
  50/50 matching basis. Maximum amount is $2,000.
  Minimum requirements are:
  - Surveillance system must have a DVR capable of internal storage of at least one week of images at 30fps/ICIF.

- System must provide adequate coverage of the exterior of the business, including street and alley views.
- Outdoor cameras (weather and vandal-resistant) to provide day/night operation with illumination of at least 40'. Applicants must submit a diagram of proposed camera placement with their application, and must sign an agreement stipulating that all equipment purchased with a security enhancement grant is to be considered a leasehold improvement and must remain with the property henceforth.
- Grant recipients must post signs indicating "surveillance in use."

- **Rent Subsidy:**
  50/50 matching basis. Maximum amount is $250 per month for a period of six (6) months. Incentive is available to property owners recruiting a new tenant for a given property.

Dedicated to Economic Growth

The Harlingen Economic Development Corporation (HEDC) has played a major role in the growth and development of the community.

The primary purpose of the HEDC is to assist in the creation of new job opportunities and the attraction of new investment to Harlingen. Over the years, HEDC has assisted major local employers such as Dish Network, Valley Baptist Medical Center, Advanced Call Center Technologies, United Launch Alliance, Penske Logistics, Valley International Cold Storage, Aloe Laboratories, Penn Aluminum, ITD Precision, West Corporation and many others in locating or expanding operations here.

A secondary purpose of HEDC is to assist commercial developers planning large-scale projects in Harlingen. Recent examples include providing infrastructure assistance for Harlingen Corners, a $39 million, 30-acre retail development featuring Kohl's and Logan's Roadhouse and Harrison Crossing, an $8.5 million retail development that is home to Walgreen's, T-Mobile and Starbucks.

Demographics Reflect Life Along U.S.-Mexico Border

As of the 2000 U.S. Census, there were 57,564 people, 19,021 households and 14,360 families residing in Harlingen, Texas, with a population density of 1,689.6 people per square mile. The racial makeup of the city was 79% White, 1% Black or African American, 1% Native American, 1% Asian, 16% from other races, and 3% from two or more races. 73% of the population were Hispanic or Latino of any race; most are of Mexican descent, but there are also few numbers of Central and South Americans, Puerto Ricans, Cubans etc.

As in other Rio Grande Valley cities, a Winter Texans are a large part of Harlingen's transient population and a significant contributor to the local economy. Winter Texans are generally

retirees from the northern Midwestern states and Canada who come to escape the northern winter weather between November and March. Because of the mild winters, the Harlingen area plays host to thousands of Winter Texans who have made Harlingen their "home away from home" or own a second home here.

The median income for a household in the city was $30,296, and the median income for a family was $34,015. Males had a median income of $27,014 versus $21,795 for females. The per capita income for the city was $13,886. About 19% of families and 25% of the population were below the poverty line, including 35% of those under age 18 and 16% of those ages 65 or over.

Ready to Serve

Harlingen, Texas has a growing skilled labor force. The agriculture industry used to be the dominant industry, but Harlingen has diversified. Agriculture still serves an important part in the Harlingen economy, but one of the fastest growing industries in Harlingen is the health care industry. Valley Baptist Health System employs a great number of people in Harlingen, and the Regional Academic Health Center has brought more emphasis on the medical industry in South Texas.

South Texas has a strong emphasis on higher education. Texas State Technical College in Harlingen and other major universities in South Texas provide a steady supply of skilled labor experienced in technology.

The job rate in Harlingen, Texas is projected to increase. Harlingen's location in central Rio Grande Valley has it poised for vast growth as businesses find the advantages to relocating to the Rio Grande Valley near the U.S.-Mexico border.

Crossroads of the Rio Grande Valley

Harlingen, Texas is located in the Rio Grande Valley, an international border region comprised of two vibrant metropolitan statistical areas with a population of 1.2 million people on the U.S. side and over two million in the border communities of Matamoros, Valle Hermoso, Reynosa and Rio Bravo in the State of Tamaulipas, Mexico. Harlingen's central location, just a few miles from the Mexican border and the availability of skilled labor force at competitive wages make it an ideal location for business.

Distance to Major Cities

	Miles
Albuquerque	944
Atlanta	1,118
Austin	325
Brownsville	23
Boston	2,185
Chicago	1,488
Dallas	520
El Paso	772
Houston	332
Kansas City	1,061
Los Angeles	1,605
Matamoros	30
McAllen	34
Mexico City	491
Monterrey	165
New York	1,958
Port of Tampico	275
Reynosa	79
San Antonio	252
San Francisco	1,968
Seattle	2,413

Source: randmcnally.com

Transportation

Valley International Airport (VIA)

- The Rio Grande Valley's leading commercial airport with 731,575 passengers in 2009.
- Served by Continental Express, Southwest Airlines and Sun Country Airlines.
- Designated as a NAFTA CargoPort™
- Airfreight companies include: ABX Air, Ameriflight, Continental Airlines Cargo, DB Schenker, DHL, FedEx, Southwest Air Cargo, United Parcel Service, among others.

International Free Trade Bridge at Los Indios

- Located 10 miles south of Harlingen.
- Fastest commercial crossing in the Valley.
- Facilities include a SENTRI lane with advanced technology to track and expedite commercial crossings as well as dedicated FAST program lines.

Port of Harlingen

- Located four miles east of Harlingen.
- Part of the Intercoastal Waterway System
- Has over 350 acres of on-and-off channel sites available for industrial development.

Port of Brownsville

- 23 miles southeast of Harlingen
- Deep water port

Rail

- Union Pacific Main Line
- Rio Valley Switching Company serves Harlingen and the upper Rio Grand Valley

Highways

- U.S. 77 will become an interstate highway connecting to I-37 and markets in the U.S., Canada and Mexico.
- U.S. 77 and 83 intersect in Harlingen. U.S. 83 connects with Interstate 35 in Laredo

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HARLINGEN
Economic Development Corporation

DEMOGRAPHICS

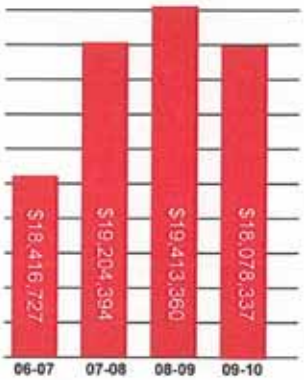
Population Growth

	1990 Census	2000 Census	2010 Estimate	2015 Projection	Percent Change 1990 to 2000	Percent Change 2010 to 2015
Cameron	260,120	335,227	403,648	439,993	29%	9%
Harlingen	48,735	57,801	64,907	68,564	18%	5%
Hidalgo	383,545	569,463	757,023	858,372	48%	13%
Starr	40,518	53,597	63,607	681,341	32%	7%
Willacy	17,705	20,082	20,736	21,187	13%	2%
	750,623	**1,036,170**	**1,309,921**	**2,069,457**	**38%**	**37%**
Mexican Border Cities	679,969	984,735	N/A	N/A		
TOTAL	**1,381,855**	**1,963,104**	**1,309,921**	**2,069,457**		

Source: DemographicsNow 2010 Estimate; US Census 1990/2000 Census www.inegi.org.mx Mexico Data (Matamoros, Reynosa, Rio Bravo)

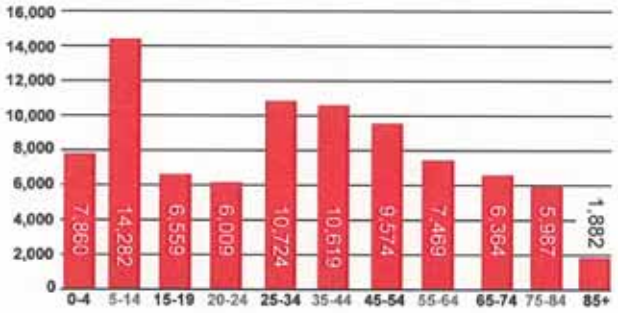
Harlingen Sales Tax Revenue

by Fiscal Year



Source: City of Harlingen 2010

Harlingen 2009 Population by Age



Source: DemographicsNow 2009

2010 Income Distribution

	Harlingen	Cameron County
$0 - $14,999	4,902	32,372
$15,000 - $24,999	3,454	19,152
$25,000 - $34,999	2,912	17,135
$35,000 - $49,999	3,444	17,907
$50,000 - $74,999	3,808	16,902
$75,000 - $99,999	1,594	7,851
$100,000 - $149,999	1,575	6,851
$150,000 +	706	3,107
Average Hhld Income	$48,809	$43,520
Median Hhld Income	$34,737	$30,075
Per Capita Income	$17,241	$13,354

Source: DemographicsNow 2010 Estimate

2010 Cost of Living 3rd Quarter

Metro/Micro Urban Area & State	Composite Index	Housing	Health Care
Harlingen, TX	79.90	71.40	95.00
Chicago, IL	114.90	136.60	108.40
Los Angeles, CA	136.90	204.90	110.30
New York City, NY	207.90	370.50	127.10

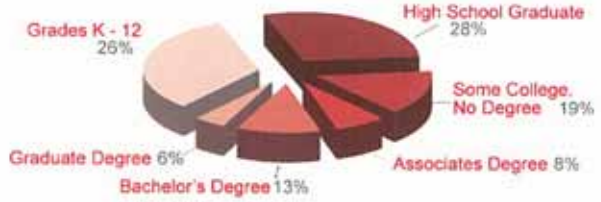
Source: Coli.org - ACCRA cost of living index 2010

2009 Gross Retail Sales

All Industries	2009	% of Gross Sales
Gross Sales	1,829,000,845	- - -
Transport/Warehousing	10,916,933	1%
Admin/Support/Waste Mgmt/ Remed Svc	42,457,874	2%
Other Services	51,621,895	3%
Manufacturing	112,702,385	6%
Construction	133,124,685	7%
Wholesale Trade	247,915,130	14%
Retail Trade	973,279,816	53%

Source: Texas Comptroller of Public Accounts - 2010

2010 Harlingen Educational Attainment Age 25+



Source: DemographicsNow 2010 Estimate

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EMPLOYMENT

Training Programs

A wide variety of training is available for new and expanding industry through Texas State Technical College in Harlingen. Funding can include the Skills Development Fund and Work Opportunity Tax Credit.

On the job training and customized training have been made available through TSTC to virtually every new and expanding industry located in Harlingen.

Harlingen Major Employers

Company	No. of Employees	Products/ Services
Harlingen CISD	2,848	School District
Valley Baptist Medical Center	1,930	Health Care
Advanced Call Center Technologies	1,170	Service Center
Dish Network	1,036	Service Center
Vicki Roy Home Health	719	Health Care
Texas State Technical College	599	Technical College
HEB (3) Harlingen Locations	577	Retail Operations
City of Harlingen	574	City Government
Harlingen Medical Center	546	Health Care
Rio Grande State Center	485	Health Care
United HealthCare Services, Inc.	363	Service Center
Wal-Mart Superstore	337	Retail Operations
Su Clinica Familiar	254	Health Care
Pocket Communications	232	Service Center
Time Warner Cable	200	Cable / Internet Provider
Cardone Industries	180	Automotive

Source: Harlingen Economic Development Corporation 2010

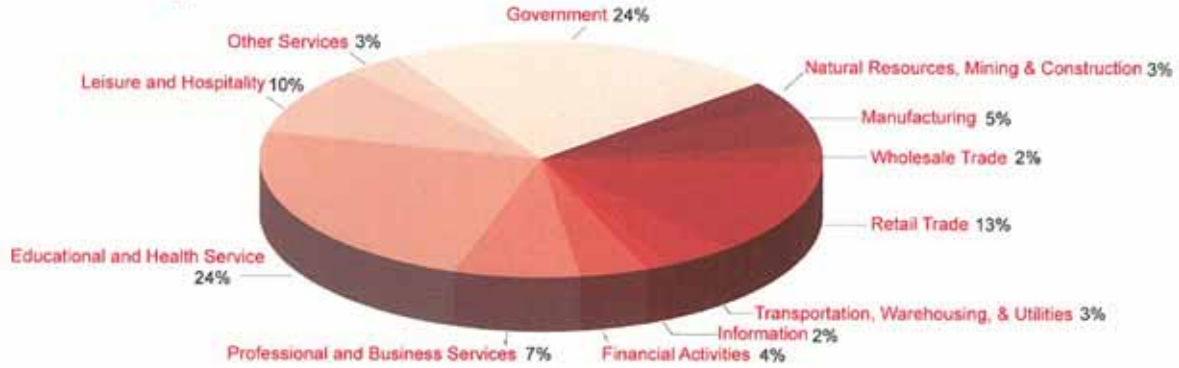
2009 Brownsville-Harlingen, TX MSA Wage Rates*

	Average Hourly	Entry Hourly	Experienced Hourly
All Industries	14.94	7.48	18.67
Accommodation & Food Services	8.44	7.32	9.00
Educational Services	21.57	12.42	26.14
Health Care & Social Assistance	14.37	9.52	16.79
Management of Companies & Enterprises	36.20	16.80	45.89
Manufacturing	13.53	8.02	16.28
Public Administration	19.03	10.42	23.33
Retail Trade	11.43	7.12	13.58

Harlingen Civilian Labor Force 2009*

In Labor Force	25,976
Employed	23,876
Unemployed	2,100
Unemployment Rate	8.1%

2009 Cameron County Labor Force*



* Source: Texas Workforce Commission LMCI, CES 2010

QUALITY OF LIFE

Attractions

Outdoor Activities
Harlingen's 15 city parks have something for everyone; from outdoor sports to an indoor athletic pavilion. Nature enthusiasts will be delighted in hike/bike trails, lakes, nature parks. South Padre Island is minutes away.

Cultural and Arts Activities
Harlingen is home to the Iwo Jima Memorial and Museum and the Harlingen Arts and Heritage Museum. Performances will delight all ages at the Harlingen Municipal Auditorium Complex, the Performing Arts Theatre and the D'Arte Centre.

The Rio Grande Valley Birding Festival attracts birders from across the nation each November.

Valley Race Park offers seasonal live greyhound racing and simulcast greyhound and horse racing from racetracks throughout the U.S.

Market Days, an old fashioned street fair, is held the first Saturday of every month.

Farmers Market, shop for fresh, seasonal and locally grown produce, free-range eggs, chicken, grass-fed beef, and pork. This event is held the first Saturday of every month.

The Jalapeno 100 offers cyclists an opportunity to participate in a 100, 62.5 or 25 mile route or participate in a 5K or 10K run.

Healthcare

Harlingen has a dynamic, world class medical and health care complex which includes Valley Baptist Health System, the largest hospital in the Valley, Harlingen Medical Center, Rio Grande State Center, Su Clinica and numerous clinics and medical practices. Harlingen is also the home to the University of Texas-San Antonio Health Science Center. Legislation was enacted in 2009 to expand the RAHC into a medical school. The Veteran's Administration Center is being expanded to include a 120,000 sq. ft. outpatient center.

Public Education

Harlingen CISD (www.harlingen.isd.tenet.edu)

- HCISD has 18 elementary schools, 5 middle schools, 2 high schools, the Keys Academy, a non-traditional alternative campus for at-risk youth, an Early College High School and a Secondary Alternative Center.
- Early College high school blend high school and college in a rigorous yet supportive program, compressing the time it takes to complete a high school diploma and the first two years of college.
- HCISD has earned the "Recognized District" distinction from the Texas Education Agency (TEA) for 8 consecutive years.
- All of the district's 23 eligible schools have been rated "Exemplary" or "Recognized" by TEA during the past 4 years.

Private and Religious Education

- Calvary Christian School (2 yrs-12th grade)
- Marine Military Academy (8th-12th grade)
- Montessori Academy of Harlingen (8 mos.-3rd grade)
- St. Alban's Episcopal Day School (2 yrs-6th grade)
- St. Anthony's Catholic School (PreK-8th grade)
- St. Paul Lutheran (K-8th grade)

Higher Education

Regional Academic Health Center, (www.rahc.uthscsa.edu)

- An extension campus of the University of Texas Health Science Center at San Antonio
- Clinical training for 3rd and 4th year medical students

Texas State Technical College, (www.harlingen.tstc.edu)

- Over 6,000 students
- Offers associate technical degree programs, certificate programs, and customized workforce training

The University Center at Harlingen

- On the campus of Texas State Technical College (TSTC)
- Eight Universities will offer 40 bachelor's degree, 42 graduate degrees, and 2 doctoral programs
- Will open in the Fall of 2011

University of Texas at Brownsville, (www.utb.edu)

- Over 12,000 students
- Offers associate, bachelor's, master's and doctorate degrees

University of Texas-Pan American, Edinburg (www.utpa.edu)

- Over 17,000 students
- Offers bachelor's, master's and doctorate degrees

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GLOSSARY

CITY OF HARLINGEN
GLOSSARY

Accrual Basis Accounting: An accounting method, that recognizes revenues when they are earned and expenses when they are incurred regardless of the timing of related cash flows.

Ad Valorem Taxes: Tax on property imposed at a rate percent and based on the value commonly referred to, as property taxes are the charges levied on all real, and certain personal property according to the property's assessed valuation and the tax rate, in compliance with the State Property Tax Code.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. (Note: the Cameron County Appraisal District establishes Property values).

Authorized Personnel: Personnel slots, which are authorized in the adopted budget to be filled during the year.

Bond: A written promise to pay a sum of money on a specific date at a specific interest rate. The interest payments and repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects, such as buildings, streets, and bridges.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period (a fiscal year) and the proposed means of financing them. Prepared for adoption and approved by the City Commission.

Budgetary Integration: To record the operating budget in the general ledger system using budgetary accounts. Managers can access this system to monitor and control revenues and expenditures during the year.

Budget Message: A general discussion of the proposed budget as presented in writing by the City Manager to the City Commission.

Capital Outlay: Expenditures which result in the acquisition of an addition to fixed assets, such as equipment, remodeling, minor building improvements and vehicles, that are funded from the operating budget benefiting current and future fiscal years.

City Manager: The individual selected by the City Commission who is responsible for the administration of the affairs of the City.

Coding: A system of numbering used to designate funds, departments, divisions, etc., in such a manner that the number quickly reveals required information.

Conservatism: Restraint from overstating Net Income and Net Assets.

Contracted Services: Payment for goods or services rendered and furnished to a government based on a contract(s) used in operation benefiting the current fiscal year.

Community Oriented Police Service: COPS is a federally funded program through the Department of Justice, which provides for money for police officer salary and benefit costs. The program covers salaries and benefits over a three (3) year period, after which time the grant funding is eliminated.

Current Taxes: Taxes levied and becoming due with in one year from October 1 to September 30.

Debt Service Fund: The Debt Service Fund, also know as the interest and sinking fund, was established to account for funds needed to make principal and interest payments on outstanding bonds when due.

Delinquent Taxes: Taxes remaining unpaid on and after the due date on which a penalty for nonpayment is attached.

Department: A major administrative division of the City, which indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The portion of the cost of a fixed asset, which is charged as an expense during the fiscal year. In accounting for depreciation the cost of a fixed asset, less any salvage value, is prorated over the estimated life of such an asset, and each period is charged with a portion of such cost. Through this process the entire cost of the asset is ultimately charged off as an expense.

Efficiency Measure: The ration of inputs to outputs. For example: cost per inspection.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business, where the intent is that the cost of providing goods or services to the general public on a continual basis are financed or recovered primarily through user charges.

Expenditure: A decrease in the net financial resources of the City for goods and services that are rendered.

Expense: Charges that are incurred (whether paid immediately or unpaid) for operation, maintenance, interest and other charges.

Fiduciary Funds: Funds used to report assets held in a trustee or agency capacity for others and which cannot be used to support the Government's own programs. The Fiduciary Fund category includes pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fiscal Year: The time period designated by the City indicating the start and ending period for recording financial transactions. The City of Harlingen has specified October 1 to September 30 as its fiscal year.

Fixed Assets: An asset of a long-term nature, which is intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment.

Franchise: A special privilege granted by a government permitting the continued use of public property, such as City streets, improvements other than buildings, machinery, and equipment.

Fund: A fiscal and accounting entity with a self balancing set of accounts, recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The excess of fund assets over liabilities. Accumulated balances are the result of continual excess of revenues over expenditures/expenses. A negative fund balance is a deficit balance.

General Obligation Bonds: Bonds for the payment of which the full faith and credit of the issuing government are pledged.

General Fund: The largest fund within the City. The General Fund accounts for most of the financial resources of the government. General Fund Revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes most of the basic operating services, such as fire and police protection, finance, parks and recreation, library, and general administration.

Goal: The end toward which effort is directed within the parameters of the resources that is available.

Governmental Funds: Four fund types used to account for a government's business type activities. These are the General Fund, the Special Revenue Fund, the Debt Service Fund, and the Capital Projects Fund.

Internal Controls: Policies and procedures designed to protect assets, check the accuracy and reliability of accounting methods, promote operational efficiency, and encourage adherence to prescribed managerial policies.

Internal Service Funds: Internal service funds were established to finance and account for services, materials and supplies furnished to the various departments of the City and, on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

Material/Supplies: Purchase of expandable goods to be used in operation classified as a current operating expenditure benefiting the current fiscal period.

Modified Accrual: The basis of accounting which states that the Revenues are recognized in the accounting period in which they become available and measurable and Expenditures are recognized in the accounting period in which the fund liability is incurred, except for interest which has not matured on long-term debt and similar accrued obligations.

Net Income: Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

Objective: A method of approach that eliminates the subjective by limiting choices to fixed alternatives that require a minimum of interpretation.

Ordinance: A legislative mandate issued by the governing body of a municipality. If the ordinance does not conflict with any higher form of law (State or Federal) it is legally binding within the boundaries of the municipality to which it applies.

Operating Transfers: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Other Financing Source: An increase in current financial resources that is reported separately form revenues to avoid distorting revenue trends. The use of the 'other financing sources' category is limited to items so classified by GAAP.

Other Financing Use: A decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of the 'other financing uses' category is limited to items so classified by GAAP.

Pay Classification Scale: The division of a payroll into incremental salary ranges and steps. Classifications include non-civil service and civil service.

Pension Trust Fund: A fiduciary fund type, which reports contributions held in trust for members or beneficiaries of an approved pension plan.

Personnel Services: Payment of payroll expenses including salaries, wages, and related employee benefits that are provided.

Projected Revenues: The amount of project revenues to be collected, which are necessary to fund expenditures based on prior history and analysis of charges and fees that are assessed.

Reimbursement: Repayments of amount remitted on behalf of another party. Inter-fund transactions, which constitute reimbursements of a fund for expenditures initially made from it, which are properly applicable to another fund.

Retained Earnings: An equal account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue: An increase in assets due to the performance of a service or the sale of goods. In the General Fund revenues are recognized when earned, measurable, and reasonably assured to be received within sixty days.

Revenue Bonds: Bonds that the principal and interest are paid exclusively from the earnings of an Enterprise Fund.

Risk Management: An organized attempt to protect a government's assets against accidental loss in the most economical method.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

Tap Fee: A fee charged to connect to or extend an existing utility system. Also referred to as system development fees.

Tax Levy: The total amount of tax is stated in terms of a unit of the tax base. The assessor applies the rate to taxable value to compute a tax due on each property.

Tax Rate: The amount of tax that is stated in terms of units of the tax base. The assessor applies the rate to taxable value to compute a tax due on each property.

Tax Rate Limit: The maximum rate at which a government may levy a tax. A maximum tax rate permitted by the Constitution of the State of Texas and City Charter is $2.50 per $100

Timeliness: The principle that financial statements must be issued soon enough after the reported events to affect decisions.

Traditional Budget: The budget of a government wherein expenditures are based entirely or primarily on objects of expenditures.

Understandability: The principle that information in financial reports should be expressed as simply as possible.

Unqualified opinion: An opinion by an independent auditor stating that, without reservation, the financial statements have been fairly presented.

Unrealized Revenues: The difference between estimated revenues and actual revenues.

Working Capital: Current Assets less Current Liabilities.

CITY OF HARLINGEN
ACRONYMS

ADA: American Disabilities Act

AFIS: Automated Fingerprint Imaging System

ARC: Annual Required Contribution

ARRF: Aircraft Rescue Fire Fighting

ATV: All Terrain Vehicle

CAD: Computer Aided Dispatch

CDBG: Community Development Block Grant Fund

CEU: Continuing Education Units

CIP: Capital Improvement Project

CMS: Congestion Management Study

COLA: Cost of Living Adjustment

COPS: Community Oriented Policing Services

CPA: Certified Public Accountant

CVB: Convention and Visitors Bureau

DEA: Drug Enforcement Agency

DWI: Driving While Intoxicated

DWTP: Downtown Water Treatment Plant

EMS: Emergency Management Services

EPA: Environment Protection Agency

FBI: Federal Bureau of Investigations

FEMA: Federal Emergency Management Agency

FMLA: Family Medical Leave Act of 1993

FPO: Fire Prevention Officer

GAAP: Generally Accepted Accounting Principles

GASB: Governmental Accounting Standards Board

GFOA: Government Finance Officers Association

CITY OF HARLINGEN
ACRONYMS

GIS: Geographical Information Systems

HCDC: Harlingen Community Development Corporation

HCISD: Harlingen Consolidated Independent School District

HEB: Howard E. Butt

HSBMPO: Harlingen-San Benito Metropolitan Planning Organization

HUD: Housing and Urban Development

HVAC: Heating Versus Air Conditioning

HWWS: Harlingen Waste Water System

ISO: Insurance Services Office

JAG: Justice Assistance Grant

LANS: Local Area Network

LEOSE: Law Enforcement Officer Standards and Education

LETPP: Law Enforcement Terrorism Prevention Program

MIS: Management Information Systems

MPO: Metropolitan Planning Organization

MTP: Metropolitan Transportation Program

OPEB: Other Post Employment Benefits

PFI: Public Facilities and Improvements

PILOT: Payment In Lieu Of Taxes

RO: Reverse Osmosis

RFP: Request for Proposal

RGV: Rio Grande Valley

RMS: Records Management Systems

ROW: Right of Way

SAVE: Substance Abuse, Violence and Education

SHSP: State Homeland Security Grant

CITY OF HARLINGEN
ACRONYMS

STEP/IDM: Selective Traffic Enforcement Program/Impaired Driving Mobilization

SUP: Specific Use Permit

SWAT: Special Weapons and Tactics

TELFRA: Texas Local Firefighters Retirement Act

TxDOT: Texas Department of Transportation

TFER: Texas Food Establishment Rules

TIP: Transportation Improvement Program

TML-IRP: Texas Municipal League Intergovernmental Risk Pool

TMRS: Texas Municipal Retirement System

TSTC: Texas State Technical College

ULV: Ultra Low Volume

UPWP: Unified Planning Work Program

UHP: Universal Hiring Program

UZA: Urbanized Area

VoIP: Voice over Internet Protocol

VPN: Virtual Private Network

WAN: Wide Area Network

WTP: Water Treatment Plant

WWTP: Wastewater Treatment Plant